



SHIRE OF CARNARVON

SCHEDULES

ORDINARY COUNCIL MEETING

TUESDAY 16 DECEMBER 2025

Table of Contents

4.2	Minutes of the Major Projects & Infrastructure Committee	
	Schedules 1	Major Projects & Infrastructure Committee Minutes - 25.11.25.....4
7.1.2	Status of Council Decisions - December 2025	
	Schedules 1	Outstanding Council Action Items - December 202547
7.1.3	Minutes of the Gascoyne Country Zone Meeting - Friday 21 November 2025	
	Schedules 1	Gascoyne Zone Meeting Minutes - 21 November 202557
7.1.4	Minutes of the Gascoyne Regional Road Group Meeting - 21 November 2025	
	Schedules 1	Gascoyne Regional Road Group Minutes - 21 November 2025.....86
7.1.6	House of Representatives Invitation to make submission - Local Government Funding and Fiscal Sustainability	
	Schedules 1	Submission Letter108
7.1.7	Submission - Beyond Waste 2030 Strategy and Road Map	
	Schedules 1	Beyond Waste 2030 - Roadmap114
	Schedules 2	Beyond Waste 2030 - Strategy154
	Schedules 3	Submission (Draft)194
7.1.9	2024/2025 Shire of Carnarvon Annual Report	
	Schedules 1	Annual Report 2024/2025196
7.2.1	Monthly Financial Report November 2025	
	Schedules 1	Monthly Financial Report - November 2025261
7.2.2	Accounts Paid Under Delegation - November 2025	
	Schedules 1	Schedule 1 - Credit Card Payments - November 2025279
	Schedules 2	Schedule 2 - List of Accounts Paid - November 2025294
	Schedules 3	Schedule 3 - Direct Debits - November 2025312
7.3.1	Shire of Carnarvon Local Planning Scheme No 13 - Amendment 10	
	Schedules 1	Amendment documentation314
	Schedules 2	Schedule of modifications330
	Schedules 3	Submissions334



SHIRE OF CARNARVON

MINUTES

MAJOR PROJECTS AND INFRASTRUCTURE

COMMITTEE MEETING

TUESDAY 25 NOVEMBER 2025

DISCLAIMER

No responsibility whatsoever is implied or accepted by the Shire of Carnarvon for any act, omission or statement or intimation occurring during Council/Committee Meetings or during formal/informal conversations with Staff or Councillors. The Shire of Carnarvon disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council/Committee Meetings or discussions. Any person or legal entity who acts or fails to act in reliance upon any statement does so at that person's or legal entity's own risk.

In particular and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a licence, any statement or limitation of approval made by a member or officer of the Shire of Carnarvon during the course of any meeting is not intended to be and is not taken as notice of approval from the Shire of Carnarvon. The Shire of Carnarvon warns that anyone who has an application lodged with the Shire of Carnarvon must obtain and only should rely on WRITTEN CONFIRMATION of the outcome of the application, and any conditions attaching to the decision made by the Shire of Carnarvon in respect of the application.

To be noted that, in accordance with Regulation 11 of the Local Government (Administration) Regulations 1996, the minutes of the Council Meeting are a record of the decisions of the Council, any additional officers' advice, and explanatory notes as required. The minutes contain a summary of questions asked by members of the public and the answers given. The minutes are not a transcript of the proceedings of the meetings.

INFORMATION ON PUBLIC QUESTION TIME

The following information is provided should you wish to ask a question of Council at the Ordinary Meetings held on a monthly basis.

Please note that questions that have not been filled out on the Submission Form will not be accepted.

- The Local Government Act 1995 allows members of the public to ask questions in regard to any issue relating to the Shire.
- A maximum of 15 minutes will be allowed for public question time and the Presiding Member will allow a maximum of three (3) verbal/written questions per person.
- Prior to asking a question, the speaker must state his/her name and address.
- Members of the public are discouraged from asking questions which contain defamatory remarks, offensive language or questioning the competency of staff or Council members.
- The Presiding Member may nominate a member or officer to answer the question and may also determine that any complex questions requiring research be taken on notice and answered in writing.
- No debate or discussion is allowed to take place on any question or answer.
- A summary of each question asked and the response given will be included in the minutes of the meeting –

Local Government (Administration) Regulations 1996 – Pt 2, r.11 – (in part reads -)

11. Minutes, content of (Act s.5.25(1)(f))

The content of minutes of a meeting of a council or a committee is to include –

(e) a summary of each question raised by members of the public at the meeting and a summary of the response to the question.

Responses to questions that are taken on notice will be responded to as soon as possible.

- If you wish to ask a question, please complete the Public Question Time Submission Form at the back of this information sheet. Alternatively, questions can be submitted in writing to the Shire of Carnarvon 3 days prior to the meeting.

SPECIAL MEETINGS OF COUNCIL

Members of the public are welcome to attend a Special Meeting of Council if open, and ask questions of the Council within the allotted public question time **subject to the questions being asked only relating to the purpose of the Special Meeting** (s5.23 of the Act and regulation 12 (4) of the Local Government (Administration) Regulations 1996, the Department of Local Government and Communities Guide to Meetings and Governance Bulletin April 2014 and Guideline No. 3 Managing Public Question Time.)

INDEX

1	DECLARATION OF OPENING	5
2	ATTENDANCE, APOLOGIES, LEAVE OF ABSENCE	5
3	DECLARATION OF FINANCIAL INTEREST/ PROXIMITY INTEREST/ IMPARTIALITY INTEREST.....	5
4	PUBLIC QUESTION TIME	5
5	CONFIRMATION OF MINUTES	6
5.1	Minutes of the Major Projects and Infrastructure Committee Meeting - 23 September 2025	6
6	PRESENTATIONS.....	6
7	REPORTS	7
7.1	Major Projects and Infrastructure Update.....	7
8	URGENT BUSINESS APPROVED BY THE PRESIDING MEMBER OR BY A DECISION OF THE COUNCIL.....	11
9	MATTERS FOR WHICH MEETING MAY BE CLOSED TO THE PUBLIC.....	11
	Nil	
10	REQUEST FOR REPORTS FOR FUTURE CONSIDERATION	11
11	DATE OF NEXT MEETING.....	11
12	CLOSE.....	11

1 DECLARATION OF OPENING

The Presiding Member declared the meeting open at 10.30am

2 ATTENDANCE, APOLOGIES, LEAVE OF ABSENCE

Mr Eddie Smith Presiding Member/Shire President
 Cr Burke Maslen Councillor, Gascoyne/Minilya Ward
 Cr Paul Kelly Councillor, Town Ward
 Cr Merome Beard Councillor, Town Ward
 Cr Dudley Maslen Councillor, Town Ward
 Cr Mark Young Councillor, Coral Bay Ward

Mr Colm Stanley Executive Manager, Infrastructure Services
 Miss Stephanie Leca Executive Manager, Lifestyle & Community
 Mr Jamie Bone Executive Business Manager
 Mr Mark Davis Lead Strategic Projects Manager
 Ms Peta Greening Strategics Project Manager

Mrs Dannielle Hill Senior Executive Officer

Apologies

Nil

Leave of Absence

Nil

Press Nil

Observers Nil

3 DECLARATION OF FINANCIAL INTEREST/ PROXIMITY INTEREST/ IMPARTIALITY INTEREST

(Elected Members and Officers are reminded of the requirements of Section 5.65 of the Local Government Act 1995, to disclose any interest during the meeting or when the matter is to be discussed.)

Nil

4 PUBLIC QUESTION TIME

(In accordance with Section 5.24 of the Local Government Act 1995, a 15 minute public question time is made available to allow members of the public the opportunity of questioning Council on matters concerning them. All questions are to be provided on the Public Question Time Submission Form.)

There was no public in attendance.

5 CONFIRMATION OF MINUTES

5.1 Minutes of the Major Projects and Infrastructure Committee Meeting - 23 September 2025

COMMITTEE RESOLUTION MPIC 03/11/25

Moved: Cr Burke Maslen

Seconded: Cr Mark Young

That the minutes of Major Projects and Infrastructure Committee Meeting held on 23 September 2025 be confirmed as a true record of proceedings.

FOR: Mr Eddie Smith, Cr Burke Maslen, Cr Paul Kelly, Cr Merome Beard, Cr Dudley Maslen and Cr Mark Young

AGAINST: Nil

CARRIED BY SIMPLE MAJORITY 6/0

6 PRESENTATIONS

CARNARVON AIRPORT UPGRADE - UPDATE

Mr Colm Stanley – Carnarvon Airport Upgrade

Refer to presentation attached to these minutes.

TOURISM CONFERENCE UPDATE

Miss Stephanie Leca, accompanied by Leslee Ireland (Chief Operating Officer, WATC)

Refer to presentation attached to these minutes.

7 REPORTS

7.1 MAJOR PROJECTS AND INFRASTRUCTURE UPDATE

File No:	ADM2331
Location/Address:	Shire of Carnarvon
Name of Applicant:	N/A
Name of Owner:	Shire of Carnarvon
Author(s):	Mark Davis, Project Manager
Authoriser:	Amanda Dexter, Chief Executive Officer
Declaration of Interest:	Nil
Voting Requirement:	Simple Majority
Previous Report:	September 2025
Schedules:	1. Major Projects Update November 2025 - Dashboard

Authority/Discretion:

<input type="checkbox"/>	Advocacy	When Council advocates on its own behalf or on behalf of its community to another level of government/body/agency.
<input type="checkbox"/>	Executive	The substantial direction setting and oversight role of the Council. E.g., adopting plans and reports, accepting tenders, directing operations, setting and amending budgets
<input type="checkbox"/>	Legislative	Includes adopting local laws, town planning schemes and policies.
<input checked="" type="checkbox"/>	Information	Includes items provided to Council for information purposes only that do not require a decision of Council (i.e. – for noting).
<input type="checkbox"/>	Quasi-judicial	When Council determines an application / matter that directly affects a person's right and interest. The judicial character arises from the obligations to abide by the principles of natural justice. Examples of Quasi-Judicial authority include town planning applications, building licenses, applications for other permits / licenses

Summary of Report

This report and the Major Projects and Infrastructure Dashboard (**Attachment 1**) provide a high level update to Council to provide oversight and awareness of key projects to Council. Officers continue to refine the dashboard as projects progress and evolve; and further revisions have been made based on Councillor feedback.

Background

The Shire of Carnarvon's approach to the successful delivery of major projects and infrastructure continues to evolve, and includes the initiation of the Major Projects Office, Major Projects Committee (**Committee**) and addition of specialist skillsets to the Shire team.

The purpose and intent of the Committee is to:

- Strengthen community confidence in the Shire's delivery of major works;
- Support scrutiny, accountability, and good governance; and
- Provide a forum for discussing risks, resourcing, and alignment with strategic goals.

As part of this evolution, officers reviewed the master list of projects and the way in which updates are reported to this committee. It was discussed at the May 2025 committee meeting that the Major Projects and Infrastructure Dashboard (**Dashboard**) should include projects which are considered to include one or more of the following at a high degree –strategic value, community interest, risk or budget.

Major Projects and Infrastructure Committee Meeting Minutes

25 November 2025

Further, committee members expressed a desire for the dashboard to include updates on status, risks/mitigation and budget. These changes have been actioned and the Major Projects and Infrastructure Dashboard is attached. It is intended to be a working document, and is expected to continue to evolve.

Stakeholder and Public Consultation

Committee Meetings are publicly advertised and open to attendance. Stakeholder consultation and engagement is undertaken on a per project basis as part of delivery, and will be reported on by exception in the dashboard.

Statutory Environment

Nil

Relevant Plans and Policy

Strategic Community Strategic Plan 2022 - 2032

Carnarvon Activation Plan

Financial Implications

Project budgets are reported on at a high level within the dashboard, noting both Shire and external financial contributions.

Risk Assessment

STEP 3 – Risk Tolerance Chart Used to Determine Risk						
Consequence		Insignificant 1	Minor 2	Major 3	Critical 4	Extreme 5
Likelihood						
Almost certain	A	High	High	Extreme	Extreme	Extreme
Likely	B	Moderate	High	High	Extreme	Extreme
Possible	C	Low	Moderate	High	Extreme	Extreme
Unlikely	D	Low	Low	Moderate	High	Extreme
Rare	E	Low	Low	Moderate	High	High

Risk Category	Description	Rating	Mitigating Action/s
Financial Reputation	Projects require appropriate and adequate Council oversight to maintain transparency and ensure the community is well-informed.	D3 - Moderate	The proposed Committee will provide Council oversight, strategic direction, and transparency across key projects and initiatives. This structure is intended to support informed decision-making, strengthen governance, and ensure the community remains engaged and confident in the Shire's activities.
Reputation	Reputational damage arising from misinformation or inadequate project management.	D3 - Moderate	Implement clear and consistent communication strategies, including regular updates via official channels. Ensure strong project governance and oversight through established committees and reporting frameworks. Actively engage with stakeholders and the community to address concerns and clarify project objectives.

Major Projects and Infrastructure Committee Meeting Minutes

25 November 2025

			Monitor public sentiment and respond promptly to emerging issues or misinformation.
Service disruption	Project delays due to lack of funding and/or limited availability of resources.	D3 - Moderate	Stage project delivery to align with available resources and budget capacity. Engage early with key delivery partners to secure commitments and identify potential resourcing gaps. Maintain regular project monitoring and adjust timelines proactively where required.
Environment	Environmental impacts resulting from project activities, including potential harm to land, water, flora, and fauna.	D3 - Moderate	Conduct environmental assessments and ensure compliance with all relevant legislation and regulations. Develop and implement an Environmental Management Plan (EMP) prior to project commencement. Engage qualified environmental consultants to monitor and guide works. Incorporate sustainable design and construction practices to minimise environmental footprint.

Community and Strategic Objectives

The proposal aligns with the following desired objectives as expressed in the *Community Strategic Plan 2022-2032*:

OBJECTIVES

In 2040 Carnarvon is a place where:

- *Our infrastructure, housing and amenities are high quality and accessible*

ADDITIONAL FOCUS AREAS:

- *Monitor the implementation of our Community Strategic Plan*

BIG IDEAS FOR THE FUTURE OF CARNARVON:

- *N/A*

Comments

The Dashboard (**Attachment 1**) provides an update on the following projects, and the table below provides an indication of the criteria for their inclusion. This meeting will provide an overview of the projects and allow for discussion on points of interest for Committee members.

Officers have continued to progress projects since the last committee meeting, including commencing procurement as allowed during the caretaker period across a number of projects.

As flagged at the September committee meeting, significant procurement processes have been commenced through Request for Tenders (RFT) as outlined in the attached dashboard. Major Projects and Infrastructure Staff also presented an update to the Community Meeting in Carnarvon on November 18; engaged with community members before and after the meeting; and presented project updates in the venue's foyer.

Major Projects and Infrastructure Committee Meeting Minutes

25 November 2025

Presentations to the Committee will also provide further updates on the Carnarvon Airport Upgrades, and the 2026 Tourism Conference.

For clarity, the justification for projects included for updates at this meeting are summarised in the table below:

Project	Criteria			
	Strategic Value	Community Interest	Risk	Budget
Carnarvon Airport Upgrades	✓			✓
RPPP Projects			✓	✓
Housing Development Northwater	✓			
Coral Bay Refuse Site	✓			
Tramway Bridge Restoration		✓	✓	
Carnarvon Activation Plan (Lotterywest Funded)	✓			✓
Quobba Gnarlloo Road	✓		✓	
2026 Tourism Conference	✓			

OFFICER'S RECOMMENDATION

That the Major Projects and Infrastructure Committee Meeting notes the Major Projects and Infrastructure Dashboard (Attachment 1) and updates provided therein.

COMMITTEE RESOLUTION MPIC 04/11/25

Moved: Cr Burke Maslen

Seconded: Cr Paul Kelly

That the Major Projects and Infrastructure Committee Meeting notes the Major Projects and Infrastructure Dashboard (Attachment 1) and updates provided therein.

FOR: Mr Eddie Smith, Cr Burke Maslen, Cr Paul Kelly, Cr Merome Beard, Cr Dudley Maslen and Cr Mark Young

AGAINST: Nil

CARRIED BY SIMPLE MAJORITY 6/0

**8 URGENT BUSINESS APPROVED BY THE PRESIDING MEMBER OR BY A
DECISION OF THE COUNCIL**

Nil

9 MATTERS FOR WHICH MEETING MAY BE CLOSED TO THE PUBLIC

Nil

10 REQUEST FOR REPORTS FOR FUTURE CONSIDERATION

Nil

11 DATE OF NEXT MEETING

The next meeting will be held on Tuesday 27 January 2026 at Shire Council Chambers, Stuart Street Carnarvon commencing at 11.30am

12 CLOSE

The Presiding Member declared the meeting closed at 11.29am.



**AIRPORT OVERLAY
PROJECT PRESENTATION**

Executive Manager Infrastructure Services

Presented by: Colm Stanley

November 2025

Shire of
CARNARVON
CATCH A *taste* OF THE GREAT LIFE



PROJECT OVERVIEW: WHY THIS UPGRADE MATTERS



CRITICAL DRIVERS FOR UPGRADE

Aircraft and Pavement Requirements

Larger aircraft like Q400 require stronger pavement and adherence to CASA standards for safe operations.

Runway Classification Downgrade

Recent assessments downgraded the runway classification, reducing safety margins and limiting capacity.

Project Objectives

The upgrade aims to restore compliance, enhance infrastructure resilience, and future-proof airport operations.





OBJECTIVES & BENEFITS



KEY GOALS AND EXPECTED OUTCOMES

Compliance with CASA Standards

Ensuring all airport systems meet CASA regulations to maintain operational safety and legal compliance.

Runway and Pavement Improvement

Enhancing runway surface integrity and extending pavement life to support heavier aircraft and reduce repairs.

Apron Lighting System Upgrade

Replacing outdated lighting to improve visibility and compliance, enhancing safety for all users.

Economic and Operational Benefits

Upgrades will support regional air services, streamline operations, and foster local economic development.

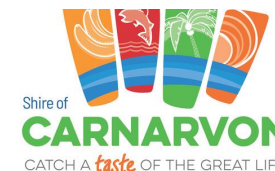




SCOPE & TIMELINE



PROJECT COMPONENTS & KEY MILESTONES



Project Scope

The project includes runway overlay, aircraft parking revisions, and apron flood lighting upgrades meeting CASA standards.

Inspections and Technical Reviews

Daily runway inspections are ongoing with a RAMS pavement inspection scheduled to deliver technical insights in December.

Key Milestones and Timeline

Critical milestones include cost estimate submission by December 1, 2025 and project completion before May 2026 Q400 concession expiry.





FUNDING & BUDGET



FINANCIAL CONTEXT & COLLABORATIVE EFFORTS



Funding Aspect	Original Allocation	Revised Estimate
Upgrade Budget	\$8 million	Just under \$14 million
Funding Source	Original deed	ERC submission and state support
Shire Contribution	Limited	Borrowing application unsuccessful





RISKS & MITIGATION



CHALLENGES & STRATEGIES TO OVERCOME THEM



Project Risks

The project faces risks such as weather delays, technical uncertainties, and potential funding shortfalls.

Mitigation Strategies

Contingency planning, collaboration for funding, and scheduling during low traffic reduce operational disruptions.

Ensuring Project Success

Proactive risk management ensures timely delivery, regulatory compliance, and airport operational integrity.





TOURISM CONFERENCE UPDATE

MAJOR PROJECTS COMMITTEE

25 NOVEMBER 2025

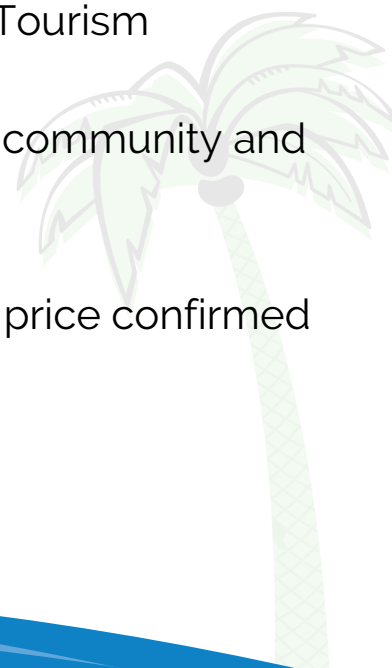
🌐 www.carnarvon.wa.gov.au



WHERE WE ARE

Update from the Shire of Carnarvon perspective

- Carnarvon has been confirmed as the host destination for the WA Tourism Conference - 25 - 27 May 2026
- A working group has been established, bringing together industry, community and business representatives.
- Preliminary planning has commenced with Tourism Council WA.
- Charter Flight, Accommodation and Conference attendance ticket price confirmed
 - Packages currently being developed.





WHERE WE ARE

Update from the Tourism Council of WA:

NOW

Leslee Ireland
Chief Operating Officer





WORKING GROUP

Name	
Tracey Tonga	Chairperson
Rennée Turner	Owner
Tash Land	Owner
Michelle Pinner	Owner
Matt Dodd	Owner
Jillian Bilich	Manager
Lee-Anne Daly	Owner
Amosa Spili	Community M
Barry Bellotti	Manager
Sue Maslen	Committee M
John McCloy	Committee M
James Archibald	Senior Regior
Cr Merome Beard	Councillor
Kara Stalker	Owner
Rebecca Western	Owner
Tricia & Clarke	Owner



THE ROLE OF THE WORKING GROUP:

The Working Group will play a supportive and advisory role to ensure the Carnarvon community and region are well represented and prepared for the event. Responsibilities include:

PRE-CONFERENCE AND PROGRAM DEVELOPMENT

- Support the Shire in shaping the preceding delegate program on Saturday 23 and Sunday 24 May 2026.
- Designing half-day and full-day itineraries that showcase Carnarvon's key attractions.
- Coordinating participation from local Aboriginal-led experience and culinary producers.
- Identifying opportunities for local events, such as pop-up markets, art activations, and live entertainment.

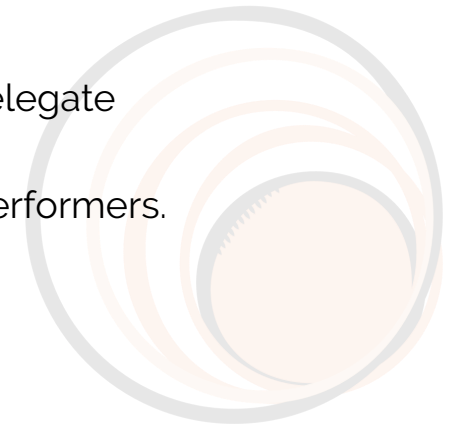


LOCAL BUSINESS AND COMMUNITY ENGAGEMENT

- Encourage local businesses to prepare delegate offers and promotional displays.
- Facilitate partnerships between tourism operators, hospitality venues, and community groups.

CULTURAL AND REGIONAL STORYTELLING

- Ensure Aboriginal heritage and regional identity are embedded in the delegate experience.
- Advise on cultural protocols and identify local storytellers, artists, and performers.



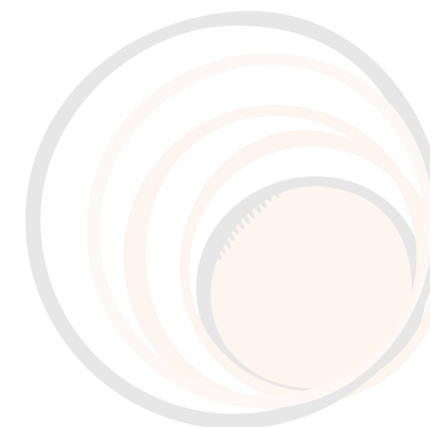


DELEGATE EXPERIENCE

- Assist with planning for on-the-ground visitor support, welcome packs, signage, and volunteer coordination.
- Work collaboratively with Gwoonwardu Mia, the Visitor Centre, and other partners to create seamless delegate journeys.

