

SHIRE OF CARNARVON

AGENDA

MAJOR PROJECTS & INFRASTRUCTURE COMMITTEE

TUESDAY 24 NOVEMBER 2026

Shire Council Chambers,
Stuart Street Carnarvon,
Western Australia
Phone: (08) 9941 0000
Fax: (08) 9941 1099
www.carnarvon.wa.gov.au

The Shire of Carnarvon acknowledges and respects the Yinggarda (Carnarvon) and Baiyungu (Coral Bay) as the traditional custodians of the lands where we live and work. We pay our respects to Elders, past, present and emerging. The Shire of Carnarvon is committed to honouring the traditional custodians' unique cultural and spiritual relationships to the land, waters and seas and their rich contribution to society.

NOTICE OF MEETING

Notice is hereby given
That the
Shire of Carnarvon
Major Projects and Infrastructure Committee Meeting
will be held
on Tuesday 24 November 2026
at the Shire Council Chambers, Stuart Street Carnarvon,
commencing at 11.30am.

Amanda Dexter
CHIEF EXECUTIVE OFFICER

DISCLAIMER

PRIVACY COLLECTION, RECORDING AND COPYRIGHT

The Shire of Carnarvon collects your personal information under the *Local Government Act 1995*, the *Local Government (Administration) Regulations 1996* and the Shire of Carnarvon Meeting Procedures Local Law 2021 for the purpose of administering public participation at Council meetings, including Public Question Time and deputations.

By providing your personal information, you consent to the collection, use and disclosure of your information for meeting administration, responding to questions, managing deputation requests, minute taking, recordkeeping and other lawful local government purposes.

For more information, please refer to the Privacy Collection Notice on the Shire of Carnarvon website: www.carnarvon.wa.gov.au

Council and Committee meetings may be livestreamed, recorded and displayed within Council Chambers. Members of the public attending or participating in a meeting may be captured in audio, video or photographic form.

Meeting proceedings, recordings, livestreams, minutes and related records are managed in accordance with applicable legislation and the Shire's recordkeeping obligations, including the *Privacy and Responsible Information Sharing Act 2024*, the *State Records Act 2000* and other relevant legislation.

A person must not use an electronic, visual or audio recording device to record Council or Committee proceedings without permission of the Presiding Member, in accordance with clause 6.16 of the Shire of Carnarvon Meeting Procedures Local Law 2021.

Any plans, documents, images or other materials included in an agenda, minutes or attachment may be subject to copyright. Reproduction may require permission from the copyright owner in accordance with the *Copyright Act 1968*.

The Shire of Carnarvon makes every effort to ensure information included in Council and Committee agendas, minutes and related materials is accurate, current and reliable at the time of publication. While prepared with due care, the Shire does not warrant or accept liability for the accuracy, completeness or ongoing currency of information, including errors or omissions.

No responsibility is implied or accepted by the Shire for any act, omission, statement or comment made during a Council or Committee meeting, or during any formal or informal discussion with Shire officers, Council Members, Committee Members or representatives. Any person or organisation who acts, or fails to act, in reliance on such information does so at their own risk.

Any discussion or comment made during a meeting about a planning application, licence, permit, approval or other statutory matter is not formal notice of a decision or approval. Applicants and interested parties must rely only on WRITTEN CONFIRMATION issued by the Shire, including any formal decision notice and applicable conditions.

Members of the public should not act on any matter discussed or decision made at a Council or Committee meeting until formal written notification has been issued by the Shire, where applicable. Decisions may also be subject to revocation or change in accordance with legislative requirements.

In accordance with Regulation 11 of the *Local Government (Administration) Regulations 1996*, minutes are a record of decisions made, motions considered, disclosures made, documents attached to the agenda where required, and other matters required by legislation. Minutes include a summary of proceedings and are **not** a verbatim transcript of proceedings.

INFORMATION ON PUBLIC TIME

The following information is provided for members of the public wishing to participate in Ordinary or Special Council Meetings.

PUBLIC QUESTION TIME

Consistent with the Local Government Act, Administration Regulations and Shire By-Laws, the following information is provided for members of the public wishing to ask questions at Ordinary or Special Council Meetings:

