



SHIRE OF CARNARVON

AGENDA

MAJOR PROJECTS & INFRASTRUCTURE COMMITTEE

TUESDAY 22 SEPTEMBER 2026

Shire Council Chambers,
Stuart Street Carnarvon,
West Australia
Phone: (08) 9941 0000
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The Shire of Carnarvon acknowledges and respects the Yinggarda (Carnarvon) and Baiyungu (Coral Bay) as the traditional custodians of the lands where we live and work. We pay our respects to Elders, past, present and emerging. The Shire of Carnarvon is committed to honouring the traditional custodians' unique cultural and spiritual relationships to the land, waters and seas and their rich contribution to society.

NOTICE OF MEETING

Notice is hereby given

Shire of Carnarvon
Major Projects and Infrastructure Committee
Meeting
will be held
on Tuesday 22 September 2026
at the Shire Council Chambers, Stuart Street
Carnarvon,
commencing at 11.30am.

Amanda Dexter
CHIEF EXECUTIVE OFFICER

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1 ATTENDANCE AND APOLOGIES

(The Local Government Act 1995 Section 2.25 provides that a Council may, by resolution, grant leave of absence to a member for Ordinary Council Meetings. The leave cannot be granted retrospectively and an apology for non-attendance at a meeting is not an application for leave of absence.)

2 PUBLIC TIME**3 DECLARATIONS OF INTEREST**

(Elected Members and Officers are reminded of the requirements of Section 5.65 of the Local Government Act 1995, to disclose any interest during the meeting or when the matter is to be discussed.)

4 CONFIRMATION OF MINUTES

4.1 Minutes of the Major Projects and Infrastructure Committee Meeting - 28 July 2026

5 REPORTS

5.1 MAJOR PROJECTS AND INFRASTRUCTURE UPDATE & PRESENTATION

File No: ADM2331
 Location/Address: N/A
 Name of Applicant: N/A
 Name of Owner: Shire of Carnarvon
 Author(s): Mark Davis, Lead Strategic Projects Manager
 Authoriser: Amanda Dexter, Chief Executive Officer
 Declaration of Interest: Nil
 Voting Requirement: Simple Majority
 Previous Report: MPIC – 28 July 2026
 Schedules: 1. Major Projects and Infrastructure Dashboard - August 2026

Authority/Discretion:

☐	Advocacy	When Council advocates on its own behalf or on behalf of its community to another level of government/body/agency.
☐	Executive	The substantial direction setting and oversight role of the Council. E.g., adopting plans and reports, accepting tenders, directing operations, setting and amending budgets
☐	Legislative	Includes adopting local laws, town planning schemes and policies.
☒	Information	Includes items provided to Council for information purposes only that do not require a decision of Council (i.e. – for noting).
☐	Quasi-judicial	When Council determines an application / matter that directly affects a person's right and interest. The judicial character arises from the obligations to abide by the principles of natural justice. Examples of Quasi-Judicial authority include town planning applications, building licenses, applications for other permits / licenses

Summary of Report

This report provides the Major Projects and Infrastructure Committee with a strategic overview of the Shire's major projects portfolio.

The report is intended to function as a governance and project health check, enabling the Committee to monitor overall program performance, project risks, funding and delivery progress, while allowing members to seek more detailed information on individual projects where required.

Detailed project information is contained within the attached Major Projects Dashboard, which remains the primary operational reporting tool.

Background

The Shire of Carnarvon's approach to the successful delivery of major projects and infrastructure continues to evolve, and includes the initiation of the Major Projects Office, Major Projects Committee (**Committee**) and addition of specialist skillsets to the Shire team.

The Major Projects and Infrastructure Committee continues to provide governance oversight of the Shire's significant capital works and externally funded projects.

The Committee's role is to:

- Provide strategic oversight of major projects;
- Monitor project health, delivery and emerging risks;
- Ensure transparency around funding, procurement and governance
- Monitor strategic alignment with Council priorities; and
- Provide a forum for members to seek additional information on individual projects where required.

Officers have continued refining the Major Projects Dashboard to improve visibility of project status, funding, procurement, key milestones and risks. The dashboard is intended to provide concise reporting while allowing detailed discussion of projects at the Committee's request.