ONGOING ADVISORY INPUT

- Act as a conduit between TCWA, the Shire, and the community.
- Provide insights on local capacity, opportunities, and challenges.

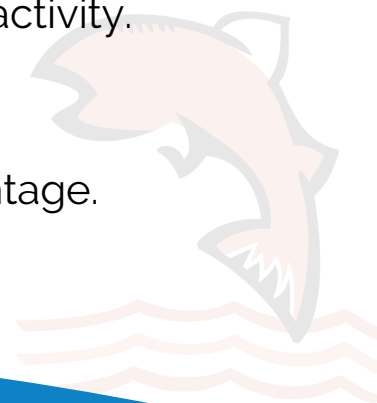




WORKSHOP SUMMARY

The six themes were:

- Community Impact – what the event should mean for local people and pride.
- Community & Local Showcases – how Carnarvon can authentically present itself.
- Delegate Experience – what delegates will feel, see, and say while here.
- Economic Benefit – how local businesses can gain from conference activity.
- Hopes – the big-picture aspirations for Carnarvon.
- Legacy – what remains after the conference.
- Opportunities – where Carnarvon has its strongest competitive advantage.









Community Impact

Participants want locals to feel proud, engaged and recognised throughout the conference.

Themes included:

- Increased community pride and positive stories about Carnarvon
- Locals feeling included, valued, involved
- Strong sense of diversity, friendliness and cultural identity
- Opportunities for youth, community groups and cultural groups
- A lasting uplift in morale and cohesion
- "We didn't know this was here" – discovery and renewed local appreciation
- Positive media and marketing outputs
- Cross-promotion between businesses and groups
- Community feedback loops (QR codes, surveys)
- Showcasing the town's beauty, culture and heritage





Community & Local Showcases

Participants highlighted a strong desire to integrate Carnarvon's identity into the program:

- Rich food, culture and produce experiences (Carnarfin, long table dinners, multi-cultural food events)
- Plantation, marine, river and heritage experiences
- Aboriginal cultural showcases, dancers, storytelling
- Local musicians, performers, children's dance groups
- Drone shows, sunset events, signature dinners
- Night sky and astronomy experiences
- Markets featuring local artists
- Activation of key spaces: Jetty, Fascine, Heritage Precinct, plantations
- Merchandise and branding opportunities





Delegate Experience

The focus here was on creating a “wow” moment from arrival to departure:

- Warm welcome at airport and through volunteers/ambassadors.
- High-quality tours: plantations, river, station stays, museums.
- Strong promotion of fresh produce, culture and stories.
- Feeling safe, relaxed, and genuinely welcomed.
- Weekend opening hours and vouchers to encourage shopping.





Economic Benefit

Participants emphasised business capability-building and exposure:

- Creating packaged itineraries and delegate deals.
- Half-day famils to local businesses and attractions.
- Business capability development prior to the conference.
- New tourism products (tours, experiences, food events) emerging.
- Increased local spend, higher visitation, improved reputation.





Hopes for Carnarvon

This section captured aspirations and long-term vision:

- Raising Carnarvon's profile as a destination, not a stop-over.
- Bringing new business interest and investment.
- Showcasing fresh produce, culture, sky, river, heritage and diversity.
- Building pride and cohesion in the community.
- Creating memorable and lasting experiences for delegates.





Legacy

Participants want long-term impact beyond the conference itself:

- Long-term business training, engagement and improved customer service.
- Stronger cross-sector partnerships and confidence.
- Ongoing events, marketing and industry capability.
- A united, proud and positive community identity.
- Businesses becoming better “visitor hubs” with improved information sharing.





Opportunities

The strongest opportunities identified were:

- Natural assets: coastline, river, climate, stars, sunsets, history, food bowl status.
- Connecting horticultural, pastoral, and fishing industries into tourism.
- Raising awareness of Carnarvon's produce and local talent.
- Positioning Carnarvon as a family-friendly destination for delegates to return to.
- Using the conference to showcase strengths to ministers and decision-makers.

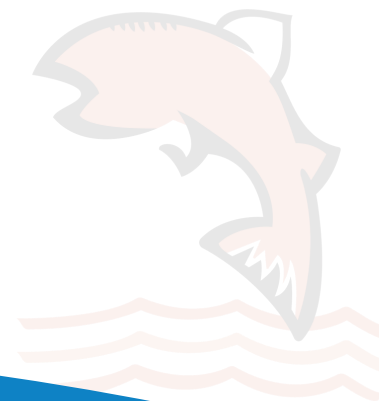




HOW THIS FEEDS INTO PLANNING

The workshop has helped identify key themes the working group should work towards to ensure we can measure success.

- The Conference Prospectus
- Programming and optional tour development
- Marketing and media strategy
- Venue selection and event design
- Business capability initiatives
- Community engagement and volunteer programs
- Visitor servicing and welcome experience





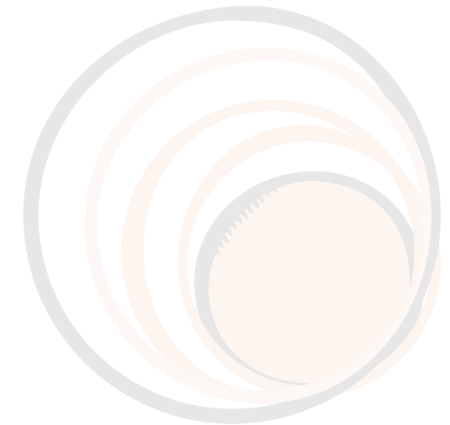
COUNCILLORS FEEDBACK

**ARE THERE ANY ADDITIONAL SUCCESS MEASURES
OR OUTCOMES YOU BELIEVE ARE IMPORTANT TO
DELIVER FOR THE CARNARVON COMMUNITY?**





QUESTIONS?





<p>OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025</p>	
<p>Action Sheets Report</p>	<p>Printed: 5 December 2025 11:20 AM</p>

Meeting	Officer/Director	Section	Subject
Council 27/02/2024	Dexter, Amanda Dexter, Amanda	Governance	Bibbawarra Bore Partnership Group - Memorandum of Understanding
<p>COUNCIL RESOLUTION OCM 05/02/24</p> <p>Moved: Cr Dudley Maslen Seconded: Cr Burke Maslen</p> <p><i>That Council, by Simple Majority pursuant to Section 3.18 of the Local Government Act 1995, resolves to authorise the Chief Executive Officer to execute the Memorandum of Understanding between the Shire of Carnarvon, Friends of Bibbawarra Bore, Gascoyne Development Commission and Yinggarda Aboriginal Corporation.</i></p> <p><u>FOR:</u> Crs Burke Maslen, Adam Cottrell, Marco Ferreira, Luke Vandeleur and Dudley Maslen <u>AGAINST:</u> Crs Eddie Smith, Luke Skender and Paul Kelly</p> <p style="text-align: right;">CARRIED BY SIMPLE MAJORITY 5/3</p> <p>17 Feb 2025 10:06am Hill, Dannielle - Reallocation Action reassigned to Dexter, Amanda by Hill, Dannielle - Andrea Selvey no longer employed by the Shire</p> <p>04 Mar 2025 10:48am Dexter, Amanda CEO to Review and update Councillors at earliest possible convenience</p> <p>27 Jun 2025 3:10pm Dexter, Amanda - Email Action Item - Bibbawarra Bore Partnership Group - Memorandum of Understanding</p> <p>09 Jul 2025 11:50am Hill, Dannielle - Email Please note that there remains outstanding actions as a result of Council reports. Can you please update by close of business today. A report will be submitted to the July Council Meeting on any outstanding matters.</p> <p>11 Sep 2025 3:33pm Dexter, Amanda - Target Date Revision Target date changed by Dexter, Amanda from 12 March 2024 to 01 April 2026 - The Shire and the Friends of Brbbawarra Bore are working together to formalise a lease and partnership[into the future. The Working Group have been very busy and will present to Council early next year their plasns and potential way forward.</p>			

<p>Action Sheets Report</p>		<p>OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025</p>	<p>Printed: 5 December 2025 11:20 AM</p>
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Meeting	Officer/Director	Section	Subject
Council 25/06/2024	Dexter, Amanda Dexter, Amanda	Matters for which Meeting to be Closed to Members	Blowholes Reserve Management and Building Orders Update
<p>COUNCIL RESOLUTION OCM 23/06/24</p> <p>Moved: Cr Dudley Maslen Seconded: Cr Luke Vandeleur</p> <p><i>That Council by Simple Majority resolves -</i></p> <ol style="list-style-type: none"> <i>1. To advise the Minister for Lands that the Shire has exhausted all options and resources in trying to implement the Blowholes Reserve Management Plan(BRMP);</i> <i>2. Urgently request that the Minister for Lands provides financial, technical and practical assistance to provide a solution; and</i> <i>3. Should the Minister not be able to provide that support, that the Shire will divest itself of the Blowholes Reserve as the Shire is unable to fulfill the obligations under the BRMP.</i> <p>FOR: Crs Eddie Smith, Burke Maslen, Marco Ferreira, Luke Skender, Luke Vandeleur, Paul Kelly and Dudley Maslen AGAINST: Nil ABSENT: Cr A Cottrell</p> <p style="text-align: right;">CARRIED BY SIMPLE MAJORITY 7/0</p> <p>COUNCIL RESOLUTION OCM 23/06/24</p> <p>Moved: Cr Dudley Maslen Seconded: Cr Luke Vandeleur</p> <p><i>That Council by Simple Majority resolves -</i></p> <ol style="list-style-type: none"> <i>1. To advise the Minister for Lands that the Shire has exhausted all options and resources in trying to implement the Blowholes Reserve Management Plan(BRMP);</i> <i>2. Urgently request that the Minister for Lands provides financial, technical and practical assistance to provide a solution; and</i> <i>3. Should the Minister not be able to provide that support, that the Shire will divest itself of the Blowholes Reserve as the Shire is unable to fulfill the obligations under the BRMP.</i> <p>FOR: Crs Eddie Smith, Burke Maslen, Marco Ferreira, Luke Skender, Luke Vandeleur, Paul Kelly and Dudley Maslen AGAINST: Nil</p>			

OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025	
Action Sheets Report	Printed: 5 December 2025 11:20 AM

<u>ABSENT:</u>	Cr A Cottrell	
		CARRIED BY SIMPLE MAJORITY 7/0
19 Nov 2024 8:23am Hill, Dannielle Pres has written to Minister and had teams meeting with Minister Carey in September. Further meeting with minister Carey either by teams or in Perth scheduled or 9th October 2024		
17 Feb 2025 10:05am Hill, Dannielle - Reallocation Action reassigned to Dexter, Amanda by Hill, Dannielle - Andrea Selvey no longer employed by the Shire		
27 Jun 2025 3:09pm Dexter, Amanda - Target Date Revision Target date changed by Dexter, Amanda from 09 July 2024 to 30 September 2025 - A further update has been requested as of the 27/06/2025 of the Department to inform Council of the ongoing progress.		
09 Jul 2025 11:50am Hill, Dannielle - Email Please note that there remains outstanding actions as a result of Council reports. Can you please update by close of business today. A report will be submitted to the July Council Meeting on any outstanding matters.		
11 Sep 2025 3:35pm Dexter, Amanda - Target Date Revision Target date changed by Dexter, Amanda from 30 September 2025 to 25 November 2025 - Seeking a full update from the Department of Plananing and Lands		
19 Nov 2025 11:38am Dexter, Amanda The Shire has recently provided information and feedback to the Manager, Land Management Central at the Department of Planning, Lands and Heritage, during their recent Blowholes Reserve Site Analysis. The Department is undertaking a Development Viability Report, which is intended to provide clarity and support the progression of this Item.		

<p>OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025</p>	
<p>Action Sheets Report</p>	<p>Printed: 5 December 2025 11:20 AM</p>

Meeting	Officer/Director	Section	Subject
Council 26/11/2024	Dexter, Amanda Dexter, Amanda	Corporate Services	Endorsement of Tramway Bridge Closure
<p>THE ITEM WAS NOT FOUND (BOOKMARK: PDF2_ReportName_395) CHECK THE INTEGRITY OF THE ITEM IN THE MINUTES DOCUMENT</p>			
<p>DOCUMENT: \\DFS-01\INFOCOUNCIL_DATA\PROD\DOCUMENTSTORE\PUBLIC\OCM\MINUTES\OCM_20241126_MIN_34.DOCX Resolution not found</p>			
<p>04 Mar 2025 10:43am Dexter, Amanda - Target Date Revision Target date changed by Dexter, Amanda from 10 December 2024 to 30 April 2025 - Planning and fundraising is underway for the repair of the closed section. A full update will be provided at the April Council Meeting.</p>			
<p>04 Mar 2025 10:43am Dexter, Amanda Planning and fundraising is underway for the repair of the closed section. A full update will be provided at the April Council Meeting.</p>			
<p>27 Jun 2025 3:02pm Dexter, Amanda - Target Date Revision Target date changed by Dexter, Amanda from 30 April 2025 to 30 September 2025 - A further update will be provided to Council at this time, Geo Technical works are underway - \$2.5M has been raised and further fundraising is continuing</p>			
<p>09 Jul 2025 11:50am Hill, Dannielle - Email Please note that there remains outstanding actions as a result of Council reports. Can you please update by close of business today. A report will be submitted to the July Council Meeting on any outstanding matters.</p>			
<p>11 Sep 2025 3:36pm Dexter, Amanda - Target Date Revision Target date changed by Dexter, Amanda from 30 September 2025 to 16 December 2025 - Further update will be provided to Council on works timelines and funding progress.</p>			

<p style="text-align: center;">OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025</p>			
Action Sheets Report		<p style="text-align: right;">Printed: 5 December 2025 11:20 AM</p>	

Meeting	Officer/Director	Section	Subject
Council 26/08/2025	Leighton, Amanda Dexter, Amanda	Governance	Tip Amesty for Carnarvon Growers
<p>COUNCIL RESOLUTION OCM 07/08/25</p> <p>Moved: Cr Paul Kelly Seconded: Cr Luke Vandeleur</p> <p><i>That Council by Simple Majority, pursuant to Sections 6.12 and 6.16 of the Local Government Act, 1995;</i></p> <ol style="list-style-type: none"> <i>Approves a Tip Amnesty for plantation growers engaged in intensive horticultural practice in the Carnarvon area, for the months of October 2025 through to December 2025, allowing the free disposal of horticultural and green waste at the Carnarvon Waste Facility;</i> <i>Notes that the amnesty will be funded within the existing waste management budget, with minor anticipated reduction in tip fee revenue offset by the broader benefits of bushfire risk reduction, improved plantation productivity and community safety; and</i> <i>Requests the Chief Executive Officer to implement appropriate communications, eligibility, and operational measures to ensure that the amnesty is promoted effectively, applied equitably and managed in compliance with relevant legislation.</i> <i>Request the CEO to implement appropriate record keeping to monitor quantity of eligible waste delivered to the tip over the course of the amnesty.</i> <p>24 Sep 2025 10:21pm Leighton, Amanda Tip Amnesty Update,</p> <p>The process for implementing the Tip Amnesty is still under review, with a draft proposal currently being developed. At this stage, the proposed process would allow eligible landowners in the horticulture district to attend the Shire office and collect a letter confirming their entitlement.,</p> <p>The letter would be valid for one day only during the amensty period and presented at the Tip Weighbridge when disposing of waste. This will ensure that waste is recorded accurately and that data is captured for monitoring and reporting on the initiative. , It is anticipated that each eligible landowner may be issued with between two or four letters for use during the amnesty period - subject to draft proposal being authroised.</p> <p>Further details will be confirmed once the draft proposal has been finalised.</p>			

OUTSTANDING ACTION ITEMS
ORDINARY COUNCIL MEETING
DECEMBER 2025

[Action Sheets Report](#)

Printed: 5 December 2025 11:20 AM

Meeting	Officer/Director	Section	Subject
Council 2/09/2025	Davis, Mark Dexter, Amanda	Matters for which Meeting to be Closed to Members	Allocation of the Regional Precincts and Partnerships Program (RPPP) Funding Package
<p>COUNCIL RESOLUTION SCM 10/09/25</p> <p>Moved: Cr Paul Kelly Seconded: Cr Luke Skender</p> <p>That Council:</p> <ol style="list-style-type: none"> <i>Allocate \$8,000,000 from the Regional Precincts and Partnerships Program (RPPP) funding package to Stage 2 of the DG Corp Pier Development project, subject to execution of a commercial agreement, which shall include the following conditions to which the funding is subject:</i> <ol style="list-style-type: none"> <i>Confirmation of DG Corp's bank finance approval prior to the release of any payments;</i> <i>Payments to be made on a reimbursement basis through performance-based milestones;</i> <i>Submission of overall project financials (covering Stage 1, Stage 2 and boat pens) to the satisfaction of the CEO;</i> <i>Delivery of Stage 1, Stage 2 and the boat pens, including 56 dwellings, bar/bistro, boat pens, and associated amenities; and</i> <i>The Shire reserves the right to reconsider the funding allocation for this sub-project should material changes be made to the project scope or delivery timeline.</i> <i>Authorise the Chief Executive Officer to provide a further report to Council following the impending 2025 Caretaker Period should the conditions above be unable be met in the commercial agreement;</i> <i>Allocate \$7,554,633 from the RPPP funding package to the Shire's five sub-projects, with distribution between projects to be determined by Council;</i> <i>Authorise the Chief Executive Officer to negotiate and finalise the commercial agreement with DG Corp for the provision and expenditure of the RPPP funding in relation to the Pier Development project; and</i> <i>Amend the 2025/26 Annual Budget to recognise RPPP-related income and expenditure of \$15,554,633.</i> <p>FOR: Mr Eddie Smith, Cr Burke Maslen, Cr Marco Ferreira, Cr Luke Skender, Cr Paul Kelly and Cr Dudley Maslen AGAINST: Nil ABSENT: Cr AC Cottrell</p> <p style="text-align: right;">CARRIED BY SIMPLE MAJORITY 6/0</p> <p>13 Nov 2025 11:41am Davis, Mark Negotiations have been ongoing with DG Corp regarding the terms of the funding agreement with the Shire. An alternative payment schedule has been proposed and will be presented to Council at the November OCM.</p>			

OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025			
Action Sheets Report		Printed: 5 December 2025 11:20 AM	
Meeting	Officer/Director	Section	Subject
Council 28/10/2025	Sweetman, Denika	Corporate Services	Audit and Risk Improvement Committee – Legislative Reforms, Updated Terms of Reference, Appointment of Independent Presiding Member & Deputy Member, and Remuneration
COUNCIL RESOLUTION OCM 10/10/25 Moved: Cr Paul Kelly Seconded: Cr Luke Skender That Council by Absolute Majority: <ol style="list-style-type: none"> <i>Notes the legislative reforms to the Local Government Act 1995 introduced through the Local Government Amendment Act 2024, requiring all local governments to establish an Audit, Risk and Improvement Committee; and</i> <i>Adopts the Audit, Risk and Improvement Committee Terms of Reference (October 2025); and</i> <i>Appoints the following independent members to the Audit, Risk and Improvement Committee for the term 28 October 2025 to the date prior to the next Ordinary Local Government Election:</i> <ol style="list-style-type: none"> <i>Leah Horton (Presiding Member)</i> <i>Stephen Brown (Deputy Presiding Member)</i> <i>Determines that meeting attendance payment fees for Independent Committee Members, as per the Salaries and Allowances Tribunal Determination No 1 of 2025, be set as follows:</i> <ol style="list-style-type: none"> <i>Independent Committee Members fees per meeting is set at 100% of the maximum permissible amount of \$450 per meeting; and</i> <i>That the meeting fees are applicable from the 1 July 2025 as per the Local Government Amendment Act 1995.</i> <i>Authorises the Chief Executive Officer to:</i> <ol style="list-style-type: none"> <i>Finalise all administrative arrangements to implement the new Committee structure.</i> <i>Execute appointment letters for independent members.</i> <i>Update Council's governance documentation and website to reflect the adopted Terms of Reference and Committee membership.</i> <p>FOR: Mr Eddie Smith, Cr Burke Maslen, Cr Marco Ferreira, Cr Luke Skender, Cr Paul Kelly, Cr Dudley Maslen, Cr Mark Young and Cr Merome Beard</p> <p>AGAINST: Nil</p> <p style="text-align: right;">CARRIED BY ABSOLUTE MAJORITY 8/0</p>			

OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025			
Action Sheets Report		Printed: 5 December 2025 11:20 AM	
Meeting	Officer/Director	Section	Subject
Council 25/11/2025	Dexter, Amanda Dexter, Amanda	Development and Community Services	Pelican Point Beach Closure
COUNCIL RESOLUTION OCM 13/11/25			
Moved: Cr Burke Maslen			
Seconded: Cr Marco Ferreira			
<i>That Council by Simple Majority, resolves to:</i>			
<div><div>1. Approve the continuation of the temporary vehicle access ban to Pelican Point spit in accordance with the Beach Vehicle Access Closure Plan; and</div><div>2. Direct the CEO to conduct a comprehensive review of the temporary vehicle access ban to Pelican Point spit, including a detailed assessment of dune conditions and environmental impacts, and present a report with recommendations back to Council at the earliest practical time available</div><div>3. That the temporary vehicle access ban to Pelican Point spit continue in place until 27 November 2027.</div></div>			
<div><div><u>FOR:</u> Mr Eddie Smith, Cr Burke Maslen, Cr Marco Ferreira, Cr Luke Skender, Cr Paul Kelly, Cr Dudley Maslen, Cr Mark Young and Cr Merome Beard</div><div><u>AGAINST:</u> Nil</div></div>			
CARRIED BY SIMPLE MAJORITY 8/0			

OUTSTANDING ACTION ITEMS
ORDINARY COUNCIL MEETING
DECEMBER 2025

Action Sheets Report

Printed: 5 December 2025 11:20 AM

Meeting	Officer/Director	Section	Subject	
Council 25/11/2025	Ballard, Caroline Dexter, Amanda	Matters for which Meeting to be Closed to Members	Request for Variation to Lease - Coral Coast Helicopters Office Space, Carnarvon Airport	
COUNCIL RESOLUTION OCM 20/11/25				
Moved: Cr Burke Maslen				
Seconded: Cr Paul Kelly				
That Council by Simple Majority:				
1. Endorse a variation to the existing lease between the Shire of Carnarvon and Coral Coast Helicopter Services Pty Ltd for a reduced lease area within Building 103, Carnarvon Airport, at an annual rental of \$10,920 (ex GST), in accordance with the market valuation provided by AV Advisory (October 2025);				
2. Acknowledge that this variation does not constitute a new disposal under Section 3.58 of the Local Government Act 1995, as the term, lessee and underlying lease conditions remain unchanged.				
3. Authorise the Chief Executive Officer to finalise and execute a Deed of Variation to the lease reflecting:				
a. The revised lease area and rent;				
b. Continuation of the existing lease term and option period;				
c. Annual CPI review each February; and				
d. Lessee responsibility for make good works and document preparation costs.				
That Council by Absolute Majority pursuant to section 6.8 of the Local Government Act 1995:				
1. Endorses the following budget amendment for the 2025/2026 financial year:				
Account	Description	25/26 Original Budget (ex GST)	Budget Amendment (ex GST)	Revised Budget (ex GST)
141230.25	Airport Lease Payments – Municipal	\$110,000.00	(\$7,855.93)	\$102,144.07
FOR: Mr Eddie Smith, Cr Burke Maslen, Cr Marco Ferreirinha, Cr Luke Skender, Cr Paul Kelly, Cr Dudley Maslen, Cr Mark Young and Cr Merome Beard				
AGAINST: Nil				
CARRIED BY ABSOLUTE MAJORITY 8/0				
03 Dec 2025 11:43am Ballard, Caroline				
Awaiting draft lease document from McLeods for review and execution by both parties				