- Public Question Time will be conducted for up to 15 minutes but can be extended by resolution of the Council.
- Questions at ordinary council meetings are limited to matters affecting the local government.
- Questions at special council meetings are limited to the purpose of that special council meeting.
- Members of the public are encouraged (but not required) to submit questions in advance or complete a Question Time form to assist with meeting administration.
- Questions submitted in writing prior to the meeting may assist in the preparation of a response; however, a question is only formally considered when it is asked at the meeting, unless otherwise dealt with as correspondence.
- The member of the public must first state their name and residential address, prior to asking their question.
- Each member of the public may ask up to two questions initially, after which other members of the public will be invited to ask their questions. Each member of the public has up to two minutes to ask their question(s).
- Questions must be clear, concise and asked as a question. The Presiding Member may refuse to accept questions that are:
    - defamatory, offensive, or questioning the competency of staff or Council members.
    - statements not framed as a question.
    - substantially the same as a question previously asked and answered.
- Conditional on time being availability, and an equal and fair opportunity being provided to others to ask their question(s) and receive their response(s), then Meeting Procedures Local Law 2021, 6.7(5) is interpreted as allowing the Presiding Member to permit a member of the public to ask additional questions beyond their initial two.
- The Presiding Member may nominate a Member or Officer to respond or may determine that a question be taken on notice.
- When a question is taken on notice, a written response will be provided, and a summary of that response will be included in the next Ordinary Council meeting agenda.
- If the Member or Officer allocated to answer the question has a financial or proximity interest, they must declare their interest and the question will then be responded to by another person.
- No debate or discussion is permitted in relation to any question or answer.
- A summary of each question and response will be included in the minutes of the meeting (Local Government (Administration) Regulations 1996 – r.11(e)).

PUBLIC DEPUTATION TIME

- As per Meeting Procedures Local Law 2021, Members of the public may request to make a deputation to address the Council on a matter. A deputation must be approved either:
    - in advance by the CEO; or
    - by the Presiding Member at the meeting
- The Deputation is not to exceed; five persons in total; more than two speakers; or to address the Council for more than ten minutes.
- Council may however approve; up to five persons to address the Council; and for the deputation's address to extend beyond 10 minutes.
- Deputations made at special council meetings are limited to the purpose of that special council meeting.
- The Presiding Member may rule that a delegation no longer continue if it:
    - includes defamatory remarks, offensive, language or questioning the competency of staff or Council members; or
    - diverts from the substance or direction of its deputation application.
- Where a matter is the subject of a deputation, the Council will not determine the matter until the deputation has completed its presentation.

SPECIAL MEETINGS OF COUNCIL

Members of the public are welcome to attend a Special Meeting of Council if open and may participate in Public Question Time or, with approval, make a deputation to the Council. Questions and deputations must relate to the purpose of the Special Meeting (Local Government Act 1995 – s.5.23; Local Government (Administration) Regulations 1996 – r.12(4); Meeting Procedures Local Law 2021 – cl. 6.9).

INDEX

1 ATTENDANCE AND APOLOGIES 6

2 PUBLIC QUESTION TIME 6

3 DECLARATIONS OF INTEREST 6

4 CONFIRMATION OF MINUTES 6

4.1 Minutes of the Major Projects and Infrastructure Committee Meeting - 22 September 2026 6

5 REPORTS 7

5.1 Major Projects and Infrastructure Update & Presentation 7

6 DATE OF NEXT MEETING 15

7 CLOSE 15

1 ATTENDANCE AND APOLOGIES

(The Local Government Act 1995 Section 2.25 provides that a Council may, by resolution, grant leave of absence to a member for Ordinary Council Meetings. The leave cannot be granted retrospectively and an apology for non-attendance at a meeting is not an application for leave of absence.)

2 PUBLIC QUESTION TIME

3 DECLARATIONS OF INTEREST

(Elected Members and Officers are reminded of the requirements of Section 5.65 of the Local Government Act 1995, to disclose any interest during the meeting or when the matter is to be discussed.)

4 CONFIRMATION OF MINUTES

4.1 Minutes of the Major Projects and Infrastructure Committee Meeting - 22 September 2026

5 REPORTS

5.1 MAJOR PROJECTS AND INFRASTRUCTURE UPDATE & PRESENTATION

File No:	ADM2331
Location/Address:	N/A
Name of Applicant:	N/A
Name of Owner:	Shire of Carnarvon
Author(s):	Mark Davis, Lead Strategic Projects Manager
Authoriser:	Amanda Dexter, Chief Executive Officer
Declaration of Interest:	Nil
Voting Requirement:	Simple Majority
Previous Report:	MPIC – 22 September 2026
Schedules:	1. MPIC Dashboard - November 2026

Authority/Discretion:

☐	**Advocacy**	When Council advocates on its own behalf or on behalf of its community to another level of government/body/agency.
☐	**Executive**	The substantial direction setting and oversight role of the Council. E.g., adopting plans and reports, accepting tenders, directing operations, setting and amending budgets
☐	**Legislative**	Includes adopting local laws, town planning schemes and policies.
☑	**Information**	Includes items provided to Council for information purposes only that do not require a decision of Council (i.e. – for noting).
☐	**Quasi-judicial**	When Council determines an application / matter that directly affects a person's right and interest. The judicial character arises from the obligations to abide by the principles of natural justice. Examples of Quasi-Judicial authority include town planning applications, building licenses, applications for other permits / licenses

Summary of Report

This report provides the Major Projects and Infrastructure Committee with a strategic overview of the Shire's major projects portfolio.