Stakeholder and Public Consultation

External Consultation

Committee meetings are publicly advertised and open to attendance.

Stakeholder and community consultation is undertaken on an individual project basis and reported by exception through Schedule One where significant matters arise.

Internal Consultation

Council has been briefed on matters relating to the Major Projects' portfolio through Corporate Information Sessions and Agenda Briefings held on:

- CIS - 21 July 2026
Item 7.1 French Street, Coral Bay – Historical Context, Council Direction, Current Status and Future Considerations; Item 7.2 Speedway Road Realignment (Black Spot Program) – Project Status Update
- CIS - 18 August 2026
Item 5.1 Road Strategy Plan (Five Year)
- CIS - 14 September 2026
Item 4.2 Proposed Department of Biodiversity, Conservation and Attractions Coastal Reserve (Coral Bay Precinct Structure Plan); Item 4.5 Lotterywest – Funding Update
- Agenda Briefing – 18 August 2026
Item 7.1 – Minutes of the Major Projects and Infrastructure Committee – 28 July 2026

The Major Projects Internal Working Group meets monthly (and as required) to consult and workshop matters across the portfolio, with representation from:

- Major Projects Team;
- Infrastructure Services;
- Lifestyle & Communities;
- Corporate Strategy & Performance

Statutory Environment

Local Government Act 1995

Section 5.8 – *Council may establish committees to assist in carrying out its functions. The Major Projects Committee has been established by Council to provide oversight of major projects and to consider and report on matters referred to it.*

Section 5.17 – *Limits on delegation of powers and duties to certain committees. Relevant to the scope of matters the Committee may consider and report on under its Terms of Reference.*

Relevant Plans and Policy

Major Projects & Infrastructure Committee - Terms of Reference

Community Strategic Plan 2022 - 2032

Carnarvon Activation Plan

Other adopted Council strategies and project-specific governance documents, as applicable.

Financial Implications

No additional financial implications arise from the committee receiving this report.

The attached dashboard includes a high-level financial overview of the Shire's major projects, including project values, funding sources, expenditure status and significant funding milestones where applicable.

Any matters requiring Council approval are reported separately through the Ordinary Council Meeting process.

Risk Assessment

STEP 3 – Risk Tolerance Chart Used to Determine Risk						
Consequence →		Insignificant 1	Minor 2	Major 3	Critical 4	Extreme 5
Likelihood →						
Almost certain	A	High	High	Extreme	Extreme	Extreme
Likely	B	Moderate	High	High	Extreme	Extreme
Possible	C	Low	Moderate	High	Extreme	Extreme
Unlikely	D	Low	Low	Moderate	High	Extreme
Rare	E	Low	Low	Moderate	High	High

Risk Category	Description	Rating	Mitigating Action/s
Financial	Cost escalation, funding shortfalls, grant non-compliance or delayed project delivery may impact project outcomes and Council finances.	D3 - Moderate	Committee oversight, dashboard monitoring, funding management, milestone reporting and project governance controls.
Health & Safety	Construction activities, site works and project delivery may expose workers, contractors and members of the public to health and safety risks.	D2 - Low	Ensure compliance with Work Health and Safety requirements through project planning, contractor management, site-specific safety plans, risk assessments and ongoing monitoring of works.
Reputation	Reputational damage arising from misinformation or inadequate project management.	D3 - Moderate	Implement clear and consistent communication strategies, including regular updates via official channels. Ensure strong project governance and oversight through established committees and reporting frameworks. Actively engage with stakeholders and the community to address concerns and clarify project objectives. Monitor public sentiment and respond promptly to emerging issues or misinformation.