<p>Action Sheets Report</p>		<p>OUTSTANDING ACTION ITEMS ORDINARY COUNCIL MEETING DECEMBER 2025</p>	<p>Printed: 5 December 2025 11:20 AM</p>
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Meeting	Officer/Director	Section	Subject
Council 25/11/2025	Leighton, Amanda Dexter, Amanda	Corporate Services	Tip Amnesty for Carnarvon Growers (Consideration of this matter will be subject to receiving the Minister's approval in accordance with Section 5.69 of the Local Government Act - Request for Ministerial Approval for Participation in Item Involving a Financial Interest)
<p>COUNCIL RESOLUTION OCM 09/11/25</p> <p>Moved: Cr Paul Kelly Seconded: Cr Mark Young</p> <p><i>That Council by Absolute Majority, pursuant to Sections 6.12 and 6.16 of the Local Government Act, 1995;</i></p> <ol style="list-style-type: none"> <i>Endorse the adjustment of the Tip Amnesty period to operate from 1 December 2025 to 1 March 2026, ensuring alignment with Council's original intent to provide a full three-month period for the disposal of Horticultural Production Generated Waste.</i> <i>Note that Administration will conduct a full evaluation of the program and present a report to the April 2026 Ordinary Council Meeting, detailing waste volumes, participation levels, operational impacts, financial considerations, and recommendations to guide future budgeting and decisions regarding ongoing or expanded amnesty programs.</i> <p><u>FOR:</u> Cr Burke Maslen, Cr Luke Skender, Cr Paul Kelly, Cr Mark Young and Cr Merome Beard <u>AGAINST:</u> Nil <u>ABSENT:</u> Mr E Smith, M Ferreirinha and DM Maslen</p> <p>CARRIED BY ABSOLUTE MAJORITY 5/0</p>			



Gascoyne Country Zone Minutes

21 November 2025

**Hosted by the Shire of Carnarvon
5 Francis Street, Carnarvon**

TABLE OF CONTENTS

1	OPENING, ATTENDANCE AND APOLOGIES.....	4
1.1	Opening.....	4
1.2	Attendance	4
1.3	Apologies	5
2	ACKNOWLEDGEMENT OF COUNTRY	5
3	ELECTIONS	5
3.1	Elections of Chair and Deputy Chair of the Gascoyne Country Zone.....	5
3.2	Elections of State Council Representatives and Deputy State Council Representatives of the Gascoyne Country Zone.....	6
4	DECLARATIONS OF INTEREST.....	7
5	DEPUTATIONS.....	7
5.1	Hon Hannah Beazley MLA	7
5.2	WALGA Presentation.....	8
6	AGENCY REPORTS	8
6.1	Gascoyne Development Commission	8
6.2	Department of Local Government, Industry Regulation and Safety	8
6.3	Regional Development Australia	8
7	CONFIRMATION OF MINUTES.....	8
8	BUSINESS ARISING.....	9
8.1	Status Report.....	9
9	ZONE BUSINESS	9
9.1	Submissions to the Salaries and Allowances Tribunal Remuneration Inquiry for Local Government Chief Executive Officers and Elected Members.....	9
9.2	Polyphagous shot-hole borer Update – November 2025.....	10
10	WALGA STATE COUNCIL AGENDA	12
10.1	2025 Annual General Meeting Resolutions (State Council Agenda Item 8.1)...	12
10.2	2026 Salaries and Allowances Tribunal Remuneration Inquiry for Local Government Chief Executive Officers and Elected Members (State Council Agenda Item 8.2)	15
10.3	Tourism Advocacy Position Update (State Council Agenda Item 8.3).....	19
10.4	Waste Management Advocacy Positions (state Council Agenda Item 8.4).....	23
10.5	Electoral Material – Authorisation Statement Address Requirements (State Council Agenda Item 8.5).....	25
10.6	Other State Council Agenda items.....	27
11	EXECUTIVE REPORTS	27
11.1	WALGA President's Report	27
11.2	State Councillor's Report to the Zone.....	27
12	OTHER BUSINESS.....	28
12.1	OAG Report – Maintaining Regional Local Roads.....	28
12.2	Membership of State Roads Committee (SAC)	28
13	UPCOMING MEETING DATES	29
13.1	Proposed Zone Meeting Dates – 2026.....	29
13.2	Next Meeting	29
14	CLOSURE	29

PRIORITISATION FRAMEWORK

How to use the Framework:

- If the majority of the factors are towards the left column, the issue is a high priority.
- If the majority of the factors are towards the middle, the issue requires action, but is not a high priority.
- If the majority of the factors are towards the right column, the issue is a low priority.

Impact on Local Government Sector Impact on Local Government sector without intervention	High	Medium	Low
Reach Number of member Local Governments affected	Sector-wide	Significant (multiple regions, Zones, or bands)	Few
Influence Capacity to influence decision makers	High	Medium	Low
Principles Alignment to core principles such as autonomy, funding, general competence	Strong	Partial	Peripheral
Clarity Policy change needed is clear and well-defined	Clear	Partial	Unclear
Decision-maker support Level of support among decision-makers (political and administrative)	High	Medium	Low
Public support Level of support among the public or other stakeholders	High	Medium	Low
Positive consequences for WALGA Prospect of positive consequences for WALGA. E.g. enhanced standing among members or leverage for other issues.	High	Medium	Low
Negative consequences for WALGA Prospect of negative consequences for WALGA for not undertaking the advocacy effort. E.g. diminished standing among members or other stakeholders.	High	Medium	Low
Partnerships Potential for partnerships with other stakeholders	Yes (3+)	Possibly (1-2)	No (0)

ANNOUNCEMENTS

Zone Delegates were requested to provide sufficient written notice, wherever possible, on amendments to recommendations within the State Council or Zone agenda to the Zone Chair and Secretariat prior to the Zone meeting.

Agenda Papers were emailed 7 days prior to the meeting date.

Confirmation of Attendance An attendance sheet was circulated prior to the commencement of the meeting.

ATTACHMENTS

1. Draft Minutes of previous meeting
2. November 2025 Update – Department of Local Government, Industry Regulation and Safety
3. Status Report
4. President's Report

1 OPENING, ATTENDANCE AND APOLOGIES

1.1 OPENING

The WALGA Secretariat assumed the Chair to open the meeting and conduct the Zone elections.

Mark Bondietti opened the meeting at 10:02am.

1.2 ATTENDANCE

MEMBERS	1 Voting Delegates from each Member Council
Shire of Carnarvon	Cr Paul Kelly Cr Burke Maslen (observer)
Shire of Exmouth	Mr Ben Lewis, Chief Executive Officer, non-voting delegate
Shire of Upper Gascoyne	President Cr Jimmy Caunt Mr John McCleary, Chief Executive Officer, non-voting delegate
Shire of Shark Bay	President Cr Peter Stubberfield Cr Mark Smith (Observer) Ms Michelle Fanali, Acting Chief Executive Officer, non-voting delegate Mr Brian Galvin, Works Manager
WALGA Secretariat	Mr Mark Bondietti, Policy Manager Transport and Roads

GUESTS

Minister for Local Government; Disability Services; Volunteering; Youth; Gascoyne	Hon Hannah Beazley MLA (Teams)
	Mr Jacob Mitchell, Policy Advisor (Teams)
Gascoyne Development Commission	Mr Tim Bray, Chief Executive Officer
Regional Development Australia – Mid West Gascoyne	Mr Mark Holdsworth, Executive Officer (Teams)

1.3 APOLOGIES

Shire of Carnarvon	Amanda Dexter, Chief Executive Officer, non-voting delegate
Shire of Exmouth	President Cr Matthew Niikkula
Minister for Planning and Lands; Housing and Works; Health Infrastructure	Hon John Carey MLA
Main Roads	

2 ACKNOWLEDGEMENT OF COUNTRY

We, the delegates of the Gascoyne Country Zone acknowledge the traditional owners of this land that we are meeting on today and pay our respects to Elders past, present and future.

3 ELECTIONS

Pursuant to the WALGA Constitution, the Secretariat continued as Chair for conducting the election of office bearers, State Council Representatives and Deputy State Council Representatives.

3.1 ELECTIONS OF CHAIR AND DEPUTY CHAIR OF THE GASCOYNE COUNTRY ZONE

The election for the Chair and Deputy Chair was conducted and the term set at two years expiring in November 2027, in line with the terms of State Council representatives and in sync with Local Government Elections.

Zone Chair

Prior to the Zone meeting, President Matthew Nikkula contacted the secretariat and withdrew his nomination in support of Cr Kelly.

The following written nomination was received for the position of Chair.

- Cr Paul Kelly Shire of Carnarvon

Further nominations were called from the floor. No further nominations were received.

DECLARATION

That Cr Paul Kelly, Shire of Carnarvon is elected as Chair of the Gascoyne Country Zone for the term of 2 years, November 2025 to November 2027.

Deputy Zone Chair

No written nominations were received for the position of Deputy Chair.

Nominations were accepted from the floor. The following nomination was received.

- Cr Peter Stubberfield Shire of Shark Bay

DECLARATION

That Cr Peter Stubberfield, Shire of Shark Bay is elected as Deputy Chair of the Gascoyne Country Zone for the term of 2 year, November 2025 to November 2027.

3.2 ELECTIONS OF STATE COUNCIL REPRESENTATIVES AND DEPUTY STATE COUNCIL REPRESENTATIVES OF THE GASCOYNE COUNTRY ZONE

In accordance with sub-clause 9(3) of the WALGA Constitution, representatives and deputy representatives to the State Council shall be elected by Zones of the Metropolitan and Country constituencies for two (2) year terms, commencing from the Ordinary Meeting of State Council in December 2025 and concluding on the day before the Ordinary Meeting of State Council in December 2027.

For the Gascoyne Country Zone, there is one (1) representative position on State Council and one (1) deputy representative position.

State Councillor

The following written nomination was received for the position of State Council Representative:

- Cr Matthew Nikkula Shire of Exmouth

Further nominations were called from the floor. No further nominations were received.

DECLARATION

That Cr Matthew Nikkula, Shire of Exmouth is elected as State Council Representative of the Gascoyne Country Zone for the term of 2 years, December 2025 to December 2027.

Deputy State Councillor

The following written nomination was received for the position of Deputy State Council Representative:

- Cr Paul Kelly Shire of Carnarvon

Further nominations were called from the floor. No further nominations were received.

DECLARATION

That Cr Paul Kelly, Shire of Carnarvon is elected as Deputy State Council Representative of the Gascoyne Country Zone for the term of 2 years, December 2025 to December 2027.

Cr Paul Kelly assumed the Chair.

4 DECLARATIONS OF INTEREST

Zone Delegates must declare to the Chair any potential conflict of interest they have in a matter before the Zone as soon as they become aware of it. Zone Delegates and deputies may be directly or indirectly associated with some recommendations of the Zone and State Council. If you are affected by these recommendations, please excuse yourself from the meeting and do not participate in deliberations.

Nil.

5 DEPUTATIONS

5.1 HON HANNAH BEAZLEY MLA

Minister for Local Government; Disability Services; Volunteering; Youth; Gascoyne, Hon Hannah Beazley MLA was online via Teams and provided a brief update to the Zone.

The following issues were raised during discussion:

- OAG Report on road maintenance
- Rating of mining camps
- Water Corp charges for new developments
- Asset maintenance costs for historical infrastructure
- Practicality and costs associated with ARICs

Noted

5.2 WALGA PRESENTATION

Mark Bondiotti, Policy Manager Transport and Roads provided a presentation on WALGA and the role of Zone Delegates.

Noted

6 AGENCY REPORTS

6.1 GASCOYNE DEVELOPMENT COMMISSION

Chief Executive Officer, Tim Bray, provided an update to the Zone.

Noted

6.2 DEPARTMENT OF LOCAL GOVERNMENT, INDUSTRY REGULATION AND SAFETY

The November 2025 report from the Department of Local Government, Commerce, Industry Regulation and Safety (DLGIRS) was provided as an attachment to the Agenda.

Noted

6.3 REGIONAL DEVELOPMENT AUSTRALIA

Executive Officer, RDA Mid-West Gascoyne, Mark Holdsworth, provided an update on Regional Roads.

Noted

7 CONFIRMATION OF MINUTES**RESOLUTION**

Moved: President Cr Jimmy Caunt
Seconded: President Cr Peter Stubberfield

That the Minutes of the meeting of the Gascoyne Country Zone held on 22 August 2025 be confirmed as a true and accurate record of the proceedings.

CARRIED

8 BUSINESS ARISING

8.1 STATUS REPORT

A Status Report outlining the actions taken on the Zone's resolutions was enclosed as an attachment to the Agenda.

Noted

9 ZONE BUSINESS

9.1 SUBMISSIONS TO THE SALARIES AND ALLOWANCES TRIBUNAL REMUNERATION INQUIRY FOR LOCAL GOVERNMENT CHIEF EXECUTIVE OFFICERS AND ELECTED MEMBERS

By Kathy Robertson, Manager Association and Corporate Governance

BACKGROUND

The Salaries and Allowances Tribunal (SAT) conduct an annual inquiry into Local Government Chief Executive Officer and Elected Member remuneration.

SAT generally advertises its intention to receive submissions in December for its inquiry and Determination in relation to the following financial year. The Tribunal will invite individual Local Governments, the Department of Local Government, Industry Regulations and Safety, WALGA, Local Government Professionals WA and other interested individuals to provide information or submissions.

SAT will likely publish its Determination for 2026-2027 in April 2026.

COMMENT

In preparation for the inquiry to be undertaken early next year, a draft submission from WALGA has been prepared making recommendations to SAT on behalf of the sector in relation to Elected Member fees and allowances, Chief Executive Officer remuneration, the Regional/Isolation Allowance, and independent audit, risk and improvement committee member fees. The draft WALGA submission is contained in the December State Council Agenda for Zone and State Council consideration.

Local Governments can also put forward a submission, particularly in relation to their own circumstances, including requests to be classified in a different Band.

WALGA encourages all Local Governments to make a submission to SAT.

Noted

9.2 POLYPHAGOUS SHOT-HOLE BORER UPDATE – NOVEMBER 2025

By Rebecca Brown, Policy Manager Environment and Waste

EXECUTIVE SUMMARY

- Since the State Council Agenda and Item for Noting was developed, there has been a further development relating to PSHB management.
- On Friday 14 November, the State Government [gazetted](#) changes to the zones within the Quarantine Area for Polyphagous shot-hole borer (PSHB).
- This change sees a significantly larger portion of the metropolitan area, and all 30 Local Governments, having responsibility for managing PSHB infestations.

POLICY IMPLICATIONS

This item relates to [advocacy positions](#) 4.4 Post Border Biosecurity and 4.7 Polyphagous shot-hole borer.

BACKGROUND

On Friday 14 November, the State Government [gazetted](#) changes to the zones within the Quarantine Area (QA) for Polyphagous shot-hole borer (PSHB). Figure 1 shows a comparison of the previous and new areas.

Previously the QA included Zone A and B; with DPIRD undertaking limited activity in Zone A and some tree removal and surveillance in Zone B. Zone A and B have been renamed the Management Zone and Containment Zone, respectively. Zone A, now the Management Zone, has been expanded to cover all 30 Local Governments in the metropolitan area. Previously, Zone A completely covered 15 Local Government areas and partially included 6. The new Management Zone covers 23 Local Governments completely and parts of a further 7 Local Governments.

All Local Governments and other landowners and managers in the Management Zone are now responsible for managing borer-affected trees on their land. The Department of Primary Industry and Regional Development (DPIRD) has discontinued tree removal and pruning in the Management Zone – except where trees were already designated for removal or pruning during the eradication phase of the response.

The Containment Zone is the area between the Management Zone and the outer boundary of the QA. Under the Transition to Management Plan, DPIRD's response will now be limited to pruning and removal of trees in the Containment Zone that pose a risk of spreading the borer outside of the QA.

WALGA met with the DPIRD on Thursday 13 November regarding these changes and requested an urgent briefing for Local Governments in the QA – this was held on Tuesday 18 November. A recording of this session will be made available to Local Government. DPIRD are hosting a more extensive briefing on Monday 8 December.

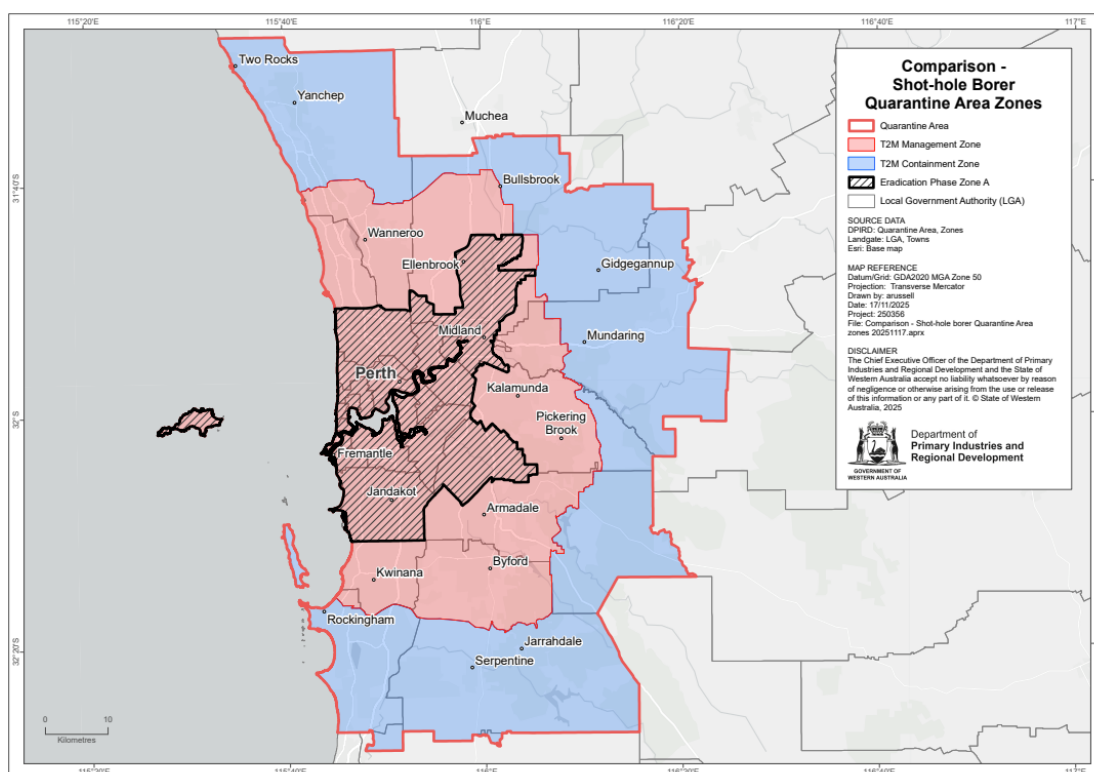


Figure 1: Quarantine Area, with Management and Containment Zones, compared to previous Zone A and B

COMMENT

WALGA was not consulted on these changes, which have immediate and unanticipated impacts for Local Governments that are now in the Management Zone and ongoing impacts for Local Governments who have been managing PSHB since the Transition to Management commenced in July 2025.

WALGA has expressed its concerns to DPIRD regarding the impact of these changes for the spread of PSHB, on Local Government and the urgent need for further financial support.

To assist Local Governments undertaking management activities, WALGA is hosting capacity building webinars and events.

Noted

10 WALGA STATE COUNCIL AGENDA

Zone Delegates are invited to read and consider the WALGA State Council Agenda, which has been provided as an attachment with this Agenda and can be found via the link [here](#).

The Zone can provide comment or submit an alternative recommendation on any of the items, including the items for noting. The Zone comment will then be presented to the State Council for consideration at their meeting.

The State Council Agenda items requiring a decision of State Council are extracted for Zone consideration below.

10.1 2025 ANNUAL GENERAL MEETING RESOLUTIONS (STATE COUNCIL AGENDA ITEM 8.1)

EXECUTIVE SUMMARY

- WALGA's 2025 Annual General Meeting (AGM) was held on 23 September.
- The meeting resolved for WALGA to act in relation to four Member Motions:
 - Provision of Medical Services in Remote and Very Remote Local Governments
 - Homelessness – Short-term Accommodation Solutions
 - Rating Exemption Advocacy Motion
 - Rateability of Miscellaneous Licenses
- The action proposed to be taken in relation to each of the resolutions has been summarised for State Council's consideration.

ATTACHMENT

- [WALGA 2025 Annual General Meeting Minutes](#)

BACKGROUND

The 2025 WALGA AGM was held on 23 September 2025. 220 Voting Delegates were in attendance, with 124 Local Governments represented.

Five Member Motions were considered, with four being supported by Members at the AGM, as follows.

7.1 Provision of Medical Services in Remote and Very Remote Local Governments

That WALGA calls on the Western Australian Government and WA Grants Commission to:

1. *increase the total funding and then the Medical Facilities Cost Adjuster component of the Financial Assistance to Local Governments; and*
2. *recalculate distributions to those Local Governments that are providing block cash payments to attract and retain general practitioners to allow affected Council to redirect ratepayer funds to Local Government responsibilities.*

7.2 Homelessness – Short-term Accommodation Solutions

That WALGA advocate to the State Government to provide culturally appropriate short-term accommodation options and wrap-around support services that provide sustainable homelessness solutions in all Local Governments across Western Australia.

7.3 Rating Exemption Advocacy Position

That WALGA, in addition to its current advocacy positions 2.1.1 and 2.1.2 relating to rating exemptions, advocate to the WA Government for the introduction of a reimbursement model, whereby the WA Government repays Local Government the greater of:

- 1. 75% of the value of rates lost in applying the charitable purposes exemption; or*
- 2. 1% of the total revenue of the Local Government.*

7.5 Rateability of Miscellaneous Licenses

That WALGA:

- 1. Formally oppose any move by the Local Government Minister to introduce amendments to the Local Government Act to restrict the application of rates on Miscellaneous Licences.*
- 2. Develop an advocacy position on sector consultation prior to any amendment to the Local Government Act.*
- 3. Undertake a financial analysis of the cost to the Mining Industry of the rating of Miscellaneous Licences compared to the benefit to the Local Government sector.*

COMMENT

Comment on each of the 2025 AGM resolutions is below.

In considering these resolutions, State Council and the relevant Policy Teams are guided by Clause 22(7) of the [WALGA Constitution](#), as follows:

Where the State Council considers that a direction or decision from an Annual General Meeting has been made without information or a material nature or in circumstances which have materially altered and such direction or decision is not in the best interests of the Association, the State Council may decline to follow that direction or decision and, in that event, the Chief Executive Officer by notice shall advise the Ordinary Members of the decision of the State Council and the reasons for that decision.

Members will be informed of progress on the above issues through Policy Team Reports in future State Council Agendas and through the AGM Status Report in next year's AGM Agenda.

7.1 Provision of Medical Services in Remote and Very Remote Local Governments

A revised Rural and Remote Healthcare Services Advocacy Position was endorsed by State Council on 5 September 2025. The AGM resolution and WALGA's ongoing advocacy align on the need for financial reimbursement for Local Government support for essential primary health care services. WALGA's approach does not specify how reimbursement to Local Governments should be undertaken, or which Local Governments should be eligible. This approach aims to provide flexibility to achieve the same outcome, such as utilising the upcoming renewal of the National Health Reform Agreement.