The report is intended to function as a governance and project health check, enabling the Committee to monitor overall program performance, project risks, funding and delivery progress, while allowing members to seek more detailed information on individual projects where required.

Detailed project information is contained within the attached Major Projects Dashboard (**Schedule 1**), which remains the primary operational reporting tool.

Background

The Shire of Carnarvon's approach to the successful delivery of major projects and infrastructure continues to evolve, and includes the initiation of the Major Projects Office, Major Projects Committee (**Committee**) and addition of specialist skillsets to the Shire team.

The Major Projects and Infrastructure Committee continues to provide governance oversight of the Shire's significant capital works and externally funded projects.

The Committee's role is to:

- Provide strategic oversight of major projects;
- Monitor project health, delivery and emerging risks;
- Ensure transparency around funding, procurement and governance
- Monitor strategic alignment with Council priorities; and
- Provide a forum for members to seek additional information on individual projects where required.

Officers have continued refining the Major Projects Dashboard to improve visibility of project status, funding, procurement, key milestones and risks. The dashboard is intended to provide concise reporting while allowing detailed discussion of projects at the Committee's request.

Stakeholder and Public Consultation

External Consultation

Committee meetings are publicly advertised and open to attendance. Community and stakeholder engagement is undertaken on an individual project basis, with significant matters reported through the dashboard.

The South Carnarvon Saltwater Inundation Mitigation Project requires further survey investigations to inform concept development and detailed design. Quotes are being sought for this work to support the next phase of consultation and engagement. Community engagement and pedestrian safety remain important considerations for the French Street project.

Internal Consultation

The Major Projects Internal Working Group provides a monthly forum for coordination across the Major Projects Team and relevant Shire business areas. Project updates identify delivery dependencies, procurement requirements, funding obligations and matters requiring further action or escalation.

Statutory Environment

Local Government Act 1995

Section 5.8 – *Council may establish committees to assist in carrying out its functions. The Major Projects Committee has been established by Council to provide oversight of major projects and to consider and report on matters referred to it.*

Section 5.17 – *Limits on delegation of powers and duties to certain committees. Relevant to the scope of matters the Committee may consider and report on under its Terms of Reference.*

Relevant Plans and Policy

Major Projects & Infrastructure Committee - Terms of Reference
Community Strategic Plan 2022 - 2032
Carnarvon Activation Plan
Other adopted Council strategies and project-specific governance documents, where applicable.

Financial Implications

No additional financial commitment arises from receiving this report. Schedule One provides the financial information reported for individual projects, including indicative budgets, funding sources and current expenditure.

Funding remains a significant delivery constraint for the Carnarvon Airport infrastructure program. The dashboard identifies a P90 estimate of approximately $17 million against the existing funding allocation of approximately $8 million. An alternative scope using available funding is being assessed following advice from DTMI that additional Treasury funding is unlikely.

For French Street, the dashboard reports a current market cost of approximately $2.1 million against an indicative budget of $600,000. Advice recorded in the dashboard indicates that Main Roads WA cannot fund the increase and a further Black Spot funding application will be required in June 2027.

Any proposed budget changes, additional commitments or matters requiring Council approval will be reported separately through the Ordinary Council Meeting process.

Risk Assessment

STEP 3 – Risk Tolerance Chart Used to Determine Risk						
Consequence →		Insignificant 1	Minor 2	Major 3	Critical 4	Extreme 5
Likelihood ↓						
Almost certain	A	High	High	Extreme	Extreme	Extreme
Likely	B	Moderate	High	High	Extreme	Extreme
Possible	C	Low	Moderate	High	Extreme	Extreme
Unlikely	D	Low	Low	Moderate	High	Extreme
Rare	E	Low	Low	Moderate	High	High