Service disruption	Minor project delays due to funding availability, procurement timing or resource constraints may impact planned delivery schedules but are not expected to significantly affect overall program outcomes.	E2 - Low	Stage project delivery to align with available resources and acquired funding. Engage early with key delivery partners to secure commitments and identify potential resourcing gaps. Maintain regular project monitoring and adjust timelines proactively where required.
Compliance	Failure to comply with funding agreements, procurement requirements, statutory approvals, reporting obligations or grant acquittal requirements may impact project delivery and future funding opportunities.	D3 - Moderate	Maintain robust project governance, procurement controls, funding compliance processes, milestone reporting, grant acquittals and regular project reviews.
Property	Delays, defects or underperformance in project delivery may affect the condition, availability or long-term value of Council-owned infrastructure and community assets.	D3 - Moderate	Apply appropriate project management, quality assurance, contract management and asset management practices throughout project delivery and handover.
Environment	Environmental impacts resulting from project activities, including potential harm to land, water, flora, and fauna.	D3 - Moderate	Conduct environmental assessments and ensure compliance with all relevant legislation and regulations. Develop and implement an Environmental Management Plan (EMP) prior to project commencement. Engage qualified environmental consultants to monitor and guide works. Incorporate sustainable design and construction practices to minimise environmental footprint.
Fraud	Major projects and procurement activities may increase exposure to fraud, conflicts of interest, inappropriate expenditure or misuse of project funds.	D2 - Low	Maintain procurement controls, segregation of duties, contract oversight, financial monitoring, audit processes and compliance with Council policies and procedures.

The Committee provides strategic oversight of the Shire's major projects portfolio, assisting in the identification and management of financial, delivery, governance and reputational risks.

Key project risks are summarised within the Major Projects Dashboard where appropriate.

Community and Strategic Objectives

The proposal aligns with the following desired objectives as expressed in the *Community Strategic Plan 2022-2032*:

OBJECTIVES

In 2040 Carnarvon is a place where:

- *Our infrastructure, housing and amenities are high quality and accessible*

ADDITIONAL FOCUS AREAS:

- *Monitor the implementation of our Community Strategic Plan*

BIG IDEAS FOR THE FUTURE OF CARNARVON:

- N/A

Comments

Since the previous Committee meeting, officers have continued to progress the Shire's major capital works program through procurement, design development, funding administration, stakeholder engagement and construction delivery.

The portfolio continues to advance, with several projects now under construction or entering procurement. Key risks remain under active management, particularly in relation to funding availability, project costs, procurement timeframes and stakeholder engagement.

Key activities and milestones progressed since the previous meeting:

- Design and P90 cost planning for the Carnarvon Airport infrastructure program completed, with Independent Technical Expert certification and State Government consideration of additional funding progressing.
- Public tender documentation completed for the Coral Bay Airstrip Pavement Reshaping and Stabilisation Project.
- Construction of Van Dongen Park progressing, including completion of shade structures and commencement of the Big Banana installation.
- Construction of the Tramway Shelter commenced, with fabrication of the Healing Shelter also underway.
- Tramway Walk Trail signage and seating completed and installed.
- Robinson Street public art and sculptural seating elements completed, with the remaining installations to be coordinated with the Van Dongen Park works.
- The Pier development progressing ahead of its reported construction schedule, supported by monthly project steering group meetings.
- Detailed design of the Fascine to Harbour Walk completed, providing a shelf-ready project for integration with future seawater inundation works or funding opportunities.
- Initiation of the South Carnarvon Seawater Inundation Mitigation Project, including project planning, governance arrangements and preparation for community and stakeholder consultation.
- Procurement commenced for the Camel Lane Theatre accessibility and seating upgrades.
- Coral Bay Precinct Structure Plan preparation progressing following completion of the initial consultation phase.
- Road safety, reconstruction and Black Spot projects progressing, including Speedway Road and the French Street–Robinson Street safety improvements.
 - Speedway Road Project: The project is currently progressing through the contract execution and contract signing process.
 - French Street Project (Coral Bay): The detailed design has been completed, and tender documentation has been prepared. The project is currently being advertised for tender.
- Planning and early development continuing for the Urban Forest and Public Art Light Trail projects.

Further details on individual projects, risks, budgets and delivery timeframes are provided in the attached Major Projects Dashboard.

