

SHIRE OF CARNARVON

AGENDA

ANNUAL ELECTORS' GENERAL MEETING TUESDAY 8 NOVEMBER 2022

Council Chambers, Stuart Street CARNARVON, West Australia Phone: (08) 9941 0000

Fax: ((08) 9941 1099

Website - www.carnarvon.wa.gov.au

The Shire of Carnarvon acknowledges the Yinggarda people as traditional custodians of this land and their continuing connection to land and community. We pay our respect to them, to their culture and to their Elders past and present.

NOTICE OF MEETING

Notice is hereby given

Shire of Carnarvon Annual Electors' General Meeting will be held on Tuesday 8 November 2022 commencing at 12.00 noon in the Shire Council Chambers, Stuart Street Carnarvon

Andrea Selvey
ACTING CHIEF EXECUTIVE OFFICER

DISCLAIMER

No responsibility whatsoever is implied or accepted by the Shire of Carnarvon for any act, omission or statement or intimation occurring during Council/Committee Meetings or during formal/informal conversations with Staff or Councillors. The Shire of Carnarvon disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council/Committee Meetings or discussions. Any person or legal entity who acts or fails to act in reliance upon any statement does so at that person's or legal entity's own risk.

In particular and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a licence, any statement or limitation of approval made by a member or officer of the Shire of Carnarvon during the course of any meeting is not intended to be and is not taken as notice of approval from the Shire of Carnarvon. The Shire of Carnarvon warns that anyone who has an application lodged with the Shire of Carnarvon must obtain and only should rely on <a href="https://www.wci.ncm.nih.gov/wci.n

AGENDA

1.0	ATTENDANCES AND APOLOGIES
2.0	CONFIRMATION OF MINUTES
2.1	Annual General Meeting – 16 June 2021 (attached)
3.0	RECEIVING OF THE ANNUAL REPORT
3.1	Annual Report and Financial Statements for the Year Ended 30 June 2021
4.0	PUBLIC QUESTION TIME
5.0	GENERAL BUSINESS AS PERMITTED BY THE SHIRE PRESIDENT
6.0	CLOSURE

4.1 ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

File No: ADM0171

Date of Meeting: 8 November 2022 Location/Address: Shire of Carnarvon

Name of Applicant: N/A

Name of Owner: Shire of Carnarvon

Author/s: Andrea Selvey, Chief Executive Officer

Declaration of Interest: Nil

Previous Reports: Annual Report

Schedules: Schedule 4.1 – Previous AGM Minutes

Authority / Discretion

Advocacy	When Council advocates on its own behalf or on behalf of its	
	community to another level of government/body/agency.	
Executive	The substantial direction setting and oversight role of the	
	Council. E.g., adopting plans and reports, accepting tenders,	
	directing operations, setting and amending budgets.	
Legislative	Includes adopting local laws, town planning schemes and policies.	
Quasi-Judicial	When Council determines an application / matter that directly	
	affects a person's right and interest. The judicial character arises	
	from the obligations to abide by the principles of natural justice.	
	Examples of Quasi-Judicial authority include town planning	
	applications, building licenses, applications for other permits /	
	licenses.	
Information	Includes items provided to Council for information purposes only	
	that do not require a decision of Council (i.e. – for noting).	

Summary of Item:

The Electors' of the Shire of Carnarvon are requested to receive:

- The Report of the Shire President for the year ended 30 June 2021;
- The Report of the CEO for the year ended 30 June 2021;
- The Annual Report and Financial Statements for the year ended 30 June 2021; and
- The Auditors Report for the Financial Statements for the year ended 30 June 2021.

These reports are contained within one document titled the 2020/2021 Annual Report made available on the Shire's website, at the Administration Office and at the Carnarvon Library.

Background:

The Annual Financial Report for the year ending 30 June 2021 was submitted in draft to the Shire Auditor, reviewed and subsequently adopted by Council as part of the Shire of Carnarvon Annual Report 2021 at the Special Meeting of Council held on 14 October 2022.

Stakeholder and Public Consultation:

N/A

Statutory Environment:

Local Government Act 1995

Relevant Plans and Policy:

Nil

Financial Implications:

Nil

Risk Assessment:

		STEP 3 – Risk Tolerance Chart Used to Determine Risk				
Consequen	ce 🗀	Insignificant 1	Minor 2	Major 3	Critical 4	Extreme 5
Likelihood						
Almost						
certain	Α	High	High	Extreme	Extreme	Extreme
Likely	В	Moderate	High	High	Extreme	Extreme
Possible	С	Low	Moderate	High	Extreme	Extreme
Unlikely	D	Low	Low	Moderate	High	Extreme
Rare	Е	Low	Low	Moderate	High	High

Risk Category	Description	Rating (Consequence x likelihood)	Mitigating Action/s
Financial	N/A	N/A	
Health & Safety	N/A	N/A	
Reputation	The delay in calling an Electors' General Meeting (Annual Electors' Meeting) has the potential to raise concerns about the Shire's financial management and cause reputational damage.	Moderate	Open and transparent reporting of the reason for the delay in the Annual Report which is made publicly available.
Service disruption	N/A	N/A	
Compliance	N/A	N/A	
Property	N/A	N/A	
Environment	N/A	N/A	
Fraud	N/A	N/A	

Community & Strategic Objectives:

This item contributes to overall achievement of multiple the Objectives in the Community Strategic Plan through the building of trust by effective and competent Shire operations in the community's interest.

OFFICER'S RECOMMENDATION

That the Shire of Carnarvon Annual Report for the year ended 30 June 2021 incorporating the Shire President's Report, CEO's Report, 2020/2021 Financial Statements and Auditors Report, as adopted by Council at the Special Meeting of Council on 14 October 2022, be received by the Electors of the Shire of Carnarvon.

SHIRE OF CARNARVON

MINUTES OF ANNUAL GENERAL MEETING OF COUNCIL

WEDNESDAY 16 JUNE 2021

CONFIRMATION OF MINUTES

These minutes were confirmed at the Annual General Meeting held on

as a true and accurate record

Chairman



Council Chambers, Stuart Street CARNARVON, West Australia Phone: (08) 9941 0000

Fax: ((08) 9941 1099

Website - www.carnarvon.wa.gov.au

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2.0	CONFIRMATION OF MINUTES
2.1	Minutes of the Annual General Meeting held on 14 April 2020
3.0	PUBLIC QUESTION TIME
4.0	RECEIVING OF THE ANNUAL REPORT
4.1	Annual Report and Financial Statements for year ended 30 June 2020
5.0	GENERAL BUSINESS AS PERMITTED BY THE SHIRE PRESIDENT

6.0 CLOSURE



MINUTES OF THE ANNUAL GENERAL MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBERS, STUART STREET, CARNARVON ON WEDNESDAY 16TH JUNE 2021

The meeting was declared open at 5.00pm

1.0 ATTENDANCES, APOLOGIES AND APPROVED LEAVE OF ABSENCE

Cr E Smith	Shire President
Cr J Nelson	
Cr K Pinner	
Cr L Vandeleur	Councillor, Town Ward
Cr L Skender	Councillor, Town Ward
Mrs A Selvey	Chief Executive Officer
Mr D Nielsen	
Mr D Perry	Executive Manager, Development Services
Ms S Mizen	
Mrs D Hill	Senior Executive Officer
Observers	1
Apologies	
Cr K Simpson	Councillor, Coral Bay Ward
Cr A Fullarton	Councillor, Town Ward
Cr B Maslen	Councillor, Gascoyne/Minilya Ward
2.0 DUDUG OUESTION TIME	
2.0 PUBLIC QUESTION TIME	
Nil	

3.0 CONFIRMATION OF MINUTES

AGM 1.6/21

COUNCIL RESOLUTION

Cr Pinner/Cr Vandeleur

That the minutes of the Annual General Meeting held on 14th April 2021 be confirmed as a true and accurate record of proceedings.

CARRIED F5/A0

4.1 ANNUAL REPORT AND FNANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Date of Meeting: 16 June 2021

Location/Address: N/A

Name of Applicant: Shire of Carnarvon
Name of Owner: Shire of Carnarvon

Author/s: Sue Mizen, Manager Finance

Andrea Selvey, Chief Executive Officer

Declaration of Interest: Nil

Voting Requirements: Simple Majority

Previous Report: Nil

Summary:

The Electors of the Shire of Carnarvon are requested to receive:

- The Report of the Shire President for the year ended 30 June 2020;
- The Report of the CEO for the year ended 30 June 2020;
- The Annual Report and Financial Statements for the year ended 30 June 2020; and
- The Auditors Report for the Financial Statements for the year ended 30 June 2020.

These reports are contained within one document titled the 2019/2020 Annual Report made available on the Shire's website, Administration Office and Carnarvon Library.

Background:

As required the Annual Financial Report for the year ending 30 June 2020 was submitted in draft to the Shire Auditor, reviewed and subsequently considered by the Shire Audit Committee on 17 May 2021 in accordance with Section 6.4 (3) of the Local Government Act, 1995.

Additionally, the draft Annual Report, incorporating the Annual Financial Report, was presented to Council at its Ordinary Meeting on the 25 May 2021, and accordingly adopted by Council. The final version of the Annual Report is tabled with this report.

Consultation:

Nil.

Statutory Environment:

Section 5.27 of the *Local Government Act, 1995* requires the Local Government to convene an Annual Electors' General Meeting once every financial year.

Section 5.53 of the *Local Government Act, 1995* requires the Local Government to prepare an Annual Report for an Annual Electors General Meeting, inclusive of the Shire President Report, CEO Report, Annual Financial Statements and Auditors Report for each financial year.

Regulation 17 of the Local Government (Administration) Regulations 1996, states voting on matters at the Annual General Meeting of Electors is to be conducted as follows:

- (1) Each elector who is present at a general or special meeting of electors is entitled to one vote on each matter to be decided at the meeting but does not have to vote.
- (2) All decisions at a general or special meeting of electors are to be made by a simple majority of votes.
- (3) Voting at a general or special meeting of electors is to be conducted so that no voter's vote is secret.

Relevant Plans and Policy:

Nil.

Financial Implications:

There are no direct financial implications from the officer's recommendation to receive the Annual Report. However, the financial implications of the financial statements are at the heart of this report. The auditor's report provides an assessment, via the industry benchmark ratios, of the financial health of the Shire - further detail is provided under the Risk Assessment section of this report – see below.

Risk Assessment:

		STEP 3 – Risk Tolerance Chart Used to Determine Risk				
		Insignificant	Minor	Major	Critical	Extreme
Consequen	ce	1	2	3	4	5
Likelihood						
Almost						
certain	Α	High	High	Extreme	Extreme	Extreme
Likely	В	Moderate	High	High	Extreme	Extreme
Possible	С	Low	Moderate	High	Extreme	Extreme
Unlikely	D	Low	Low	Moderate	High	Extreme
Rare	E	Low	Low	Moderate	High	High

Risk Category	Description	Rating (Consequence	Mitigating Action/s
Thor Gategory		x likelihood)	The grant gr
Financial	A significant adverse trend in the financial position of the Shire is noted by the Auditor with specific note of the Asset Sustainability Ratio and the Operating Surplus Ratio below the Dept of Local Government standard for the past three years.	Extreme	The draft Long-Term Financial Plan which will be finalised in 2021/2022 alongside the 2021/2022 budget process and Corporate Business Plan review will take this into account. The key points to note are: • The Shire has relatively low existing debt levels, giving the Council considerable capacity to manage any debt servicing risks; and • The Corporate Business Plan will thoroughly review levels of service and will identify a rates revenue strategy which is intended to both reduce and smooth immediate funding needs and gaps, and any asset replacement funding needs.
Health & Safety	N/A		
Reputation	The delay in calling an Electors' General Meeting (Annual Electors' Meeting) has the potential to raise concerns about the Shire's financial management and cause reputational damage.	Moderate	Open and transparent reporting of the reason for the delay in the Annual Report which is made publicly available.
Service disruption	N/A		
Compliance	The Shire has not reported the Asset Renewal Funding Ratio as required by section	Extreme	This will be addressed with the update of the Long Term Financial Plan which will inform and update the Asset Management Plan during 21/22.

	50(1)(c) of the Local Government (Financial Management) Regulations 1996 as information on planned capital renewals and required capital expenditure		
	over a 10-year period was not available.		
Property	N/A		
Environment	N/A		
Fraud	Fraudulent reporting	High	The objective of the audit is to obtain reasonable assurance that the financial report is free from material misstatement, either by fraud or error. This is expressed in the Auditor's Report.

Strategic Implications:

Goal 5: Civic

Strong and listening Council.

	<u> </u>
ITEM	OUTCOMES AND STRATEGIES
5.2	The Shire has a high standard of governance and accountability
5.2.6	Compliance with the Local Government Act 1995 and all other relevant legislation and regulations

Comment

Nil

OFFICER'S RECOMMENDATION

That the Annual Report for the year ended 30 June 2020 as previously adopted by Council, incorporating the Shire President Report, CEO Report, Audited Financial Statements and Auditor's Report, be received by the Electors of the Shire of Carnarvon.

AGM 2/6/21

COUNCIL RESOLUTION & OFFICER'S RECOMMENDATION

Cr Vandeleur/Cr Nelson

That the Annual Report for the year ended 30 June 2020 as previously adopted by Council, incorporating the Shire President Report, CEO Report, Audited Financial Statements and Auditor's Report, be received by the Electors of the Shire of Carnarvon.

<u>CARRIED</u> <u>F5/A0</u>

5.0 GENERAL BUSINESS AS PERMITTED BY THE SHIRE PRESIDENT

President Smith thanked all the staff involved in compiling the Annual Report. The report is a credit to the staff who have managed to put this report together under exceptional circumstances.

Cr Nelson requested advice as to who Council's appointed Auditors were wherein the CEO advised that William Buck & Associates had been appointed by the Office of the Auditor General.

6.0 CLOSURE:

The Chairman declared the meeting closed at 5.04pm.

SHIRE OF CARNARVON ANNUAL REPORT 2020/2021





SHIRE OF CARNARVON PO BOX 459 CARNARVON WA 6701

PHONE - 08 9941 0000 FAX - 08 9941 0099 EMAIL - SHIRE@CARNARVON.WA.GOV.AU WEB - WWW.CARNARVON.WA.GOV.AU

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ROISIN ALINON

COMMUNITY VISION

Unity, Humanity, Nature

A CONNECTED COMMUNITY ACROSS
LEADERS, CULTURES &
GENERATIONS

A FUTURE FOR EVERY YOUNG PERSON

A JOB-RICH ECONOMY, BUILT ON LOCAL STRENGTHS

A STILL-NATURAL ENVIRONMENT,
LOOKED AFTER AND USED



SHIRE PRESIDENT'S REPORT

Your Council has had a year busy year with significant change occurring with the CEO moving on and the process of replacing the CEO adding to the work on stabilizing our financial position, improving our towns amenity and fixing what we've got.

It is with pleasure that I can report that Council was successful in securing the services of Mrs Andrea Selvey to fill the position of Chief Executive Officer who commenced in the role April 2021. Council quickly realized that our choice was correct as we now have a CEO with the drive, passion and capacity to work with Council in providing services that our community expects.

The unprecedented weather events in early 2021 highlighted the problems your Council have in applying a comparatively low income over a large Shire. For example, for many years the pastoral roads have not been maintained to standard due to insufficient income and the February rain and subsequent flooding exacerbated this as it resulted in an approximately \$12 million dollars worth of repairs being required. The Shire has applied for emergency funding to effect the repairs, unfortunately this is proving to be a very slow process.

With Andrea and her staff's help, Council is committed to developing a revenue strategy that will guide the Shire in increasing our income therefore improving our asset maintenance program.

The ongoing impact of Covid19 virus has impacted your Shire Council as it has the business and wider community, and I must thank all of our staff for making that extra bit of effort in getting the job done during these difficult times. I must also thank the community for its resilience and patience whilst the services provided by the Shire Council are impacted by the Virus.

Another notable issue that is impacting our community is the ongoing antisocial activities and crime by a small number of children in our community which is an issue that has been developing for many years and has a number of complex issues driving it. Council is actively engaged in lobbying and advocating the State Government to mandate change in how these issues are managed.

I would like to thank my fellow Councillors and their families for their support and strength over the past year. With the changes that have occurred I believe that we are now moving forward in a fashion that given time, will have a positive impact across our community.

Eddie Smith SHIRE PRESIDENT



CHIEF EXECUTIVE OFFICER'S REPORT

It is with pleasure that I present the 2020/2021 Annual Report for the Shire of Carnarvon, my first as the Chief Executive Officer for this Council.

I commenced in this role in April 2021, after what I know was a difficult period for Council, staff, and the community due to high staff turnover, Covid-19, and the flood in February. However, it was clear to me from the start that the resilience, professionalism, and passion for Carnarvon that I found amongst Councillors and staff, would ensure that those difficulties would be overcome. That same passion would also assist in realising the many opportunities that are present in Carnarvon.

When considering applying for Carnarvon, I was particularly impressed by the President's Mantra being to stabilise the financial position, improve the amenity of the town and surrounds and fix what is already here. These three tasks may sound simple and straightforward; however, they speak to the fundamental function of local government as the grass roots tier of government and will guide my tenure as your CEO.

Perhaps the most challenging element to achieve will be to fix the financial position. With the support of the team at the Shire, we have made significant progress.

Looking to the future Council has requested a revenue strategy that looks at all avenues and opportunities to improve our financial position. Without adequate funding, the other elements of the President's Mantra will be difficult to achieve. We will also commence a development of a new Strategic Community Plan in the coming year. While it is a legislative requirement to update the Strategic Community Plan, it is also important to do this work as many things have changed over the past four years. I sincerely hope that our community will support and participate in the planning process as it is the best way to ensure we can all strive to make the best of the opportunities and address the challenges. It is only working together that we can succeed.

On a day-to-day level, we have made significant improvements to our management and responses to customer enquiries and complaints. All enquiries sent to shire@carnarvon.wa.gov.au are captured in our records management system. This allows for tracking to ensure timely response times. This data can also be analysed so we can understand where there are issues and consider how they can be better managed. I would like to offer my thanks to the Shire President and Councillors for giving me this opportunity to serve the Carnarvon community as your CEO. I am very grateful to Council and staff for their support, dedication and hard work and feel privileged to work with such a professional team. I look forward to the coming year with excitement and positivity.

CHIEF EXECUTIVE OFFICER

SHIRE PROFILE

The following information is general information about the Shire of Carnarvon. All specific enquiries should be directed to the shire office during normal business hours.

Climate

Carnarvon has an average temperature of 26 degrees and the average yearly rainfall is 229mm. We are almost 10 degrees cooler than Exmouth in the summer months and 10 degrees warmer than Perth in the winter months.