Risk Category	Description	Rating	Mitigating Action/s
Financial	Cost escalation, funding shortfalls, grant non-compliance or delayed project delivery may impact project outcomes and Council finances.	D3 - Moderate	Committee oversight, dashboard monitoring, funding management, milestone reporting and project governance controls.
Health & Safety	Construction activities, site works and project delivery may expose workers, contractors and members of the public to health and safety risks.	D2 - Low	Ensure compliance with Work Health and Safety requirements through project planning, contractor management, site-specific safety plans, risk assessments and ongoing monitoring of works.
Reputation	Reputational damage arising from misinformation or inadequate project management.	D3 - Moderate	Implement clear and consistent communication strategies, including regular updates via official channels. Ensure strong project governance and oversight through established committees and reporting frameworks. Actively engage with stakeholders and the community to address concerns and clarify project objectives. Monitor public sentiment and respond promptly to emerging issues or misinformation.
Service disruption	Minor project delays due to funding availability, procurement timing or resource constraints may impact planned delivery schedules but are not expected to significantly affect overall program outcomes.	E2 - Low	Stage project delivery to align with available resources and acquired funding. Engage early with key delivery partners to secure commitments and identify potential resourcing gaps. Maintain regular project monitoring and adjust timelines proactively where required.

Compliance	Failure to comply with funding agreements, procurement requirements, statutory approvals, reporting obligations or grant acquittal requirements may impact project delivery and future funding opportunities.	D3 - Moderate	Maintain robust project governance, procurement controls, funding compliance processes, milestone reporting, grant acquittals and regular project reviews.
Property	Delays, defects or underperformance in project delivery may affect the condition, availability or long-term value of Council-owned infrastructure and community assets.	D3 - Moderate	Apply appropriate project management, quality assurance, contract management and asset management practices throughout project delivery and handover.
Environment	Environmental impacts resulting from project activities, including potential harm to land, water, flora, and fauna.	D3 - Moderate	Conduct environmental assessments and ensure compliance with all relevant legislation and regulations. Develop and implement an Environmental Management Plan (EMP) prior to project commencement. Engage qualified environmental consultants to monitor and guide works. Incorporate sustainable design and construction practices to minimise environmental footprint.
Fraud	Major projects and procurement activities may increase exposure to fraud, conflicts of interest, inappropriate expenditure or misuse of project funds.	D2 - Low	Maintain procurement controls, segregation of duties, contract oversight, financial monitoring, audit processes and compliance with Council policies and procedures.

The Committee provides strategic oversight of the Shire's major projects portfolio, assisting in the identification and management of financial, delivery, governance and reputational risks. Key project risks are summarised within the Major Projects Dashboard where appropriate.

Community and Strategic Objectives

The proposal aligns with the following desired objectives as expressed in the *Community Strategic Plan 2022-2032*:

OBJECTIVES

In 2040 Carnarvon is a place where:

- *Our infrastructure, housing and amenities are high quality and accessible*

ADDITIONAL FOCUS AREAS:

- *Monitor the implementation of our Community Strategic Plan*

BIG IDEAS FOR THE FUTURE OF CARNARVON:

- *N/A*

Comments

Since the September Committee meeting, projects have progressed through construction, installation, procurement and design. The November dashboard records the following key developments and next steps.

Van Dongen Park

The main park elements, including shelters, landscaping, concrete works, turf, footpaths, the Big Banana and softfall, are complete. Park furniture has been installed and paint remediation to the Banana structure was underway at the dashboard update. Fencing, site cleaning and handover remain, with practical completion planned for the week commencing 16 November 2026. Norton Way carparking and line marking are complete. The toilet package was awarded to Landmark on 13 October 2026, with contract negotiations being finalised and design underway.

Tramway Walk Trail and Bridge

Trail signage and seating are complete. Construction of the Tramway and Healing Shelters is underway, with completion, signage and landscaping remaining. Stage One of the Tramway Bridge has an approved detailed design and is under construction. The dashboard anticipates practical completion ahead of schedule, with operational handover to follow and a January 2027 timeframe.

Connect and Create

Installation of the public art elements at Van Dongen Park was completed on 10 November 2026, following completion of the Robinson Street elements. The Civic Centre LED screen is complete. Planning for the public art light trail continues, including a quote for lighting existing murals and obtaining the necessary approvals.

The Pier

The development is reported to be ahead of its construction schedule, with monthly project steering committee meetings established. Ongoing communication and status reporting continue throughout construction.

Carnarvon Airport

Design review, Independent Technical Expert certification and DTMI approval remain in progress. The funding shortfall remains unresolved and an alternative scope within available funding is being developed. Design approval, cost confirmation and subsequent procurement requirements remain key next steps.

Coral Bay Airstrip

The consolidated contract has been drafted. The first internal review is complete and a second review is underway. Following review and execution, the next stage is pre-start coordination, including the works program, mobilisation and Shire-supplied resources. Delivery and acquittal requirements span RAUP, RADS and Shire funding contributions.

French Street Safety Improvements

Detailed design, geotechnical investigations and the scope of works have progressed. The reported market cost exceeds the available budget, requiring further funding consideration and a new Black Spot application in June 2027. Street lighting and pedestrian safety treatments remain important to any future delivery.