OFFICER'S RECOMMENDATION

That the Major Projects and Infrastructure Committee:

- 1. Receives the Major Projects and Infrastructure Update Report; and***
- 2. Notes the Major Projects and Infrastructure Dashboard attached as Schedule One.***

Shire of Carnarvon
Major Projects Status Update FY27 - AUGUST

Report Objective													
Provide the Major Projects & Infrastructure Committee of Council a high level snapshot of current major projects within the Shire, including an overview of project status, timelines, funding, budget and risk considerations.													
MAJOR PROJECTS & INFRASTRUCTURE COMMITTEE MAJOR PROJECTS STATUS UPDATE													
Project Name	Updated	Project Detail	Status Traffic Light	Key Risk/s	Risk Rating	Risk Mitigation	Status Update (Current Stage)	Future Stage	Timeline	Total Budget (Indicative)	Funding	Current Expenditure	Notes
Carnarvon Airport	CLS 9/9/26	Overlay Design		Insufficient funding Current Deed allocation is \$8m P90 cost is \$17m. Safety in Design/Construction	High	Provide clear advice and working with DTMI. Submitted P90 costing to DTMI for Treasury approval. Project will not progress beyond design without confirmation of additional funding by Treasury. Capping cost exposure.	Design completed with ongoing revision and ITE Certification and DTMI approval is remaining. Current P90 Costing submitted for approval. Current Formally Engaged Independent Technical Expert (ITE). Strategic meetings with DTMI underway. DTMI have briefed Treasury and Minister. Survey activities completed. DTMI have requested supporting letter to Minister (Funding)	Design certification and get approval from DTMI. Prepare the tender documentation and Specification, approval from DTMI. P90 cost approval from DTMI.	Current - Dec 2027	\$ 7,611,013.00	DTMI	\$ 154,286.33	Waiting for DTMI P90 approval to move forward. The design is completed and P90 costing has been confirmed. DTMI will present the P90 costing to Treasury for funding approval. Once approved, the SOC will go to market.
Coral Bay Settlement Structure Plan	Stefan 9/9/2026	Preparation of a Precinct Structure Plan for Coral Bay, which will replace the current Settlement Structure plan.		Reputational risk to the Shire if not completed as 100% funded by State Government.	Low	Council adoption of Precinct Structure Plan.	Initial consultation completed. Consultants have started preparing the Draft Precinct Plan.	Finalising Draft Precinct Plan for endorsement by Council for statutory advertising.	Current -	\$ 330,000.00	DPLH	\$ 99,231.25	Waiting for first draft of the structure plan.
Coral Bay Airstrip Pavement Reshaping and Stabilization	JB 10/9/2026	Coral Bay Airstrip pavement reshape and stabilisation project. Works include reshaping and stabilising aircraft areas using polymer stabilisation, scarifying existing pavement, compaction, trimming, surface treatment and proof rolling to maintain a safe and trafficable airstrip for Coral Bay, including RFDs and emergency service access.		Key risks include tender response and pricing, Council award timing, remote contractor mobilisation and accommodation availability, construction sequencing around continued aviation access, weather impacts, cost escalation and compliance with RADS and RAUP milestones, reporting, financial recordkeeping and acquittal requirements.	High	Maintain detailed project plan, procurement timetable and grant reporting calendar. Establish separate financial coding for RAUP, RADS and Shire contributions. Ensure early tender preparation, early contractor engagement on mobilisation/accommodation, operational planning around airstrip access, documented evidence capture, photographic records, payment evidence, standards assurance, and acquittal preparation. Any scope or budget changes to be reviewed before commitment and managed in accordance with grant requirements. Strong stakeholder engagement.	Pre-delivery and technical validation underway. Existing pavement samples have been located and are being sent for laboratory testing, with engineering review to inform the final scope and compaction requirements. Polychlor budget pricing has been received and tender documentation is in development. 09-09-2026 (Jamie Bone): **Public tender phase** Technical requirements and tender documentation have been finalised and RFT 06/2026 is scheduled for release through Tenderlink on 9 September 2026, closing 2 October 2026 at 10:00am WST. Tender requirements incorporate geotechnical/compaction testing, proof rolling and the approved pavement stabilisation methodology. Polychlor Omega and associated Shire-supplied resources are being managed separately as Principal-supplied components of the works.	