Statistics

Distance from Perth 902kms
Area (sq km) 53,000
Length of Sealed Roads 239.21km
Length of Unsealed Roads 1,287.15km
Population 5,528
Number of Electors 2,989
Number of Dwellings 3,693

Temperature

 Mean Max Temp
 27.1°C (81°F)

 Mean Min Temp
 17.2°C (63°F)

 Annual Rainfall
 228.4mm (9 in)

Shire of Carnarvon Administration Centre

3 Francis Street

CARNARVON WA 6701

Shire of Carnarvon Works Depot

Robinson Street

CARNARVON WA 6701

Carnarvon Public Swimming Pool

Babbage Island Road CARNARVON WA 6701

Shire of Carnarvon Regional Library and Art Gallery

18 Egan Street

CARNARVON WA 6701

Shire of Carnarvon Civic Center

Cnr Camel Lane/Robinson Street CARNARVON WA 6701

Shire of Carnarvon Visitors Centre

Cnr Camel Lane/Robinson Street CARNARVON WA 6701





LOCATION



HISTORY

HISTORY

HIS EXCELLENCY, THE GOVERNOR, MAJOR GENERAL SIR DOUGLAS ANTHONY KENDREW, K.C.M.G., C.B., C.B.E., D.S.O., UNITED THE MUNICIPALITIES OF THE TOWN OF CARNARVON AND THE SHIRE OF GASCOYNE – MINILYA TO FORM THE SHIRE OF CARNARVON. THE ORDER OF COUNCIL WAS PUBLISHED IN THE GOVERNMENT GAZETTE ON 12TH FEBRUARY 1965 AND EFFECTIVE ON THE 1ST MARCH 1965. AT THE TIME OF AMALGAMATION MR C W TUCKEY WAS THE PRESIDENT WITH MR G G CRAIG AS DEPUTY PRESIDENT UNTIL THE FIRST ELECTIONS OF THE COUNCIL ON THE 22ND MAY 1965.









COUNCIL



YOUR ELECTED MEMBERS 2020/2021

















Top – President Eddie Smith

2nd Row – (L-R) – Deputy President Cr Burke Maslen; Cr Luke Skender; Cr Kane Simpson

3rd Row – (L-R) – Cr Luke Vandeleur; Cr Julee Nelson

Bottom Row – (L-R) – Cr Kristan Pinner; Cr Alexander Fullarton

ELECTED MEMBER ATTENDANCE

Below is a summary of Elected Member attendance for Council Meetings for the reporting year 1 July 2020 to 30 June 2021.

MEMBER	MEETINGS HELD DURING OFFICE 2019/2020	ATTENDANCE		ATTENDANCE PERCENTAGE	
		ATTENDED	LOA		
SMITH, E COUNCILLOR – TOWN WARD	17	17	0	100%	
MASLEN, B COUNCILLOR – GASCOYNE/MINILYA WARD	17	17	0	100%	
SIMPSON, K COUNCILLOR – CORAL BAY WARD	17	13	1	76%	
SKENDER, L COUNCILLOR – PLANTATION WARD	17	15	0	88%	
PINNER, K COUNCILLOR – TOWN WARD	17	16	0	94%	
NELSON, J COUNCILLOR – TOWN WARD	17	14	0	82%	
VANDELEUR, L COUNCILLOR – TOWN WARD	17	15	0	88%	
FULLARTON, A COUNCILLOR – TOWN WARD	17	15	0	88%	

SENIOR STAFF

Council has one designated senior employee position in accordance with section 5.37 of the Local Government Act 1995. For the year ended 30 June 2021 this is the Chief Executive Officer Mrs Andrea Selvey.

The Shire of Carnarvon also employs approximately 90 full time equivalent (FTE) staff. These include an array of multi-skilled staff for road maintenance and construction, maintenance town parks and gardens, finance, governance, statutory planning, statutory health and building services, ranger services, waste management, asset management, community development and youth services, airport operations, tourism and entertainment, administration, maintenance and cleaning of public buildings.

Regulation 19B of the Local Government (Administration) Regulations 1996 requires the annual report to contain the details of the number of employees of the local government entitled to an annual salary of \$100,000 or more in bands of \$10,000 for each such band over \$100,000.

SALARY RANGE 2019/2020	NUMBER
\$100,000 - \$109,999	0
\$110,000 - \$119,999	0
\$120,000 - \$129,999	2
\$130,000 - \$139,999	2
\$140,000 - \$149,999	0
\$150,000 - \$159,999	0
\$160,000 - \$169,999	0
\$170,000 - \$179,999	0
\$180,000 - \$189,999	0
\$190,000 - \$199,999	0
\$200,000 - \$209,999	1

ORGANISATION STRUCTURE

EXECUTIVE LEADERSHIP TEAM



Andrea Selvey
CHIEF EXECUTIVE
OFFICER

David Perry
EXECUTIVE MANAGER,
COMMUNITY & DEVELOPMENT
SERVICES

Community Services
Library/Art Gallery
Planning
Building
Environmental Health
Rangers
Economic Development
Visitor Centre
Entertainment
Emergency

Governance
Records
Customer Service
Communications
Human Resources
& Systems
OSH
Finance
Budget
Rates
Procurement

David Nielsen **EXECUTIVE MANAGER, INFRASTRUCTURE**

Fleet Management
Building Maintenance
Roads & Works
Parks and Gardens
Asset Management
Waste Management
Airport
Tenders
Contract Management

INTEGRATED PLANNING UPDATE

It is critical that Council has sound planning in place to meet the future needs of the community. It is also a legislative requirement that a full review of the Strategic Community Plan is done every four years.

A full review was carried out by this Council in 2017/18; therefore, another full review is now due. The focus in this review will be integration of the Strategic Plan and Corporate Business Plan with the Long Term Financial Plan and Asset Management Plan.

We hope all members of the community will participate in the process so that these plans, that influence and inform Council decision-making truly reflects the aspirations of residents. We aim to make our engagement processes informative so that community input is based on awareness of the financial implications, prioritisation and trade-offs required to have a robust, affordable, and widely supported suite of plans that serve this community in the long term. For more information, please contact the Shire CEO, Andrea Selvey.

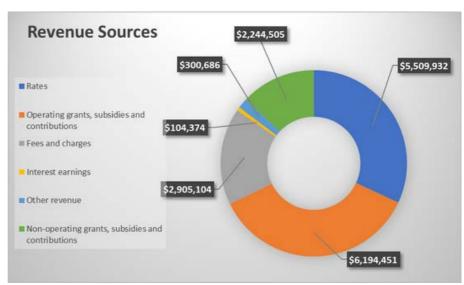


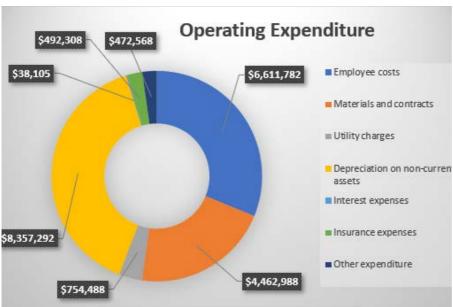
SERVICE ACTIVITIES CORPORATE SERVICES

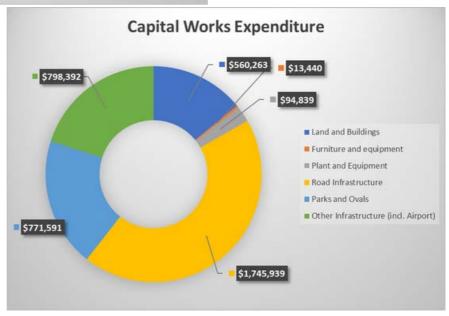
CORPORATE SERVICES

Financial Management of the Shires finances lies with the Finance Team.

The team is responsible for processing day to day accounting transactions, for raising Rates and Debtors Invoices, maintenance of property records, payment of salaries and wages, payments to Creditors, repayment of loans and advising on any new borrowings, and general investment of funds. Each year the Finance Team lead the preparation of the Budget, complete a mid year Budget Review, and provide financial reports for Council and committees.







Susan Mizen
MANAGER, FINANCE

PEOPLE, CULTURE & SYSTEMS

I commenced with the Shire in January 2021 and currently hold the position Manager People, Culture and Systems. Whilst I was not employed with the Shire for most of the period that is covered in this report, I am pleased to be able to present my very first report in our Annual Report.

During the 2020/21 period an external consultant was engaged by the previous Shire Management to review and implement a restructure of the workforce, which unfortunately resulted in several redundancies. This restructure was required to be performed as a response to the impacts that COVID-19 had on day-to-day operations (reduction of services) and to help reduce the impact that employee costs had on our budget. I would like to mention that the Shire had 4 CEOs in the space of 12 months and this lack of leadership continuity has an impact on morale and our reputation as an employer of choice.

As of June 2021 the Shire of Carnarvon had a total of 77 employees remaining in employment. The following graphs provide a snapshot of the diversity of our employees.

DIVERSITY SNAP SHOT					
		2020-2021			
Ė.	People with Disability	None who have self-identified.			
	Aboriginal or Torres Strait Islander ancestry (have self-identified)	13%			
©	Culturally and Linguistically Diverse (have self-identified)	15%			



With the uncertainty of COVID-19 and the redundancy program, employee turnover was high than normal for this period. A total of 57% of our employees had ceased employment with the Shire, whilst recruitment for these vacancies was at 43%. In such a competitive employment market, the Shire has struggled to attract and retain adequately qualified and experience staff for key positions. Being a local government, the Shire is not able to offer salaries that are competitive with the corporate or mining sector, however, we pride ourselves on being able to offer a flexible approach to work/life balance in Western Australia's best location.

As a result the Shire has placed emphasis on building relationships with the local schools to create job opportunities

for our youth through traineeships and work placements,

We are also committed to further diversifying our workforce with an emphasis on attracting, retaining and developing local talent.

I look forward to providing you an update for our next Annual Report.

Terminations July 2020 - June 2021

Resignation
Death
Redundancy
Dismissal

Staff Turnover July 2020 - June 2021

Amanda Leighton

MANAGER PEOPLE CULTURE & SYSTEMS

ACTIVITIES

COMMUNITY

SERVICES

LIBRARY/ART GALLERY

2020-21 commenced with significant challenges following a reduction in staffing resources, opening days and hours, along with the many restrictions introduced due to COVID. Challenging times presented new opportunities, which led to a re-shaping of service delivery with the aim of meeting community needs and expectations while equally maintaining a high standard. Having previously been open 6 days per week prior to COVID, a reduction to two days from April required considerable adjustment for library users and required constant positive engagement, reassurance and encouragement in embracing the changes. Following an increase to four days from September 2020, including the new initiative of Late-Night Thursday opening until 8pm, some regular programs and events were reintroduced either as online options delivered and shared by Public Libraries WA Public or face-to-face in the library. This included the Better Beginnings Program in Term 4, Storytime and Baby Rhyme Time and the ever-popular Lego Club. Digital Literacy sessions for over 50s recommenced via the Be Connected program along with Film Club and Book Club for adults. Several key events were postponed until late 2020, including Children's Book Week, NAIDOC Week and Seniors' Week celebrations.

The Homebound Delivery Service continued to be in demand, supporting those community members who are physically challenged in visiting the library with the popular options of 'Click and Collect' or 'Select and Collect' continuing to be offered for vulnerable community members.

Throughout 2020, the State Library of WA supported all libraries through regular zoom meetings, offering opportunities for shared planning and initiatives for innovative service delivery. This led to new collaborations in utilising the library space such as Fruit Bowl Bubs in partnership with Parenting Connection.

The Gallery also faced immense challenges in 2020-21 due to the scheduled calendar of touring exhibitions being either cancelled, postponed or re-scheduled due to COVID restrictions. The space was finally re-invigorated in September 2020 with the re-scheduled Regional Touring Boost capsule exhibition from the State Art Gallery of WA entitled How did I get here, a collaborative exhibition showcasing portraits from the State Art collection alongside portraits of local Carnarvon community members by Nic Duncan. This was followed by Shipwrecked from the Australian Maritime Museum then back-to-back exhibitions showcasing the many talented local artists, including a collaborative exhibition for International Women's Day, an event supported by Carnarvon Soroptimists, Ningaloo Stories by Sadie James and Jess Hadden and the COVID Driveway Project photographic exhibition by Mary-Anne Livesy. Between February and June 2021, there were also collaborative opportunities for local creatives/art groups, including a Creative Co-Lab session in June funded by the Mycelium Project and driven by Southern Forest Arts



COMMUNITY & YOUTH SERVICES

Community

As we are all aware the COVID-19 pandemic has impacted on all sections of the community from Government Departments to charity groups. The Shire of Carnarvon's Community Development Team has also felt the pandemic's impact, adopting and implementing legislative changes to protect our patron's attending community run events/programs, including the proposed school holiday program. As per the Government's recommendations, the focus turned to the swift introduction of personal hygiene, isolating and distancing from one another to control and contain the spread of the disease.

The Community Services portfolio has been extremely busy in 2020-21 organising and assisting with the following Programs & Events:

Australia Day R U OK Day Naidoc week Night Lights Youth Week Seniors week Xmas Lights Competition Remembrance Day Anzac Day Volunteers' week WA Clubs Outdoors October Gascoyne Games Every Club Xmas Street party Night Patrol Youth Hub School Holiday Programs

Youth

Youth workers attended a two-day Domestic Violence Training at Gwoonwardu Mia delivered by Lifeline WA. Domestic and Family Violence Response Training is part of the National Plan to reduce violence against women and children. The course enabled workers to recognise, respond and refer to domestic violence.

Mayu-Mia Youth Hub

The Mayu-Mia Youth Hub will be changing the usual routine to opening the hub only twice a week for programs as Youth staff will be assisting with the Basketball Program on Tuesday nights at PCYC. Shire Youth staff will help run the program and will also be available to transport the Youth to and from on these nights.

Dan Hunt visited Carnarvon in October and delivered a Carnarvon Community Coaching Course – this is an introductory level course that covers general principles of coaching while encompassing basketball-specific fundamentals and exploring the coach's role.



Community Connectors Pilot Program

The concept of the Community Connectors Program (SOCCP) that was funded by the Department of Communities and supported by the Shire of Carnarvon and local Aboriginal Leaders, was to be one of the projects to address anti-social behaviour within the community

The primary goals of the Community Connectors program were to:

- Establish and embed a SOCCP for the Carnarvon Townsite and surrounding near vicinity communities, within the local Aboriginal community considering local cultural and traditional approaches that will divert juveniles and Youth at risk from the justice system—thereby reducing juvenile anti-social and criminal behaviour.
- Develop relationships strengthened through Partnering Understandings with key service providers that clearly define the boundaries and the extent of authority and responsibilities, particularly by the Shire of Carnarvon, SOCCP and WAPF—a clear understanding between mediation and outreach, and powers of arrest.
- Engage and build the community to support and enhance the service through other skill sets and community services.
- Improve the SOCCP through performance information and success indicators, which will enable the transition to other quality service provisions.

Community Connectors Figures Jan – June 2021





BUILDING

The following statistics indicate the building activity has been steady throughout 2020/2021 across the Shire in terms of the type of applications. Building applications received and permit approvals are lower than previous years, possibly due to COVID restrictions; a shortage in the supply of building materials is impacting homeowners and builders; post-Cyclone Seroja triggering builders to work in the cyclone-affected areas (outside the Shire) and the solar panel allocation had been filled.

There has been no change to the Building Services team. The Building Services Officer is available at the Shire Office as the first point of contact for information and guidance relating to permit applications, plan search requests, and general building inquiries. The Shire continues to outsource the building surveying service to the City of Greater Geraldton. The contracted Building Surveyors are available via phone or email during office hours. One surveyor visits the Shire as required to interact with local builders and developers, undertake site inspections and liaise with the Shire's personnel on any building-related matters.

The Shire's Building Services Officer has also recently completed a course in swimming pool barrier compliance to provide an in-house service to our community.

Building Services Activity

Activity	2017/2018	2018/2019	2019/2020	2020/2021
Building/Demolition Applications Received	98	117	203	96
Permits Approved	97	115	179	99
Swimming Pool Fences Inspected	3	16	7	4
Building Orders	0	0	0	0
Estimated Building Value of Approved Permits	\$5,126,949	\$8,598,046	\$5,324,004	\$5,495,125

AQUATIC CENTRE

Total Attendances

	14/15	15/16	16/17	17/18	18/19	19/20	20/21
	Actual						
Jul							
Aug							
Sept	196	754					
Oct	2,059	5,872	3,410	3517	484	1766	1605
Nov	3249	4981	3592	5379	2231	3466	2992
Dec	3241	2670	2898	2913	2312	3245	3186
Jan	5456	3549	3853	3518	5199	4989	2961
Feb	4410	5360	3190	3350	3119	2371	3547
Mar	1929	3424	2946	4251	5846	4492	3417
Apr	1637	1838	1858	1532	2407	0	753
May							
Jun							
TOTAL	22177	28448	21747	24460	21598	20329	18461

Aquatic Education

828 Participants 6983 Attendances 37% of Total Attendances

1.RLSS of WA Endorsed Swim School - Carnarvon Swim School operated by the Carnarvon Aquatic Centre Pool Manager has accounted for 19% of attendances with substantial enrolment numbers in all programs.

2.Swim & Survive

Carnarvon Swim School successfully coordinated after-school Lessons in Term 4 2020 (113 participants) & Term 1 2021(69 Participants); Swim & Survive Vacation lessons in January 2021 were also offered again. Two Series comprising of 10 days each were offered to families with enrolments reaching capacity, 134 participants for Series 1 & 104 participants for Series 2.

Infant Aquatics

Infant Aquatics uses songs, games, and activities to ensure babies experience a variety of skills, including pool entry, floating, breathing, and movement. A total of 54 bubs and carers joined the Infant Aquatics Program during the 2020/2021 season.

Other successful programs included:

Adult Learn to Swim Program - One 15-week program

Bronze Medallion Courses – 4 courses completed during the season with 27 participants

CPR Resuscitation Courses & Competency Swim Assessments – 6 completed during the season with 21 participants in Resus and 15 in Competency Swim

Education Department Interim Lessons - accounted for 16% of attendances

Interm Swimming lessons is a 2-week block of lessons provided by the Department of Education WA to all Government primary school children free of charge. Private schools in regional WA also have free access to the same lessons.

All 5 Primary Schools; Carnarvon Community College, Carnarvon Christian School, St Mary's Star of the Sea, Gascoyne Junction, and School of the Air and Home-Schooled Children in our area participated in lessons during Term 1:

- 402 students
- 24% CALD
- 27% Indigenous
- 6% Special Needs.
- Swimming Carnivals

All Carnivals were conducted at the end of Term 1 2021.

Carnarvon Amateur Swim Club - CASC 1505 attendances - approx. 8% of total attendances

CASC had another successful year, strong membership numbers with some Junior Squads at capacity, and a waiting list. Coaches conducted 16 weeks of training during the season, and the Club hosted 6' Time Trial Nights' and 'Club Championship.' The Club successfully hosted the Gascoyne Open in November 2021. CASC members performed well at this event, with swimmers achieving personal best times (PBs), a few new records, and earned a few medals.