Speedway Road

Major earthworks, topsoil clearing, box culvert installation and subgrade works are complete. A safety review has resulted in modified traffic management arrangements. Remaining activities include base course, sealing, line marking, signage and pre-opening inspection. The dashboard identifies December 2026 for completion, with a possible two-week delay noted.

Urban Forest

A request for quotation for design and construction of improvements to Robinson Street median strips has been released. Award is anticipated in early December 2026, followed by delivery of works.

Camel Lane Theatre

Architectural and technical documentation procurement and seating supplier discussions are progressing to establish scope, compliance requirements and costs. Construction and seating procurement are planned to progress following the caretaker period.

South Carnarvon Saltwater Inundation Mitigation

Project initiation includes delivery planning, funding milestones and preparation of the stakeholder engagement plan. Further survey investigations are required to inform concept development and detailed design, with quotes being sought from local suppliers. Stage Two detailed design and construction remain subject to Council endorsement.

Coral Bay Precinct Structure Plan

Initial consultation is complete and consultants are preparing the draft plan. Council endorsement for statutory advertising is the next key stage.

Other projects

Minilya Lyndon Road grid replacements are reported complete, with final safety audit, payment and close-out activities identified. The Olivia Terrace, Francis Street, Cleaver Street and Whitlock intersection investigations remain on the watch list, with concept design addressing road safety audit findings. Fascine to Harbour Walk design is complete; construction is not progressing and the remaining estimated funding has been reallocated under Council Resolution OCM 14/0826. The design remains available for future funding opportunities.

Further details on individual project status, risks, budgets and delivery timeframes are provided in the November dashboard attached as Schedule One.

OFFICER'S RECOMMENDATION

That the Major Projects and Infrastructure Committee:

1. ***RECEIVES the Major Projects and Infrastructure Update Report; and***
2. ***NOTES the Major Projects and Infrastructure Dashboard attached as Schedule One.***

Shire of Carnarvon
Major Projects Status Update FY27 - NOVEMBER

Report Objective

Provide the Major Projects & Infrastructure Committee of Council a high level snapshot of current major projects within the Shire, including an overview of project status, timelines, funding, budget and risk considerations.