Complete laboratory testing and engineering review, confirm the final scope and budget, finalise tender documentation and approvals, advertise the public tender, evaluate submissions and progress the contract award to Council. 09-09-2026 (Jamie Bone): Tender closes 2 October 2026. Review submissions and prepare evaluation documentation on 5 October, followed by evaluation panel assessment on 6 October 2026. Progress preferred tenderer recommendation through the required Council award process, then commence contractor mobilisation, procurement of required materials/plant and delivery of construction works.	Tender release: 9 Sep 2026. Tender close: 2 Oct 2026, 10:00 am WST. Evaluation: 6 Oct 2026. RAUP tender/contract milestone: 26 Oct 2026.	\$ 270,000.00	RADS/RAUP/Shire	\$ -	Treat as a single project funded across RAUP, RADS and Shire contributions. RAUP payment schedule: \$25,000 on 23 August 2026, \$25,000 on 31 March 2027 and \$39,910 on 31 July 2027. RADS is a single 2026/27 milestone payment, subject to completion and provision of required project documentation. Ensure procurement, Council award, evidence capture, financial coding and acquittal requirements are tracked early.
French Street / Robinson Street Safety (Audit & Improvement Works)	CLS 9/9/26	Design and cost estimate/construction.		Acceptance of design. Community acceptance of opening French Street	High	Undertake community engagement and communication prior to opening. Install appropriate traffic calming measures and signage. Implement reduced speed limits where required. Monitor traffic and pedestrian movements following opening. Review safety performance and community feedback after implementation. Consider additional pedestrian safety treatments if warranted.	Prepared the concept design. Current Geotechnical Investigation completed. Current Streetlight designer- Engaged Concept design completed. Geotechnical investigation completed. Streetlight designer engaged and progressing design works. Detailed design completed. Scope of works finalised. Tender documentation ready to be released to market this week	Tender documentation, public tender, evaluation and Council award. Contractor preparation, procurement of stabilisation product, mobilisation to Coral Bay, construction works, acceptance of works, reporting, audit and acquittal.	Current	\$ 600,000.00	BLACKSPOT/R2R	\$ 80,000.00	There is a risk that some community members may not support the reopening of French Street due to concerns regarding pedestrian safety, particularly in areas of high pedestrian movement near the caravan park. This risk will be managed through appropriate road safety treatments, street lighting, traffic management measures, community engagement, and ongoing monitoring following implementation
Minilya Lyndon Road Grid Replacements	N/A	The existing nine grids (currently measuring 6 meters by 2 meters) will be replaced with wider grids, measuring 8 meters by 2 meters (for dual lane).	COMPLETE	N/A	Low	Planned/Project management	Completed	Report Preparation	Current	\$ 680,000.00	Black spot plus Road to Recovery	\$ 660K	Final Safety Audit and payment
Connect & Create	N/A	Installation of digital LED screen at the Civic Centre to showcase local artworks, creative content, community stories and events.	COMPLETE	N/A		N/A	Fabrication and installation of LED Screen complete. Note - Request for addition of speakers to support community activation is being explored.	N/A	Completed February 2026	\$ 986,648.00	Lotterywest rPPP	\$ 624,558.63	
	Peta 3/09	Installation of a series of public art pieces (including sculptural seating along Robinson St and in Van Dongen Park) utilising recovered timber from the historic One Mile Jetty.		Disruption to business operations causing stakeholder concern.	Low	Engagement w/local businesses to ensure minimal disruption; timed delivery in low traffic periods.	Fabrication and installation completed by local contractor W&C Co Mechanical on the Robinson Street elements. Positive feedback from artist. Project recognition plaques for public seating pieces currently being fabricated.	Installation to be undertaken at Van Dongen Park; in coordination with Park construction and landscaping.	Current - October 2026				