It is recommended that this resolution be referred to the People and Place Policy Team.

7.2 Homelessness – Short-term Accommodation Solutions

WALGA is currently reviewing the Homelessness Advocacy Position as part of a regular advocacy position review process. To inform the review, WALGA will survey Local Governments to gather information on the extent of Local Government engagement with homelessness and the extent of services, including accommodation options, available within their Local Government areas.

It is recommended that this resolution be referred to the People and Place Policy Team.

7.3 Rating Exemption Advocacy Position

It is recommended that this resolution be referred to the Governance Policy Team.

7.5 Rateability of Miscellaneous Licences

An Advocacy Position on Rating of Miscellaneous Licences was endorsed by State Council on 5 September 2025. WALGA will continue to advocate for a broad review on all rating exemption categories and oppose legislative amendments that seek to exempt occupied miscellaneous licence land from rating.

It is recommended that this resolution is endorsed.

WALGA RECOMMENDATION

That:

1. the following resolutions from the 2025 WALGA Annual General Meeting be referred to the People and Place Policy Team for further work to be undertaken:
 - 7.1 Provision of Medical Services in Remote and Very Remote Local Governments
 - 7.2 Homelessness – Short-term Accommodation Solutions
2. the following resolution from the 2025 WALGA Annual General Meeting be referred to the Governance Policy Team for further work to be undertaken:
 - 7.3 Rating Exemption Advocacy Position
3. the following resolution from the 2025 WALGA Annual General Meeting be endorsed:
 - 7.5 Rateability of Miscellaneous Licences

RESOLUTION

Moved: Cr Paul Kelly

Seconded: President Cr Jimmy Caunt

That the Gascoyne Country Zone supports the WALGA recommendation for State Council Agenda item 8.1 as contained in the State Council Agenda and as provided above.

CARRIED

10.2 2026 SALARIES AND ALLOWANCES TRIBUNAL REMUNERATION INQUIRY FOR LOCAL GOVERNMENT CHIEF EXECUTIVE OFFICERS AND ELECTED MEMBERS (STATE COUNCIL AGENDA ITEM 8.2)

By Kathy Robertson, Manager Association and Corporate Governance

EXECUTIVE SUMMARY

- The Salaries and Allowances Tribunal (SAT) conduct an inquiry into Local Government Chief Executive Officer and Elected Member remuneration annually.
- In preparation for the Inquiry to be undertaken early next year, WALGA has prepared a draft submission to SAT that makes recommendations in relation to Elected Member fees and allowances, Chief Executive Officer remuneration, the Regional/Isolation Allowance and independent Audit, Risk and Improvement Committee (ARIC) member fees.
- The 2026 submission recommends:
 - an increase to Elected Member fees and allowances (including maximum reimbursable expenses) of 3%;
 - an increase to Chief Executive Officer remuneration bands of 3%;
 - an increase to the Regional/Isolation Allowance payable for Local Governments that are particularly isolated, long distances from population centres, and lacking in amenities;
 - the publication of clear guidance to the Local Government sector outlining how the Regional/Isolation Allowance is applied in terms of methodology, criteria and weightings; and
 - an increase to the current fee range for independent committee members, including ARIC members and chairs; and
 - a higher fee range for independent ARIC chairs, in recognition of the additional skill, knowledge and time commitment of the role.
- SAT will publish its determination for 2026-27 in April 2026.
- The Governance Policy Team considered the submission at its meeting on 29 October and recommended that it be included in the December Agenda for State Council endorsement.

ATTACHMENT

- Draft WALGA submission to the 2026 Salaries and Allowances Tribunal Remuneration Inquiry – Local Government Chief Executive Officers and Elected Members

POLICY IMPLICATIONS

The current Advocacy Positions relating to this submission are [Position 2.10 Elected Member Remuneration](#), [Position 2.2.3 Audit, Risk and Improvement Committees](#), [Position 2.10A Chief Executive Officer Remuneration](#), and [Position 2.10A.1 Regional/Isolation Allowance](#).

2.10 Elected Member Remuneration

The Local Government sector supports appropriate remuneration of Local Government Elected Members on the basis of:

1. *Vibrant democracy and good governance: fees and allowances payable to Elected Members should be sufficient to ensure that a diversity of candidates from a range of backgrounds seek election to Local Government leadership positions;*
2. *Demands of the role: as the complexity of Local Government increases, and community expectations placed upon Elected Members grow in the social*

media age, the remuneration paid to Elected Members for their significant time commitment must compensate them for the personal and opportunity costs of taking on significant community leadership positions;

3. *Skills and training: with the implementation of the State Government's universal Elected Member training policy and the increasing expectation for Elected Members to undertake training, the time that Elected Members spend on professional development should be recognised by the fees and allowances framework; and*
4. *Economic conditions: Elected Member fees and allowances must be considered within the surrounding economic environment. The value of fees and allowances paid to Elected Members should keep pace with the increasing costs of living and rates of inflation, to ensure that the relative value of Elected Member fees and allowances does not erode over time.*

2.2.3 Audit, Risk and Improvement Committees

The Local Government sector:

1. *supports Audit, Risk and Improvement Committees (ARIC) having a clearly defined role with an Elected Member majority;*
2. *supports the option for smaller Local Governments to share ARIC to reduce the burden on their resources;*
3. *does not support the requirement for the chair of the ARIC to be an independent member. The appointment of the chair should be at the discretion of the Local Government; and*
4. *supports the payment of meeting fees or defined reimbursements to independent ARIC members. The fees payable should be set by the Salaries and Allowances Tribunal within a separate fee category and at a suitable level that recognises the skills and knowledge required for such a role.*

2.10A Chief Executive Officer Remuneration

The Local Government sector supports appropriate remuneration of Local Government Chief Executive Officers on the basis of:

1. *Importance of the role: the role of the CEO within Local Government is undeniably one of importance. The efficient operations and accountability of Local Governments is dependent on the appointment of a suitably qualified CEO.*
2. *Attraction and retention: Local Governments must compete in the broader labour market to attract and retain CEOs with the requisite qualifications and experience.*
3. *Demands of the role: the skill, workload and time commitment required from the role of a Local Government CEO must be fairly compensated.*

2.10A.1 Regional/Isolation Allowance

The Local Government sector:

1. *values the Regional/Isolation Allowance payable to Chief Executive Officers as an important means for Local Governments, particularly those that are remote or isolated, to supplement remuneration and attract suitably qualified Chief Executive Officers; and*
2. *supports greater transparency regarding methodology of application for the Regional/Isolation Allowance.*

BACKGROUND

The Salaries and Allowances Tribunal (SAT) conduct an annual Inquiry into Local Government Elected Members' fees and allowances and Chief Executive Officers' remuneration. SAT invites submissions from Local Governments and other stakeholders.

SAT are yet to invite submissions for the 2026 Inquiry, however in anticipation of the upcoming end of year closure period and noting that the next ordinary meeting of State Council will be in March, the submission has been drafted early for consideration by Zones and State Council.

Local Governments are also encouraged to make their own submission to SAT, particularly in relation to their individual circumstances including requests to be classified in a different Band.

The content and recommendations in this submission were shaped by existing advocacy positions, previous submissions and feedback from individual Members since the 2025 Determination was published earlier this year.

The 2025 SAT Determination broadly aligned with WALGA's submission on behalf of Members, including:

- 3.5% increase to CEO remuneration band ranges (plus the 0.5% additional Superannuation Guarantee);
- 3.5% increase to the fee band ranges and some allowances for Elected Members (exclusive of superannuation where relevant);
- reduction of the four band ranges for independent committee members to one band, with the range to be from \$0 to \$450; and
- for the first time, provision for reimbursement of expenses for independent committee members.

The Tribunal also made two commitments in relation to:

- conducting a comprehensive survey of Local Governments in the latter half of 2025, the results of which will assist SAT in reviewing the quantum and effectiveness of the Regional/Isolation Allowance; and
- determining the rates for the independent chair of the audit, risk and improvement committee at a future date, to coincide with the commencement of the legislative changes.

COMMENT

WALGA's submission for the 2026 Inquiry makes six recommendations:

1. That Elected Member Fees and Allowances (including maximum reimbursable expenses) are increased by 3%.
2. That the Chief Executive Officer remuneration bands are increased by 3%.
3. That the maximum payable Regional/Isolation Allowance be increased for Local Governments that are particularly isolated, long distances from population centres, and lacking in amenities.
4. That clear guidance be published to the Local Government sector outlining how the Regional/Isolation Allowance is applied in terms of methodology, criteria and weightings.
5. That the current fee range for independent committee members be increased to recognise the level of skill and knowledge required of independent audit, risk and improvement committee members, and to attract suitably skilled individuals to the role.

6. That a higher fee range be determined for independent chairs of audit, risk and improvement committees to recognise the additional skill, knowledge and preparation required to fulfil the role, and to attract suitably skilled individuals.

In relation to Recommendation 1: Elected Member Fees and Allowances, the submission:

- Reiterates WALGA's current advocacy position.
- Points to the current economic conditions putting pressure on households, including those of Elected Members and potential candidates, which lends itself to an increase in fees and allowances. Noting that CPI is currently at 2.1% and WPI 3.7%

In relation to Recommendation 2: Chief Executive Officer Remuneration, the submission:

- Summarises WALGA's current advocacy position in relation to the importance of the role of Chief Executive Officer, including the skill, workload and time commitment required from the role, and the difficulties of attracting and retaining suitable candidates in a competitive labour market.

In relation to Recommendations 3 and 4: Regional/Isolation Allowance, the submission:

- Underlines the importance of the Regional/Isolation Allowance for attracting and retaining quality Chief Executive Officers to some Local Governments that are particularly isolated or remote.
- Recommends both a review of, and publication of guidance about, the methodology, criteria and weightings for the Allowance to provide clarity for the sector.

In relation to Recommendations 5 and 6: Independent Audit, Risk and Improvement Committee Member Fees, the submission:

- Recognises the 2025 Determination went some way to help attract, retain and adequately compensate suitable individuals to the roles of member and chair of ARICs.
- Notes that the current maximum rate of \$450 is not adequately competitive when trying to recruit members and chairs within the broader labour market and should be increased.
- Reinforces WALGA's existing position that a separate, higher fee range needs to be established for ARIC independent chairs.

On 29 October, the Governance Policy Team considered the submission and recommended that it be included in the December State Council Agenda for endorsement.

WALGA RECOMMENDATION

That State Council endorse the submission to the 2026 Salaries and Allowances Tribunal Remuneration Inquiry for Local Government Chief Executive Officers and Elected Members.

RESOLUTION

Moved: Cr Paul Kelly

Seconded: President Cr Jimmy Caunt

That the Gascoyne Country Zone supports the WALGA recommendation for State Council Agenda item 8.2 as contained in the State Council Agenda and as provided above.

CARRIED

10.3 TOURISM ADVOCACY POSITION UPDATE (STATE COUNCIL AGENDA ITEM 8.3)

By Saul Cresswell, Principal Policy Advisor Economic Development

BACKGROUND

The visitor economy is an important driver of economic development for metropolitan and regional Local Governments in Western Australia. Comprising people travelling for leisure, business events, education, and those visiting friends and relatives, the visitor economy contributed \$18.3 billion to the Western Australian economy in 2023-24. Approximately 45 per cent of this spend took place in the regions.

In 2015, WALGA undertook research and consultation on tourism, developing a *Local Government and Tourism Discussion Paper* that included recommendations. As part of the recommendations, Advocacy Position 3.9 Tourism was endorsed by State Council in March 2017.

Local Governments are instrumental in maintaining the amenity of destinations, a critical factor in safeguarding tourism reputation and repeat visitation. There has been a growth in demands on Local Government resources to meet gaps in service delivery from other levels of Government or the private sector and to align with changes in community expectations (see [WALGA's submission on the Inquiry into Local Government Financial Sustainability](#)). The WA Government's [Diversify WA](#) economic framework considers tourism and events a priority sector in the diversification of the state's economy. The *WA Visitor Economy Strategy* (WAVES) sets a vision for a \$25 billion visitor economy by 2033.

The State Government, through Tourism WA and the Regional Tourism Organisations, have developed regional tourism strategies, known as Tourism Destination Management Plans (TDMPs), to identify the challenges and opportunities across demand, supply and capability. TDMPs are the most informed articulation of a shared tourism vision undertaken to date, yet have no funding mechanism to implement them.

Tourism emerged as a key topic in WALGA's 2024 Economic Development Survey, with visitor attraction a focus area for Local Government economic development efforts. Responding to the findings, WALGA undertook a Tourism Survey in June 2025, which received 36 Local Government responses from a diversity of regions, with 92% of respondents stating that tourism had medium or high importance to their Local Government.

WALGA developed the *Role of Local Government in Tourism Discussion Paper*, which outlined the constraints and opportunities for Local Governments, and was distributed for Member and stakeholder feedback in September 2025. It also included a draft revised advocacy position. Feedback was received from 28 Local Governments, plus Tourism WA, Tourism Council WA and Regional Tourism Organisations. Local Government responses were received from each of the five tourism regions: Australia's South West, Australia's North West, Australia's Coral Coast, Australia's Golden Outback and Destination Perth.

The consultation provided unanimous support for the overarching intent of the draft advocacy position. Nearly half of respondents proposed amendments, which were considered and incorporated into the revised draft advocacy positions.

Key sector feedback during WALGA's consultation, included:

- Inadequate recognition of the pivotal role Local Government plays in providing community infrastructure and services that underpins amenity for visitors, and the need for sustainable funding mechanisms.
- Continued confusion about the roles of tourism agencies across WA and who to turn to for support.
- The prohibitive costs of accessing data relating to tourism in Local Government areas.
- Impacts of a difficult regulatory environment at all levels of government on tourism and events.
- The need for support addressing tourism literacy and the visitor economy.

The People and Place Policy Team endorsed the updated advocacy position at its meeting on 22 October 2025, with the inclusion of an additional point requesting resourcing for emergency management and medical services that face significantly increased demand during peak tourism periods.

ATTACHMENT

- [The Role of Local Government in Tourism - 2025 Research Paper](#)

POLICY IMPLICATIONS

WALGA's **current** position:

That WALGA:

1. *Continues to advocate for a Local Government tourism strategy to deliver local tourism outcomes;*
2. *In the short-medium term, advocates that the State Government:*
 - a. *Produces targeted communication and education for Local Government using existing Tourism WA data to demonstrate the value of tourism to local communities, Elected Members and Local Government officers;*
 - b. *Provides guidance for Local Government on marketing small projects including events and attractions;*
 - c. *Directs Regional Development Commissions to facilitate the coordination of tourism stakeholders to provide strategic support where required for Local Government; and*
 - d. *Provides funding to Local Government for tourist infrastructure.*
3. *In the long term, advocates that the State Government:*
 - a. *Articulates the lead agency and defines the roles of other agencies in tourism, to facilitate coordination and collaboration of tourism activities across the State and to enhance Local Government's understanding of tourism in WA;*
 - b. *Defines and communicates how it provides destination marketing support to Local Governments and communicates how Local Governments can most effectively direct their resources;*
 - c. *Develops a sustainable State Government tourism funding mechanism for both regional and metropolitan Local Governments which is clearly communicated to Local Governments;*
 - d. *Implements and invests in Regional Investment Blueprints and delivers through appropriate funding models such as Royalties for Regions and federal funding opportunities which are clearly communicated to Local Government;*
 - e. *Continues funding to support sustainability of visitor centres;*

- f. Undertakes improvements to tourism-related infrastructure and technology including mobile signals and WIFI in regional areas; and*
- g. Undertakes measures to reduce the cost and improve the scheduling and routes of regional air services.*

It is proposed that the position **be replaced** with:

WALGA calls on the State Government to:

- 1. Fund the implementation of the WA Visitor Economy Strategy and the supporting Tourism Destination Management Plans and Regional Tourism Development Strategies, including for:*
 - a. maintenance and renewal of Local Government assets and services that underpin a positive visitor experience*
 - b. new and existing tourism infrastructure*
 - c. improving telecommunications infrastructure*
 - d. measures to reduce the cost and improve the scheduling and routes of regional air services*
 - e. accredited Visitor Centres.*
- 2. Ensure that tourism destinations with significant seasonal influxes of visitors have adequate medical and emergency services and reliable telecommunications.*
- 3. Articulate a clear tourism governance framework with defined roles and responsibilities to facilitate coordination and collaboration of tourism activities across the State.*
- 4. Adequately consult and consider Local Government when undertaking strategic tourism planning across Western Australia.*
- 5. Provide improved access to affordable, timely and granular data that delivers LGA-level insights on visitation, spend and event impacts.*

COMMENT

Since the current advocacy position was adopted, tourism across the State has continued to evolve and change, including post pandemic visitation growth, changing tourism behaviour, and the increasing costs of doing business.

Many challenges identified in the current advocacy position persist and remain part of the new draft advocacy position. These include:

- a lack of clarity in tourism organisation roles and responsibilities
- ineffective coordination efforts
- lack of capacity building opportunities for Local Government
- and inaccessible and expensive data, often missing a localised focus.

The suggested revision to Advocacy Position 3.9 Tourism aims to provide a consolidated and contemporary position on the important role Local Government provides for tourism in WA and how best to capitalise on opportunities to benefit their communities.

The proposed updates to the advocacy position seek to:

- Align State Government investment and support with the contemporary Tourism Destination Management Plans (TDMPs).
- Reiterate the need for clear tourism governance across the State, without reference to which agency should lead the work.
- Reiterate and further clarify the need for accessible data to support informed decision making.
- Emphasise the pivotal role the Local Government sector plays in supporting the visitor experience, and advocate for adequate consultation and funding to ensure this role can be sustained.

WALGA will continue to work with State Government agencies and support the Local Government sector, including sharing the updated tourism research paper which provides context around tourism and the diverse roles Local Government can play.

WALGA RECOMMENDATION

That State Council replace Advocacy Position 3.9 Tourism with an updated position as follows:

WALGA calls on the State Government to:

- 1. Fund the implementation of the WA Visitor Economy Strategy and the supporting Tourism Destination Management Plans and Regional Tourism Development Strategies, including for:*
 - a. maintenance and renewal of Local Government assets and services that underpin a positive visitor experience*
 - b. new and existing tourism infrastructure*
 - c. improving telecommunications infrastructure*
 - d. measures to reduce the cost and improve the scheduling and routes of regional air services*
 - e. accredited Visitor Centres.*
- 2. Ensure that tourism destinations with a significant seasonal visitor influx have adequate medical and emergency services and reliable telecommunications.*
- 3. Articulate a clear tourism governance framework with defined roles and responsibilities to facilitate coordination and collaboration of tourism activities across the State.*
- 4. Adequately consult and consider Local Government when undertaking strategic tourism planning across Western Australia.*
- 5. Provide improved access to affordable, timely and granular data that delivers LGA-level insights on visitation, spend and event impacts.*

RESOLUTION

Moved: President Cr Jimmy Caunt
Seconded: President Cr Peter Stubberfield

That the Gascoyne Country Zone supports the WALGA recommendation for State Council Agenda item 8.3 as contained in the State Council Agenda and as provided above.

CARRIED

10.4 WASTE MANAGEMENT ADVOCACY POSITIONS (STATE COUNCIL AGENDA ITEM 8.4)

By Rebecca Brown, Policy Manager Environment and Waste

EXECUTIVE SUMMARY

- WALGA has been undertaking a process of reviewing and updating Advocacy Positions and Policy Statements.
- There are three Waste Management Advocacy Positions (7.2 State Waste Strategy, 7.3 Waste Authority and 7.11 Waste Management and Resource Recovery Partnership Agreement) which have been recently reviewed.
- It was determined that these positions are either no longer relevant or have been incorporated into other positions and it is therefore recommended they be retired.
- To ensure a clear Local Government position on all relevant waste management matters, WALGA is also undertaking a policy position gap analysis to inform the development of future Advocacy Positions.
- The Municipal Waste Advisory Council endorsed retiring the three Advocacy Positions at its meeting on 15 October 2025.

POLICY IMPLICATIONS

The item retires the existing [Advocacy Positions](#):

7.2 State Waste Strategy

Local Government requires leadership and clear direction from the State Government in relation to waste management. As such, Local Government supports the development and implementation of a comprehensive State Waste Strategy which:

- 1. Is consistent with the content, purpose and objective of existing legislation and policy at both a state and national level;*
- 2. Clearly identifies the roles and responsibilities of the Waste Authority in regard to the development and implementation of the Strategy, as outlined in the Waste Avoidance and Resource Recovery Act 2007;*
- 3. Is reviewed, with Stakeholder input, within 2 years of implementation; and*
- 4. Includes achievable targets for all waste streams and focuses on waste reduction, resource recovery and the diversion of waste from landfill. Targets should be based on accurate baseline data and clearly identify roles, responsibilities and funding for each target area.*

7.3 Waste Authority

Local Government considers that an independent and effective Waste Authority is required. The role of the Waste Authority should be of a collaborative, facilitative and strategic nature. Specific activities should include:

- 1. Developing, administering, monitoring and reviewing the State Waste Strategy;*
- 2. Developing a Priority Waste List (for Extended Producer Responsibility) as required in the Waste Avoidance and Resource Recovery Act 2007; and*
- 3. Developing and implementing an annual Business Plan that delivers the objectives of the Waste Strategy.*

7.11 Waste Management and Resource Recovery Partnership Agreement

The Local Government sector supports the initiation of a State Local Government Partnership Agreement on Waste Management and Resource Recovery.

BACKGROUND

The process to review and update Advocacy Positions and Policy Statements relating to waste management is nearing completion. Three Advocacy Positions remain which have recently been reviewed:

- *7.2 State Waste Strategy* - The substance of this position is covered in the [Advocacy Position 7.1 Waste Management Legislation](#) which was endorsed by State Council in March 2025, and outlines requirements for State and Australian Government Waste Strategies.
- *7.3 Waste Authority* - This advocacy position is no longer required, as the Waste Authority's legislative requirements are defined under the WARR Act, and other aspects of waste management are addressed through Policy Position 7.1, endorsed by State Council in March 2025.
- *7.11 Waste Management and Resource Recovery Partnership Agreement* - Partnership agreements have not continued and advocacy efforts are being pursued through a variety of other approaches.

The Municipal Waste Advisory Council endorsed the retirement of the three Advocacy Positions at its meeting on 15 October 2025.

COMMENT

A review of all existing Advocacy Positions and Policy Statements has been progressed over the last two years. The three remaining advocacy positions are covered or included in other advocacy positions or have become dated and are no longer a relevant focus of advocacy. The Officers Advisory Group supported retiring the Advocacy Positions acknowledging that they are either incorporated into other existing positions or have become outdated. The Municipal Waste Advisory Council endorsed retiring the three Advocacy Positions and supported a gap analysis of advocacy positions.

WALGA RECOMMENDATION

That State Council retire Advocacy Positions:

1. 7.2 State Waste Strategy;
2. 7.3 Waste Authority; and
3. 7.11 Waste Management and Resource Recovery Partnership Agreement.

RESOLUTION

Moved: Cr Paul Kelly

Seconded: President Cr Jimmy Caunt

That the Gascoyne Country Zone supports the WALGA recommendation for State Council Agenda item 8.4 as contained in the State Council Agenda and as provided above.