MAJOR PROJECTS & INFRASTRUCTURE COMMITTEE MAJOR PROJECTS STATUS UPDATE

Project Name	Updated	Project Detail	Status (Traffic Light)	Key Risk/s	Risk Rating	Risk Mitigation	Status Update (Current Stage)	Future Stage	Timeline	Total Budget (Indicative)	Funding	Current Expenditure	Notes
Carnarvon Airport	**11-Nov**	Overlay Design		Insufficient funding. Current Deed allocation is $8m P90 cost is $17m. Safety in design/construction	High	Provide clear advice and work with DTMI. Submitted P90 costing to DTMI for Treasury approval. Project will not progress beyond design without confirmation of additional funding by Treasury. Cap cost exposure.	Design completed, with revisions ongoing. ITE certification and DTMI approval remain outstanding. P90 Costing submitted for approval (current). Formally engaged Independent Technical Expert (ITE). Strategic meetings with DTMI progressed. DTMI has completed briefing to Treasury and Minister. Survey activities completed. Grant application completed and submitted for federal funding. Letter to Minister (in support of funding) requested by DTMI submitted. DTMI advises that Treasury unlikely to fund; accordingly have asked for Option B (utilising current funding) to be scoped. Risk and options assessment for Option B underway. Received feedback on the final design and forwarded to Consultant.	Design certification and approval from DTMI. Preparation of tender documentation and specification, with subsequent approval from DTMI. P90 cost approval from DTMI. Finalisation of Option B scoping. Floodlight design. Aerodrome Inspection Report is due in December.	Current - December 2027	$ 7,611,013.00	DTMI	$ 154,286.33	
Coral Bay Settlement Structure Plan	**11/11/2026**	Preparation of a Precinct Structure Plan for Coral Bay, which will replace the current Settlement Structure plan.		Reputational risk to the Shire if not completed as 100% funded by State Government.	Low	Council adoption of the Precinct Structure Plan.	Initial consultation completed. Consultants have started preparing the Draft Precinct Plan.	Finalising Draft Precinct Plan for endorsement by Council for statutory advertising.	Current -	$ 330,000.00	DPLH	$ 99,231.25	Waiting for first draft of the structure plan.
Coral Bay Airstrip Pavement Reshaping and Stabilisation	**11-Nov**	Coral Bay Airstrip pavement reshape and stabilisation project. Works include reshaping and stabilising aircraft areas using polymer stabilisation, scarifying existing pavement, compaction, trimming, surface treatment and proof rolling to maintain a safe and trafficable airstrip for Coral Bay, including RFDS and emergency service access.		Key risks include tender response and pricing, Council award timing, remote contractor mobilisation and accommodation availability, construction sequencing around continued aviation access, weather impacts, cost escalation and compliance with RADS and RAUP milestones, reporting, financial recordkeeping and acquittal requirements.	High	Maintain detailed project plan, procurement timetable and grant reporting calendar. Establish separate financial coding for RAUP, RADS and Shire contributions. Ensure early tender preparation, early contractor engagement on mobilisation/accommodation, operational planning around airstrip access, documented evidence capture, photographic records, payment evidence, standards assurance, and acquittal preparation. Any scope or budget changes to be reviewed before commitment and managed in accordance with grant requirements. Strong stakeholder engagement.	10-11-2026 (Jamie Bone): Consolidated contract drafted. First of two internal reviews completed, with the second internal review currently underway. Reviews to be completed prior to draft being distributed to contractor and execution.	10-11-2026 (Jamie Bone): Complete the remaining internal review, incorporate any required amendments and progress the consolidated contract for execution. Following execution, commence detailed pre-start coordination with the contractor, including the Construction / Works Program, mobilisation and Shire-supplied resources.	Tender release: 9 Sep 2026. Tender close: 2 Oct 2026, 10:00 am WST. Evaluation: 6 Oct 2026. RAUP tender/contract milestone: 26 Oct 2026.	$ 270,000.00	RADS/RAUP/Shire	$ -	Treat as a single project funded across RAUP, RADS and Shire contributions. RAUP payment schedule: $25,000 on 23 August 2026, $25,000 on 31 March 2027 and $39,910 on 31 July 2027. RADS is a single 2026/27 milestone payment, subject to completion and provision of required project documentation. Ensure procurement, Council award, evidence capture, financial coding and acquittal requirements are tracked early.
French Street / Robinson Street Safety (Audit & Improvement Works)	**11-Oct**	Design and cost estimate/construction.		Acceptance of design. Community acceptance of opening French Street. Funding risk.	High	Undertake community engagement and communication prior to opening. Install appropriate traffic calming measures and signage. Implement reduced speed limits where required. Monitor traffic and pedestrian movements following opening. Review safety performance and community feedback after implementation. Consider additional pedestrian safety treatments if warranted. Apply for more funding via blackspot in June 27	Prepared the concept design. Geotechnicalnical investigation completed. Streetlight designer engaged. Concept design completed. Geotechnicalnical investigation completed. Streetlight designer engaged and progressing design works. Detailed design completed. Scope of works finalised. Tender documentation ready to be released to market this week Confirmed increased cost of $2.1m	Tender documentation, public tender, evaluation and Council award. Contractor preparation, procurement of stabilisation product, mobilisation to Coral Bay, construction works, acceptance of works, reporting, audit and acquittal. Have been to market and the current cost is $2.1m. Have been advised by Main Roads that they will not be able to fund such a significant increase and we will need to reapply for the next Black Spot funding round June 27.	