	Sharmayne 9/9/26	Deliver a locally created art and lighting trail to the local artist hub to complement initial stages of the project and the town's existing public art.		Damage to art / lighting once installed	Moderate	Robust design, strategic placement of lights to deter tampering; utilisation of lighting elements that can be replaced at low cost	Internal collaboration between Major Projects & Community team for initial design and early project creation. Temporary lighting installations were showcased at WA Tourism Conference in May.	Completion of light trail plan including design and art selection. Installation of art and lighting elements.	Current - June 2027				
The Pier	Updated. 3/9/26. MD	Development of significant housing development to help address Carnarvon's housing shortage, particularly for key workers and professionals who are essential to the community. Delivered by private developer DG Corp, who partnered with the Shire on the successful rPPP funding application.		Delay to final funding agreement execution or misalignment with MRWA conditions	High	Finalise sub-agreement; align milestone triggers; maintain MRWA liaison; legal review close-out. Repeated communication regarding cease working on Sundays.	Project reported to be ahead of schedule which may see PC prior to July 2027. Project steering committee meetings have commenced on a monthly basis.	Ongoing communication and status reporting throughout building construction. Practical completion scheduled for December 2027.	Current - December 2027	\$ 8,000,000.00	rPPP	\$ 2,000,000.00	Ongoing communication as project commenced regarding site access and minimising disruption to Robinson St and community/tourist traffic. Pours of footings completed. Meeting with Commissioner completed.
Van Dongen Park	Peta 3/09	Creation of a destination park focusing on iconic play equipment at the important Carnarvon gateway, the park is planned to include a play zone with bespoke equipment, shaded areas with seating, landscaping and public art.		Tender pricing exceeds budget / poor market response	High	Split packages; scope refinement; market engagement; VE workshop with Council	Geotech investigations & Big Banana structure complete. Construction tender awarded to First Class Constructions. Contract executed. Construction works on site underway. Shade structures completed. Banana install underway.	Completion of key project elements including the Big Banana. Commencement of soft landscaping.	Current - December 2026	\$ 3,407,424.00	Lotterywest rPPP	\$ 1,969,226.00	
	Peta 3/09			N/A		N/A	H&H Architects completed initial concepts. RFQ for carparking and turf issued and current.	Assessment and award of carparking and turf RFQ.	Current - end 2026				Toilet Block is an identified priority should there be remaining funding.
Tramway Walk Trail	N/A	Development of the trail signage and seating to create a unique educational experience to guide locals and visitors through its historical significance, with wayfinding signs, interpretive elements and rest nodes.	COMPLETE	Stories and communications included in signage is inaccurate or missing content	Moderate	Engagement w/key stakeholders inc LHWG to ensure input and approval of content developed.	Trail signage and seating RFQ awarded to local contractor Stuart Parker. Approvals completed. Fabrication and installation completed. Signage installation completed.		Current - August 2026	\$ 4,905,071.00	Lotterywest rPPP	\$ 1,949,856.00	
	Peta 3/09	Construction and installation of Healing Shelter and Tramway Shelter.		Perceived high cost leading to Council rejection or delay	Moderate	Improve cost breakdown transparency; briefing sessions	Request for tender awarded to Trac Building. Contract executed. Fabrication underway for Healing Shelter. Tramway Shelter construction commenced.	Construction and installation of Healing Shelter. Completion of Tramway Shelter.	Current - March 2027				
	Peta 3/09	Tramway Bridge Reinstatement and Refurbishment Stage One.		Cost escalation beyond allocated budget impacting scope delivery	High	Value engineering during DD; staged delivery; contingency planning	Detailed design is completed and approved. Construction underway.	Practical completion.	Current - March 2027				
	N/A	Tramway Walk Trail - trail surface improvements	NOT STARTED	Budget to be identified to allow completion.		N/A	RFQ to be developed to support design of additional trail surface improvements.	Design to be presented to Council for endorsement.	TBC				
	Sharmayne 10/9	Detailed design and due diligence works.	COMPLETE	Safety concerns for walkway users	Moderate	Ensure adequate signage of hazards on walkway. Consider optional lighting plan.	RFQ awarded to Project Partners. Final 100% designs are completed and received.	N/A	Current - July 2026				