CARRIED

10.5 ELECTORAL MATERIAL – AUTHORISATION STATEMENT ADDRESS REQUIREMENTS (STATE COUNCIL AGENDA ITEM 8.5)

By Felicity Morris, Manager Governance and Procurement

EXECUTIVE SUMMARY

- Authorisation requirements for electoral material are intended to protect the transparency and accountability of the electoral process.
- The mandatory publication of a street address, often the candidate's home, raises privacy and safety concerns, potentially deterring participation in Local Government elections.
- Other Australian jurisdictions offer more flexible approaches, such as allowing post office boxes or partial addresses, which maintain transparency without compromising safety.
- It is proposed that WALGA advocate that only the locality is included in the authorisation statement.
- The Governance Policy Team revised and endorsed the new advocacy position at its meeting on 20 October.

ATTACHMENT

- [Jurisdictional comparison - Electoral material authorisation requirements](#)

POLICY IMPLICATIONS

The purpose of this report is to provide a new advocacy position for endorsement. WALGA has several existing advocacy positions regarding election matters, but none dealing with electoral material.

BACKGROUND

Section 4.87 of the *Local Government Act 1995* requires all printed, published or distributed electoral material to include the name and address of the person who authorised the electoral material. The address cannot be a post office box. Printed electoral material must also include the name and business address of the printer.

In recent electoral cycles, concerns have been raised regarding the requirement to publish a physical address, often the residential address of the candidate. Members increasingly raised these concerns in the lead up to the 2025 Ordinary Local Government Elections, including at the Mayors and Presidents Forum at the 2025 WALGA Convention.

COMMENT

Authorisation requirements for election advertising are designed to enhance transparency and accountability in the electoral process. By clearly identifying the individual or organisation responsible for electoral communications, these rules ensure that voters can assess the source, credibility, and intent behind campaign materials. This transparency helps voters make informed decisions, discourages misinformation, and prevents "irresponsibility through anonymity". Authorisation also enables regulatory bodies to trace and address any breaches of electoral laws, reinforcing the integrity of democratic participation.

However, the obligation to publish a candidate's physical address raises significant privacy and safety concerns. Candidates for Local Government elections in Western Australia do not typically have official campaign headquarters. They may not have a business or other suitable address to use and are often required to list their personal residence. The internet

and social media have increased the accessibility and permanence of personal information, making it easier for individuals to be targeted. Publicly disclosing a residential address can expose candidates and their families to risks such as harassment, intimidation, or unwanted contact, particularly in contentious or high-profile elections. These concerns are especially acute for candidates from vulnerable groups or those campaigning on polarising issues. This may deter individuals from standing for election, thereby limiting diversity and participation in local democracy.

A review of the requirements in other Australian jurisdictions has been carried out and is provided as an attachment. While many jurisdictions have similar requirements to WA, others have more flexible approaches:

- PO boxes satisfy the address requirement in Local Government elections in South Australia and Victoria.
- The locality (town/city) is sufficient for material that is published by an individual in Local Government elections in the Northern Territory, while a full address is required for material published by an organisation.
- The street name and locality are sufficient for material published by an individual in Territory elections in the Northern Territory, while a full address is required for material published by an organisation.
- Only the name of the person authorising the material is required for ACT Territory elections.

This demonstrates that there are a range of options for identifying the person responsible for the material, without needing to provide their address. The Returning Officer and regulatory bodies have access to candidates' contact and nomination details, ensuring that any breaches can be investigated and enforced without compromising personal privacy. The draft advocacy position recommends that the requirement is limited to the name and locality of the person authorising the material.

It should be acknowledged that elected Council Members may be required to disclose their addresses in Primary and Annual Returns, which are available for public inspection. Similarly, a disclosure of a proximity interest in Council Meeting documents may allow a Council Member's address to be identified. However, these materials are not circulated as widely as electoral materials or subject to the heightened electoral context.

As a final matter, if candidates print materials at home, the WAEC advises that no separate statement of the printer's address is required, as this is satisfied by the authorisation statement. Many Australian jurisdictions do not require the printer's name or address on printed electoral materials. Increasingly, printing may be done through companies operating online only, without physical addresses. The review of authorisation requirements provides an opportunity to remove the requirement to include the printer's details.

WALGA RECOMMENDATION

That WALGA advocate to the State Government to amend section 4.87 of the *Local Government Act 1995* to:

1. Replace the requirement to include the name and address of the person authorising the electoral material, with a requirement to include the name and locality of the person authorising the material.
2. Remove the requirement for the name and business address of the electoral material printer to appear at the end of the electoral material

RESOLUTION

Moved: Cr Paul Kelly

Seconded: President Cr Peter Stubberfield

That the Gascoyne Country Zone supports the WALGA recommendation for State Council Agenda item 8.5 as contained in the State Council Agenda and as provided above.

CARRIED

10.6 OTHER STATE COUNCIL AGENDA ITEMS

Zone Delegates are invited to raise for discussion, questions or decision any of the items in the State Council Agenda, including the items for noting, Policy Team and Committee Reports or the Key Activity Reports.

Nil.

11 EXECUTIVE REPORTS

11.1 WALGA PRESIDENT'S REPORT

Mark Bondietti, WALGA representative presented the President's Report. The report was attached within the Agenda.

Noted

11.2 STATE COUNCILLOR'S REPORT TO THE ZONE

The WALGA State Councillor report will be provided at the next Zone meeting.

Noted

12 OTHER BUSINESS

12.1 OAG REPORT – MAINTAINING REGIONAL LOCAL ROADS

Shire of Upper Gascoyne

Mr John McCleary raised for discussion the report from OAG that has been previously circulated to members on maintaining regional local roads.

RESOLUTION

Moved: President Cr Jimmy Caunt

Seconded: Cr Paul Kelly

That the Gascoyne Country Zone supports the recommendations made by the OAG in the Performance Audit: Maintaining Regional Local Roads report.

CARRIED

12.2 MEMBERSHIP OF STATE ROADS COMMITTEE (SAC)

Shire of Upper Gascoyne

Mr John McCleary raised for discussion his concerns regarding the WALGA membership of the State Road Funds for Local Government Advisory Committee (SAC) and the lack of representation for the remote northern Shires.

RESOLUTION

Moved: President Cr Jimmy Caunt

Seconded: Cr Paul Kelly

That the Gascoyne Country Zone recommends that the WALGA members of SAC comprise of the below:

- WALGA CEO
- City representative (Metro)
- Regional cities representative
- Rural representative (South)
- Remote representative (North of the 26th parallel)

CARRIED

13 UPCOMING MEETING DATES

13.1 PROPOSED ZONE MEETING DATES – 2026

The following table lists suggested Zone meeting dates for 2026, taking into account the State Council meeting dates:

Zone Meeting	Type	Location
10:00am, Friday 20 February	In-Person	Carnarvon
10:00am, Friday 24 April	<i>Teams</i>	
10:00am, Friday 19 June	In-Person	Exmouth
10:00am, Friday 21 August	<i>Teams</i>	
10:00am, Friday 20 November	In-Person	Carnarvon

Following the same format as previous years, two online meetings and three in-person meetings have been included. Two in-person meetings per year are hosted by Carnarvon with the third rotating between Exmouth, Shark Bay and Upper Gascoyne.

In summary, the last ten Zone meetings have been rotated as follows:

- 2017 – Shark Bay
- 2018 – Exmouth
- 2019 – Upper Gascoyne (Mt Augustus)
- 2019 – Regional State Council Meeting – Shark Bay
- 2020 – Exmouth
- 2021 – Upper Gascoyne (Gascoyne Junction)
- 2022 – Shark Bay
- 2023 – Exmouth
- 2024 – Upper Gascoyne (Gascoyne Junction)
- 2025 – Shark Bay

13.2 NEXT MEETING

The next meeting of the Gascoyne Country Zone will be held on Friday, 20 February 2026 at the Shire of Carnarvon commencing at 10:00am.

14 CLOSURE

There being no further business the Chair declared the meeting closed at 12:03pm.



Gascoyne Regional Road Group

Minutes - Meeting 1 - 2025/2026

Gascoyne Regional Road Group Meeting

21st November 2025 at 12:33pm to 2:30pm

Shire of Carnarvon Council Chambers

Chairperson: Deputy Chairperson Burke Maslen

Secretary: Kate Medhurst

Gascoyne Regional Road Group Delegates (effective 24/11/2023)

Shire of Carnarvon - Cr. Burke Maslen - Proxy: Cr. Mark Young
Shire of Upper Gascoyne - Cr. Hamish McTaggart – Proxy: Cr. Jim Caunt
Shire of Shark Bay - Cr. Mark Smith – Proxy: President Cheryl Cowell
Shire of Exmouth - President Matthew Niikkula - Proxy: Cr. Jackie Brooks

Attendees:

Cr Burke Maslen	Shire of Carnarvon
Chandan Sah	Strategic Project Advisor, Shire of Carnarvon
Cr Mark Smith	Shire of Shark Bay
Michelle Fanali	A/CEO, Shire of Shark Bay
Brian Galvin	Works Manager, Shire of Shark Bay
Cr Peter Stubberfield	President, Shire of Shark Bay (Observer)
Cr Jim Caunt	President, Shire of Upper Gascoyne
John McCleary	CEO, Shire of Upper Gascoyne
Ben Lewis	CEO, Shire of Exmouth (Voting Delegate)
Tom Carroll	Manager Assets & Engineering, Shire of Exmouth (Teams)
Janet Hartley-West	Director, MWG, Main Roads
Gaff Murray	Operations Manager, Main Roads
Kate Medhurst	Customer Service Manager, Main Roads
Andrea Pitcher	Asset Manager, Main Roads (Teams)
Mark Bondietti	Policy Manager Transport & Roads, WALGA
Ross Rayson	Road Safety Advisor, WALGA

Apologies:

Cr Hamish McTaggart	Shire of Upper Gascoyne
Jarrold Walker	Works Manager, Shire of Upper Gascoyne
Cr. Matt Niikkula	President, Shire of Exmouth
Cr. Jackie Brookes	Shire of Exmouth
Mandy Dexter	CEO, Shire of Carnarvon
Colm Stanley	Executive Manager Infrastructure, Shire of Carnarvon
Dale Chapman	CEO, Shire of Shark Bay
Kevin Pethick	Manager Budget & Programming, Main Roads



Gascoyne Regional Road Group

Minutes

1. Attendance and Apologies	Chairperson
<p>1.1 Attendance and Apologies – see the above list</p> <p>Meeting Opened: 12:33pm</p> <p>Welcome to new delegate from the Shire of Shark Bay – Cr. Mark Smith and new proxy from the Shire of Carnarvon Cr. Mark Young</p>	
2. Election of the Chairperson Position	
<p>2.1 Election of new Chairperson and Deputy Chairperson for a two-year term as per the Gascoyne Regional Road Group Policy and Procedures Manual 1.3 & 1.4</p>	
<p>2.2 Chairperson Nominations: Cr. Hamish McTaggart</p> <p>Nominated by: Cr. Burke Maslen Seconded by: Cr. Jim Caunt</p> <p>All in Favour: All</p> <p>Against: Nil</p> <p>Carried: Yes</p>	
<p>2.3 Deputy Chairperson Nominations: Cr Burke Maslen</p> <p>Nominated by: Cr Burke Maslen Seconded by: Cr Jim Caunt</p> <p>All in Favour: All</p> <p>Against: Nil</p> <p>Carried: Yes</p>	
3. Presentation from WALGA	
<p>3.1 Reference Information for Elected Members – Mark Bondietti</p> <p>Click here to view presentation</p> <p>John McCleary – Ran through the budget breakdowns and the road ownership percentage breakdown for the groups attention.</p> <p>State Road Funds to Local Governments agreement – 2023 to 2028 – Click here</p> <p>State Road Funds to Local Government Procedures – 2023 to 2028 – Click here</p> <p>The Gascoyne Procedures Manual is attached with the Minutes or on request.</p>	



Gascoyne Regional Road Group

4. Endorsement of previous minutes		Chairperson
4.1	<p>Previous Gascoyne Regional Road Group Meeting Minutes – 20th June 2025</p> <p>Emailed to the Group – 24th June 2025</p> <p>These minutes are a true reflection of the meeting -</p> <p>Moved: Cr Jim Caunt Seconded: Cr Burke Maslen Accepted</p>	
5. Business arising from previous minutes		Chairperson
5.1	<p>Actions arising from the Meeting – 20th June 2025</p>	
5.2	<p>June 25, Feb 25, 3.2 (Nov 24) 7.2 (June 24) Shire of Exmouth Letter to Main Roads regarding a slip lane into the Airport terminal on Minilya Exmouth Road –</p> <p>Main Roads update –</p> <ul style="list-style-type: none"> Work has commenced on this project with estimated completion date Mid December. 	
4.3	<p>Letter to SAC regarding the South West Region Underspend –</p> <p>Additional funding for projects has been given to the Gascoyne Shire that were listed in the letter and are in progress and nearly completed. Update to be provided in the Shire updates, later in the agenda.</p> <p>Do we want to progress further with this?</p> <p>In the first instance, this needs to be taken back Councils and discuss Budget. Encourage each Shire to always have a reserve project, when completing the MCA submission or the Shire's work program each year.</p> <p>Action: Kate to work with Hamish to write a letter to SAC discussing the possibility of additional funding for the Gascoyne Region for the 2025/26 year and into 2026/27. Change it to address the underspend across the state, rather than just the South West. Ensure that the letter has the project details that can be completed.</p>	
5.3	<p>Moved: Cr Jackie Brooks Seconded: Burke Maslen Accepted</p> <p>Nov 25 Update: This was not completed, while we were starting to work on it, an opportunity arose from Budget and Programming to submit shovel-read projects to be completed in 25-26 for additional funding that had come available to be spent in this financial year.</p> <p>Approved projects –</p> <ul style="list-style-type: none"> Shire of Upper Gascoyne – <ul style="list-style-type: none"> Landor Mt Augustus Road – State \$566,666 - LG \$283,333 - total \$850,000 Shire of Exmouth – <ul style="list-style-type: none"> Yardie Creek Road – State \$500,000 – LG \$250,000 – Total \$750,000 Maidstone Cres – State \$100,000 – LG \$50,000 – Total \$150,000 	



Gascoyne Regional Road Group

5.4	<p>7.3 Shire of Exmouth – MOU with DBCA (June 25, Feb 25, Nov 24, June 24)</p> <ul style="list-style-type: none"> Update from Shire of Exmouth – Matthew Niikkula - They have been meeting with the Policy Advisor with DBCA to form the user agreement, similar to the one that they have in place with the Shire of Carnarvon. The Shire will continue to meet with DBCA. Shire of Shark Bay & Upper Gascoyne is interested in the outcome as they have a similar issue. <p>Shire of Exmouth Update: No further updates.</p> <p>The Shire of Shark Bay has an interest in the same issue.</p> <p>Action Item: Kate to assist in writing a letter to the Minister of Department Biodiversity, Conservation & Attractions, Minister Swinburne on behalf of the Group to assist with progressing of an arrangement/MOU with the Maintenance of the Roads within the Shire Road network. Based on the agreement DBCA have with the Shire of Carnarvon.</p>
5.5	<p>7.4 RRG Chairperson Meeting – Agenda to be sent out to the group –</p> <ul style="list-style-type: none"> Update from Mark – There has not been a meeting in over a year, but when/if one does come up, Mark will recommend to the Executive to send out an agenda before the meeting that can be sent out. In the past, it was held in April, and again, it was held at the WALGA Conference in September. <p>WALGA Update: Was Held in August 2025 – Hamish was unable to attend</p>
5.6	<p>4.3 Letter to the Department of Transport regarding the WA Bike Network Grant – (June 25, Feb 25, Nov 24)</p> <ul style="list-style-type: none"> No reply has been received other than advising the letter has been received. Kate to send a copy to Mark, he can discuss it further with them. Update November 25 – No further updates
5.7	<p>7.2 Sealed Roads Asset Preservation Costs – Emailed to SAC 10 December 2024</p> <p>Reply received and emailed to the group on 7 May 2025</p> <p>Discussion from the group:</p> <p>Disappointed in the response from SAC.</p> <p>The Asset Preservation Value Model was designed 35-40 years and has not had any major updates. The model is not well understood.</p> <p>Action: Hamish & Kate reply on behalf of the Group to the letter to acknowledge that it has been received and request that a review of the Asset Preservation Value model be undertaken to ensure that it meets the needs of Local Government now and into the future, with a model that can be understood more clearly.</p> <p>November 25 update: This still to be completed – Needs further assistance to complete the letter. Letter to be written with assistance from John & Hamish. Supporting the findings from Office of Auditor General November 2025 report – Maintaining Local Roads. Attached with Minutes.</p>



Gascoyne Regional Road Group

4.1 Makeup of the State Advisory Committee – (June 25)	
John asked about the make up of the committee and would like to see Northern representatives. (Please note that the make-up of the committee is covered in the attached electors guide above in section 3.1)	
Action Item:	
Support the Motion that raised in the WALGA Zone meeting by writing a letter to SAC -	
The Gascoyne WALGA zone recommends State Advisory Committee WALGA representatives be made	
5.8	up of the following – WALGA CEO, 1 Metro representative, 1 Regional representative, 1 Remote Regional representative, 1 Remote Regional Representative based north of 26 parallel.
The letter is to include that we support the makeup doesn't have to be an elected member as per the SRFLG Procedures.	
The letter to be provided to the Pilbara, Kimberly & Goldfields Regional Road Group to consider.	
Moved: Cr Jim Caunt Seconded: Ben Lewis	
Carried: All	
7.1 Road Safety Audits (Jun 25)	
5.9	Janet was in touch with Paul Starling, who replied with his availability for Road Safety audits for the Region. He was booked in and completed Road Safety Audits in August.
6. Correspondence	
Chairperson	
State Roads Funds to Local Government (SRFLG) Advisory Committee Agenda – 3 rd September 2025 Meeting	
6.1	<ul style="list-style-type: none"> Noted The Carryover/underspend - \$64m across the state - underspends include \$40m Road project grants, \$13m in State Blackspot & \$11m on Federal Blackspot & \$840k on Remote Roads program
State Roads Funds to Local Government Advisory Committee Minutes – 3 rd September 2025 Meeting	
6.2	<ul style="list-style-type: none"> Noted
Letter from State Advisory Committee –	
6.3	<ul style="list-style-type: none"> Regarding the outcome of the 24/25 program.
SRFLG agreement update to include the Road Project funding methodology and funds distribution with the updated MCA process. The Gascoyne's MCA already complied with it and uses the APV to distribute the funds.	
6.4	
7. Standing Reports	
7.1	Finance Report 2025/2026 – at November 2025 <ul style="list-style-type: none"> See attached with 3 new "shovel-ready" projects Noted Reminder to all Shire's to approve any Road Asset uploads.
7.2	<ul style="list-style-type: none"> 2026/2027 Submissions have been compiled and assessed by Main Roads Asset managers. Noted



Gascoyne Regional Road Group

Gascoyne Regional Road Group			
7.3	<ul style="list-style-type: none">• Three-year Works program from 2026/2027 -• Noted		
7.4	Update from each Shire regarding the Status of the 2025/2026 Projects		
	Shire of Carnarvon	Quobba Gnarlloo Rd has been completed, Wahroonga Pimbee Road is underway due to be completed Jan/Feb. Blackspot Projects – Speedway Road tender has been awarded and due to be completed June 26. Minilya Lyndon Rd, grids have been ordered and RFT for installation to be issued. French St Coral Bay, has formally be requested to a 2-year program, due to the Horizon Power Light install that comes with the original design and the length of time that takes.	
	Shire of Exmouth	Yardie Creek & Murat Roads reseals have been completed. Shovel Ready funding will be doing to Council in November for budget approval, The contractor has been penciled in for April.	
	Shire of Shark Bay	Nanga Road RFQ is due to be opened end of November, due to be done Feb/March 26. Useless Loop Road – THEM earthmoving are booked into for Feb/March 2026 for a maintenance grade.	
	Shire of Upper Gascoyne	Carnarvon Muellwa Road is almost completed sealing, then move to Cobra Diary Creek Road. Landor Homestead bypass has been started, and the Culverts have been ordered and are waiting for Exmouth Civil to provide a date to install.	
7.5	<p>Main Roads WA Mid West - Gascoyne Region Directors Report</p> <ul style="list-style-type: none">• Learmonth Project - Works are well underway and near completion Prime scheduled in on the 1st December and seal scheduled in on 3rd December.• Min-Ex Road cattle grids removal - 1 grid removed in October at SLK 23.25 and sealed and 2 grids at SLK 4.25 and SLK 24.35 will be removed and replaced with culverts, Scheduled to commence on 1st December and be completed in a 10 day period• Low Cost Widening Treatments - Main Roads is seeking specific interim funding for low cost widening treatments (e.g. flowcon) on Minilya Exmouth Road and Coral Bay Road to mitigate risk until shouldering funding can be sourced.• Solar Lighting - Review of Main Roads solar lighting flagged inconsistencies with specifications at each location, to rectify this we have been working with our electrical team to have all the specifications standardised across the region. 11 locations with solar lighting, 8 of those in the Gascoyne and 3 in the Mid-West. We are forming an electrical contract panel and have already reached out to local Gascoyne contractors to submit an application. Upgrades of solar lighting locations to commence 26/27 – 27/28• Flood Monitoring camera’s have been approved for funding in strategic places across the Gascoyne. (Shire of Carnarvon have cameras in place now as well, data should be available to access to help with monitoring)		Janet Hartley-West



Gascoyne Regional Road Group

	<p>Shire of Shark Bay asked about the status of widening Shark Bay Road.</p> <ul style="list-style-type: none"> The low-cost widening remains a priority for the region but Main Roads are competing against higher priorities across the state. Crash stats play a large part in receiving the funding, ensure that all crashes are report, either to the Police or insurance reports. <p>Shire of Shark Bay asked about the speed review of Monkey Mia Road that was completed –</p> <ul style="list-style-type: none"> Janet to follow up on the status to the review and provide feedback to the Shire. 	
7.6	<p>Level 1 Bridge Inspections – due by 30th April 2026</p> <ul style="list-style-type: none"> Greenfields completed the inspections in October/November Please ensure all reports at submitted to Main Roads Structure Team and cc in Kate to record that they have been completed. 	Kate Medhurst
7.7	<p>WALGA Report – August & November written report</p> <ul style="list-style-type: none"> Noted 	Mark Bondietti
7.8	<p>Roadwise Report –</p> <p>Working with the 4 Councils across the Gascoyne that have made a formal commitment to Road safety and work with them through a range of ways to achieve it. These include policies that can be implemented and see what grants might be available for LG to apply for. Please get in touch if you need further advice.</p>	Ross Rayson
8. New Business		
8.1	<p>Review of the Roads 2040 Document –</p> <p>The last review was in 2021 and will be due in 2027 – Can each Shire conduct a review of the Road function, Development Need and the Development Strategy. They may have changed since the last review.</p> <ul style="list-style-type: none"> Please reference the submission form in the back of the Roads 2040 book. 	
8.2	<p>Office of Auditor General report – Maintaining Local Roads. Click here to read the report</p> <ul style="list-style-type: none"> John read out some of the report from pages 6, 21, & 22, then the Response from WALGA, followed by the Recommendations. <p>Action:</p> <p>Endorse the report from the Office of Audit General Maintaining Local Roads and encourage the recommendations of the report could have been stronger with a review of the model.</p> <p>This action is in conjunction with the letter in item 5.7 – regarding the Asset Preservation Model review.</p> <p>Moved: Cr Jim Caunt Seconded: Cr Burke Maslen Carried: ALL</p>	