May be required to reapply for increased funding	$ 600,000.00	BLACKSPOT/R2R	$ 80,000.00	There is a risk that some community members may not support the reopening of French Street due to concerns regarding pedestrian safety, particularly in areas of high pedestrian movement near the caravan park. This risk will be managed through appropriate road safety treatments, street lighting, traffic management measures, community engagement, and ongoing monitoring following implementation. Funding risk has materialised based on the quote of $2.1m. The Shire will need to reapply for the next funding round in June 27.
Minilya Lyndon Road Grid Replacements		The existing nine grids (currently measuring 6 metres by 2 metres) will be replaced with wider grids, measuring 8 metres by 2 metres (for dual lane).	**COMPLETE**	N/A		Planned/Project management	Completed	Acquittal report completed and project formally signed off.	Current	$ 680,000.00	Black spot plus Roads to Recovery	$ 660K	Final Safety Audit and payment
Connect & Create	**PG - 10/11**	Installation of digital LED screen at the Civic Centre to showcase local artworks, creative content, community stories and events.	**COMPLETE**	N/A		N/A	Fabrication and installation of LED Screen complete. Note - Request for addition of speakers to support community activation is being explored.	N/A	Completed February 2026	$ 986,648.00	Lotterywest RPPP	$ 624,558.63	
	PG - 10/11	Installation of a series of public art pieces (including sculptural seating along Robinson St and in Van Dongen Park) utilising recovered timber from the historic One Mile Jetty.	**COMPLETE**	N/A		N/A	Fabrication and installation completed by local contractor W&C Co Mechanical on the Robinson Street elements. Positive feedback from artist. Project recognition plaques for public seating pieces installed on Robinson St elements. Fabrication completed for Van Dongen Park elements. Installation complete for Van Dongen Park elements (10/11/26).	N/A	Completed Nov 2026				
	PG - 10/11	Deliver a locally created art and lighting trail to the local artist hub to complement initial stages of the project and the town's existing public art.		Damage to art / lighting once installed	Moderate	Robust design; strategic placement of lights to deter tampering; utilisation of lighting elements that can be replaced at low cost	Internal collaboration between Major Projects & Community team for initial design and early project creation. Temporary lighting installations were showcased at WA Tourism Conference in May. Engagement of contracted electrician to provide quote for lighting of existing murals within the town centre. Currently obtaining necessary approvals.	Completion of light trail plan including design and art selection. Installation of art and lighting elements.	Current - June 2027				
The Pier	**PG - 10/11**	Development of significant housing development to help address Carnarvon's housing shortage, particularly for key workers and professionals who are essential to the community. Delivered by private developer DG Corp, who partnered with the Shire on the successful RPPP funding application.		Delay to final funding agreement execution or misalignment with MRWA conditions	High	Finalise sub-agreement; align milestone triggers; maintain MRWA liaison; legal review close-out. Repeated communication regarding cease working on Sundays.	Project reported to be ahead of schedule which may see PC prior to July 2027. Project steering committee meetings have commenced on a monthly basis.	Ongoing communication and status reporting throughout building construction. Practical completion scheduled for December 2027.	Current - December 2027	$ 8,000,000.00	RPPP	$ 2,000,000.00	Ongoing communication as project commenced regarding site access and minimising disruption to Robinson St and community/tourist traffic. Pours of footings completed. Meeting with Commissioner completed.
Van Dongen Park	**PG - 10/11**	Creation of a destination park focusing on iconic play equipment at the important Carnarvon gateway, the park is planned to include a play zone with bespoke equipment, shaded seating areas, landscaping and public art.		Tender pricing exceeds budget / poor market response Site issues including drainage	Low	Split packages; scope refinement; market engagement; VE workshop with Council Additional geotech engineering investigations and engineering assessments	Geotechnical investigations & Big Banana structure complete. Construction tender awarded to First Class Constructions. Contract executed. Variation approved to progress additional footpath to Norton Way. Key elements of park completed including shelters, landscaping, concrete, turf and footpaths, and Big Banana install, along with softfall. Remediation works on paint issues of Banana structure underway (10/11/26). Park furniture installed.	Finalisation of fencing, followed by site clean and handover - with Practical Completion planned week of 16/11/26.	Current - November 2026	$ 3,842,290.40	Lotterywest RPPP	$ 2,938,901.89	