Fascine to Harbour Walk	Sharmayne 10/9	Construction of walk.	NOT PROGRESSING	N/A		N/A	Shelf ready project design awaiting future funding opportunities perhaps aligned with Seawater Project.	N/A	N/A	\$	400,000.00	rPPP	\$	97,414.90	Project designs complete. Remainder of estimated funding reallocated as construction of path likely to be impacted by Sea Water Indundation Project future works. (As per Council Resolution OCM 14/0826
Urban Forest	Sharmayne 9/9/26	Increase the quality and quantity of street trees and planting to create connected canopies along key arterials		Establishment failure due to climate or vandalism	Moderate	Species selection; irrigation planning	Internal collaboration between Major Projects, Community & Infrastructure teams for initial design and early project creation and opportunities. RFQ for Stage One to be progressed	Commencement of early installations of plants/planter boxes. Endorsement by Council of overarching planting plan. Final installation.	Current - June 2027	\$	150,000.00	rPPP	\$	-	
Civic Centre - Camel Lane Theatre Upgrades	Steph 9/09/26	Replacement of the Camel Lane Theatre Seating and install Accessibility Ramp. Funded by Lotterywest.		Design, compliance requirements and final supplier pricing may result in changes to project scope, cost or delivery timeframe, with procurement timing also affected by the caretaker period.	High	Architectural and technical documentation is currently being procured to confirm scope and compliance requirements. Early engagement with seating suppliers is underway to establish specifications and indicative costs. Procurement documentation will be prepared during the design phase to enable construction and seating procurement to progress promptly following the caretaker period.	RFQ currently advertised through VendorPanel for architectural design and technical specification documentation, closing 18 September 2026. Preliminary discussions are underway with seating suppliers to confirm seating options, specifications and indicative costs. Construction and seating procurement will progress following the caretaker period.Discussions with seating providers underway to determine cost. This will be procured post caretaker period.	Evaluate and award design RFQ. Complete architectural and technical documentation. Prepare and undertake procurement for accessibility ramp construction and associated seat removal. Procure replacement theatre seating. Coordinate construction and seating installation.	Current - June 2027	\$	497,000.00	Lotterywest	\$	-	RFQ closes 18 September. Two weeks for evaluation.
South Carnarvon Seawater Inundation Mitigation Project	Updated. 3/9/26. MD	Stage 1: Consultation, stakeholder engagement and review of concept designs. Stage 2 (pending council endorsement): Detailed Design and Construction		Community dissatisfaction in solutions.	High	Significant engagement is required with identified stakeholders, including presentation of science, risk and impacts of delivering vs not delivering the project. Collate sufficient information to present to new Council in 2027.	Project initiation is underway - including reviewing project delivery, implementation timeline, funding milestones and development of draft stakeholder engagement plan.	Consultation and engagement phase. Project steering group commences. Second week of November indicative date for on ground consultation in Carnarvon.	Current - January 2027	\$	5,582,831.00	Disaster Ready Fund	\$	-	staff time on budget not included
Speedway Road	CLS 14/9/26	Construction of 280 metre road section		Disturbance of traffic, Project Cost escalation, how to Manage access to tip during construction.	Low	Implementation of traffic management plan, Additional funding has been approved my MRWA	Detailed design completed and tender released to market. Tender assessment has been completed and engagement with the preferred contractor finalised. Contract documentation is being prepared for execution, with construction works scheduled to commence this month	Issue construction contract to the successful contractor. Contractor mobilisation and project commencement. Construction works to be scheduled and commenced this month. Undertake project supervision, quality assurance and safety inspections. Complete project acquittal and reporting requirements under the Black Spot Program.	Current -		1.3m	Black Spot + Road to Recovery	\$	80,000.00	Issue construction contract to the successful contractor. Contractor mobilisation and project commencement. Construction works to be scheduled and commenced this month. Undertake project supervision, quality assurance and safety inspections. Complete project acquittal and reporting requirements under the Black Spot Program

Watch List

Olivia Terrace and Francis Street, Cleaver St and Whitlock Intersection, Investigation, RSA		Road Safety Assessment		Incorporation of road safety assessment into design phase.	High	Safety is design/implementation. Cost Estimation	Formally engaged designer and working in the concept design, addressing the safety risks identified in the RSA report. re-present to council.	Budget allocation FY27, pending Council endorsement and will submit for grant funding.					\$	-	
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6 DATE OF NEXT MEETING

The next Major Projects and Infrastructure Committee meeting is scheduled to be held on 24 November 2026 at 11.30am in Council Chambers.

7 CLOSE