Close of Meeting: 2:30pm

Next meeting: 21st February 2026 at Shire of Carnarvon



Gascoyne Regional Road Group Introduction

Mark Bondietti
November 2025





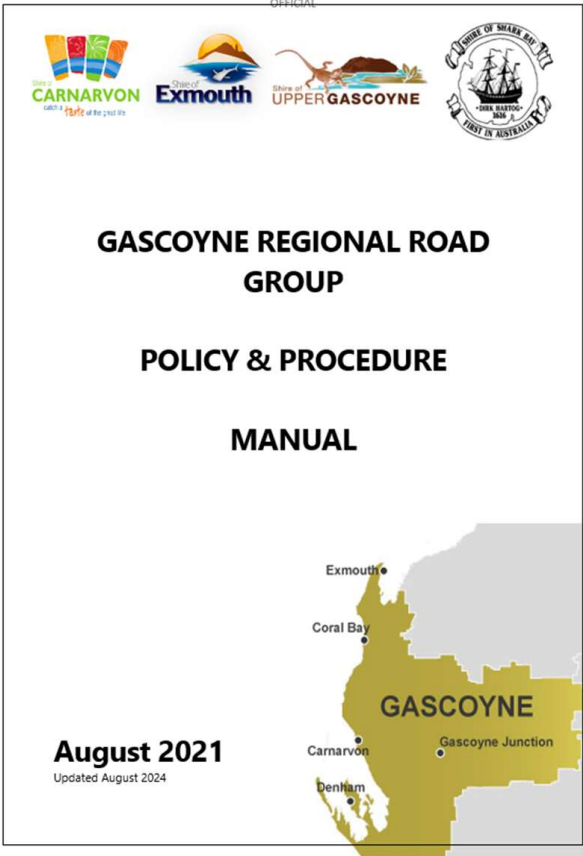
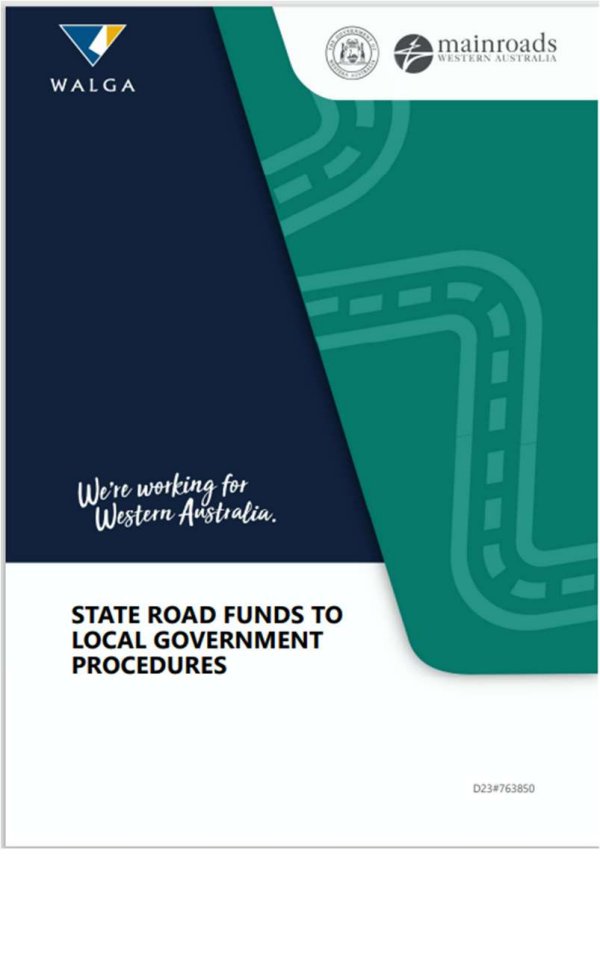
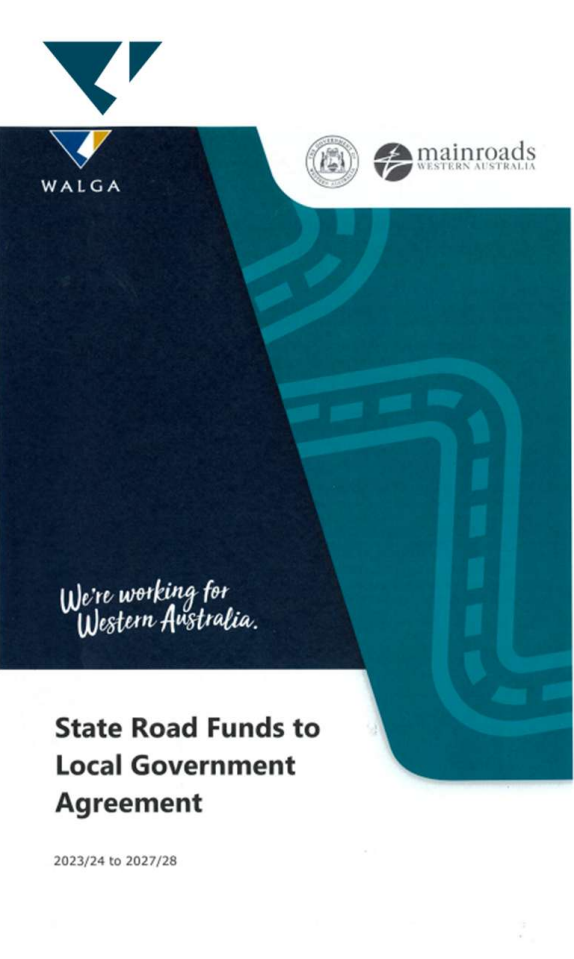
Acknowledgement of Traditional Owners

WALGA's work regularly takes us across the State and as such we would like to acknowledge the many traditional owners of the land on which we work throughout Western Australia.

We pay our respects to their Elders, past and present.

Pictured left: Artwork by Jade Dolman, a young Whadjuk/Ballardong Nyoongar, Eastern Arrernte, Irish woman from Perth.

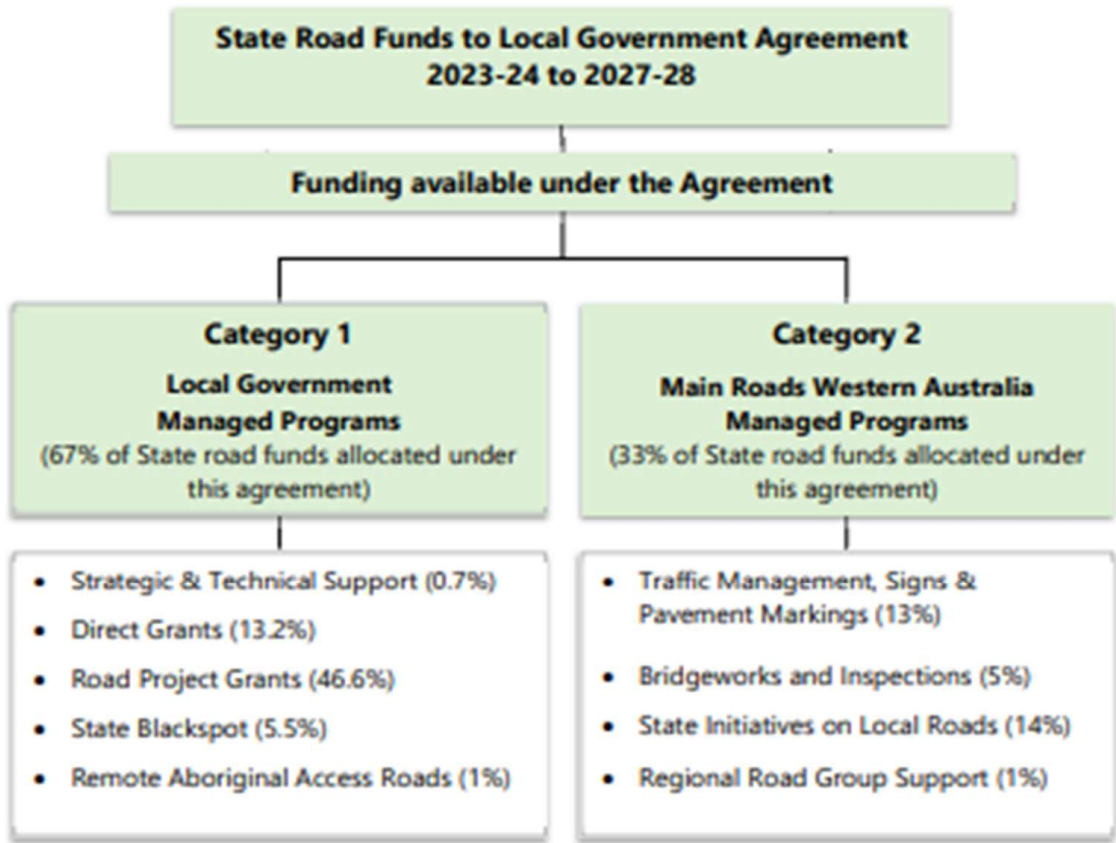




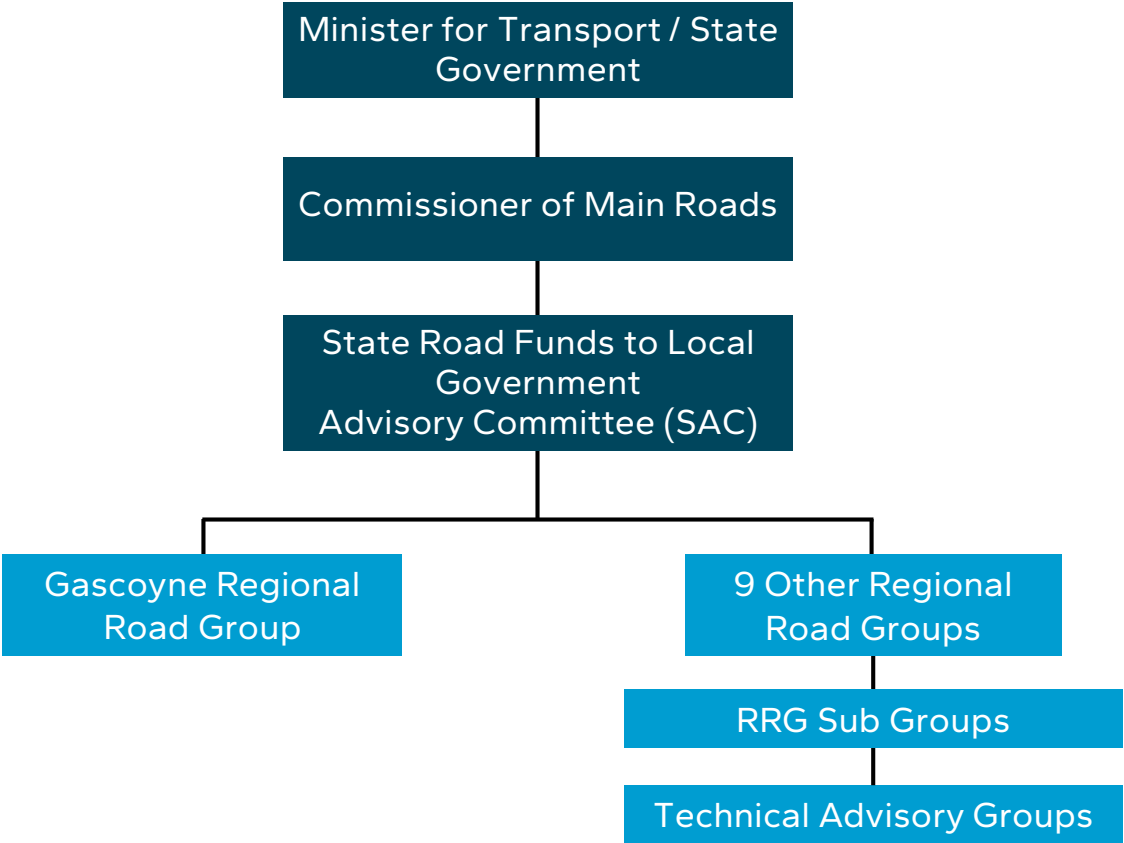
Gascoyne Regional Road Group Introduction



Figure 1: State Road Funds to Local Government Agreement categories



Gascoyne Regional Road Group Introduction



Gascoyne Regional Road Group Introduction



Why

Local Governments are best placed to prioritise the road investment needs of the region.

[Gascoyne Regional Road Group Introduction](#)

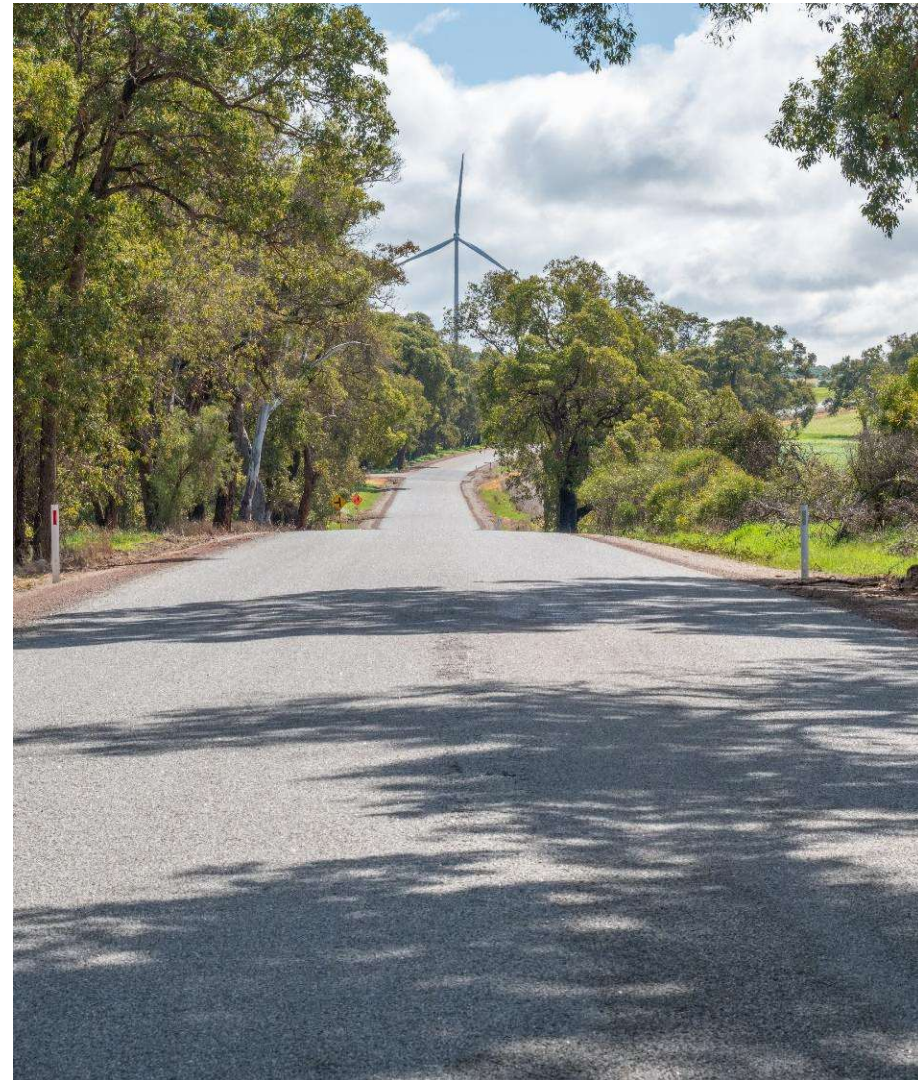




What

- Develop and recommend an annual road project investment program for the Region.
- Monitor implementation of the program of work and recommend adjustments as required.
- Serve as a forum to discuss issues between Local Governments and Main Roads WA
- Identification of common issues with the opportunity to provide feedback to the State Advisory Committee

Gascoyne Regional Road Group Introduction





How

- Meet at least two times per year.
- Support Local Government to work co-operatively and with Main Roads WA.
- Consensus approach
- Inform Local Government and Council



[Gascoyne Regional Road Group Introduction](#)



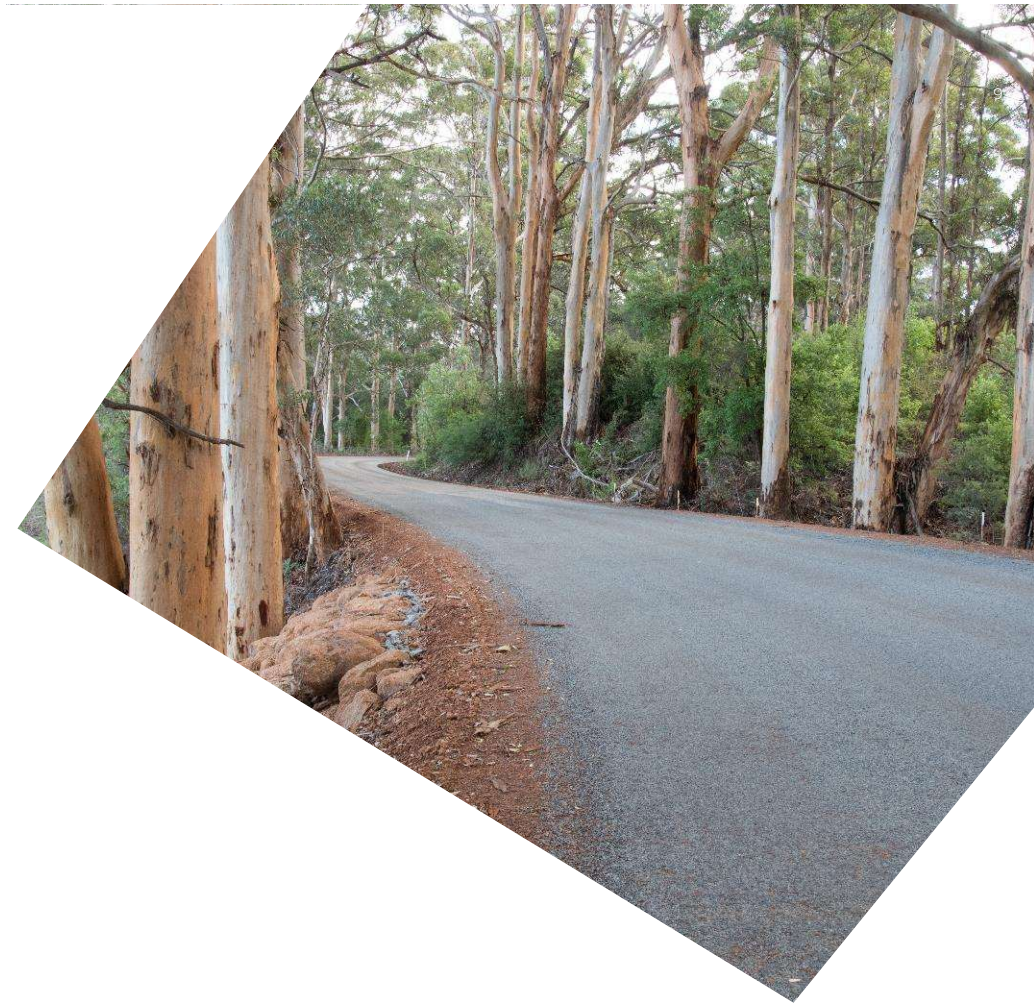
Road Project Grants (\$3.3m in 25/26)

- Local Government contributes \$1 for every \$2 in grant funds.

MCA process to prioritise projects

- Rehabilitation Projects
- Improvement Projects

Gascoyne Regional Road Group Introduction





OFFICIAL

**Regional Road Group – Key Performance Indicators
Annual Report 2024/2025**

1.1 Percentage of Black Spot Programs funding expended. (Target 100%)
(Includes State Government and Australian Government Black Spot Programs)

Region	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	%	%	%	%	%
Great Southern	59	99	41	71	100
South West	63	64	58	81	50
Gascoyne	100	100	88	100	0
Mid-West	66	67	54	99	55
Goldfields-Esperance	31	46	17	81	53
Kimberley	98	97	32	85	13
Wheatbelt South	44	86	56	76	66
Wheatbelt North	51	53	62	81	64
Pilbara	22	65	45	100	63
Metropolitan	56	53	43	40	41
Program Delivery	54	73	49	66	53

There continue to be concerns around the delivery of Black Spot projects with project delivery decreasing from 2023-2024. Project delivery performance outside the Metropolitan region can vary significantly from year to year due to the relatively small number of projects in the program.

1.2 Percentage of road project grants expended. (Target 100%)
(Includes Commodity Route Supplementary Fund projects)

Region	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	%	%	%	%	%
Great Southern	96	84	91	70	77
South West	90	90	83	72	77
Gascoyne	100	84	100	100	98
Mid-West	100	100	100	90	80
Goldfields-Esperance	94	78	99	90	70
Kimberley	100	78	84	84	53
Wheatbelt South	97	90	89	90	90
Wheatbelt North	90	85	81	87	84
Pilbara	68	75	72	26	81
Metropolitan	87	78	70	64	69
Program Delivery	92	84	87	72	78

Gascoyne Regional Road Group Introduction



State Road Funds to Local Government Agreement

Principles

Commitments

- Road Safety
- Aboriginal Employment and Participation
- Recycled Materials

Gascoyne Regional Road Group Introduction





Other Funding Programs

Commonwealth

- Roads to Recovery
- Safer Local Roads and Infrastructure Programs (including Heavy Vehicle Rest Area Initiative)
- Black Spot Program
- Secondary Freight Networks

[Gascoyne Regional Road Group Introduction](#)





Other Funding Programs

State

- Regional Road Safety Program
- Election Commitments



[Gascoyne Regional Road Group Introduction](#)



Words and Acronyms

- Restricted Access Vehicle (RAV)
- Accredited Mass Management Scheme (AMMS)
- Disaster Recovery Funding Arrangements (DRFA-WA)

[Gascoyne Regional Road Group Introduction](#)





Questions and Discussion

15



Committee Secretary
House of Representatives Standing Committee on Regional Development,
Infrastructure and Transport
PO Box 6021
Parliament House
Canberra ACT 2600

Dear Sir/Madam,

Re: Submission to House of Representatives - Local Government Funding and Fiscal Sustainability

We are pleased to be able to lodge the submission to the House of Representatives on local government funding and fiscal sustainability. This submission is made by the Shire of Carnarvon and the relevant authorising officer contact details are:

Chief Executive Officer, Mandy Dexter;
E: Dexter.A@Carnarvon.wa.gov.au ;
P: 99410000.

Local governments across the entire nation account for only a very small proportion of the nation's government financial expenditure, about 5%. States are responsible for about 25-30%, with the federal government being by far the largest, at 65-70%. Local governments across the entire nation rely on grants from their state and the federal governments, but in light of factors like distance, isolation, and higher costs, remote local governments have a disproportionately higher need, those local governments are heavily reliant on grants to deliver improvements in the areas subject to the House's research, like improvements to service delivery capacity and infrastructure provision; allowing remote local governments to suitably evolve their levels of contemporary responsibility; being better positioned to attract and retain a skilled workforce; and to enable them to explore and implement productivity and coordination improvements.

The Shire's submission focuses on remote local governments and outlined below are several key improvements that should be considered:

Terms of Reference: Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government; and,
Evaluate how funding arrangements, including indexation freezing, influence the financial sustainability, service delivery capacity and infrastructure investment of local governments.

Issue: Most grants include a clause that requires the local government to take full financial responsibility for any cost over-runs, yet at the same time those grant applications require costs to be substantiated via quotations and many do not allow the inclusion of a contingency for indexation cost increases. As it takes several months for grants to be approved and for projects to commence, the

inevitable outcome is that project costs increase and if the application is successful, this then results in either the project itself needing to be scaled back to meet funding limitations, or the local government needing to fund 100% of that cost increases.

Recommendation: That grant applications be permitted to include a 10-20% contingency for cost increases, to cater for inflation over the period between securing the quotation, and the works actually commencing.