Major Projects & Maintenance Works

The following projects and maintenance works were undertaken at the Centre:

Painting of the Pool Shell: Both pools were re-painted in June 2021, with the tiles at all bulkheads being replaced as well. Shade Sails: 5 of the small shade sails were replaced with the other 5 to be replaced next financial year.

PLANNING AND DEVELOPMENT

The Shire's Planning Services is responsible for the strategic and statutory planning matters within the Shire of Carnarvon. Broadly this relates to all proposed planning and building activity requiring statutory approval within the Shire and ensuring compliance with all relevant State policies and the Shire of Carnarvon Local Planning Scheme(s) and related policies.

Local Planning Scheme 13 was approved by the Minister for Planning and gazetted on 3 November 2020 following its endorsement by Council on 24 September 2019.

This year has also seen several changes to legislation, such as the Coral Bay Mobile Traders Policy has been revoked by Council following its decision on a controversial mobile traders application. A few local laws have also been updated throughout the year.

Significant project approvals throughout the year include a 20 holiday unit redevelopment at the Bayview Resort in Coral Bay; a wind monitoring tower on the North Common, a Local Development Plan for Lot 50, Coral Bay and additional ponds at the Beta Nutrition facility at Lake McLeod.

In addition to the above approvals, the Shire planning section is working on some interesting planning projects, such as the Babbage Island tourist development that will see the old prawn factory and surroundings be redeveloped into a tourist destination. The planning unit is also currently working with some pastoral station owners to develop Local Development Plans for their respective tourist nodes to guide the future development of these areas.

Planning Services ensures all development within the Shire is compliant with the Local Planning Scheme(s) and State regulations.

The summary table below illustrates the number of statutory planning matters undertaken by the Shire (includes the 2020/21 year - note the figures for Scheme amendments are for the year initiated not the gazettal year):

Application Type	2016/17	2017/18	2018/2019	2019/20	2020/21
Development Applications	53	37	33	35	41
Subdivision Referrals	2	1	Nil	Nil	1
Scheme Amendments	0	5	2	1	1





CARNARVON CIVIC CENTRE

Due to COVID-19 the Civic Centre was closed in March of 2020. Unfortunately, all acts booked for the This Life Festival and other shows for the community had to be cancelled. The centre remained closed up to and beyond the end of the 2019/2020 financial year.

VISITORS CENTRE

The Carnarvon Visitor Centre (CVC) saw a significant increase in West Australian travel after Tourism WA successful Wander Out Yonder campaign, with a recorded number of 28,910 visitors to the centre after reopening on 1 June 2020 following the COVID closure. It continued to provide excellence in all areas of service, promotion, and the facilitation of tourism to visitors to the Carnarvon region. Whilst there was a reduction in visitor numbers, this resulted in higher enquiries through LiveChat via the website and Facebook and increased bookings by 190% from the previous financial year.

The Visitor Centre continued to run the digital campaign, spending approximately \$7,500 from the area promotions budget, which resulted in a paid reach of 2.16 million people in Australia via Facebook and Instagram, with an organic reach of 744k on Facebook and 622k on Instagram. In addition, the return of events in early 2020 saw the This Life Events campaign relaunch attracting a significant amount of PR, reaching 1.6 million people alone. This additional exposure has led to an increase in social media reach, resulting in 28,000 followers on Instagram and 7,700 on Facebook.

Due to border closures, all marketing took a refocus to target the West Australian market.

Booking activity for this financial year was:

Region – 19/20 Financial Year	No. of Nights	Ave spent per night	No. of bookings
Coral Coast Region	1160	\$149.30	770 – Average consumer staying 1.51 nights
Region – 20/21 Financial Year	No. of Nights	Ave spend per night	No. of Bookings
Coral Coast Region	4033	\$192.45	2246 – Average consumer staying 1.80 nights

EMERGENCY

Prevention

The Shire of Carnarvon received funding from the Department of Fire and emergency services to employ a Bushfire Risk Planning coordinator (BRPC) in January 2021. The Shire of Carnarvon is a local government with a significant bushfire risk; the BPRC will work towards creating a Strategic Bushfire Risk Management Plan (BRMP). This document provides a coordinated and efficient approach to identifying, assessing, and treating assets exposed to bushfire risk on the Shire-owned and managed lands. The BRMP is currently in progress and likely to be completed during 2022. Upon completing and endorsing the plan, the Shire of Carnarvon will apply for funding to complete treatments identified within the plan.

Preparedness

The Carnarvon State Emergency Service (SES) unit has procured a new Vertical Rescue Training Tower through Local Government Grant Scheme (LGGS) funding. This new asset assists the unit in their operational training requirements according to their response profile. The new tower will allow this training to be conducted in a safer, more appropriate

environment with a purpose-built structure to enhance the skills of the Carnarvon SES unit more readily. Several shire staff recently undertook training in basic firefighting as offered by the Department of Fire and Emergency Services. This training was in preparation for this year's fire season, with reportedly some of the largest fuel loads seen in ten years. Three of these staff members have already been deployed to assist pastoralists with an outbreak of fire this year and will play an important role in response to fire outside the gazetted townsite of Carnarvon.

Response

The Shire is responsible for all fire incidents outside of the Carnarvon townsite. The Shire operates and supports the Gascoyne River Volunteer Bushfire Brigade to facilitate this. Within the 2020/2021 financial year, the brigade responded to 21 incidents and actively inspected shire-maintained firebreaks surrounding the town and access tracks for familiarisation.

The Shire has supported the development of the Gascoyne River Volunteer Bushfire Brigade with regular training opportunities, new PPC and equipment purchased through LGGS grants, and the establishment of a brigade Facebook page.





The Shire of Carnarvon responded to flooding of the Gascoyne River in February 2021, with the river eventually peaking at 7.11 metres Saturday 6th February. The response included temporary building levees, road closures, sandbag filling locations, stormwater pump checks, and public information functions.

Recovery

A successful grant funding application through the "All West Australians Reducing Emergencies (AWARE) program" allowed for several local government staff to complete the full suite of emergency management training through WA Local Government Association (WALGA). We had 8 Staff from the Shire of Carnarvon, 2 Staff from the Shire of Ashburton, and 1 Staff member from the Shire of Upper Gascoyne complete the week-long training. This training has been constructed specifically to address the fundamental skills required to operate effectively in the Local Government Emergency Management environment.

Since undertaking the training, these staff has commenced reviewing the Shire's Local Recovery Plan to ensure the document remains contemporary and reflects the correct processes and information intending to exercise its functionality in the new year.

ENVIRONMENTAL HEALTH

During 2020-21 the Shire's environmental health services were provided by 2 environmental health officers (EHOs) for 7 months after which one tragically passed away in an accident. Another was recruited at the end of May. Generally, the Shire's environmental health services consist of a diverse range of primarily regulatory roles—set by State Government—relating to the environmental impacts on public health and wellbeing and the protection of the environment.

Flood

In February 2021, the Gascoyne River broke its banks for the first time since 2010. The Shire EHO with the assistance of City of Geraldton EHOs visited ~50 lower Gascoyne farms to survey damage which was reported to Council. Most of the damage was topsoil loss, while some properties required leach drains to be pumped out and a few old houses were flooded. No new buildings were flooded.

The flood of 2021 washed many empty 200L blue plastic drums downstream. This indicates that improvements to the timely and proper disposal of these containers is required. The Brown Range Waste Facility will take empty and rinsed 200L plastic drums for free through the DrumMuster recycling program.

Water and wastewater

Septic applications: 11 applications to install onsite wastewater systems (e.g. septic systems) were assessed. Recycled effluent scheme: In the first half of the financial year EHOs conducted monthly water testing and sampling to monitor the quality of effluent. E. Coli was undetected (i.e. below 10 MPN/100ml) in all treated effluent samples taken which is an improvement to previous years, although there was a period in March 2021 when the algae levels were high and odour caused the system to be shut down. There were two instances of the chlorine being below the required limit. A major pipeline upgrades occurred during the year and were completed by the end of March 2021.

Aquatic facilities: Monthly water quality testing of Carnarvon aquatic facilities was conducted for the first 5 months and in the near year the sole EHO was not able to maintain this program until June after the new EHO commenced. The Coral Bay facilities were tested and sampled several times during the first half of the year.

Fascine waters: Fascine waters were sampled in November at 7 sites. 5 sites had no detection of faecal contamination (Enterococci), while 2 sites indicated a low level of faecal contamination (10 and 20 MPN/100ml). This level is generally not associated with illness according to Department of Health guideline Microbial Quality of Recreational Waters. As a general guide, swimming in the Fascine should be avoided within a few days after rainfall which can temporarily flush contaminants into the water from stormwater systems.

Food businesses

The new year (2021) saw an increased amount of new food business applications and, including change of ownership of existing businesses and new businesses starting up. 13 new registration certificates were issued during the year, 4 of which were new businesses taking over a continually operating enterprise, the remaining 7 being new start-ups. There were 94 food businesses on the Shire food business register at the end of the financial year, at least 11 food business inspections were conducted and numerous food related enquiries and at least 3 complaints were attended to during the financial year.

Communicable diseases

COVID19: Early in the financial year, EHOs spent additional time providing advice to businesses, attending incident liaison meetings and conducting additional site visits related to COVID-19 safety plans and contact registers.

Notifiable diseases: The following tables summarise the official case notifications of various environmental healthrelated diseases based on doctor postcode 6701 for the last 5 years.

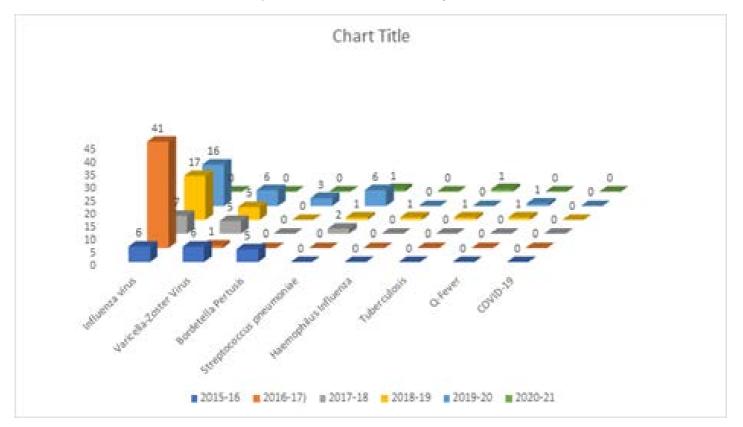


FIGURE 1. ENVIRONMENTAL HEALTH-RELATED DISEASE NOTIFICATIONS (EXCEPT ENTERIC) BY DOCTOR POSTCODE 6701

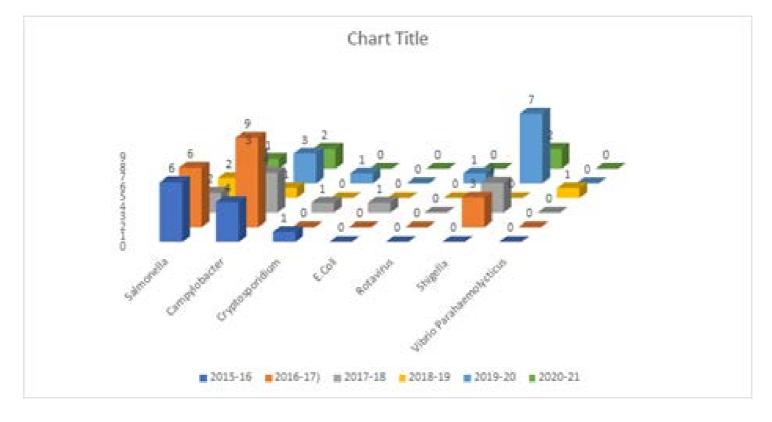


FIGURE 2. ENTERIC DISEASE NOTIFICATIONS BY DOCTOR POSTCODE 6701

The built environment

Approximately 7 public buildings, lodging houses and/or caravan parks were inspected. The caravan park licences and lodging house registrations were renewed as required. One new rigid annexe was approved in a caravan park. EHOs responded to a number of complaints of poor housing condition.

Noise complaints were investigated relating to:

- ·Pub noise this involved multiple late night noise measurements for 2 Carnarvon pub venues
- ·Fuel station noise compressor and pump noise complaints about multiple fuel stations
- ·Food trailer generator noise
- ·Private residences music, anti-social behaviour and power tools



Mosquito Management

2021 was the wettest year for approximately 10 years. In February the Gascoyne River flooded (broke the banks) and the area received the highest rainfall on record for February (186mm). This resulted in large numbers of burrowing frog tadpoles and, after several weeks, significant freshwater mosquitoes (Culex annulirostris). Despite numerous aerial surveys to check outlying floodplain waters, including the large McNeil Claypan behind Brown Range, no freshwater larvae were found other than in various stormwater pump-pits, which were treated. A final aerial survey indicated many water tanks with a green appearance, which is a possible site for freshwater mosquitoes, but by this time (late April) the more aggressive saltwater mosquitoes (Aedes vigilax) had already emerged. The effort to find the freshwater mosquitoes resulted in missing the first saltwater mosquito breeding event. Mosquito trapping was carried out to obtain a basic indication of numbers and species.

Priorities shifted to finding and treating the source of the saltwater mosquito breeding so as to treat at the source to prevent or mitigate a second, bigger wave. The second wave was only partly found and treated in time, the airport gully having filled with rainwater and on 10 May it was found to consist of 2.5 ha of extremely dense mosquito larvae, which is the most larvae we have seen so close to town for 10 years or more. The area was immediately hand-larvicided and as an emergency also fogged with a handheld thermal fogger with high numbers of dead larvae visible post-treatment. Additionally, 1 ha of breeding was found and treated near One Tree Point, a tidal pool treated near the golf course and several samphire pools treated on Babbage Is. Despite these efforts, the number of mosquitoes in town was causing much stress to the community and the street fogging was carried out twice. The salt-marsh mosquitoes were a problem periodically until mid-June after which time they all but disappeared as per usual.









Dests

- Pigeons: Feral homing pigeons remain a problem for Carnarvon. Culling may only provide a temporary control because pigeons can quadruple their population in one year in favourable conditions. The Department of Health's position is "Implementing non-lethal control techniques is the most effective longterm solution to reducing the pigeon population."
- The pigeons will breed up to the level that the environment can support which in Carnarvon is most likely to be the availability of internal roosting locations (rather than food sources). The incremental pigeon proofing of buildings to limit access to enclosed spaces may be the best long-term strategy. Natural predators such as falcons and grey butcherbirds should be encouraged.
- Mesquite: Mesquite is a large thorny pest bush/tree that is taking over in some areas such as near the old abbatoirs and has been multiplying in many parts of Carnarvon and surrounding reserves. The Shire contributed funding towards a project of the Carnarvon Rangelands Biosecurity Group to poison mesquite within the immediate vicinity of Carnarvon.
- Looper caterpillars: A major infestation of looper caterpillars occurred in April after the rains. These infected nearly every Poinciana tree on the main street and stripped their leaves. EHOs arranged for the trees to be sprayed and the Shire work crew to clean up the caterpillars from the footpaths. The caterpillars abated after a while and the Poinciana trees survived.

Biting midges appeared in great numbers for some time after the flood and rain, particularly on the eastern side of Carnarvon where there is more grassland and less salt scrub. It is understood they breed in the damp grass.

Waste management

District waste strategy and reporting: The annual district waste reporting to the Department of Water and EnvironmentRegulation was completed.

Brown Range Waste Facility

- The Brown Range Waste Facility annual reports for the 2020-21 period were submitted to DWER.
- A green waste fire occurred in the waste facility in late May and took some weeks to go out. Above ground storage of tyres and plastics is also a fire hazard and efforts will be made to reduce this risk. The Shire will be purchasing a tyre shredder during the 2021-22 year.
- New monitoring bores will be drilled in the 2021-22 year to comply with environmental regulations and to monitor impacts on the ground water.
- The year involved a much larger than usual quantity of asbestos containing demolition material and soil as well as inert waste largely due to some large demolition projects. Liquid waste quantity also increased due to the increase in caravan and camping tourism.
- Changes during the year include arrangements for the public to dispose directly into skip bins near the entrance to assist in assuring waste will go to the correct locations and to improve the capacity for recycling of materials.

Coral Bay Waste Facility

The Coral Bay Waste Facility annual reports were submitted to DWER. The Coral Bay facility is at or has exceeded its reasonable capacity and needs to be expanded or relocated as an urgent priority.

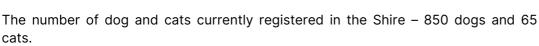
Natural environment

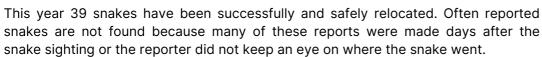
- **Regrowth:** the flood and rains from February onwards brought on a large regrowth of vegetation in the district which brought about an abundance of birdlife.
- **Burrowing frogs** came out in great numbers after the rains. Burrowing frogs are a remarkable type of frog that inhabits the desert regions of Australia. They can survive underground for several years in a hibernation-like state waiting for rain.
- Burrowing bees, endemic to this area, were seen in plentiful numbers this year during July and August 2021.
- **Crows and corellas:** Crows and corellas did not cause problems to Shire facilities during February to April, as they did the previous year, which may be related to the rains and revival of native vegetation.



RANGERS

The Shire of Carnarvon Rangers uphold community law and enhance and promote public safety by investigating, issuing infringements, and enforcing various State and local laws breaches. This includes such items as dog and cat control, off-road vehicles, litter, parking, camping, abandoned vehicles, firebreak and fire hazard inspections, verge obstructions and kennel establishments. Shire of Carnarvon Ranges are located in Carnarvon and Coral Bay. Regular visits are made to Bush bay and Blowholes concentrating on camping irregularities.







Parking

The only area where illegal parking is a continual issue is on the lawned area of the main street (Robinson Street). A total of twenty-four (24) infringements were issued this year, with many verbal and written warnings also issued.

	DOGS IMPOUNDED	CATS IMPOUNDED
Total Impounded	105	77
Returned to Owner	30	0
Euthanised	21	55
Re-Homed through SAFE Carnarvon	54	22

INFRINGEMENTS ISSUED	
Illegal Camping	94
Dog	14
Cat	0
Litter	2
Parking	24
Bush Fire	0
Off Road Vehicles	1
Total	135

David Perry

EXECUTIVE MANAGER, COMMUNTY & DEVELOPMENT SERVICES



NFRASTRUCTURE SERVICES SERVICE ACTIVITIES

INFRASTRUCTURE SERVICES

Infrastructure Services has responsibility across multiple core operational areas including roads, drainage, parks and gardens, waste management, building maintenance, airport and fleet operations.