	PG - 10/11	Carparking on Norton Way	**COMPLETE**	Disruption to local residents	Low	Prior door knock and communication to Norton Way residents to advise of works. Feedback positive.	H&H Architects completed initial concepts. RFQ advertised, and work awarded to FCC. Construction of carparking completed. Line marking completed.	N/A	Completed October 2026				
	PG - 10/11	Toilet block design, construction and installation		Access to park during install	Moderate	Maintain some access; ensure comms prior.	RFQ advertised via WALGA Panel and works awarded to Landmark 13/10/26. Contract negotiations being finalised. Design underway.	Final design, construction and install.	Current - June 2027				
Tramway Walk Trail	**N/A**	Development of the trail signage and seating to create a unique educational experience to guide locals and visitors through its historical significance, with wayfinding signs, interpretive elements and rest nodes.	**COMPLETE**	Stories and communications included in signage is inaccurate or missing content	Moderate	Engagement w/key stakeholders inc LHWG to ensure input and approval of content developed.	Trail signage and seating RFQ awarded to local contractor Stuart Parker. Approvals completed. Fabrication and installation completed. Signage installation completed.		Current - August 2026	$ 4,905,071.00	Lotterywest RPPP	$ 2,570,517.72	
	PG - 10/11	Construction and installation of Healing Shelter and Tramway Shelter.		Perceived high cost leading to Council rejection or delay Site issues	Moderate	Improve cost breakdown transparency; briefing sessions Additional site testing to ensure suitability and engineering sign-off.	Request for tender awarded to Trac Building. Contract executed. Construction underway on both shelters. Signage fabricated.	Completion of Tramway Shelter. Completion of Healing Shelter. Signage for Tramway Shelter. Landscaping (separate quote)	Current - March 2027				
	PG - 10/11	Tramway Bridge Reinstatement and Refurbishment Stage One.		Cost escalation beyond allocated budget impacting scope delivery	High	Value engineering during DD; staged delivery; contingency planning	Detailed design is completed and approved. Construction underway.	Practical completion (ahead of schedule) Operational handover	Current - January 2027				
Urban Forest	**PG - 10/11**	Increase the quality and quantity of street trees and planting to create connected canopies along key arterials		Establishment failure due to climate or vandalism	Moderate	Species selection; irrigation planning	Internal collaboration between Major Projects, Community & Infrastructure teams for initial stage of project. External liaison with Main Roads WA (asset owner) and Carnarvon Tree Society. RFQ for Design and Construction of improvements to Robinson Street median strips currently released.	Award of RFQ, anticipated early December 2026. Delivery of works.	Current - June 2027	$ 150,000.00	RPPP	$ -	
Civic Centre - Camel Lane Theatre Upgrades		Replacement of the Camel Lane Theatre Seating and install Accessibility Ramp. Funded by Lotterywest.		Design, compliance requirements and final supplier pricing may result in changes to project scope, cost or delivery timeframe, with procurement timing also affected by the caretaker period.	High	Architectural and technical documentation is currently being procured to confirm scope and compliance requirements. Early engagement with seating suppliers is underway to establish specifications and indicative costs. Procurement documentation will be prepared during the design phase to enable construction and seating procurement to progress promptly following the caretaker period.	RFQ currently advertised through VendorPanel for architectural design and technical specification documentation, closing 18 September 2026. Preliminary discussions are underway with seating suppliers to confirm seating options, specifications and indicative costs. Construction and seating procurement will progress following the caretaker period. Discussions with seating providers underway to determine cost. This will be procured post caretaker period.	Evaluate and award design RFQ. Complete architectural and technical documentation. Prepare and undertake procurement for accessibility ramp construction and associated seat removal. Procure replacement theatre seating. Coordinate construction and seating installation.	Current - June 2027	$ 497,000.00	Lotterywest	$ -	RFQ closes 18 September. Two weeks for evaluation.
South Carnarvon Seawater Inundation Mitigation Project	**MD - 11/11**	Stage 1: Consultation, stakeholder engagement and review of concept designs. Stage 2 (pending council endorsement): Detailed Design and Construction		Community dissatisfaction in solutions.	High	Significant engagement is required with identified stakeholders, including presentation of science, risk and impacts of delivering vs not delivering the project. Collate sufficient information to present to new Council in 2027.	Project initiation is underway - including reviewing project delivery, implementation timeline, funding milestones and development of draft stakeholder engagement plan.	Consultation and engagement phase. Project steering group commences. It has been identified that further technical investigations through surveying are required to inform concept and detailed design. Process underway to seek quotes from local suppliers for this work.	Current - January 2027	$ 5,582,831.00	Disaster Ready Fund	$ -	Staff time not included in the budget
Speedway Road	**26/10**	Construction of 280-metre road section		Disturbance of traffic, project cost escalation, how to manage access to tip during construction.	Low	Implementation of a traffic management plan. Additional funding has been approved by MRWA	Contractor engaged and construction commenced. Major earthworks and topsoil clearing have been completed, along with the installation of the box culvert and subgrade. Safety review undertaken and modified traffic management processes put in place to mitigate risks.	Next works include base course preparation, sealing, line marking, signage installation, pre-opening inspection, road opening, and final reporting.	December 2026	$1.3m	Black Spot + Roads to Recovery	$ 80,000.00	May be delayed by two weeks

Watch List

Olivia Terrace and Francis Street, Cleaver St and Whitlock Intersection, Investigation, RSA		Road Safety Assessment		Incorporation of road safety assessment into design phase.	High	Safety in design/implementation. Cost estimation	Formally engaged designer and working on the concept design, addressing the safety risks identified in the RSA report. re-present to Council.	Budget allocation FY27, pending Council endorsement and will submit for grant funding.				$ -	
Fascine to Harbour Walk	**N/A**	Detailed design and due diligence works.	**COMPLETE**	Safety concerns for walkway users	Moderate	Ensure adequate signage of hazards on walkway. Consider optional lighting plan.	RFQ awarded to Project Partners. Final 100% designs are completed and received.	N/A	Current - July 2026	$ 400,000.00	RPPP	$ 97,414.90	
	N/A	Construction of walk.	***NOT PROGRESSING***	N/A		N/A	Shelf ready project design awaiting future funding opportunities perhaps aligned with Seawater Project.	N/A	N/A				Project designs complete. Remainder of estimated funding reallocated as per Council Resolution OCM 14/0826

6 DATE OF NEXT MEETING

The next Committee meeting has not yet been scheduled for 2027.

7 CLOSE