Terms of Reference: Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government; and,
Evaluate how funding arrangements, including indexation freezing, influence the financial sustainability, service delivery capacity and infrastructure investment of local governments.

Issue: Almost all grants require contributory funding by the local government and/or its community. Grant contribution percentages vary considerably but rarely exceed 50%. For remote local governments, their capacity to meet even a relatively small (say 25%) project contribution can be challenging and often can be beyond their means, particularly as the project costs in remote communities is disproportionately higher than in the metropolitan areas. A more affordable mechanism is warranted so that there is an equity between larger and more highly resourced local governments that are often also in lower construction cost geographic areas, when compared to remote local governments dealing with higher project costs caused by low levels of contractor availability and higher costs associated with distance and isolation.

Recommendation: Grant contribution percentages for remote applicants should be reduced (without any grant assessment disadvantage) so as to maintain cost equity across the entire nation.

Terms of Reference: Evaluate how funding arrangements, including indexation freezing, influence the financial sustainability, service delivery capacity and infrastructure investment of local governments

Issue: Lack of a Consumer Price Index increase for ongoing grants results in a progressive “cost-shift” to local governments. By way of an example, the Western Australian state based Local Government Swimming Pool Subsidy (\$3,000) was introduced several decades ago to encourage local governments to provide swimming pools for their communities. The subsidy is to support the annual operational loss that every non-metropolitan swimming pool suffers. It is understood that the grant has never increased since it was introduced, and it certainly has not increased since the mid-1970’s (some 50 years ago). The relative equivalent of \$3,000 in the mid-1970’s would be about \$20,000 today.

This issue was referenced to in Finding #23 of the 2008 Review of Sport and Recreation in Regional Western Australia was that “*Regional local governments have a growing need to significantly upgrade/ replace ageing aquatic infrastructure over the long term. The State will be requested to assist in replacing this vital community resource.*” and that local government representatives of that day sought an increase to the \$3000 public pool operating subsidy from the Department of Treasury and Finance (*Reference - Review of Sport and Recreation in*

Regional Western Australia (July 2008) -Report by Mr Peter Watson MLA (Parliamentary Secretary to the Minister for Sport and Recreation; and to the Minister for the Great Southern) ...but no increase has been forthcoming.

Recommendation: To avoid the gradual decline in their value, that annual grants be adjusted according to CPI to maintain partner and cost equity.

Terms of Reference: Tied/specific-purpose grants and project-based programs, co-contribution requirements and competitive grant processes.

Issue: The competitive nature of some grants disadvantages remote local governments and this results in lower assessment scores by the grant provider. With lower populations and higher costs, projects score lower than for other areas where better financial economies of scale and higher community participation rates can be achieved. Larger better resourced organisations can also propose to undertake projects by contributing a higher proponent contribution, thus promoting a “better bang for the government grant’s buck”. This level of contribution cannot be replicated or achieved by remote local governments.

Recommendation: Grant application scores should be scaled to ensure equity exists across the entire nation and that the exiting advantage held by larger and better resources local governments is neutralised.

Terms of Reference: Examine local government own-source revenue (such as rates, fees, charges and commercial activities).

Issue: Local governments ought to make reasonable efforts to raise their own source revenues. The Shire of Carnarvon is currently reviewing its rates strategy and one of the proposed foundation principles is that the highest reasonable rate levels ought to be considered as part of each budget. Adverse economic circumstances (like higher interest rates, higher inflation, and higher transport costs to remote communities) will have a negative impact on the Shire’s ability to achieve this goal, but even as a remote local government, the Council accepts it needs to play a role in securing a reasonable level of income from its ratepayers and the community generally.

Recommendation: That grant applications from remote local governments that are making every effort to raise a reasonable level of own-source revenue, receive funding priority over large and better resourced local governments.

Terms of Reference: Emergency, disaster recovery and resilience funding.

Issue: Whilst local governments are charged with the responsibility of the recovery phase of large disasters, history highlights that there are significant delays incurred for the reimbursement of expenses incurred by the local government that the state accepts are recoverable from state provided emergency funding. An example of this would be the extensive funding recovery timeline being incurred by the Shire of Derby/West Kimberley’s Fitzroy Crossing flood event, which resulted in the Shire needing to secure a \$5m bridging finance loan for its recovery expenditure.

Whilst local governments can be expected to provide some finance themselves, if funding is expected to exceed a specified limit, then the state government should provide advance payment(s) to limit the local governments financial stress to that financial limit.

Recommendation: Where a local government's emergency recovery expenditure is expected to exceed \$500,000 then the relevant state government should be required to provide advance payment(s) to limit the local government's financial stress to that \$500,000 limit.

Terms of Reference: Identify barriers to infrastructure service delivery, including trends in attracting and retaining a skilled workforce, impediments to security for local government workers and impacts of labour hire practices.

Issue: Remote local governments do not have economies of scale that are comparable with larger metropolitan communities, yet remote local governments are legislatively required to maintain their local governments to minimum standards (e.g. accounting and governance) and they are also expected to provide at least a basic acceptable level of community services. This often cannot be accommodated as for remote local governments, that remoteness can also include an unavoidable overall lower quality of life for its community and its workforce, thus making it very difficult for those remote organisations to attract and retain staff. This is exacerbated by the fact that remote local governments also need to provide the good quality staff housing, to make it attractive for families to explore the opportunity of working for and living in a remote community. Metropolitan local governments do not need to incur these costs and have an abundance of available skilled staff willing to work for them.

Recommendation: That grants be made available to remote local governments, specifically to provide metropolitan standard staff housing and offices.

Terms of Reference: Explore opportunities to improve productivity and coordination of local government.

Issue: Whilst every local government endeavours to continuously improve, remote local governments find this more difficult to achieve, due to lower quality internet connections, longer transport distances (including often the requirement for airline travel costs and hotel accommodation in the capital city (in our case, Perth) for the duration of the training), and longer staff time commitments to attend training remote to their district.

Recommendation: That grants be made available to remote local governments, specifically to provide support for improvements in productivity, like conference and training attendance, and higher level educational opportunities.

Terms of Reference: Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government.

Issue: The Commonwealth Grants Commission Act includes a "minimum grant principle" that each state must abide by when allocating grants commission funding to their local governments. The requirement is that each local government must receive at least a "minimum grant" equal to what it would get if 30% of the

state's general purpose component was to be distributed strictly on a per-capita basis. This is designed to ensure that every local government receives a baseline amount tied to population, but as metropolitan local government population reflect such a high proportionate percentage of the state's population (some 75-80%) the largest portion of this compulsory allocation is provided to the local governments with the least need (which is often reflected in some metropolitan local governments even having an official "negative" assessed need for grant funding under the Grants Commissions assessment methodology, yet they still have a legislative entitlement to receive this minimum grant allocation.

Whilst a remoteness index is already applied at state level when it calculates grant distribution, the Commonwealth could make suitable a legislative change to require a dedicated portion of each state's grant distribution to be allocated to remote local governments.

Recommendation: That the Commonwealth Grants Commission Act be modified to (1) either eliminate entirely, or at least reduce the existing 30% minimum grant provision; and (2) to also include a suitable Remoteness Index that requires states to allocate a higher proportion of the grant to remote communities.

Terms of Reference: Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government.

Issue: Australia is a very large nation with the majority of its population living along the length of the easter sea-board, but a large portion of the nation's wealth comes from the isolated and remote areas in the northern parts of Western Australia where living conditions and costs make economic sustainability very difficult. For example in Carnarvon:

- Freight & Logistics – Transporting materials and goods can cost 30–50% more than in the Perth metropolitan area;
- Staffing & Housing – Remote allowances, relocation packages, and subsidised housing often add \$20–\$50,000 per employee annually to employer costs;
- Travel & Training – Airfares and accommodation for meetings or compliance training can be 2–3 times higher than for metropolitan businesses;
- Utilities & Fuel – Off-grid power and diesel reliance can increase energy costs by 40–60%;
- ICT & Connectivity – Satellite internet and backup systems, service, maintenance and training can add thousands per year to business costs when compared to more highly populated and better serviced areas;
- Maintenance & Repairs – Delays and mobilisation fees for contractors can double service costs;
- Construction & Capital Works – Limited numbers of local suppliers and freight inflate project budgets by 20–40%;
- Community Service Delivery – Outreach programs require extra transport and staffing;
- Emergency Preparedness – Higher costs prevail due to isolation, for bushfire, cyclone, and flood readiness activities; and
- Economies of Scale Disadvantage – A small population base means fixed costs are spread over less sales, raising per-capita expenses.

Recommendation: That the Commonwealth (1) capture more information from remote areas so it can better understand the challenges faced by remote districts and their communities; and (2) provide a higher weighting of financial need to those remote districts and communities, so that the quality of life and economic potential of those districts can be lifted so it more closely reflects existing enjoyed standards in highly populated metropolitan areas.

By improving government policy settings and data, and by making the current grant system more equitable across the nation, it will enhance remote local governments' ability to service their respective communities, and raise remote area living standards and community wellbeing.

More appropriate grant levels to remote districts can be achieved without requiring the nation to contribute any additional funding. In effect, all that would happen would be that a higher portion of the existing funding would be redirected to more remote communities, lifting their quality of life to be a little closer to the standards already in existence within the metropolitan area (and without any noticeable disadvantage being caused to those metropolitan communities).

Regards

Eddie Smith
President

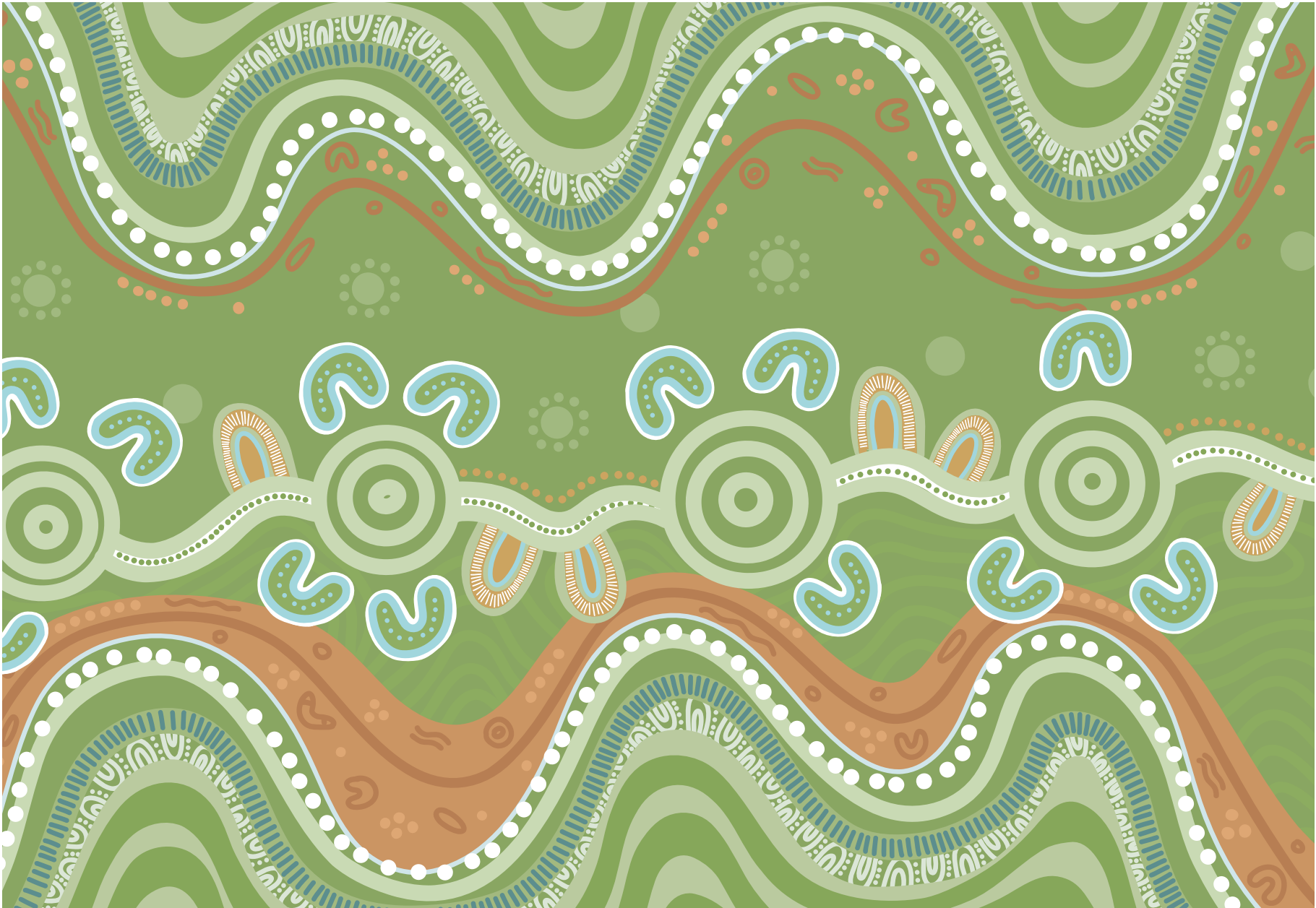




Beyond
Waste 2030
Roadmap

Western Australia's Waste Avoidance and
Resource Recovery Strategy 2030

November 2025



Acknowledgement of Country

We acknowledge the Traditional Owners of the lands upon which we live and work throughout Western Australia and pay our respects to Elders past and present. We recognise the practice of intergenerational care for Country and its relevance to our work and working with the community.

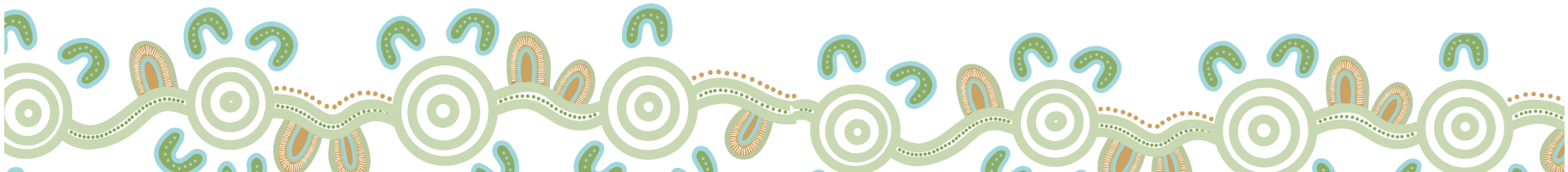
We continue to move forward with a shared commitment to protect and conserve Country for our future generations.

* Country is a term used by Aboriginal people to describe the lands, waterways, and seas to which they are intrinsically linked. This Acknowledgement of Country has been endorsed by the Department of Water and Environment Regulation's Yarning Circle and approved by its Aboriginal Empowerment Board.

P2, 3, 26, 27, 28, 29

Artist: Madeleine Edwards

Madeleine Edwards is a proud Jaru woman from the East Kimberley, with deep ties to Halls Creek and Kununurra. Surrounded by the vibrant landscapes of the Kimberley, her artistic journey has been influenced by her father's acrylic paintings and boab nut carvings. Madeleine's connection to her heritage is also shaped by her experiences camping in Purnululu National Park and learning about Country from her grandmother. A self-taught graphic designer and multi-disciplinary artist, she blends traditional and modern techniques to honour her cultural roots while exploring contemporary storytelling.





Waste Authority

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Acknowledgements

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This document is available in alternative formats and languages on request to the Waste Authority.

Statutory context

The Waste Authority is charged with promoting better waste management practices in Western Australia under the *Waste Avoidance and Resources Recovery Act 2007*. One of the Authority's functions under the Act is to draft, for the Minister for Environment's approval, a long-term waste strategy for the whole of the state for continuous improvement of waste services, waste avoidance and resource recovery, benchmarked against best practice and targets for waste reduction, resource recovery and the diversion of waste from landfill disposal. The strategy takes a 10-year and beyond view and must be reviewed at least every five years. This Discussion Paper supports the waste strategy review process.

In this document, you will find...

Acknowledgement of Country 3

Introduction 6

Beyond WAsTe 2030 Roadmap 7

Beyond WAsTe 2030 snapshot 8

Our 2030 goals and targets 9

A five-year action plan 10

 Priority 1: Intensify our focus on waste avoidance and reuse 11

 Priority 2: Realise the economic potential of recycling
 and the circular economy..... 15

 Priority 3: Foster a resilient recycled organics sector 19

 Priority 4: Support the circular management of
 clean energy technologies and electronics 23

 Priority 5: Improve outcomes for regional and
 Aboriginal communities 26

Our foundations 30

Governance 34

Reporting 34

Review 34

Abbreviations 35

Glossary 36

References 39



Beyond WAsTe 2030 Roadmap 5

Introduction

In February 2019, the Government of Western Australia published the previous Waste Avoidance and Resource Recovery Strategy 2030 (WARR 2030 Strategy; Waste Authority 2019). The strategy provided the vision, objectives, goals, targets and approach for transitioning Western Australia (WA) to a sustainable, low-waste, circular economy in which public health and the environment are protected from the impacts of waste.

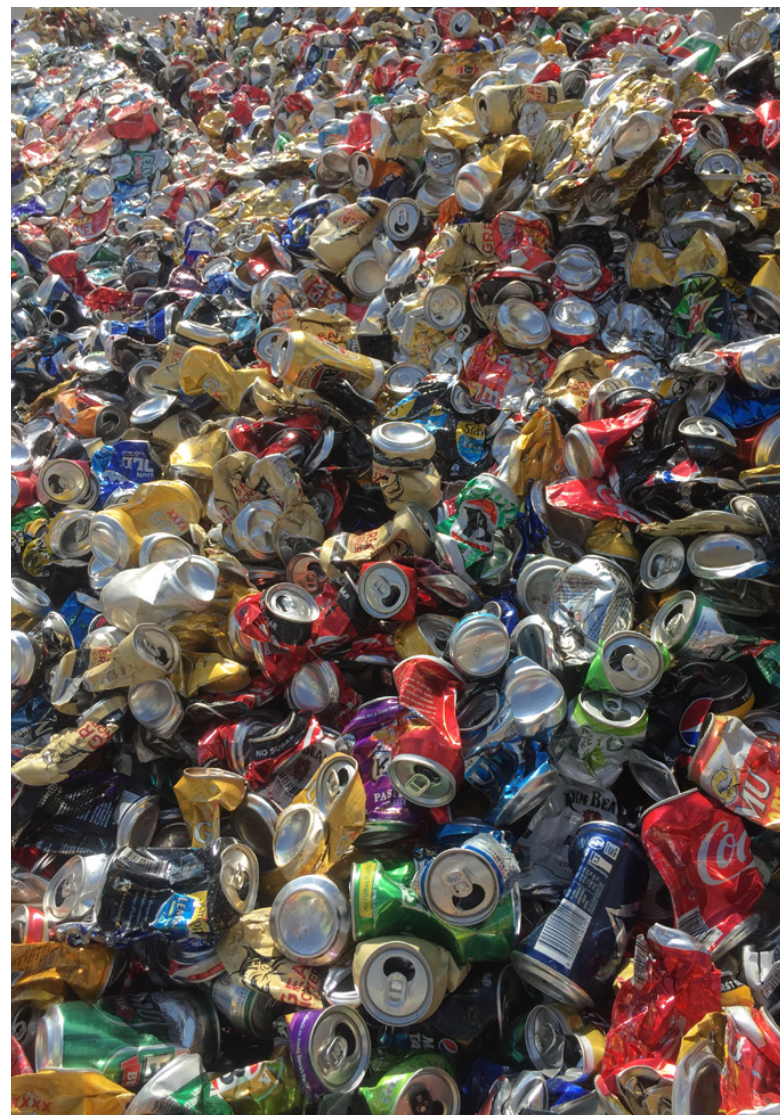
The Waste Authority reviews the waste strategy for the State Government every five years to assess progress against targets, determine strengths and identify new opportunities. This is a requirement under the *Waste Avoidance and Resource Recovery Act 2007* (WARR Act). This draft new waste strategy – Beyond WARR 2030 – provides an updated vision for waste management in WA. It sets the goals, targets and strategic priorities to take us to 2030.

Beyond WARR 2030 will be integral to WA's transition towards a circular economy. It recognises that WA needs waste and recycling systems that are robust, resilient and responsive to our unique geographic, economic and social context. We need to renew our focus, consider innovation and continue to invest in the sector to boost WA's transition to a thriving, resilient circular economy.

The **Waste Authority**, created under the WARR Act, advises the Minister for Environment on matters relating to the WARR Act, and develops the waste strategy for the Minister's consideration.

The Waste Authority, with support from the **Department of Water and Environmental Regulation** (DWER), develops annual business plans and position statements that support the waste strategy, and administers the Waste Avoidance and Resource Recovery Account (WARR Account) for project, program and policy development funding, and monitors and responds to existing and emerging waste issues.

DWER supports the Waste Authority, working with local governments, regional councils, stakeholder groups, the waste management sector and the community to promote understanding of waste avoidance and recycling and achieve the waste strategy's goals and targets.

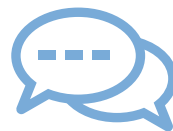


Beyond WAsTe 2030 Roadmap

Beyond WAsTe 2030 – Western Australia's Waste Avoidance and Resource Recovery Strategy 2030 (*Beyond WAsTe 2030*) describes the State's vision for a sustainable, low-waste future powered by a circular economy, where our communities, economy and environment thrive. It sets out the State's waste and recycling goals and targets and outlines five waste strategy priorities for the next five years, all of equal importance.

Beyond WAsTe 2030's goals, targets and priorities will be progressed through a wide range of actions to be undertaken over the next five years. This *Beyond WAsTe 2030 Roadmap* (the roadmap) sets out these actions, addressing the challenges that we face and taking advantage of the opportunities that we can benefit from. The roadmap should be read in conjunction with *Beyond WAsTe 2030* which is available from [here](#).

The 'Beyond WAsTe 2030 snapshot' (page 8) provides an overview and indicates where the roadmap fits in the context of the strategy.



We invite your written feedback

A thorough stakeholder consultation process, held over the past two years, has informed and strengthened *Beyond WAsTe 2030*, particularly where it describes opportunities for government, industry and the community to work together. After the release of a [Directions Paper](#) in 2023 and [draft Waste Strategy](#) in 2024, this third phase of the consultation process marks the final step to gather feedback. It will ensure that the strategy and its roadmap have a strong base to build partnerships and implement actions. After the 28-day consultation period, *Beyond WAsTe 2030* and its roadmap (this document) will be finalised and published.

We welcome your input on *Beyond WAsTe 2030* and its roadmap. Both are [now available](#) for review until **16 December 2025**.

- Electronic written submissions can be emailed to wastestrategyreview@dwer.wa.gov.au.

- Hard copy submissions can be mailed to:

Waste Strategy Review
Department of Water and
Environmental Regulation
Locked Bag 10
Joondalup DC WA 6919.

If you have any questions or need further information, please email: wastestrategyreview@dwer.wa.gov.au or contact: (08) 6364 7000.