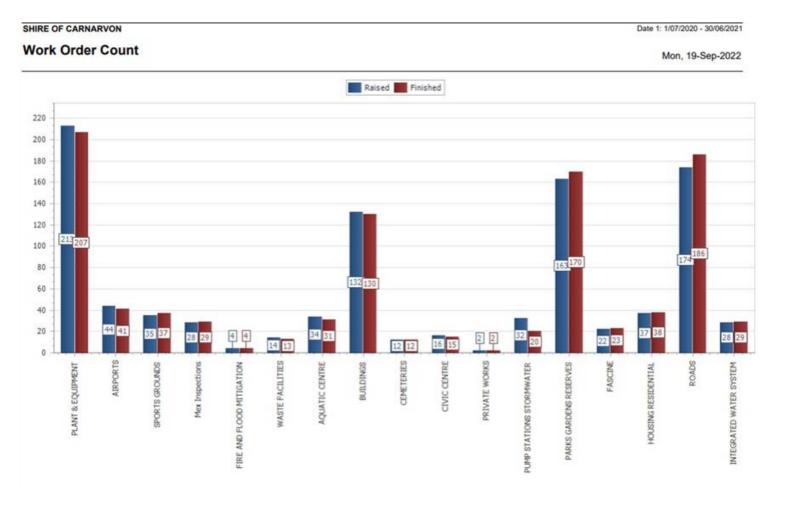
Tracking the works required to maintain and service this infrastructure relies upon a team of people to identify, cost, prioritise, program, and safely undertake a wide variety of tasks.

Your infrastructure team utilises a computerised maintenance system to:

- ·Capture infrastructure defects;
- ·Process and allocate works requests;
- ·Schedule preventative maintenance and inspections;
- ·Track, document and record completed works; and
- ·Establish and monitor performance indicators.

This system relies upon generation of a Work Order to document required tasks. Work orders are issued to the relevant individual employee, team, or contractor to complete the task. A work order task can be as straightforward as a simple inspection or as complex as a major machinery overhaul.

Graphed are all Shire of Carnarvon Work Orders handled by this system for the 2020/21 year.



INFRASTRUCTURE SERVICES

It is important to note that the system does not capture every single item of work completed. Many tasks are completed by the infrastructure team without the need for a formal Work Order. The system is not used for capturing activities like the rubbish collection service and the daily processing of that waste at the waste facility site. It is also not used for more complex capital type project works. Actual job completions for the team for the year will be higher than the number graphed.

This is the nuts of bolts of work completed by your Shire of Carnarvon Infrastructure Services team. It is the nuts and bolts of Local Government. The reality is that a small team of dedicated, predominantly long-term residents have the task of keeping community assets running and delivering essential community services that are often taken for granted.

Help us to help you and your community. Where possible, please direct your reports of infrastructure damage or faults to our shire@carnarvon.wa.gov.au email address.This captures the work required allowing us to deliver any necessary action.

To all those in our community who have been supportive of our workers and their efforts, thank you. It is sincerely and warmly appreciated.

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David Nielsen

All

EXECUTIVE MANAGER, INFRASTRUCTURE SERVICES

STATUTORY REPORTS

DISABILITY ACCESS AND INCLUSION PLAN

The Disability Services Act 1993 (amended 2004) requires local governments to report on their Disability Access & Inclusion Plan (DAIP) achievements annually. The achievements for the year ended 30 June 2020 are listed below and grouped into the outcome areas addressed in the Shire of Carnarvon Disability Access and Inclusion Plan 2016-2021. Good access and inclusion creates social and economic benefits across our community, not just for people with disability, but also their families and carers, as well as people from diverse, people with low literacy levels, people with temporary mobility issues and people who use prams.

DAIP Outcomes	Actions Taken
1. People with	Enforcement on ACROD parking for target groups through Ranger
disability have the	Services and public awareness.
same opportunities	Continue to provide 'Home Bound Library Services' for people with
as other people to	mobility restriction due to disability
access services and	Promote inclusion and participation of people with disability in the
events.	community
	,
2. People with	Identify and report the needs and improvements for access parking in
disability have the	public areas
same opportunities	Ensure that new or redeveloped public buildings and infrastructure
as other people to	incorporate the principles of universal access designs
access buildings and	
other facilities.	
3. People with	Monthly Newsletter and other relevant information is available in
disability receive	alternate format upon request
information in a	 All staff are made aware of disability inclusion as part of their day-
format that will	today roles
enable them to	The Shire's website to prominently promote and navigate from font
access information as	pages and easily navigate to all information regarding access to people
readily as other	with disability
people are able to	·
access it.	
4. People with	 The Shires DAIP is easily accessible for all staff and elected members
disability receive the	 Continue to raise disability and access issues with community groups &
same level and	interagency meetings within cost effective measures.
quality of service	
from staff as other	
people receive.	
5. People with	Customer Service Charter requires that complaints are acknowledged
disability have the	and responded to in a timely fashion
same opportunities	Promote feedback mechanisms through shire newsletter, website, and
as other people to	radio
make complaints	
6. People with	Increased engagement with CaLD groups through key stakeholders to
disability have the	ensure individual and community needs are being meet.
same opportunities	
as other people to	
participate in any	
public consultation. 7. People with	A Madified work reheat to seed their to see the dividual security
· ·	Modified work schedule and tasks to meet individual requirements The side and tasks to meet individual requirements.
disability have the same opportunities	Flexible workplace arrangements are in place for both people with a disability and cases.
as other people to	disability and carers
obtain and maintain	Annual inspection of Shire Administration Building to assist in
employment with a	developing and improving accessibility for public and staff
· ·	
public authority.	



STRUCTURE & FUNCTIONS OF COUNCIL ESTABLISHMENT

The Shire of Carnarvon is established under the Local Government Act 1995 and has the responsibility for the administration of this legislation across the district. Other significant legislation which falls to the authority of Council to act upon, includes:

- Building Act 2012
- Bush Fires Act 1954
- Caravan and Camping Grounds Act 1995
- Cemeteries Act 1986
- Dog Act 1976
- Cat Act 2011
- Environmental Protection Act 1995 (delegated responsibilities)
- Food Act 2008
- Freedom of Information Act 1992
- Health Act 1911
- Litter Act 1979
- Planning and Development Act 2005

Council

The Governance level of the Shire comprises the elected Council. The Shire President has a range of statutory functions as the leader of the Council. The President chairs all Council meetings and is supported by a Deputy President. The Shire President together with seven other Councillors duly elected from, and by, the community. The Council as a whole:

- · Governs the Shire's affairs
- Is responsible for the performance of the Shire's functions
- Oversees the allocation of the Shire's finances and resources
- · Decides the Shire's policies

This includes:

- Applying good governance principles to Council decision-making
- Guiding the Shire organisation through the development of a comprehensive range of policies
- Determining type, range and scope of projects to be undertaken by the Shire
- Developing the Strategic Community Plan, Corporate Business Plan and Long Term Financial Plan along with a Range of other plans to ensure a structured and carefully managed approach to the functions of the Council

In the making of these decisions, Ordinary Council Meetings are held on the fourth Tuesday of each month in the Council Chambers commencing at 1.00pm, other than the months of May and October each year where the Ordinary Council Meetings are conducted at Bill's Tavern Function Room in Coral Bay commencing at 10.30am.

Personal Involvement

Elected Members involvement often extends to representing Council on other regional or state bodies that includes:

- WALGA Gascoyne Country Zone (Regional)
- Gascoyne Regional Road Group
- Local Emergency Management Committee
- Gascoyne Joint Development Assessment Panel
- Aviation Community Consultation Group
- · Gascoyne Development Commission Board

STRUCTURE & FUNCTIONS OF COUNCIL ESTABLISHMENT

Standing Committees

At present the Council has four specific Standing Committees, listed below:

- · Audit & Risk Management Committee
- · Management Review Committee
- · Awards Committee
- Community Growth Fund Committee

Occasional Committees and Working Parties

Council utilises Occasional Committees and Working Groups as a tool to address specific issues or guide projects as required.

Agendas

Meeting agendas, largely consisting officer reports and recommendations, are prepared for Council and Committee meetings. These agendas are distributed one week prior to the meeting date. Copies of the meeting agenda is also made available to the public prior to the meeting date in accordance with the Local Government Act 1995 and can be obtained on Council's website at www.carnarvon.wa.gov.au

Delegated Authority

In accordance with provisions of the Local Government Act 1995 the Council may delegate many powers to a Committee or the Chief Executive Officer (CEO) of the Local Government, with ability for the Committee or CEO to then further delegate the duty or responsibility to an officer of the organisation. For accountability, delegations are recorded in a register reviewed by Council annually and available for viewing by members of the public.



(L-R) Cr Fullarton, Cr Langley, Cr Maslen, Cr Vandeleur, Mrs Andrea Selvey (CEO), President Smith, Cr Cottrell, Cr Ferreirinha, Cr Skender

SERVICES TO THE COMMUNITY

Council provides an extensive variety of services for the community under a wide range of legislation. Services provided include:

- ✓ Airport
- ✓ services
- ✓ Youth services
- ✓ Aquatic Centre and water park
- ✓ Community events
- ✓ Club development
- ✓ Ranger services
- ✓ Bushfire control
- ✓ Emergency response and recovery coordination
- ✓ Entertainment (Live Shows and Movies)
- ✓ Tourist Information
- ✓ Building regulation
- ✓ Environmental Health services
- ✓ Library services
- ✓ Playground equipment
- ✓ Street sweeping
- ✓ Drainage infrastructure
- ✓ Public buildings for hire
- ✓ Street tree planting and maintenance

- ✓ Bush fire control
- ✓ Litter bins
- ✓ Roads, footpaths & kerbs
- ✓ Cemeteries
- ✓ Nature based camping areas
- ✓ Rubbish collection and landfill disposal
- ✓ Citizenship ceremonies
- ✓ Recreation grounds, parks and other reserves
- ✓ Land use planning and development controls
- ✓ Street lighting
- ✓ Public toilets
- ✓ Dog control



OFFICIAL CONDUCT REPORT

The Local Government Act 1995 requires the Shire to report on the number of official conduct complaints recorded under section 5.121 of the Local Government Act 1995 during a financial year. The Shire of Carnarvon did not receive any complaints of this nature that resulted in action under section 5.110 (6)(b) or (c) during the 2020/2021 financial year.

FREEDOM OF INFORMATION STATEMENT

This information statement is published in accordance with section 96 of the Freedom of Information Act 1992.

Access to Council Documents

The following documents are available for inspection at the Shire Administration Office, free of charge-

- · Minutes and Agendas of Council and Committee meetings General Policy Manual
- Annual Budget
- · Annual Report
- Annual Financial Statements
- Monthly Financial Statements
- · Council Local Laws
- Town Planning Schemes and Local Planning Strategy
- Electoral Roll
- Financial Interest Register
- Primary and Annual Returns and Declarations
- Tender Register
- · Complaints Register
- · Gifts Register



The table below illustrates all the FOI applications received by the Shire of Carnarvon in 2020/2021

Access Type	Personal	Non-Personal	Total
Access in full	0	2	2
Edited access	0	2	2
Access refused	0	0	0
No documents found	0	0	0
Withdrawn by applicant	0	0	0
Not finalised	0	0	0
Total	0	4	4

Most documents can also be accessed through the Shire of Carnarvon website at www.carnarvon.wa.gov.au . For further information you can also visit the Office of the Information Commissioner website at www.foi.wa.gov.au



NATIONAL COMPETITION POLICY STATEMENT

The State Government has a Competition Principles Agreement in place, which is binding on local government.

This agreement requires the Shire of Carnarvon to carry out a number of procedures and include a report on the matter in Annual Report.

The three areas that affect Local Government are:

- 1. Competitive Neutrality To remove benefits (and costs) which accrue to Government business as a result of their public ownership.
- 2. Structural Reform Local government is required to reform the structure of publicly owned monopoly businesses where it is proposed to introduce competition.
- 3. Legislation Review To review legislation that restricts competition.

The full requirements of the package are contained in a statement issued by the Department of Local Government and Communities.

COMPETITIVE NEUTRALITY

There are ways in determining if there is a "significant business enterprise" undertaken by the Local Government, namely:

- 1. Is revenue received from external sources that exceeds \$200,000 per annum? (In determining this amount, Council has been advised to disregard grant income, internal charges, and statutory fees).
- 2. Would any benefits be realised from the implementation of competitive neutrality that exceeds costs?

From an examination of the revenue statement for the Shire of Carnarvon for the subject period there is no apparent activity that satisfies this first part of the test, and therefore the principles of competitive neutrality do not apply to any of Council activities during the 2020/2021 financial year.

STRUCTURAL REFORM

In this area, the Council has no monopoly activities. What is basic to the function of restructuring public monopolies is the splitting or division of the regulatory role from the service provision role.

To address the question of monopoly, the following test has been applied to each activity:

- 1. Definition: In regards to this service, does the Council have "exclusive or near exclusive control of the market supply of this service?"
- 2. Dual Function: Does the Council have both a regulatory and supply function in this area of activity?
- 3. Willing competitors: If the Council tendered for the supply of this service in the open market, is it likely that there would be a supplier willing to perform this service?

The Council does not have a dual function role in any of the following services:

- Airport operations
- Swimming pool
- · Parks and gardens
- Roads
- · Recreation services
- Cemetery

When reviewed, these functions appear to have substance to the sole provider argument.

However, there are two areas that may be considered competitive, being:

- Waste collection
- Nature Based Camp Areas

Arguably, although the waste collection and nature based camping does have willing local competitors, it is considered Council does not present as anti-competitive and a disadvantage for the private sector, but rather complementary to the private sector to meet public demand



STATE RECORDS ACT



The State Records Act, 2000 requires the keeping of records by Local Government, specifically, Section 19 requires Council to have a Recordkeeping Plan (RKP) approved by the State Records Commission (SRC). The State Records Commission requires records to be created, managed, and maintained over time and disposed of in accordance with an approved plan by the SRC.

The Shire of Carnarvon's Recordkeeping Plan was reviewed, amended, and submitted to the State Records Office on 7th April 2020, the State Records Commission approved the plan on 7th August 2020.

The RKP provides an accurate reflection of the organisation's records, including information regarding the Shire's recordkeeping system(s), disposal arrangements, policies, practices, and processes.

The RKP also outlines the Shire of Carnarvon's Recordkeeping training program, in 2018, a new file plan was created – Keywords for Council (KFC), all training and induction material was reviewed and updated at this time. Induction and refresher training is conducted for all staff and Elected Members. Material is provided to staff to outline their Recordkeeping Responsibilities and face-to-face training given to outline procedures for the capture of records in the Records Management system (EDRMS).

In summary, the main objectives of the Shire of Carnarvon RKP are to ensure:

- Compliance with Section 19 of the State Records Act 2000,
- Recordkeeping within the Local Government in a compliant manner weighted against the State Records Commission Standards and Records Management Standard AS ISO 15489;
- Processes are established that ensure complete/accurate records of the Shire's Operations, business transactions and decisions;
- · The retrieval for recorded information in a quick, accurate and cheap manner; and
- The Protection/preservation of the Local Government's records as required by legislation.

In accordance with Section 17 of the Records Act the Shire is required to comply with the contents of this Plan. This includes participation from:

- · Employees;
- · Contractors;
- · Elected Members; and
- Organisations performing outsourced services on behalf of the Shire.



SHIRE OF CARNARVON

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

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COMMUNITY VISION

Unity, Humanity, Nature

A connected community across leaders, cultures and generations A future for every young person

A job-rich economy, built on local strengths

A still-natural environment, looked after and used

The Shire of Carnarvon acknowledges the Yingarrda people as the Traditional Custodians of this land which we work and live on. We pay our respects to their Elders past, present and emerging and extend this respect to all Aboriginal people and their ongoing connection to this Country.

Principal place of business: 3 Francis Street Carnaryon WA 6701



SHIRE OF CARNARVON FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Local Government Act 1995 Local Government (Financial Management) Regulations 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Shire of Carnarvon for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the Shire of Carnarvon at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the	10th	day of	October	2022	
			GOLQ.	1	
			Chief Executive O	fficer	
			Andrea Selvey	/	



		2021	2021	2020
_	NOTE	Actual	Budget	Actual
		\$	\$	\$
Revenue				
Rates	27(a)	5,509,932	5,523,129	5,703,085
Operating grants, subsidies and contributions	2(a)	6,194,451	3,287,310	5,605,137
Fees and charges	2(a)	2,905,104	2,737,910	2,744,968
Interest earnings	2(a)	104,374	68,584	137,466
Other revenue	2(a)	300,686	306,557	335,773
		15,014,547	11,923,490	14,526,429
Expenses				
Employee costs		(6,611,782)	(7,171,945)	(7,771,785)
Materials and contracts		(4,462,988)	(5,003,286)	(3,973,557)
Utility charges		(754,488)	(809,328)	(800,823)
Depreciation on non-current assets	10(c)	(8,357,292)	(8,286,606)	(8,338,845)
Interest expenses	2(b)	(38,105)	(35,164)	(43,249)
Insurance expenses	2(0)	(492,308)	(496,958)	(460,701)
Other expenditure		(472,568)	(502,066)	(238,799)
		(21,189,531)	(22,305,353)	(21,627,759)
		(6,174,984)	(10,381,863)	(7,101,330)
Non-operating grants, subsidies and contributions	2(a)	2,244,505	4,258,072	1,696,943
Profit on asset disposals	10(a)	0	0	1,306
(Loss) on asset disposals	10(a)	(70,655)	0	(184,883)
Fair value adjustments to financial assets at fair value through profit or loss		4,525	0	2,017
anough prom or 1955		2,173,850	4,258,072	1,515,383
		(2.222.222)	(0.400 =0.4)	(5.55.5.45)
Net result for the period		(3,996,609)	(6,123,791)	(5,585,947)
Other comprehensive income				
Items that will not be reclassified subsequently to profit or los	s			
Changes in asset revaluation surplus	12	0	0	122,769
Total other comprehensive income for the period		0	0	122,769
Total comprehensive income for the period		(3,996,609)	(6,123,791)	(5,463,178)
i otal comprehensive income for the period		(3,330,003)	(0,123,731)	(3,403,170)



		2021	2021	2020
	NOTE	Actual	Budget	Actual
_		\$	\$	\$
Revenue		22.077	440.705	04.744
Governance		33,277	148,705	81,744
General purpose funding Law, order, public safety		10,409,071 479,413	7,755,834 225,169	10,600,578 102,858
Health		32,103	43,442	74,272
Education and welfare		216,485	218,034	172,372
Housing		6,254	23,900	14,704
Community amenities		2,218,060	1,943,896	2,000,305
Recreation and culture		153,631	254,258	125,778
Transport		1,068,393	773,652	939,653
Economic services		294,812	408,663	226,187
Other property and services		103,048	127,937	187,978
		15,014,547	11,923,490	14,526,429
Expenses		(,)	(, ,)	()
Governance		(1,537,304)	(1,396,183)	(1,236,017)
General purpose funding		(269,038)	(204,795)	(180,436)
Law, order, public safety		(1,136,696)	(977,206)	(1,063,917)
Health Education and welfare		(613,102) (919,190)	(672,783) (1,161,570)	(602,763) (919,994)
Housing		(919,190)	(1,101,570)	(95,780)
Community amenities		(2,029,547)	(2,426,510)	(2,558,308)
Recreation and culture		(3,938,764)	(4,796,049)	(4,691,238)
Transport		(9,339,602)	(9,226,000)	(8,954,240)
Economic services		(1,061,017)	(1,188,273)	(1,090,556)
Other property and services		(305,297)	(105,246)	(191,261)
		(21,151,426)	(22,270,190)	(21,584,510)
Finance Costs	2(b)	()		(122)
Governance		(85)	(446)	(486)
Housing		(334)	(296)	(1,131)
Transport Other preparty and captions		(11,969) (25,717)	(9,057) (25,365)	(11,596) (30,036)
Other property and services		(38,105)	(35,164)	(43,249)
		(6,174,984)	(10,381,864)	(7,101,330)
		(0,171,001)	(10,001,001)	(1,101,000)
Non-operating grants, subsidies and contributions	2(a)	2,244,505	4,258,072	1,696,943
Profit on disposal of assets	10(a)	0	0	1,306
(Loss) on disposal of assets	10(a)	(70,655)	0	(184,883)
Fair value adjustments to financial assets at fair value through		4,525	0	2,017
profit or loss				
		2,178,375	4,258,072	1,515,383
Net result for the period		(3,996,609)	(6,123,791)	(5,585,947)
Other comprehensive income				
Itoms that will not be realessified subsequently to profit or less				
Items that will not be reclassified subsequently to profit or loss	12	0	0	122 760
Changes in asset revaluation surplus	12	0	0	122,769
Total other comprehensive income for the period		0	0	122,769
in the period		•	v	,, 00
Taractory remaive income for the period		(3,996,609)	(6,123,791)	(5,463,178)
This statements to be read in conjunction with the accompanyin	g notes.			

SHIRE OF CARNARVON STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

CURRENT ASSETS Cash and cash equivalents 3 9,119,374 7,934,996 Trade and other receivables 6 1,766,853 1,702,172
Cash and cash equivalents 3 9,119,374 7,934,996 Trade and other receivables 6 1,766,853 1,702,172
Trade and other receivables 6 1,766,853 1,702,172
, , ,
Inventories 7 63,092 72,460
TOTAL CURRENT ASSETS 10,949,319 9,709,628
NON-CURRENT ASSETS
Trade and other receivables 6 111,640 111,640
Other financial assets 5 129,162 124,637
Property, plant and equipment 8 32,840,535 33,538,675
Infrastructure 9 309,188,733 312,599,132
Right-of-use assets 11 701,971 1,022,471
TOTAL NON-CURRENT ASSETS 342,972,041 347,396,555
TOTAL ASSETS 353,921,360 357,106,183
CURRENT LIABILITIES
Trade and other payables 13 1,827,468 1,134,973 Other liabilities 14 2,385,996 1,575,109
Lease liabilities 15(a) 290,325 331,808
Borrowings 16(a) 52,550 53,224
Employee related provisions 17 587,386 976,490
TOTAL CURRENT LIABILITIES 5,143,725 4,071,604
0,110,120
NON-CURRENT LIABILITIES
Lease liabilities 15(a) 443,728 723,257
Borrowings 16(a) 211,689 264,260
Employee related provisions 17 227,083 155,318
TOTAL NON-CURRENT LIABILITIES 882,500 1,142,835
TOTAL LIABILITIES 6,026,225 5,214,439
NET ASSETS 347,895,135 351,891,744
EQUITY
Retained surplus 60,822,268 63,538,345
Reserves - cash backed 4 2,683,109 3,963,641
Revaluation surplus 12 284,389,758 284,389,758
TOTAL EQUITY 347,895,135 351,891,744



SHIRE OF CARNARVON STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

			RESERVES		
		RETAINED	CASH	REVALUATION	TOTAL
	NOTE	SURPLUS	BACKED	SURPLUS	EQUITY
		\$	\$	\$	\$
Balance as at 1 July 2019		71,046,097	3,705,040	284,541,989	359,293,126
Change in accounting policy		(1,663,204)	0	(275,000)	(1,938,204)
Balance as at 30 June 2019		69,382,893	3,705,040	284,266,989	357,354,922
Comprehensive income					
Net result for the period		(5,585,947)	0	0	(5,585,947)
Other comprehensive income	12	0	0	122,769	122,769
Total comprehensive income	_	(5,585,947)	0	122,769	(5,463,178)
Transfers from reserves	4	461,827	(461,827)	0	0
Transfers to reserves	4	(720,428)	720,428	0	0
Balance as at 30 June 2020	_	63,538,345	3,963,641	284,389,758	351,891,744
Comprehensive income					
Net result for the period		(3,996,609)	0	0	(3,996,609)
Total comprehensive income	_	(3,996,609)	0	0	(3,996,609)
Transfers from reserves	4	1,633,195	(1,633,195)	0	0
Transfers to reserves	4	(352,663)	352,663	0	0
Balance as at 30 June 2021	-	60,822,268	2,683,109	284,389,758	347,895,135



		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		6,000,642	5,523,129	5,364,567
Operating grants, subsidies and contributions		6,665,244	3,287,310	5,707,586
Fees and charges		3,006,344	2,737,910	2,744,968
Interest received		104,374	68,584	137,466
Goods and services tax received		721,307	0	798,309
Other revenue		300,686	306,557	335,773
		16,798,597	11,923,490	15,088,669
Payments				
Employee costs		(6,929,121)	(7,171,945)	(7,190,661)
Materials and contracts		(3,790,230)	(5,003,286)	(4,191,071)
Utility charges		(754,488)	(809,328)	(800,823)
Interest expenses		(38,105)	(35,164)	(43,249)
Insurance paid		(492,308)	(496,958)	(460,701)
Goods and services tax paid		(1,009,072)	Ó	(827,614)
Other expenditure		(472,568)	(502,066)	(238,799)
·		(13,485,892)	(14,018,747)	(13,752,918)
Net cash provided by (used in)		, , ,	, , ,	, , ,
operating activities	18	3,312,705	(2,095,257)	1,335,751
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment	8(a)	(668,542)	(576,360)	(773,446)
Payments for construction of infrastructure	9(a)	(3,315,922)	(6,578,315)	(1,409,387)
Non-operating grants, subsidies and contributions	2(a)	2,244,505	4,258,072	1,696,943
Proceeds from sale of property, plant & equipment	10(a)	7,716	0	81,955
Net cash provided by (used in)	. o(u)	7,7.10	· ·	01,000
investment activities		(1,732,243)	(2,896,603)	(403,935)
		(1,702,210)	(2,000,000)	(100,000)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	16(b)	(53,245)	(53,244)	(54,534)
Payments for principal portion of lease liabilities	15(b)	(342,839)	(365,390)	(341,696)
Net cash provided by (used In)	10(5)	(042,000)	(000,000)	(0+1,000)
financing activities		(396,084)	(418,634)	(396,230)
iniancing activities		(390,004)	(410,004)	(330,230)
Net increase (decrease) in cash held		1,184,378	(5,410,494)	535,586
Cash at beginning of year		7,934,996	7,814,282	7,399,412
Cash at beginning or year		7,334,330	1,014,202	1,000,412
Cash and cash equivalents at the end of the year	18	9,119,374	2,403,788	7,934,996
Table and odder oquitalonic at the ond of the your	10	5,115,514	۷,۳۵۵,۲۵۵	1,004,000



		2021	2021	2020
	NOTE	Actual	Budget	Actual
	11012	\$	\$	\$
OPERATING ACTIVITIES			•	•
Net current assets at start of financial year - surplus/(deficit)	28 (b)	4,611,014	5,152,400	4,193,405
	()	4,611,014	5,152,400	4,193,405
		, ,	, ,	, ,
Revenue from operating activities (excluding rates)				
Governance		33,277	148,705	83,050
General purpose funding		5,143,589	2,473,899	5,138,687
Law, order, public safety		479,413	225,169	102,858
Health		32,103	43,442	74,272
Education and welfare		216,485	218,034	172,372
Housing		6,254	23,900	14,704
Community amenities		2,218,060	1,943,896	2,000,305
Recreation and culture		153,631	254,258	125,778
Transport Economic services		1,068,393	773,652 408,663	939,653 226,187
Other property and services		294,812 107,573	127,937	189,995
Other property and services		9,753,590	6,641,556	9,067,861
Expenditure from operating activities		3,700,000	0,041,000	3,007,001
Governance		(1,581,388)	(1,396,629)	(1,294,598)
General purpose funding		(269,038)	(204,795)	(180,436)
Law, order, public safety		(1,136,696)	(977,206)	(1,063,917)
Health		(613,102)	(672,783)	(602,763)
Education and welfare		(919,190)	(1,161,570)	(919,994)
Housing		(2,203)	(115,871)	(96,911)
Community amenities		(2,029,547)	(2,426,510)	(2,558,308)
Recreation and culture		(3,938,764)	(4,796,049)	(4,729,057)
Transport		(9,378,227)	(9,235,057)	(9,021,933)
Economic services		(1,061,017)	(1,188,273)	(1,093,103)
Other property and services		(331,014)	(130,611)	(251,622)
		(21,260,186)	(22,305,353)	(21,812,642)
Non-cash amounts excluded from operating activities	28(a)	8,809,700	8,686,301	8,759,266
Amount attributable to operating activities	20(a)	1,914,118	(1,825,096)	207,890
Amount attributable to operating activities		1,514,110	(1,020,000)	201,000
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions	2(a)	2,244,505	4,258,072	1,696,943
Proceeds from disposal of assets	10(a)	7,716	0	81,955
Purchase of property, plant and equipment	8(a)	(668,542)	(576,360)	(773,446)
Purchase and construction of infrastructure	9(a)	(3,315,922)	(6,578,315)	(1,409,387)
		(1,732,243)	(2,896,603)	(403,935)
Amount attributable to investing activities		(1,732,243)	(2,896,603)	(403,935)
Amount attributable to investing activities		(1,732,243)	(2,030,003)	(400,900)
FINANCING ACTIVITIES				
Repayment of borrowings	16(b)	(53,245)	(53,244)	(54,534)
Payments for principal portion of lease liabilities	15(b)	(342,839)	(365,390)	(341,696)
Transfers to reserves (restricted assets)	4	(352,663)	(1,400,181)	(720,428)
Transfers from reserves (restricted assets)	4	1,633,195	1,512,110	461,827
Amount attributable to financing activities		884,449	(306,705)	(654,831)
Cumpling//deficity before imprecition of money water		1,000,000	(F 000 404)	(050.077)
Surplus/(deficit) before imposition of general rates	27/21	1,066,323	(5,028,404)	(850,877)
Total amount raised from general rates Surplus/(deficit) after imposition of general rates	27(a)	5,265,482 6,331,806	5,281,935	5,461,891
our prostruction after imposition of general fates	28(b)	0,331,000	253,531	4,611,014

SHIRE OF CARNARVON INDEX OF NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

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SHIRE OF CARNARVON NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act* 1995 and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 31 to these financial statements.

INITIAL APPLICATION OF ACCOUNTING STANDARDS

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These were:

- AASB 1059 Service Concession Arrangements: Grantors
- AASB 2018-7 Amendments to Australian Accounting Standards - Definition of Materiality

The adoption of these standards had no material impact on the financial report.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates

It is not expected these standards will have an impact on the financial report.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

SHIRE OF CARNARVON NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

REVENUE RECOGNITION POLICY

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

		When				Alleration		
Revenue	Nature of goods and	obligations typically	B	Returns/Refunds/		Allocating transaction	Measuring obligations for	
Category	General Rates	Satisfied Over time	Payment terms Payment dates adopted by Council	Warranties None	Adopted by council annually	When taxable event occurs	Not applicable	recognition When rates notice is issued
Rates - specified area rates	Rates charge for specific defined purpose	Over time	during the year Payment dates adopted by council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non- financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Fees and Charges - Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	May be refunded as set by State legislation	On payment and issue of the licence, registration or approval
Fees and Charges - pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Fees and charges - Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection preiod	Not applicable	Output method base on regular weekly and fortnightly period as proportionate to collection service
Fees and charges - Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Fees and charges - Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	Adopted by council annually	Applied fully on timing of landing/takeoff	Not applicable	On landing/departure event
Fees and Charges - Property hire and entry		Single point in time	In full in advance	Refund if event cancelled	Adopted by council annually	Based on timing of entry to facility		On payment
Fees and Charges - Memberships	- Gym and pool membership	Over time	Payment in full in advance	Refunds limited to exceptional circumstances - not usually provided	Adopted by council annually	Based on timing of issue of the associated access rights		On payment and issue of access card
Fees and charges for other goods and services	Cemetery services, library fees, rental income, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Fees and Charges - Sale of stock	- Aviation fuel, Diesel fuel and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council annually	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Fees and Charges Fines	Fines issued for breaches of local laws	Single point in time	Payment in full within defined time	None	Adopted by council through local law	When taxable event occurs	Not applicable	When assets are controlled
Other Revenue - Reimbursements	On- charge of expenses & Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

SHIRE OF CARNARVON NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

(a) Grant revenue

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

	2021	2021	2020
	Actual	Budget	Actual
	\$	\$	\$
Operating grants, subsidies and contributions			
Governance	0	33,460	0
General purpose funding	5,009,000	2,368,734	4,969,873
Law, order, public safety	455,084	192,579	56,728
Health	5,312	8,000	28,500
Education and welfare	204,190	199,000	168,320
Community amenities	62,868	0	33,166
Recreation and culture	67,696	76,289	9,836
Transport	364,604	360,570	320,075
Economic services	25,697	48,678	18,639
	6,194,451	3,287,310	5,605,137
Non-operating grants, subsidies and contributions	,	, ,	, ,
Law, order, public safety	120,969	134,100	38,900
Community amenities	146.250	0	17,315
Recreation and culture	1,150,354	1,526,746	352,906
Transport	801,144	2,597,226	1,287,822
Economic services	25,788	0	0
	2,244,505	4,258,072	1,696,943
	, : :,= =	-,,	1,000,010
Total grants, subsidies and contributions	8,438,956	7,545,382	7,302,080
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Fees and charges			
Governance	4,675	15,834	13,471
General purpose funding	16,842	23,210	17,892
Law, order, public safety	15,489	21,540	21,545
Health	25,639	34,870	45,201
Education and welfare	0	990	665
Community amenities	1,906,946	1,700,452	1,722,891
Recreation and culture	76,982	176,529	113,434
Transport	697,848	399,660	604,443
Economic services	116,285	281,555	137,127
Other property and services	44,398	83,270	68,299
	2,905,104	2,737,910	2,744,968
		, , , ,	, ,

There were no changes to the amounts of fees or charges detailed in the original budget.

SIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

2020

2. REVENUE AND EXPENSES (Continued)

			2021	2021	2020
(a)	Revenue (Continued)		Actual	Budget	Actual
	Contracts with customers and transfers for recognisable non-financial assets Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire was recognised during the year for the following nature or types of goods or services:		\$	\$	\$
	Operating grants, subsidies and contributions		879,383	565,546	322,832
	Fees and charges		2,860,174	2,727,910	2,704,458
	Other revenue		196,004	135,793	114,611
	Non-operating grants, subsidies and contributions		2,244,505	4,258,072	1,696,943
			6,180,066	7,687,321	4,838,844
	Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire is comprised of:				
	Revenue from contracts with customers included as a contract liability at the start of the period		1,575,109	48,587	0
	Revenue from contracts with customers recognised during the year		2,360,452	3,380,662	0
	Other revenue from performance obligations satisfied during the year		0	0	99,680
	Revenue from transfers intended for acquiring or constructing recognisable non financial assets during the year		2,244,505	4,258,072	1,597,263
			6,180,066	7,687,321	1,696,943
	Information about receivables, contract assets and contract liabilities from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:				
	Trade and other receivables from contracts with customers	6	451,708	0	219,098
	Contract liabilities from contracts with customers	14	(2,279,060)	0	(1,575,109)

Impairment of assets associated with contracts with customers are detailed at note 2 (b) under 'Other expenditure'.

Contract liabilities for contracts with customers primarily relate to grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met.

Information is not provided about remaining performance obligations for contracts with customers that had an original expected duration of one year or less.

Consideration from contracts with customers is included in the transaction price.

Performance obligations in relation to contract liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset. All associated performance obligations are expected to be met over the next 12 months.

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Revenue from statutory requirements

Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:

General rates

Specified area rates

Statutory permits and licences

Fines

Other revenue

Reimbursements and recoveries Sale of inventory Other

Interest earnings

Interest on reserve funds

Rates instalment and penalty interest (refer Note 27(d))

Other interest earnings

SIGNIFICANT ACCOUNTING POLICIES

Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
5,265,482	5,281,935	5,461,891
235,077	234,963	234,964
34,938	0	26,890
9,992	10,000	13,650
5,545,490	5,526,898	5,737,395
104,682	170,764	221,162
85,046	86,130	0
110,958	49,663	114,611
300,686	306,557	335,773
1,509	10,000	9,870
102,865	48,584	124,510
0	10,000	3,086
104,374	68,584	137,466

Interest earnings (continued)

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

2. REVENUE AND EXPENSES (Continued)

	2021	2021	2020
Note	Actual	Budget	Actual
	\$	\$	\$
	54,100	65,000	68,860
	1,600	1,000	2,050
	55,700	66,000	70,910
16(b)	12,303	9,353	12,727
15(b)	25,802	25,811	30,522
	38,105	35,164	43,249
	(5,184)	0	(104,255)
	477,752	502,066	343,054
	472,568	502,066	238,799
		Note Actual \$ 54,100	Note Actual Budget \$ \$ 54,100 65,000 1,600 1,000 55,700 66,000 16(b) 12,303 9,353 15(b) 25,802 25,811 38,105 35,164 (5,184) 0 477,752 502,066

B. CASH AND CASH EQUIVALENTS	NOTE	2021	2020	
		\$	\$	
Cash at bank and on hand		9,119,374	7,934,996	
Total cash and cash equivalents		9,119,374	7,934,996	
Restrictions The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
- Cash and cash equivalents		5,049,896	5,692,932	
		5,049,896	5,692,932	
The restricted assets are a result of the following specific purposes to which the assets may be used:				
Reserves - cash backed	4	2,683,109	3,963,641	
Contract liabilities from contracts with customers	14	2,279,060	1,575,109	
Bonds and deposits held	13	87,727	154,182	
Total restricted assets		5,049,896	5,692,932	

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions.

Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

	2021 Actual	2021 Actual	2021 Actual	2021 Actual	2021 Budget	2021 Budget	2021 Budget	2021 Budget	2020 Actual	2020 Actual	2020 Actual	2020 Actual
	Actual		Actual	Actual	Budget Opening	Budget	Transfer	Closina	Opening		Transfer	Closing
4. RESERVES - CASH BACKED	Opening Balance	Transfer to	Transfer (from)	Closing Balance	Balance	Transfer to	(from)	Balance	Balance	Transfer to	(from)	Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
(a) Leave Reserve	172,529	57,596	0	230,125	172,529	230,000	0	402,529	129,455	43,074	0	172,529
(b) Plant Reserve	154,881	37,576	0	192,457	154,881	150,000	0	304,881	73,123	81,758	0	154,881
(c) Waste Disposal Reserve	78,279	25,045	0	103,324	78,279	100,000	0	178,279	78,217	62	0	78,279
(d) Property Infrastructure Reserve	1,764	0	0	1,764	1,764	0	0	1,764	1,763	1	0	1,764
(e) Staff Housing Reserve	700,219	321	0	700,540	700,219	0	0	700,219	699,665	554	0	700,219
(f) Civic Centre Reserve	60,487	28	0	60,515	60,487	0	0	60,487	60,438	49	0	60,487
(g) IT Replacement Reserve	94,522	12,543	0	107,065	94,522	50,000	0	144,522	53,479	41,043	0	94,522
(h) Airport Reserve	59,275	27	0	59,302	59,275	0	0	59,275	59,228	47	0	59,275
(i) Coral Bay Tip Reserve	21,850	10	0	21,860	21,850	0	0	21,850	21,833	17	0	21,850
(j) Surge/Fascine Wall Reserve	356,382	58,060	0	414,442	356,382	231,500	0	587,882	356,100	282	0	356,382
(k) Town Planning Reserve	1,451	0	0	1,451	1,451	0	0	1,451	1,450	1	0	1,451
(I) Fascine Dredging Reserve	84,654	39	0	84,693	84,654	0	0	84,654	84,587	67	0	84,654
(m) Flood Mitigation Reserve	11,880	6	0	11,886	11,880	0	0	11,880	11,871	9	0	11,880
(n) OTC/NASA Reserve	8,850	12,518	0	21,368	8,850	50,000	0	58,850	8,843	7	0	8,850
(o) Blowholes Reserve	2,748	2	0	2,750	2,748	0	0	2,748	2,746	2	0	2,748
(p) Unspent Grants and Contributions Reserve	1,575,111	84	(1,575,195)	0	1,471,030	0	(1,454,110)	16,920	1,602,504	434,434	(461,827)	1,575,111
 (q) Land and Infrastructure Development Reserve 	225,248	57,616	(58,000)		225,248	230,000	(58,000)	397,248	225,074	174	0	225,248
(r) Asset Management Reserve	36,879	2,017	0	38,896	36,879	8,000	0	44,879	28,856	8,023	0	36,879
(s) Emergency Response Reserve	252,787	12,615	0	265,402	252,787	50,000	0	302,787	202,627	50,160	0	252,787
(t) Mosquito Management Reserve	3,845	1,528	0	5,373	3,845	681	0	4,526	3,181	664	0	3,845
(u) County Roads Grading Reserve	60,000	75,032	0	135,032	60,000	300,000	0	360,000	0	60,000	0	60,000
	3,963,641	352,663	(1,633,195)	2,683,109	3,859,560	1,400,181	(1,512,110)	3,747,631	3,705,040	720,428	(461,827)	3,963,641

All reserves are supported by cash and cash equivalents and are restricted within equity as Reserves - cash backed.

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

	Name of Reserve	Anticipated date of use	Purpose of the reserve
(a)	Leave Reserve	Ongoing	To be used to fund annual and long service leave requirements.
(b)	Plant Reserve	Ongoing	To be used to implement the Shire's Plant Replacement Program.
(c)	Waste Disposal Reserve	Ongoing	To be used for maintenance or capital expenditure at Browns Range Refuse Site.
(d)	Property Infrastructure Reserve	Ongoing	To be used to contribute to replacement of major upgrades on Shire of Carnarvon
(e)	Staff Housing Reserve	Ongoing	To be used for major maintenance and capital purchases with respect to staff housing.
(f)	Civic Centre Reserve	Ongoing	To be used for major building and equipment upgrades to Carnarvon Civic Centre.
(g)	IT Replacement Reserve	Ongoing	To be used to fund the Shire of Camarvon Information Technology Strategy.
(h)	Airport Reserve	Ongoing	To be used to contribute to capital costs in relation to the Carnarvon Airport.
(i)	Coral Bay Tip Reserve	Ongoing	To be used for maintenance and capital costs associated with Coral Bay refuse site.
(j)	Surge/Fascine Wall Reserve	Ongoing	To be used for capital upgrade costs associated with the Fascine Wall.
(k)		Ongoing	To be used to contribute to funding town planning scheme reviews, new scheme & relevant town planning purposes.
(1)	Fascine Dredging Reserve	Ongoing	To be used for capital upgrade costs associated with the Fascine Wall.
(m) Flood Mitigation Reserve	Ongoing	To be used to finance Council's obligations with respect to the Flood Mitigation Strategy.
	OTC/NASA Reserve	Ongoing	To be used for the development & conservation of the OTC site.
(o)	Blowholes Reserve	Ongoing	To be used to assist with the removal of shack debris and post demolition rehabilitation of shack area.
(p)	Unspent Grants and Contributions Reserve	Ongoing	To be used to isolate grants and contributions for specific purposes to be spent at a later date or in subsequent years.
(q)	Land and Infrastructure Development Reserve	Ongoing	To be used for the purchase of land and development of infrastructure within the Shire of Carnarvon.
(r)	Asset Management Reserve	Ongoing	To be used for the replacement and improvement of specified assets within the Shire of Carnarvon in accordance with the Shire's Asset Management Plan.
(s)	Emergency Response Reserve	Ongoing	To be used in the preparation for and providing immediate assistance, relief and recovery to the community in response to an Emergency within the Shire of Camarvon.
	Mosquito Management Reserve	Ongoing	To be used for the purpose of delivering services to assist in mosquito management within the Shire of Carnarvon, which includes funding from the Department of Health.
(u)	County Roads Grading Reserve	Ongoing	To be used for the country roads grading program in seasons when the climatic conditions are suitable.

5. OTHER FINANCIAL ASSETS

Non-current assets

Units in Local Government House Trust

2021	2020				
\$	\$				
129,162	124,637				
129,162	124,637				

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 29.

6. TRADE AND OTHER RECEIVABLES

Current

Rates receivable
Sundry and other receivables
GST receivable
Allowance for impairment of receivables
ESL receivable
Bond Staff Housing

Non-current

Pensioner's rates and ESL deferred

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 29.

2021	2020
\$	\$
909,121	1,371,059
451,708	219,098
329,892	42,127
(5,184)	(16,358)
80,689	86,167
627	79
1,766,853	1,702,172
111,640	111,640
111,640	111,640

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Classification and subsequent measurement
Receivables expected to be collected within 12 months
of the end of the reporting period are classified as
current assets. All other receivables are classified as
non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

7. INVENTORIES

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Fuel and materials Civic Centre Visitors Centre

The following movements in inventories occurred during the year:

Balance at beginning of year

Inventories expensed during the year Additions to inventory

Balance at end of year

2021	2020
\$	\$
63,092	45,272
0	1,901
0	25,287
63,092	72,460
72,460	45,911
(48,863)	(48,158)
39,495	74,707
63,092	72,460

SIGNIFICANT ACCOUNTING POLICIES

Genera

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land - Freehold Land	Buildings - non- specialised	Buildings - specialised	Total Land and Buildings	Furniture and Equipment	Plant and Equipment	Total Property, Plant and Equipment
Palara at 4 1 ha 2040	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2019	8,383,800	14,736,933	8,589,006	31,709,739	338,770	2,132,915	34,181,424
Additions	0	374,725	44,508	419,233	55,408	298,805	773,446
(Disposals)	0	(2,950)	0	(2,950)	(37,896)	(174,395)	(215,241)
Revaluation increments / (decrements) transferred to revaluation surplus	(2,996,300)	3,119,069	0	122,769	0	0	122,769
Depreciation (expense)		(618,872)	(372,909)	(991,781)	(54,835)	(277,107)	(1,323,723)
Balance at 30 June 2020	5,387,500	17,608,905	8,260,605	31,257,010	301,447	1,980,218	33,538,675
Comprises:							
Gross balance amount at 30 June 2020	5,387,500	17,608,905	8,260,605	31,257,010	348,697	2,233,970	33,839,677
Accumulated depreciation at 30 June 2020	0	0	0		(47,250)	(253,752)	(301,002)
Balance at 30 June 2020	5,387,500	17,608,905	8,260,605	31,257,010	301,447	1,980,218	33,538,675
Additions	0	560,263	0	560,263	13,440	94,839	668,542
(Disposals)	(44,000)	0	0	(44,000)	0	(34,371)	(78,371)
Depreciation (expense)	0	(592,189)	(363,696)	(955,885)	(56,333)	(276,093)	(1,288,310)
Balance at 30 June 2021	5,343,500	17,576,979	7,896,909	30,817,388	258,554	1,764,593	32,840,535
Comprises:							
Gross balance amount at 30 June 2021	5,343,500	18,169,168	8,260,605	31,773,273	362,136	2,279,709	34,415,118
Accumulated depreciation at 30 June 2021	0	(592,189)	(363,696)	(955,885)	(103,582)	(515,116)	(1,574,583)
Balance at 30 June 2021	5,343,500	17,576,979	7,896,909	30,817,388	258,554	1,764,593	32,840,535

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Asset Class (i) Fair Value	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Land and buildings					
Land - Freehold Land	2	Market approach using recent observable or estimated market data for similar properties	Independent Valuer	June 2020	Price per hectare / market borrowing rate
Buildings - non-specialised	2 & 3	Market approach using recent observable or estimated market data for similar properties / cost approach using depreciated replacement cost	Independent Valuer	June 2020	Construction costs and current condition, residual values and remaining useful life assessments inputs
Buildings - specialised	3	Cost approach using depreciated replacement cost	Independent Valuer	June 2020	Construction costs and current condition, residual values and remaining useful life assessments inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change is effective from 1 July 2019 and represents a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximates cost at the date of change.

9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure Roads	Infrastructure Drainage	Other infrastructure - bridges	Other infrastructure - footpaths	Other infrastructure Levee System	Other infrastructure - parks and ovals	Other infrastructure - airports	Other infrastructure Carparks	Infrastructure Other	Total Infrastructure
Palaman at 4 July 2040	\$ 233,088,767	\$ 22,937,308	\$ 7,448,000	\$ 9,914,002	\$ 8,328,150	\$ 13,599,089	\$ 11,626,139	\$ 435,451	\$ 10,533,179	\$ 317,910,084
Balance at 1 July 2019	233,000,707	22,931,300	7,440,000	9,914,002	0,320,130	13,399,009	11,020,139	430,431	10,555,179	317,910,004
Additions	988,645	34,384	0	46,951	0	7,051	158,762	0	173,594	1,409,387
(Disposals)	0	0	0	0	0	(32,565)	0	0	(17,725)	(50,290)
Depreciation (expense)	(4,827,513)	(304,193)	(152,000)	(202,474)	(41,850)	(282,143)	(613,620)	(20,227)	(226,029)	(6,670,049)
Balance at 30 June 2020	229,249,899	22,667,499	7,296,000	9,758,479	8,286,300	13,291,432	11,171,281	415,224	10,463,018	312,599,132
Comprises: Gross balance at 30 June 2020 Accumulated depreciation at 30 June 2020 Balance at 30 June 2020	239,349,978 (10,100,079) 229,249,899	23,273,038 (605,539) 22,667,499	7,600,000 (304,000) 7,296,000	10,160,652 (402,173) 9,758,479	8,370,000 (83,700) 8,286,300	13,852,309 (560,877) 13,291,432	12,393,008 (1,221,727) 11,171,281	455,678 (40,454) 415,224	10,911,548 (448,530) 10,463,018	326,366,211 (13,767,079) 312,599,132
Additions	1,703,234	4,284	17,676	20,745	0	771,591	28,751	0	769,641	3,315,922
Depreciation (expense) Balance at 30 June 2021	(4,861,721) 226,091,412	(307,631) 22,364,152	(152,000) 7,161,676	(203,174) 9,576,050	(41,850) 8,244,450	(284,090) 13,778,933	(620,841) 10,579,191	(20,227) 394,997	(234,787) 10,997,873	(6,726,321) 309,188,733
Comprises: Gross balance at 30 June 2021 Accumulated depreciation at 30 June 2021 Balance at 30 June 2021	241,053,213 (14,961,801) 226,091,412	23,277,323 (913,171) 22,364,152	7,617,676 (456,000) 7,161,676	10,181,397 (605,347) 9,576,050	8,370,000 (125,550) 8,244,450	14,623,900 (844,967) 13,778,933	12,421,758 (1,842,567) 10,579,191	455,678 (60,681) 394,997	11,681,188 (683,315) 10,997,873	329,682,133 (20,493,400) 309,188,733

9. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class (i) Fair Value	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Infrastructure Roads	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Infrastructure Drainage	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure - bridges	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure - footpaths	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure Levee System	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure - parks and ovals	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure - airports	3	Cost approach using current replacement cost	Independent Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure Carparks	3	Cost approach using current replacement cost	Independent Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs
Infrastructure Other	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition, residual values and remaining useful life assessments inputs

10. FIXED ASSETS

(a) Disposals of Assets

2021 Budget Sale 2021 Budget 2020 Actual 2020 Actual 2020 Actual Loss 2021 2021 2020 Net Book Value Budget Profit Budget Loss Net Book Value Sale Actual Proceeds Profit Land - Freehold Land 44,000 0 (43,999)0 1 0 2,950 (2,950) Buildings - non-specialised Furniture and Equipment 0 0 0 0 0 (2,950) (37,896) (93,746) (32,565) 0 0 37,896 (26,656) 81,955 Plant and Equipment
Other infrastructure - parks and ovals 7,715 0 0 174,395 32,565 34.371 0 0 1,306 0 0 0 Infrastructure Other 17,725 265,531 (17,725) (184,883) (70,655) 81,955 7,716

The following assets were disposed of during the year.

	2021	2021		
	Actual	Actual	2021	2021
	Net Book	Sale	Actual	Actual
Plant and Equipment	Value	Proceeds	Profit	Loss
Transport				
Mazda BT50 Ute	7,000	3,250	0	(3,750)
Mazda BT50 Ute	9,800	3,250	0	(6,550)
SAM Display Trailer	3,570	715	0	(2,855)
Arrow Kerbing Machine	14,000	500	0	(13,500)
	34,371	7,715	0	(26,656)
Land				
Other Property and Services				
Lot 1146 (86) Babbage Island Road - Bmx				
Track Land	44,000	1	0	(43,999)
	44,000	1	0	(43,999)
	78.371	7.716	0	(70.655)

(b) Temporarily Idle Assets

The carrying value of assets held by the Shire which are temporarily idle or retired from active use and not classified as held for sale are shown in the table below.

Plant and Equipment 2021 2020 \$ \$ \$
Plant and Equipment 5,540 32,497 5,540 32,497

10. FIXED ASSETS

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, and infrastructure acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings, and infrastructure is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads from 1 July 2019

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with Local Government (Financial Management) Regulation 17A(2)(iv) is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 11 that details the significant accounting policies applying to leases (including right-of-use assets).

10. FIXED ASSETS

(c) Depreciation	2021	2021	2020
	Actual	Budget	Actual
	\$	\$	\$
Buildings - non-specialised	592,189	984,754	618,872
Furniture and Equipment	56,333	44,590	54,835
Plant and Equipment	276,093	271,716	277,107
Buildings - specialised	363,696	0	372,909
Infrastructure Roads	4,861,721	4,815,571	4,827,513
Other infrastructure - footpaths	203,174	201,924	202,474
Infrastructure Drainage	307,631	303,776	304,193
Other infrastructure - parks and ovals	284,090	281,722	282,143
Infrastructure Other	234,787	203,178	226,029
Other infrastructure - airports	620,841	612,779	613,620
Other infrastructure - bridges	152,000	151,792	152,000
Other infrastructure Levee System	41,850	41,793	41,850
Other infrastructure - landfill	0	20,781	0
Other infrastructure Carparks	20,227	20,199	20,227
Right-of-use assets - plant and equipment	333,418	322,788	335,830
Right-of-use assets - Furniture and Equipment	9,243	9,243	9,243
	8,357,292	8,286,606	8,338,845

SIGNIFICANT ACCOUNTING POLICIES

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class Buildings Furniture and equipment Plant and equipment Sealed roads and streets	Useful life 10 to 80 years 1 to 15 years 1 to 25 years
formation	not depreciated
pavement	50 years
seal	
-bituminous seals	20 years
-asphalt surfaces	25 years
Gravel roads	
formation	not depreciated
pavement	50 years
gravel sheet	12 years
Formed roads	
clearing and earthworks	not depreciated
construction/roadbase	50 years
Infrastructure - Footpaths	50 to 90 years
Infrastructure - Drainage	20 to 75 years
Infrastructure - Parks & Ovals	10 to 50 years
Infrastructure - Other Infrastructure	Various
Infrastructure - Bridges	50 years
Infrastructure - Levee System	200 years
Infrastructure - Airport	25 to 75 years
Right of use assets - plant and equipment	1 to 13 years
Right of use assets - furniture and equipment	2 years

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

(a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or

(b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

11. LEASES

Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.	Right-of-use assets - plant and equipment	Right-of-use assets - Furniture and Equipment	Right-of-use assets Total
	\$	\$	
Balance at 1 July 2019	657,016	20,798	677,814
Additions	718,947	0	718,947
Transfer to retained earnings 1 July 2019	(29,217)	0	(29,217)
Depreciation (expense)	(335,830)	(9,243)	(345,073)
Balance at 30 June 2020	1,010,916	11,555	1,022,471
Additions	22,161	0	22,161
Depreciation (expense)	(333,418)	(9,243)	(342,661)
Balance at 30 June 2021	699,660	2,311	701,971
The following amounts were recognised in the statement	2021		2020
of comprehensive income during the period in respect	Actual		Actual
of leases where the entity is the lessee:	\$		\$
Depreciation expense on lease liabilities	(342,661)		(345,073)
Interest expense on lease liabilities	(25,802)		(30,522)
Total amount recognised in the statement of comprehensive income	(368,463)	•	(375,595)
Total cash outflow from leases	(368,641)		(372,218)

SIGNIFICANT ACCOUNTING POLICIES

Leases
At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the

Leases for right-of-use assets are secured over the asset being leased.

Right-of-use assets - valuation
Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation Right-of-use assets are depreciated over the lease term or useful life of the underlying lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

11. LEASES (CONTINUED)

(b) Property, Plant and Equipment Subject to Lease

The table below represents a maturity analysis of the undiscounted lease payments to be received after the reporting date.

Less than 1 year 1 to 2 years 2 to 3 years 3 to 4 years 4 to 5 years

> 5 years

2021 Actual	2021 Budget	2020 Actual
\$	\$	\$
259,971	306,692	323,664
180,942	230,100	306,692
139,905	189,064	230,100
37,581	37,581	189,064
0	0	37,581
0	0	0
618,399	763,437	1,087,101

SIGNIFICANT ACCOUNTING POLICIES

The Shire as Lessor

Upon entering into each contract as a lessor, the Shire assesses assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases.

Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (eg legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

When a contract is determined to include lease and non-lease components, the Entity applies AASB 15 to allocate the consideration under the contract to each component.

12. REVALUATION SURPLUS

Revaluation surplus - Land - freehold land
Revaluation surplus - Land - vested in and under the control of Council
Revaluation surplus - Buildings - non-specialised
Revaluation surplus - Furniture and equipment
Revaluation surplus - Plant and equipment
Revaluation surplus - Infrastructure - Roads
Revaluation surplus - Infrastructure - Footpaths
Revaluation surplus - Infrastructure - Drainage
Revaluation surplus - Infrastructure - Other infrastructure
Revaluation surplus - Infrastructure - Bridges
Revaluation surplus - Infrastructure - Levee System
Revaluation surplus - Infrastructure -Airport
Revaluation surplus - Infrastructure - Carparks

2021	2021	2020	2020	2020	2020	Total	2020
Opening	Closing	Opening	Change of	Revaluation	Revaluation	Movement on	Closing
Balance	Balance	Balance	Accounting Policy	Increment	(Decrement)	Revaluation	Balance
\$	\$	\$		\$	\$	\$	\$
13,702,208	13,702,208	16,698,508	0	0	(2,996,300)	(2,996,300)	13,702,208
0	0	275,000	(275,000)	0	0	0	0
3,119,069	3,119,069	0	0	3,119,069	0	3,119,069	3,119,069
246,839	246,839	246,839	0	0	0	0	246,839
1,436,222	1,436,222	1,436,222	0	0	0	0	1,436,222
220,207,362	220,207,362	220,207,362	0	0	0	0	220,207,362
8,599,294	8,599,294	8,599,294	0	0	0	0	8,599,294
22,147,677	22,147,677	22,147,677	0	0	0	0	22,147,677
2,224,090	2,224,090	2,224,090	0	0	0	0	2,224,090
1,975,480	1,975,480	1,975,480	0	0	0	0	1,975,480
3,116,626	3,116,626	3,116,626	0	0	0	0	3,116,626
7,343,124	7,343,124	7,343,124	0	0	0	0	7,343,124
271,768	271,768	271,768	0	0	0	0	271,768
284,389,758	284,389,758	284,541,990	(275,000)	3,119,069	(2,996,300)	122,769	284,389,758

Vested land is no longer required to be recognised at fair value. Land under golf courses, showgrounds, racecourses or any other sporting or recreational facility of State or regional significance should no longer be recognised. Movements on revaluation of property, plant and equipment (including infrastructure) are not able to be reliabily attributed to a program as the assets were revalued by class as provided for by AASB116 S40.1

13. TRADE AND OTHER PAYABLES

Current

Sundry creditors
Prepaid rates
Accrued salaries and wages
Accrued expenditure
Bonds and deposits held

2021	2020		
\$	\$		
1,389,931	448,961		
74,835	46,063		
87,319	171,448		
187,656	314,319		
87,727	154,182		
1,827,468	1,134,973		

SIGNIFICANT ACCOUNTING POLICIES

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

14. OTHER LIABILITIES

Current

Contract liabilities Deposits held for Visitor Centre Bookings

2021	2020
\$	\$
2,279,060 106,936	1,575,109 0
2,385,996	1,575,109

Performance obligations for each type of liability are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year

	Liabilities under
	transfers to acquire or
	construct non-financial
Contract	assets to be controlled
liabilities	by the entity
\$	\$
2.279.060	0

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity Grant liabilities represent the Shire's performance obligations to construct recognisable non-financial assets to identified specifications which are yet to be satisfied.

Grant liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

15. LEASE LIABILITIES

(a) Lease Liabilities

(b) Movements in Carrying Amounts																		
., ,						30 June 2021	30 June 2021	30 June 2021	30 June 2021		30 June 2021	30 June 2021	30 June 2021		30 June 2020	30 June 2020	30 June 2020	30 June 2020
			Lease		Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual	Actual
					Lease	No.	Lease	Lease	Lease	Lease	Lease	Lease	Lease	Lease		Lease	Lease	Lease
Purpose	Lease Number	Institution	Interest	Lease Term (Years)	Principal 1 July 2020	New Leases	Principal Repayments	Principal Outstanding	Interest Repayments	Principal 1 July 2020	Principal Repayments	Principal Outstanding	Interest Repayments	Principal 1 July 2019	New Leases	Principal Repayments	Principal	Interest
Purpose	Number	IIISULULIOII	Rate	Term (Tears)	1 July 2020	<u>Leases</u>	Repayments \$	Cutstanding \$	S Repayments	1 July 2020 \$	s Repayments	Cutstanding	*	\$	Leases \$	s Repayments	\$	¢ ¢
Governance					*	•	•	•	•	•	•	•	•	•	•	•	*	•
Photocopier	1	Ricoh	2.60%	2	11,973	0	(9,547)	2,426	(200)	11,973	(9,547)	2,426	(446)	21,273		(9,300)	11,973	(422)
P330 Toyota Hilux C28266	9	Easifleet	2.50%	3	6,581	0	(6,581)	0	(41)	6,581	(6,581)		(41)	0	0	Ó	0	
P330 Toyota Hilux C28266		Easifleet																
Extension				2	0	5,751	(1,647)	4,103	(74)	-	-	-	-	0	0	0	0	
P349 Toyota Landcruiser	22	SG Fleet	2.70%	5	42,397	0	(9,344)	33,053	(1,041)	42,397	(9,344)	33,053		0	0	0	0	
P351 Isuzu D-Max	24	SG Fleet	2.70%	5	28,888	0	(6,367)	22,521	(709)	28,888	(6,367)	22,521		0	0	0	0	
P355 Toyota Hilux C28583	29	SG Fleet	2.50%	3	21,699	0	(8,233)	13,466	(450)	21,699	(8,233)	13,466	(450)	0	0	0	0	0
Law, order, public safety																		
P342 Toyota Hilux C28452	12	SG Fleet	2.50%	6	41.894	0	(27,754)	14.140	(734)	41.894	(27,754)	14,140	(734)	0	0	0	0	0
P344 Isuzu D-Max 1GRY05	13	SG Fleet	2.50%	6	32,496	0	(19,334)	13,162	(594)	32,496	(19,334)	13,162		0	0	0	0	Ó
P345 Isuzu D-Max 1GST28	14	SG Fleet	2.50%	6	34,674	0	(19,627)	15,047	(646)	34,674	(19,627)	15,047	(646)	0	0	0	0	0
Health																		
P346 Nissan Navara C2846	15	SG Fleet	2.70%	5	26,782	0	(7,041)	19,741	(643)	26,782	(7,041)	19,741	(643)	0	0	0	0	0
Community amenities																		
PUTE37 Toyota Hilux	6	Easifleet	2.50%	5	2.968	0	(2,968)	0	(114)	2,968	(2,968)	0	(114)	0	0	0	0	0
PUTE37 Toyota Hilux Lease extent	6	Easifleet	2.50%	1		3.984	(1,982)	2.001	(31)	_		0		0	0	0	0	0
PUTE35 Toyota Hilux C279	7	Easifleet	2.50%	5	2,572	0	(2,572)	0	(87)	2,572	(2,572)	0	(87)	0	0	0	0	0
PUTE35 Toyota Hilux C279	1	Easifleet	2.50%	1														
Lease Extension		Luomoot	2.0070	•	0	3,168	(1,576)	1,591	(24)	0	0	0	0	0	0	0	0	0
Recreation and culture																		
P331 Toyota Hilux		Easifleet		3	2,888	0	(2,888)	0	(12)	0	0	0		0	0	0	0	0
P331 Toyota Hilux		Easifleet		2	0	5,298	(4,406)	892	(70)	0	0	0		0	0	0	0	
P339 Isuzu D-Max 1GPA29	4	Easifleet	2.50%	3	7,659	0	(7,062)	597	(111)	7,616	(7,023)	593		0	0	0	0	
P353 Isuzu D-Max 1GXV24	27	SG Fleet	2.50%	3	26,003	0	(10,569)	15,434	(532)	26,003	(10,569)	15,434	(532)	0	0	0	0	0
P343 Toyota Hilux	3	Easifleet	2.70%	5	22,705	0	(6,115)	16,590	(543)	22,179	(5,973)	16,206		0	0	0	0	
P299 Komatsu Excavator	10	SG Fleet	3.30%	10	121,417	0	(30,211)	91,206	(3,553)	121,417	(30,211)	91,206		0	0	0	0	0
P303 Komatsu Wheel Loader	11	SG Fleet	3.30%	10	130,986	0	(33,362)	97,624	(3,821)	130,986	(33,362)	97,624		0	0	0	0	
P347 Isuzu F-Series 1GWO	19	SG Fleet	2.70%	5	268,479	0	(60,401)	208,078	(6,577)	268,479	(60,401)	208,078		0	0	0	0	
P348 Cat Skid Steer Loader	20	SG Fleet	2.70%	5	100,343	0	(22,115)	78,228	(2,464)	100,343	(22,115)	78,228		16,422	0	(16,422)	-	(69)
P350 Toyota Hilux C28554	23	SG Fleet	2.70%	5	31,614	0	(6,968)	24,646	(776)	31,614	(6,968)	24,646		_	_	_	_	_
P354 Isuzu D-Max 1GXV33 P352 Toyota Hilux C77	26 28	SG Fleet SG Fleet	2.70%	5	31,887 31,290	0	(12,961) (6,497)	18,926 24,793	(652) (773)	31,887 31,290	(12,961) (6,497)	18,926 24,793		0	0	0	0	0
Economic services	20	3G FIEEL	2.70%	5	31,290	U	(0,497)	24,793	(113)	31,280	(0,497)	24,793	(113)	0	0	0	0	
PUTE36 Toyota Hilux C279	5	Easifleet	2.50%	5	3.133	0	(3,133)	0	(20)	3.133	(3,133)	0	(20)	0	0	0	0	
PUTE36 Toyota Hilux C279 -		Lasillott	2.0070		3,133	Ů	(3,133)	0	(20)	3,133	(3,133)	0	(20)					0
Extension		Easifleet		1	0	3,626	(1,804)	1,822	(28)					0	0	0	0	0
P312 Nissan Navara C2773	17	SG Fleet	2.50%	5	1,303	0,020	(1,303)	0	(2)	1,303	(1,303)	0	(2)	0	ō	0	0	
Other property and services																		
Various Council Vehicles		SG Fleet	Various		(1,095)	0	1,095	0	0	0	0	0	0	537,965	718,947	(261,230)	995,682	(27,110)
Various Council Vehicles		EasiFleet	Various							0	0	0		102,154	0	(54,744)	47,410	(2,921)
P311 Holden Colorado C27	16	SG Fleet	2.50%	5	0	0	0	0	0	2,888	(2,888)	(0)		0	0	0	0	0
P356 Isuzu D-Max 1GXV24	25	SG Fleet	2.50%	3	23,529	0	(9,564)	13,965	(481)	23,529	(9,564)	13,965		0	0	0	0	0
					1,055,065	21,826	(342,839)	734,053	(25,802)	1,055,591	(332,337)	723,255	(25,811)	677,814	718,947	(341,696)	1,055,065	(30,522)

16. INFORMATION ON BORROWINGS

) Borrowings	2021	2020		
,	\$	\$		
Current	52,550	53,22		
Non-current	211,689	264,260		
	264,239	317,48		

(b) Repayments - Borrowings

-					30 June 2021	30 June 2021	30 June 2021		30 June 2021	30 June 2021	30 June 2021		30 June 2020	30 June 2020	30 June 2020
				Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual
	Loan		Interest	Principal	Principal	Interest	Principal	Principal	Principal	Interest	Principal	Principal	Principal	Interest	Principal
	Number	Institution	Rate	1 July 2020	repayments	repayments	outstanding	1 July 2020	repayments	repayments	outstanding	1 July 2019	repayments	repayments	outstanding
Particulars				\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Housing															
Staff Housing	213	WATC*	6.04%	9,751	(9,751)	(334)	0	9,751	(9,750)	(296)	1	22,088	(12,337)	(1,131)	9,751
Transport															
Airport Corrective Works	216	WATC*	3.05%	307,733	(43,494)	(11,969)	264,239	307,732	(43,494)	(9,057)	264,238	349,930	(42,197)	(11,596)	307,733
				317.484	(53,245)	(12.303)	264.239	317.483	(53.244)	(9.353)	264.239	372.018	(54.534)	(12.727)	317.484

* WA Treasury Corporation
All loan repayments were financed by general purpose revenue.

16. INFORMATION ON BORROWINGS (Continued)

	202 I	2020
(c) Undrawn Borrowing Facilities	\$	\$
Credit Standby Arrangements		
Bank overdraft limit	20,000	20,000
Bank overdraft at balance date	0	0
Credit card limit	13,000	13,000
Credit card balance at balance date	(2,501)	(3,439)
Total amount of credit unused	30,499	29,561
Loan facilities		
Loan facilities - current	52,550	53,224
Loan facilities - non-current	211,689	264,260
Lease liabilities - current	290,325	331,808
Lease liabilities - non-current	443,728	723,257
Total facilities in use at balance date	998,292	1,372,549
Unused loan facilities at balance date	0	0

2021

2020

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs

Borrowing costs are recognised as an expense when incurred. The Shire has elected not to capitalise borrowing costs that are directy attributable to the acquisition, construction or production of a qualifying asset.

Risk

Information regarding exposure to risk can be found at Note 29.

17. EMPLOYEE RELATED PROVISIONS

(a) Employee Related Provisions

Opening balance at 1 July 2020
Current provisions
Non-current provisions

Additional provision
Amounts used
Balance at 30 June 2021

Comprises

Current Non-current

Amounts are expected to be settled on the following basis:

Less than 12 months after the reporting date

More than 12 months from reporting date

Expected reimbursements from other WA local governments

Provision for Annual	Provision for Long Service	
	Leave	Total
Leave	Leave	Total
\$	\$	\$
723,295	253,195	976,490
0	155,318	155,318
723,295	408,513	1,131,808
186,876	53,500	240,376
(482,974)	(74,741)	(557,715)
427,197	387,272	814,469
427,197	160,189	587,386
0	227,083	227,083
427,197	387,272	814,469

2021	2020			
\$	\$			
160,189	381,788			
651,354	710,866			
2,926	39,154			
814,469	1,131,808			

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees.

Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Other long-term employee benefits (Continued)

rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

18. NOTES TO THE STATEMENT OF CASH FLOWS

Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021	2021	2020
	Actual \$	Budget \$	Actual \$
	•	•	•
Cash and cash equivalents	9,119,374	2,403,788	7,934,996
Reconciliation of Net Cash Provided By Operating Activities to Net Result			
Net result	(3,996,609)	(6,123,791)	(5,585,947)
Non-cash flows in Net result: Adjustments to fair value of financial assets at fair			
value through profit and loss	(4,525)	0	(2,017)
Depreciation on non-current assets	8,357,292	8,286,606	8,338,845
(Profit)/loss on sale of asset	70,655	0	183,577
Changes in assets and liabilities:			
(Increase)/decrease in receivables	(64,681)	0	(252,559)
(Increase)/decrease in inventories	9,368	0	(26,549)
Increase/(decrease) in payables	692,162	0	66,776
Increase/(decrease) in employee provisions	(317,339)	0	332,722
Increase/(decrease) in contract liabilities	810,887	0	(22,154)
Increase/(decrease) in other liabilities			
Non-operating grants, subsidies and contributions	(2,244,505)	(4,258,072)	(1,696,943)
Net cash provided by/used in operating activities	3,312,705	(2,095,257)	1,335,751

19. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2021	2020
	\$	\$
Governance	4,046,653	3,793,525
General purpose funding	8,590,170	5,690,627
Law, order, public safety	1,075,727	887,219
Health	149,858	155,145
Education and welfare	1,950,172	2,016,872
Housing	1,292,117	1,304,623
Community amenities	11,004,800	11,105,646
Recreation and culture	40,827,754	41,830,135
Transport	277,942,173	282,730,479
Economic services	552,306	316,148
Other property and services	2,428,409	2,189,616
Unallocated	4,061,219	5,086,148
	353,921,360	357,106,183

20. CONTINGENT LIABILITIES

In compliance with the Contaminated Sites Act 2003 Section 11, the Shire of Carnarvon has identified the following sites to be possible sources of contamination:

- Shire of Carnarvon Airport
- Shire of Carnarvon Brown's Range Landfill Site
- Shire of Carnarvon Coral Bay Landfill Site

Until the Shire conducts an investigation to determine the presence and scope of contamination, assess the risk, and agree with the Department of Environment Regulation on the need and criteria for remediation of a risk based approach, the Shire is unable to estimate the potential costs associated with remediation of these sites. This approach is consistent with the Department of Environment Regulation Guidelines.

21. CAPITAL COMMITMENTS

(a) Capital Expenditure Commitments

The Shire has the following capital commitments at the end of the current reporting period.

Contracted for: - capital expenditure projects	575,414	1,820,770
Payable:		
- not later than one year	575,414	1,820,770
The capital expenditure projects relate to:		
Construction of Recycled Water Pipeline	0	148,360
Blowholes Road Shoulder Repair and Widening	0	579,700
Minilya River Crossing	0	1,066,392
Project Management Carnarvon Airport	0	26,318
DFES Building	18,301	0
Blowholes Development	146,539	0
Coral Bay Airstrip	410,574	0
·	575,414	1,820,770

22. ELECTED MEMBERS REMUNERATION

	2021	2021	2020
	Actual	Budget	Actual
	\$	\$	\$
Councillor, President - Mr Eddie Smith			
President's annual allowance	46,896	46,000	35,172
Meeting attendance fees	17,484 0	18,612 313	17,484
Travel and accommodation expenses	64,380	64,925	<u> </u>
Councillor, Deputy President - Mr Burke Maslen	- 1,	,	,
Deputy President's annual allowance	11,724	11,500	8,793
Meeting attendance fees	17,484	17,484	17,484
Travel and accommodation expenses	0	313	0
Councillon Multuka Vandalaun	29,208	29,297	26,277
Councillor - Mr Luke Vandeleur Meeting attendance fees	17,484	17,484	13,113
Travel and accommodation expenses	0	313	0
Travol and accommodation expenses	17,484	17,797	13,113
Councillor - Mr Kristan Pinner			
Meeting attendance fees	17,484	17,484	17,484
Travel and accommodation expenses	0	313	0
0 " 4 1 1	17,484	17,797	17,484
Councillor - Ms Julee Nelson Meeting attendance fees	17,484	17,484	13,113
Travel and accommodation expenses	0	313	0
Travel and accommodation expenses	17,484	17,797	13,113
Councillor - Dr Alexander Fullarton			
Meeting attendance fees	17,484	17,484	13,113
Travel and accommodation expenses	0	313	0
	17,484	17,797	13,113
Councillor - Mr Luke Skender Meeting attendance fees	17,484	17,484	17,484
Travel and accommodation expenses	0	313	0
Travol and accommodation expenses	17,484	17,797	17,484
Councillor - Mr Kane Simpson			
Meeting attendance fees	17,484	17,484	17,484
Travel and accommodation expenses	560	313	438
Councillon Ma Dhill Yourd	18,044	17,797	17,922
Councillor - Mr Phil Youd Meeting attendance fees	0	0	4,371
3	0	0	4,371
Councillor - Mr Edward John Garrett			.,
Deputy President's annual allowance	0	0	2,931
Meeting attendance fees	0	0	4,371
	0	0	7,302
Councillor - Mr Karl Brandenburg	0	0	44.704
President's annual allowance Meeting attendance fees	0	0	11,724 4,371
Ç	0	0	16,095
			•
	199,052	201,000	198,930
Fees, expenses and allowances to be paid or			
reimbursed to elected council members.			
Precident's annual allowance	46.000	46 000	46 00C
President's annual allowance Deputy President's annual allowance	46,896 11,724	46,000 11,500	46,896 11,724
Meeting attendance fees	139,872	141,000	139,872
Travel and accommodation expenses	560	2,500	438
	199,052	201,000	198,930

23. RELATED PARTY TRANSACTIONS

Key Management Personnel (KMP) Compensation Disclosure

2021	2020
Actual	Actual
\$	\$
923,711	1,435,654
114,854	110,083
25,366	12,466
234,129	0
1,298,060	1,558,204
	923,711 114,854 25,366 234,129

Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service benefits accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP.

Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:	2021 Actual	2020 Actual
	\$	\$
Sale of goods and services Materials and contracts (road works)	0 1,010,339	11,240 326,273
Amounts outstanding from related parties:	1,010,000	020,270
Trade and other receivables	0	5,990

Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP employed by the Shire under normal employement terms and conditions.

24. INVESTMENT IN ASSOCIATE AND JOINT ARRANGEMENTS

The Shire did not take part in any associate or joint arrangements during the financial year ended 30 June 2021

25. MAJOR LAND TRANSACTIONS

The Shire was not party to any major trading undertakings during the current financial year ended 30 June 2021.

26. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

The Shire was not participate in any major trading undertakings during the current financial year ended 30 June 2021.

27. RATING INFORMATION

(a) Rates

a) Rates													
				2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2019/20
			Number	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual
RATE TYPE		Rate in	of	Rateable	Rate	Interim	Back	Total	Rate	Interim	Back	Total	Total
Differential	general rate / general rate	\$	Properties	Value	Revenue	Rates	Rates	Revenue	Revenue	Rate	Rate	Revenue	Revenue
				\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross renta	l valuations												
GRV Resider	ntial	0.104740	1,284	22,107,929	2,315,584	0	16,620	2,332,204	2,323,318	10,330	4,464	2,338,112	4,156,330
GRV Special	Use/Rural	0.104740	55	1,757,732	184,105	0	(9,977)	174,128	185,692	0	0	185,692	0
GRV Comme	ercial/Industrial	0.094266	259	15,496,168	1,460,762	0	. 0	1,460,762	1,466,824	5,000	0	1,471,824	0
Unimproved	l valuations												
UV Mining		0.119933	27	584,805	70,137	0	(4,990)	65,147	70,330	0	(4,459)	65,871	70,329
UV Pastoral		0.039737	31	5,210,865	207,064	0	0	207,064	207,064	0	(10,050)	197,014	207,060
UV Intensive	Horticulture	0.014728	168	33,799,000	497,792	(7,851)	(22,754)	467,187	493,300	0	(28,018)	465,282	493,273
Sub-To	otal		1,824	78,956,499	4,735,444	(7,851)	(21,101)	4,706,492	4,746,528	15,330	(38,063)	4,723,795	4,926,992
		Minimum											
Minimum pa	ayment	\$											
Gross renta	l valuations												
GRV Valued	Properties												525,733
GRV Resider	ntial	1093	392	3,244,228	428,456	0	0	428,456	428,456	0	0	428,456	0
GRV Special	Use/Rural	1093	47	372,683	51,371	0	0	51,371	50,278	0	0	50,278	0
GRV Comme	ercial/Industrial	1093	63	497,096	68,859	0	0	68,859	68,859	0	0	68,859	0
Unimproved	l valuations												
UV Mining		229	19	17,524	4,351	0	0	4,351	5,496	0	0	5,496	5,038
UV Pastoral		461	9	30,700	4,149	0	0	4,149	4,149	0	0	4,149	3,227
UV Intensive	Horticulture	902	2	50,000	1,804	0	0	1,804	902	0	0	902	902
Sub-To	otal		532	4,212,231	558,990	0	0	558,990	558,140	0	0	558,140	534,899
			2,356	83,168,730	5,294,434	(7,851)	(21,101)	5,265,482	5,304,668	15,330	(38,063)	5,281,935	5,461,891
Total amour	nt raised from general rate							5,265,482				5,281,935	5,461,891
Specified Are	ea Rate (Note 27(b))							235,077				234,963	234,964
Ex-gratia rate	es							9,373				6,231	6,230
Totals								5,509,932			_	5,523,129	5,703,085

SIGNIFICANT ACCOUNTING POLICIES

Rates

Control over assets acquired from rates is obtained at the commencement of the rating period.

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

27. RATING INFORMATION (Continued)

(b) Specified Area Rate

Specified Area Rate	\$ 233,656 233,656 2020/2 Actua	1,421 1,421 21 2020/21	0 235,07 0 235,07		\$ 0	\$ 0		\$ 234,964
Specified Area Rate Purpose of the rate Rate imposed		2020/24				·	234,963	234,964
This rate is raised to contribute to	Rate	al Actual e Rate ed Set Aside	2020/21 Actual Reserve Applied to Costs		2020/21 Budget Rate Set Aside to Reserve	2020/21 Budget Reserve Applied to Costs	-	
the maintenance and future deliberations of the Coral Bay Refuse Site. The rate will be applied in full to the Coral Bay Refuse Site. Any surplus is required to be transferred to a specified purpose reserve.	cated in 23	35,077	0	0 234,963	0	0		

(c) Service Charges

The Shire did not raise service charges for the year ended 30 June 2021.

(d) Discounts, Incentives, Concessions, & Write-offs

No discount on rates and no waivers or concessions were given during the year ended 30 June 2021.

27. RATING INFORMATION (Continued)

(d) Interest Charges & Instalments

	Date	Instalment Plan	Instalment Plan	Unpaid Rates Interest
Instalment Options	Due	Admin Charge	Interest Rate	Rate
		\$	%	%
Option one				
Payment in Full	20/10/2020	0	0.0%	8.0%
Option two				
Instalment 1	20/10/2020	4	5.5%	8.0%
Instalment 2	23/02/2021	4	5.5%	8.0%
Option three				
Instalment 1	20/10/2020	4	5.5%	8.0%
Instalment 2	22/12/2020	4	5.5%	8.0%
Instalment 3	23/02/2021	4	5.5%	8.0%
Instalment 4	27/04/2021	4	5.5%	8.0%
		2021	2021	2020
		Actual	Budget	Actual
		\$	\$	\$
Instalment plan admin charge	revenue	4,916	2,000	5,812
Instalment plan interest earne	ed	20,402	5,000	23,292
Unpaid rates and service cha	rge interest earned	82,462	43,584	101,218
		107,781	50,584	130,322

28. RATE SETTING STATEMENT INFORMATION

. NATE OF THIS OTATEMENT IN ORMATION			2020/24	
		0000104	2020/21	0040/00
		2020/21	Budget	2019/20
		(30 June 2021	(30 June 2021	(30 June 2020
		Carried	Carried	Carried
	Note	Forward)	Forward)	Forward
		\$	\$	\$
Non-cash amounts excluded from operating activities		Ť	•	•
The following non-cash revenue or expenditure has been excluded				
from amounts attributable to operating activities within the Rate Setting				
Statement in accordance with Financial Management Regulation 32.				
Adjustments to operating activities				
Less: Profit on asset disposals	10(a)	0	0	(1,306)
Less: Movement in liabilities associated with restricted cash		0	399,695	(27,393)
Less: Change in accounting policy		0	0	65,941
Less: Fair value adjustments to financial assets at fair value through profit and		(4,525)	0	(2,017)
loss				
Movement in employee benefit provisions (non-current)		71,765	0	45,292
Movement in lease accruals and trust funds		314,513	0	155,021
Add: Loss on disposal of assets	10(a)	70,655	0	184,883
Add: Depreciation on non-current assets	10(c)	8,357,292	8,286,606	8,338,845
Non cash amounts excluded from operating activities		8,809,700	8,686,301	8,759,266
Surplus/(deficit) after imposition of general rates				
The following current assets and liabilities have been excluded				
from the net current assets used in the Rate Setting Statement				
in accordance with Financial Management Regulation 32 to				
agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserves - cash backed	4	(2,683,109)	(5,365,238)	(3,963,641)
Add: Current liabilities not expected to be cleared at end of year		, , ,	, , ,	, , ,
- Current portion of borrowings	16(a)	52,550	1,290	53,224
- Current portion of contract liability held in reserve	14	2,279,060	1,058,968	1,575,109
- Current portion of lease liabilities	15(a)	290,325	(365,917)	331,808
- Employee benefit provisions	17	587,386	172,529	976,490
Add: Movement in provisions between current and non current		0	516,530	0
Total adjustments to net current assets	Ī	526,212	(3,981,838)	(1,027,010)
Net current assets used in the Rate Setting Statement				
Total current assets		10,949,319	7,062,708	9,709,628
Less: Total current liabilities		(5,143,725)	(2,827,339)	(4,071,604)
Less: Total current liabilities Less: Total adjustments to net current assets		(5,143,725) 526,212 6,331,806	(2,827,339) (3,981,838) 253,531	(4,071,604) (1,027,010)

29. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing
	%	\$	\$	\$	\$
2021 Cash and cash equivalents	0.02%	9,119,374	0	3,943,828	5,175,546
2020 Cash and cash equivalents	0.05%	7,934,996	0	7,904,980	30,016

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

2021
2020

Impact of a 1% movement in interest rates on profit and loss and equity*

* Holding all other variables constant

* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 16(b).

29. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The Shire has been historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourage payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2020 or 1 July 2021 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors.

The loss allowance as at 30 June 2021 for rates receivable was determined as follows:

	Current	More than 1 year past due	More than 2 years past due	More than 3 years past due	Total
30 June 2021					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	524,240	205,812	95,572	83,497	909,121
30 June 2020 Rates receivable Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	719,816	400,390	101,036	221,619	1,371,059

The loss allowance as at 30 June 2021 and 30 June 2020 was determined as follows for trade receivables.

		More than 30	More than 60	More than 90	
	Current	days past due	days past due	days past due	Total
30 June 2021					
Trade and other receivables					
Expected credit loss	0.00%	0.00%	0.10%	0.33%	
Gross carrying amount	379,231	55,124	2,495	14,858	451,708
Loss allowance	1	16	255	4,912	5,184
30 June 2020					
Trade and other receivables					
Expected credit loss	0.01%	0.00%	0.00%	0.40%	
Gross carrying amount	69,521	689	114,119	34,769	219,098
Loss allowance	1,107	59	26	15,166	16,358

29. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 16(c).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

<u>2021</u>	Due within 1 year	Due between 1 & 5 years	Due after 5 years \$	Total contractual cash flows	Carrying values
Payables	1,827,468	0	0	1,827,468	1,827,468
Borrowings	52,550	229,565	0	282,115	264,239
Lease liabilities	290,325	443,728	0	734,053	734,053
_	2,170,343	673,293	0	2,843,636	2,825,760
2020					
Payables	1,134,973	0	0	1,134,973	1,134,973
Borrowings	62,597	210,202	78,826	351,625	317,484
Lease liabilities	331,808	723,257	0	1,055,065	1,055,065
_	1,529,378	933,459	78,826	2,541,663	2,507,522

30. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

No matters or circumstances have arisen since the end of the financial year which significantly affected or significantly affect the operations of the Shire.

31. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

Building in Training Fund
Public Open Space Deposits
Private Works

1 July 2020	Amounts Received	Amounts Paid	30 June 2021	
\$	\$	\$	\$	
5.597	16 247	(20,260)	1 694	
140,374	16,347 0	(20,200)	1,684 140,374	
240,059	329,194	(329,118)	240,135	
386,030	345,541	(349,378)	382,193	

32. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use

h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

i) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model ,such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

33. ACTIVITIES/PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME AND OBJECTIVES GOVERNANCE	ACTIVITIES
To provide a decision making process for the efficient allocation of scarce resources.	Administration and operations of facilities and services to members of Council. Other costs which relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.
GENERAL PURPOSE FUNDING To collect general revenue to allow for the provision of services.	Rates activity, general purpose grants, banking costs and interest revenue.
LAW, ORDER, PUBLIC SAFETY To provide services to help ensure a safer community.	Supervision of various local laws, fire prevention, emergency services, CBD security, administration of the Crime Prevention Plan.
HEALTH To provide an operational framework for good community health.	Food quality and pest control, inspections and infant health. This function also provides for the implementation of the Healthy Lifestyles model.
EDUCATION AND WELFARE To meet the needs of the community in these areas.	Support pre-school facilities and assistance of seniors and retirement villages. This function also provides for Youth Strategy and the accounting of the Carnarvon Youth Co-Ordinating Networks finance as part of the agreemen
HOUSING To meet the needs of the Shire of Carnarvon Staff.	Staff Housing.
COMMUNITY AMENITIES To provide sanitary and essential services required by the community. To provide land development strategies and to process land development activities. Environmental sustainability.	Refuse collection services, operation of refuse site, administration of town planning scheme, cemetery services and maintenance, environmental protection services and land development services.
RECREATION AND CULTURE To establish and manage efficiently infrastructure and resources which will help the social well being of the community.	Operations of the Civic Centre (Camel Lane), aquatic centre and beach areas, regional library service, cultural and heritage services and facilities, reserves, parks and gardens.
TRANSPORT To provide effective and efficient transport services to the community.	Maintenance of streets, roads, footpaths, street lighting, airport. Agency for Department of Planning and Infrastructure's on line vehicle licensing services.
ECONOMIC SERVICES To help promote and market the Shire of Carnarvon to the world and improve the economic well being. To ensure building development regulations are adhered to.	Noxious weed control, tourism and area promotion, building control and services.
OTHER PROPERTY AND SERVICES To ensure works programs are operating efficiently.	Private works operations, public works operations and plant operations.

34. FINANCIAL RATIOS		2021 Actual	2020 Actual	2019 Actual	
Current ratio Asset consumption ratio Asset renewal funding ratio Asset sustainability ratio Debt service cover ratio Operating surplus ratio Own source revenue coverage ratio		1.15 0.94 n/a 0.40 4.96 (0.70) 0.42	2.58 0.95 n/a 0.14 2.50 (0.83) 0.40	3.21 0.73 1.06 0.57 8.86 (0.77) 0.41	
The above ratios are calculated as follows:					
Current ratio	current assets minus restricted assets				
	current liabilities minus liabilities associated with restricted assets				
Asset consumption ratio	depreciated replacement costs of depreciable assets				
Asset renewal funding ratio	current replacement cost of depreciable assets NPV of planned capital renewal over 10 years				
	NPV of required capital expenditure over 10 years				
Asset sustainability ratio	capital renewal and replacement expenditure				
Debt service cover ratio	depreciation annual operating surplus before interest and depreciation				
	principal and interest				
Operating surplus ratio	operating revenue minus operating expenses				
		own sou	rce operating re	evenue	
Own source revenue coverage ratio	own source operating revenue				
	operating expense				



Auditor General

INDEPENDENT AUDITOR'S REPORT 2021 Shire of Carnaryon

To the Councillors of the Shire of Carnaryon

Report on the audit of the annual financial report

Opinion

I have audited the financial report of the Shire of Carnarvon (Shire) which comprises:

- the Statement of Financial Position at 30 June 2021, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information
- the Statement by the Chief Executive Officer.

In my opinion the financial report of the Shire of Carnarvon:

- is based on proper accounts and records
- fairly represents, in all material respects, the results of the operations of the Shire for the
 year ended 30 June 2021 and its financial position at the end of that period in accordance
 with the Local Government Act 1995 (the Act) and, to the extent that they are not
 inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities section below. I am independent of the Shire in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for the preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards. The CEO is also responsible for managing internal control (as required by the CEO) to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the Shire's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibility for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors responsibilities/ar4.pdf.

Report on other legal and regulatory requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) In my opinion, the following material matters indicate significant adverse trends in the financial position of the Shire:
 - a. The Asset Sustainability Ratio and Operating Surplus Ratio have been below the Department of Local Government, Sport and Cultural Industries' standard for the past 3 years. The financial ratios are reported at Note 34 to the financial report.
- (ii) The following material matters indicating non-compliance with Part 6 of the Act, the Regulations or applicable financial controls of any other relevant written law were identified during the course of my audit:
 - a. The Shire has not reported the Asset Renewal Funding Ratio for 2021 as required by section 50(1)(c) of the Local Government (Financial Management) Regulations 1996, as planned capital renewals and required capital expenditure were not estimated in a long-term financial plan and asset management plan.
 - b. Accounting journal entries were mostly prepared and posted by the same officer, with no evidence of independent review and approval by a senior officer. Accounting journals can represent significant adjustments to previously approved accounting transactions and should therefore be appropriately reviewed and approved.
 - c. Funds totaling \$1.2 million were transferred from a cash backed reserve account to unrestricted cash in the Municipal account on 2 occasions without prior approval from the Council. This is also in breach of section 6.11(2)(b) of the Local Government Act 1995, which requires the Shire to give one month's local public notice if the money in a reserve account is proposed to be used for another purpose. These transfers were subsequently reversed.
 - d. There were inadequate internal controls around the processing of employee termination payments. Inadequate or ineffective controls increases the risk of under or over payments to terminated employees.

- e. Monthly bank reconciliations for the financial year ended 30 June 2021 were only prepared in June 2021. Errors were noted in the preparation of the bank reconciliations. In addition, the reconciliations included a large number of reconciling items that had not been cleared in a timely manner, with some reconciling items outstanding since August 2020. This increases the risk of misstatements, fraud and errors not being detected in a timely manner.
- (iii) All required information and explanations were obtained by me.
- (iv) All audit procedures were satisfactorily completed.
- (v) In my opinion, the Asset Consumption Ratio for 2019, 2020 and 2021 and the Asset Renewal Funding Ratio for 2019 included in the financial report were supported by verifiable information and reasonable assumptions.

Other matter

The financial ratios for 2019 in Note 34 of the financial report were audited by another auditor when performing their audit of the Shire for the year ending 30 June 2019. The auditor expressed an unmodified opinion on the financial report for that year.

Other information

The other information is the information in the entity's annual report for the year ended 30 June 2021, but not the financial report and my auditor's report. The CEO is responsible for the preparation and the Council for overseeing the other information.

My opinion does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Carnarvon for the year ended 30 June 2021 included on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

Grant Robinson

Assistant Auditor General Financial Audit
Delegate of the Auditor General for Western Australia

Perth, Western Australia

11 October 2022