Beyond WAste 2030 snapshot

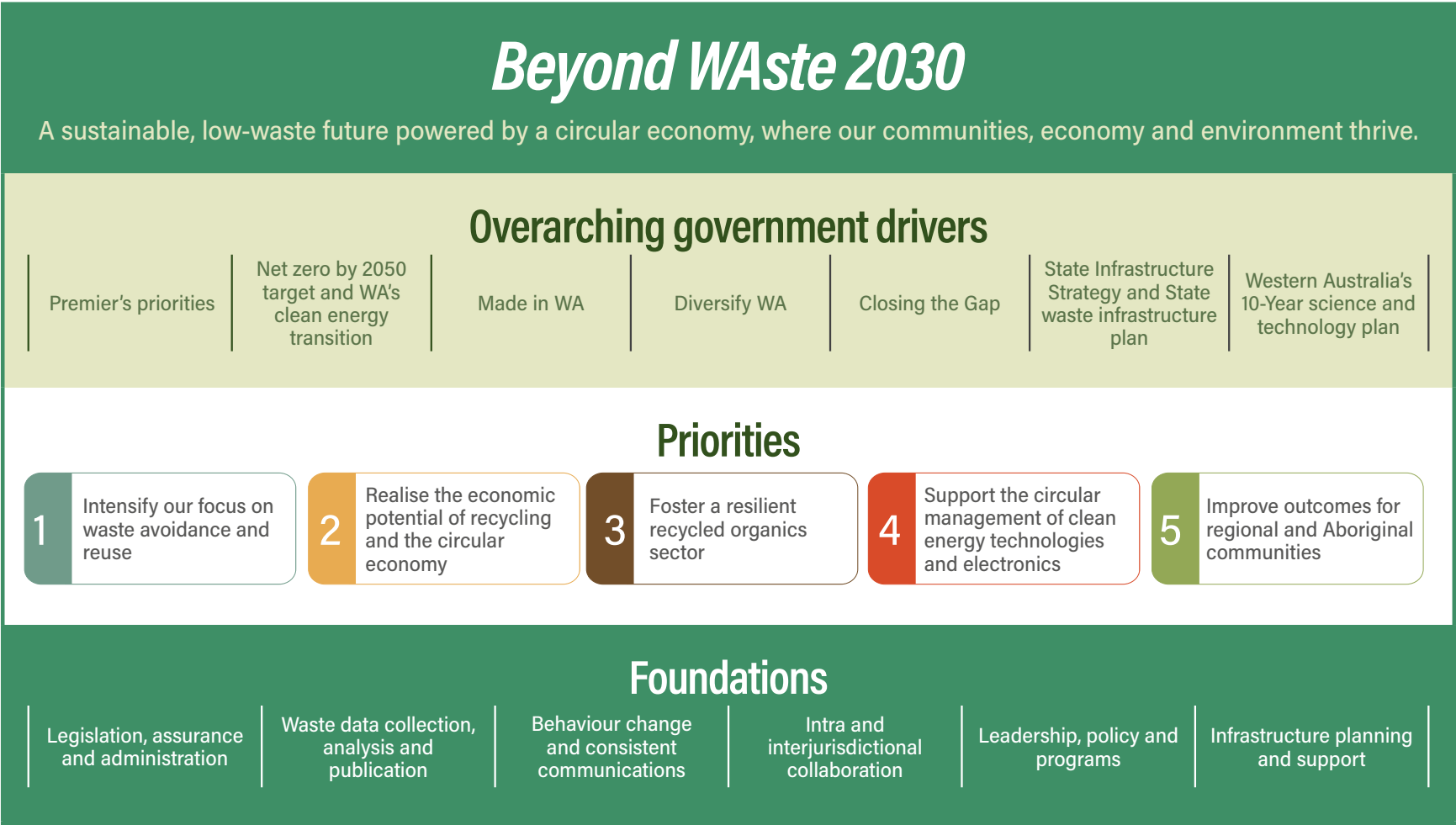


Figure 1: Beyond WAste 2030 snapshot

Our 2030 goals and targets

Beyond WAsTe 2030 has maintained the goals of the previous WARR strategy 2030 (Waste Authority 2019) to avoid, recover and protect. These goals are important to guide the community and industry towards a sustainable, low-waste circular economy. They also frame the priorities that will contribute to delivering the *Beyond WAsTe 2030* vision:

- Avoid: Western Australians generate less waste.
- Recover: Western Australians recover more value and resources from waste.
- Protect: Western Australians protect the environment by managing waste responsibly.

Beyond WAsTe 2030 builds on the targets in the WARR 2030 strategy (Waste Authority 2019) and introduces new ones to address emerging challenges and community expectations.

The targets for *Beyond WAsTe 2030* are set out below. The targets will be measured against a 2014–15 baseline, unless stated otherwise. The targets that are italicised are new and those that are not italicised have been adopted from the previous WARR 2030 strategy.



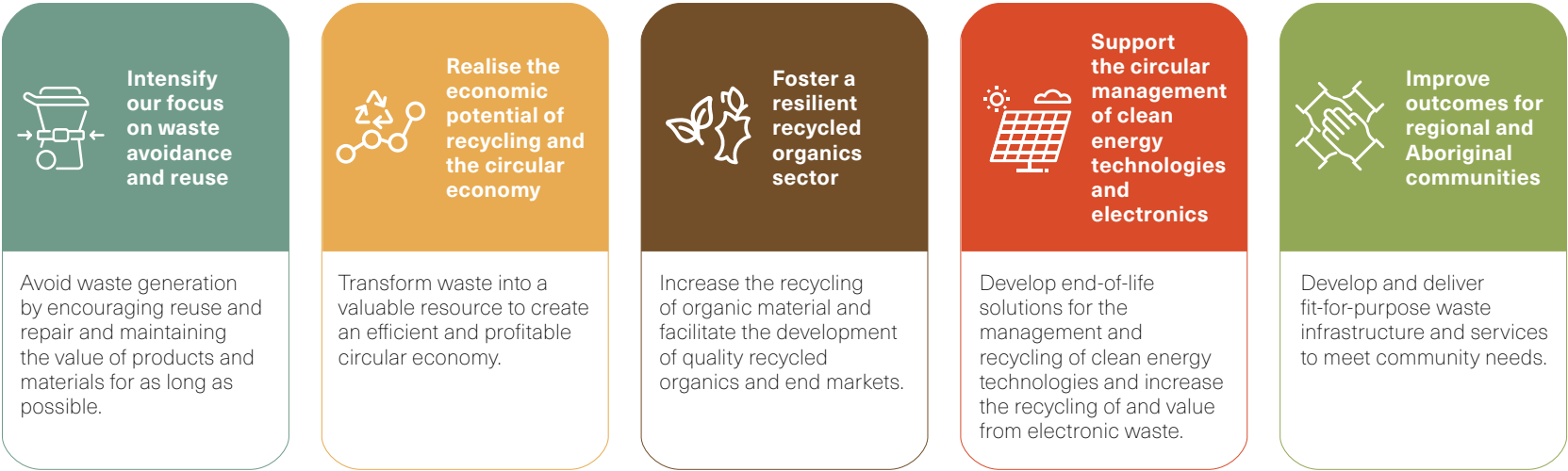
Table 1: *Beyond WAsTe 2030* targets

2030 goals	Avoid Western Australians generate less waste.	Recover Western Australians recover more value and resources from waste.	Protect Western Australians protect the environment by managing waste responsibly.	Avoid – Recover – Protect cutting across each of the three goals
2030 targets	<ul style="list-style-type: none"> ○ Reduce total waste generated per person by 10% 	<ul style="list-style-type: none"> ○ Recover energy only from residual waste ○ Increase the recycling* rate to 75% <ul style="list-style-type: none"> ▶ MSW: increase the recycling rate to 70% in Perth and Peel, 60% in major regional centres ▶ C&D: increase the recycling rate to 80% ▶ C&I: increase the recycling rate to 80% ○ All local governments in the Perth and Peel regions implement better practice FOGO collection systems 	<ul style="list-style-type: none"> ○ No more than 15% of waste generated in Perth and Peel is sent to landfill ○ Work towards eliminating illegal dumping ○ All waste is managed and/or disposed of using better practice approaches and facilities ○ A 20% reduction in litter (on a 2024 baseline) 	<ul style="list-style-type: none"> ○ Reduce disposal of organic waste to landfill by 50% (from 2019–20 levels)

* To avoid confusion and align with the terminology used by other jurisdictions, *Beyond WAsTe 2030* uses the term 'recycling' to replace 'materials recovery' used in the previous strategy. The term 'energy recovery' is commonly used to describe the energy recovered from waste processed via energy recovery (waste-to-energy) facilities, while resource recovery includes energy recovery and recycling.

A five-year action plan

Through a range of actions, this roadmap seeks to deliver the *Beyond WASTE 2030* goals, targets and priorities. The actions are grouped under the strategy's priorities, which are all equally important:



Actions identified under one priority may also provide benefits under other or multiple priorities.

The roadmap includes another category of actions: **foundational actions**. These are actions that cut across or support the delivery of most or all of the priorities; or the strategy's vision, goals and targets; or are required to support the development of policy and programs or improve waste management across the state in other ways.

The timeframe for implementation of actions under the roadmap is as follows:

- Ongoing action: action to start and run through the five-year life of the strategy.
- Short term: action to start and finish in one to two years.
- Medium term: action to start and finish in three to five years.
- Long term: action to start in five years and finish after 2030.

This roadmap is designed to remain flexible so that actions can be adapted, expanded or refined in response to emerging challenges, new opportunities and lessons learned. This adaptability will ensure the strategy and roadmap continues to deliver meaningful outcomes over its five-year life. We will provide a progress update at the mid-point of the strategy to assess achievements, highlight areas for adjustment, and confirm the actions remain on track to achieve the *Beyond WASTE 2030* goals, targets and priorities.

Priority 1: Intensify our focus on waste avoidance and reuse



Our aim: Avoid waste generation through reuse and repair and maintaining the value of products and materials for as long as possible

Meeting our 2030 target of reducing our waste generation by 10 per cent means a reduction from 2,452 to 2,207 kilograms of waste per capita. However, reducing waste is not just a numbers game. Every tonne of waste avoided, reduced or recycled lightens the pressure on our environment, cuts emissions, protects community health, and frees up resources for future generations.

We can reduce our waste generation by transitioning to a circular economy model, which aims to keep materials in use for as long as possible. To achieve this, we must undertake higher-order waste hierarchy outcomes such as avoidance, reuse and repair. This approach will involve modifying government policies, infrastructure development (also discussed under Priority 2), and encouraging behaviour changes in individuals and businesses.

Industry has an important role to play in avoiding waste. Industry can incorporate circular economy objectives throughout the lifecycle of their products by minimising waste and environmental impacts during the design, manufacture, use and disposal phases of their products. Innovative

and smart systems, as well as technological advances to improve product design, can reduce a product's material footprint and create longevity by making the product durable, repairable and recyclable.

Extended producer responsibility and product stewardship schemes support industry to take responsibility for their products to end-of-life and can encourage circular product design that avoids and reduces waste. We will continue to work with the Australian Government and other jurisdictions on national product stewardship schemes, reforms to packaging, and improving the 'right to repair' for consumers.

Education and behaviour change programs will encourage shifting patterns of consumption and encourage Western Australians to consume fewer resources, donate responsibly to charitable organisations, and choose reuse or repair options where possible.

Many local governments and charitable organisations already play a key role in the reuse and repair of products in WA through initiatives such as charity shops and repair hubs.

Supporting these initiatives can provide greater community access and, therefore, an opportunity to empower Western Australians to reuse and repair products. Research into higher-order initiatives of reuse and repair is important to quantify their environmental, economic and social benefits. This will enable better integration of these initiatives into circular economy policies and programs.

At a national level, there is an increased focus on waste avoidance: the National Food Waste Strategy has a target to halve Australia's food waste by 2030 (Australian Government 2017).





What success looks like

- **Research, innovation and the development of new technologies and systems will facilitate increased waste avoidance, reduction and circularity:** We will partner with other jurisdictions, industry and academia to undertake research and support innovative approaches to increase waste avoidance, reduction and circularity.
- **Businesses and government agencies will be supported to avoid and reduce waste:** We will collaborate with different levels of government, industry, research institutions, and academia to foster innovation and identify new technologies and systems that avoid and reduce waste and encourage circularity.
- **Western Australians will be empowered to avoid, reuse and reduce waste:** We will develop and implement evidence-based behaviour change programs and support organisations and initiatives to empower Western Australians to avoid unnecessary waste, donate responsibly to charitable organisations, and choose reuse or repair options where possible.
- **Charities, social enterprises, local governments and commercial operators will be supported to increase reuse and repair:** We will work with charities, social enterprises, local governments and commercial operators to undertake research and identify and trial options to increase reuse and repair.

Relevant 2030 targets

- **AVOID:** Reduce per capita waste generation by 10 per cent
- **RECOVER:** Increase the recycling rate to 75 per cent
- **PROTECT:** No more than 15 per cent of waste generated in Perth and Peel is sent to landfill
- **AVOID – RECOVER – PROTECT:**
 - > Reduce disposal of organic waste to landfill by 50 per cent (from 2019–20 levels)
 - > All waste is managed and/or disposed of using better practice approaches and facilities





Priority 1 actions: How we will intensify our focus on waste avoidance and reuse

Outcome	Action	Lead agency	Timing
1.1 Encourage research, innovation and the development of new technologies and systems that avoid and reduce waste and encourage circularity	1.1.1 Implement the Sustainable Infrastructure Policy and online knowledge hub Establish a mandate for use of lower-carbon, reuse and recycled products through the Sustainable (Transport) Infrastructure Policy. Share knowledge, research and opportunities with industry partners via the CircleZero knowledge hub.	Transport portfolio	Short term
	1.1.2 Establish a systems-wide understanding of product and material circularity in transport infrastructure Assess material flows, built stock data, material forecasts and regional supply chain networks as the basis for identifying circularity opportunities in transport infrastructure.	Transport portfolio	Short term
	1.1.3 Invest in research and trials to support reuse and use of recycled and low-carbon materials across transport infrastructure and assets Continue to partner with industry and academia to undertake research, product development and trials to support use of sustainable materials in transport infrastructure and assets.	Transport portfolio	Ongoing
	1.1.4 Investigate applying national circular economy metrics and targets in WA and support a methodology to measure circularity in WA Where feasible and appropriate for WA's context, adapt national metrics to measure avoidance and circularity, develop measures and targets consistent with national targets, and support a new WA-specific circularity measurement methodology.	DWER	Ongoing
1.2 Support businesses and government agencies to avoid and reduce waste	1.2.1 Develop and implement systems to increase waste avoidance in food and beverage manufacture and agribusiness DPIRD, End Food Waste Australia and Curtin University will continue to implement a project with food and beverage manufacturers (post farm gate) to reduce waste.	DPIRD	Short term
	1.2.2 Continue to implement the Plan for Plastics, using evaluation, research and national harmonisation to inform future plastic policy Continue to support stakeholders and the community to adjust to nation-leading bans on single-use plastic items and materials. Be involved and stay abreast of emerging information and needs to inform design of future actions targeting plastics.	DWER	Ongoing
	1.2.3 Implement the Department of Health's Strategy for an environmentally sustainable, low carbon and climate resilient healthcare system 2024–2030 Focus on sustainable procurement; optimise opportunities to reuse, refurbish and recycle medical devices and equipment where appropriate; reduce single-use consumables and develop interventions to minimise food waste in healthcare facilities.	Department of Health	Ongoing
	1.2.4 Pursue options to improve waste management across State Government agencies Identify and implement options and mechanisms to improve waste management, avoidance, reuse, recycling and recovery across-government to ensure waste managed according to the waste hierarchy, principles of a circular economy and the waste strategy.	DWER	Ongoing



Outcome	Action	Lead agency	Timing
1.3 Empower Western Australians to avoid, reuse and reduce waste	1.3.1 Support Plastic Free July Support the work of the globally recognised Plastic Free July campaign which empowers communities, businesses and governments to reduce plastic waste.	DWER	Short term
	1.3.2 Implement targeted consumer/community education on responsible charitable donations Support charitable recyclers, through implementing a public education campaign focused on improving donation behaviours.	DWER	Medium term
	1.3.3 Support the Nationwide Consumer Behaviour Change Campaign for Food Waste Support local adoption of the national End Food Waste Australia campaign, launched in 2024.	DWER	Ongoing
1.4 Work with charities, social enterprises, and commercial operators to increase reuse and repair	1.4.1 Support research that accelerates reuse and repair in WA Support Charitable Reuse Australia to quantify reuse and its impacts, to support policy and program development.	DWER	Short term
	1.4.2 Support local repair, reuse and share centres Develop and implement a program and funding model to increase access to repair, reuse and share options, capitalising on existing local government infrastructure.	DWER	Medium term
	1.4.3 Support reuse through the Charitable Recyclers Rebate Program Continue to rebate the landfill levy paid by charitable recyclers on unusable material.	DWER	Ongoing



Priority 2: Realise the economic potential of recycling and the circular economy



Our aim: Transform waste into a valuable resource to create an efficient and profitable circular economy.

Waste represents a significant economic loss to the state's economy. In 2023–24, 35 per cent, or around 2.5 million tonnes of WA's waste was disposed of to landfill. With the right approach, infrastructure and technology, many waste streams can deliver greater economic value and create new jobs for the state.

At present, about 4.8 million tonnes of the waste generated in WA is recycled. Three-quarters (77 per cent) of this is circulated back into the state's economy through local markets (mainly C&D and organic waste), while the remainder is transported overseas (20 per cent) or interstate (3 per cent). This demonstrates the significant opportunity to expand local processing, grow WA-based recycling industries, and strengthen end-markets for recovered materials.

In a circular economy, materials that would once be disposed of are treated as valuable commodities, creating new jobs, stimulating investment, and providing a sustainable source of raw materials. Creating robust markets for recycled materials is crucial for making recycling a financially viable industry. By developing a strong market for recycled materials, we encourage businesses to innovate and create new products from recycled content when

they know there is a profitable market for them. From there they can scale-up their operations, increasing both the capacity to recycle materials and to manufacture goods from them.

The Recovered Materials Framework is WA's key mechanism for reclassifying waste into valuable resources, unlocking new markets and driving innovation in recycling and reuse.

Investing in research and development will unlock innovative and efficient ways to recycle materials, including those that are difficult to process and recycle such as soft plastics, and address the key economic barriers to recycling. Support for advanced recycling technologies help make recycled products and materials more competitive against new, or raw materials.

Government procurement is another influential market driver and there are opportunities to create and increase market demand for recycled products and circular and sustainable products and services within the WA Government procurement system. We can also provide leadership for businesses and the community by demonstrating our commitment to sustainable procurement practices.

The *State waste infrastructure plan* (DWER 2024) highlights the need for investment in local recycling and consolidation infrastructure to optimise waste as a resource. Stakeholders have highlighted the need for more viable, local recycling options in WA.



Dam covers made 30 per cent recycled material, later reused in rail extension project



What success looks like

- **Strong and stable markets for recycled products and materials are created:** Through the Recovered Materials Framework, we are building strong, stable markets for recycled products – working with industry to set clear standards, drive innovation, and share success stories that accelerate progress toward WA's recovery targets.
- **Government procurement and use of recycled products and materials is increased:** We will drive market growth for sustainable products and materials, build confidence in local markets, and demonstrate environmental and social responsibility by using our purchasing power (where feasible) to prefer and support waste avoidance, reuse, recycling and the use of recycled and recyclable products.
- **Innovation and research that unlocks the value of circularity is supported:** We will undertake and support research and innovation that develops effective solutions to address specific waste challenges and increases circularity.
- **Infrastructure planning will incorporate circularity principles and foster the development of circular ecosystems:** We will pursue opportunities to better encourage the development of circular ecosystems and outcomes within our strategic and infrastructure planning and development processes and expand our successful Container Deposit Scheme to collect even more uncontaminated recyclable materials.

Relevant 2030 targets

- **AVOID:** Reduce per capita waste generation by 10 per cent
- **RECOVER:** Increase the recycling rate to 75 per cent
- **PROTECT:**
 - > No more than 15 per cent of waste generated in Perth and Peel is sent to landfill
 - > All waste is managed and/or disposed of using better practice approaches and facilities
 - > A 20 per cent reduction in litter (on a 2024 baseline)
- **AVOID – RECOVER – PROTECT:**
 - > Reduce disposal of organic waste to landfill by 50 per cent (from 2019–20 levels)
 - > All waste is managed and/or disposed of using better practice approaches and facilities



Rail ballast reused as drainage in road construction



Priority 2 actions: How we will realise the economic potential of recycling and the circular economy

Outcome	Action	Lead agency	Timing
2.1 Work with industry and government to create markets for recycled products and materials	2.1.1 Develop and implement the Recovered Materials Framework Further develop the Recovered Materials Framework: amend the <i>Environmental Protection Act 1986</i> to include a mechanism to reclassify specific wastes as recovered material, as well as regulations and material declarations to formally acknowledge recovered materials.	DWER	Medium term
	2.1.2 Transition the Roads to Reuse program into the Recovered Materials Framework Review the specifications, application and model of the existing Roads to Reuse program and transition it to operate under the Recovered Materials Framework.	DWER	Medium term
	2.1.3 Investigate options for use of recycled plastics in transport and ancillary infrastructure Trial recycled plastic in noise walls and other products in road and rail projects to determine product effectiveness, maintenance requirements and asset life.	Transport portfolio	Ongoing
2.2 Use government purchasing power to develop and create market stability, build economic resilience and drive innovation	2.2.1 Support waste avoidance, reuse, recycling and use of recycled/recyclable products, where feasible, in new or redeveloped Common Use Agreements (CUAs) and other procurement tools and mechanisms Where feasible, incorporate initiatives into new or redeveloped CUAs that support waste avoidance, reuse, recycling and use of recycled/recyclable products including FOGO-derived products, and explore opportunities available under other procurement tools and mechanisms.	DTF	Ongoing
	2.2.2 Support State Government agencies to use the Recycling and Waste Redirection CUA Support State Government agencies to access services through this CUA to achieve outcomes consistent with the waste strategy.	DTF	Ongoing
2.3 Support innovation and research that unlocks the value of circularity	2.3.1 Pursue opportunities to support circular economy research under the state's science plan Support circular economy research under <i>Western Australia's 10-year science and technology plan 2025–2035</i> (JTSI 2024).	DEED	Short term
	2.3.2 Facilitate and support innovation to improve waste outcomes through Department of Energy and Economic Diversification programs Collaborate with government, industry, research institutions, and academia to foster innovation and develop creative solutions to address specific waste challenges.	DEED	Short term



Outcome	Action	Lead agency	Timing
2.4 Ensure that infrastructure planning and development fosters circularity, industrial symbiosis and the development of circular ecosystems	2.4.1 Incorporate waste management considerations into strategic planning instruments Investigate the possible incorporation of waste management considerations into strategic planning instruments, including investigating opportunities for the consolidation and regionalisation of landfills and recycling infrastructure.	DPLH	Short term
	2.4.2 Expand and continue to provide oversight and system governance support for the Container Deposit Scheme (CDS) Develop the necessary regulatory mechanisms and package of work with industry and the scheme coordinator to expand the scope of the CDS to include wine and spirit bottles and oversee and provide ongoing governance support for the CDS.	DWER	Short term/ Ongoing
	2.4.3 Review, update and build on the findings of the <i>State waste infrastructure plan</i> Review, update and build on the findings of the <i>State waste infrastructure plan</i> (DWER 2024) to guide decision-making for the planning and development of waste infrastructure and pursue options to improve strategic planning for liquid waste infrastructure.	DWER	Long term
	2.4.4 Investigate the barriers and opportunities for developing waste precincts and industrial symbiosis Undertake research and prepare a report to identify the barriers and opportunities to develop waste precincts which facilitate recycling and support industrial symbiosis.	DWER	Long term
	2.4.5 Design, deliver and support infrastructure grants programs for high-impact materials (including batteries, solar panels, organics) Use the existing WasteSorted grants program to target high-impact materials and support the implementation of Commonwealth grant programs.	DWER	Ongoing



Priority 3: Foster a resilient recycled organics sector



Our aim: Increase the recycling of organic material and support the development of quality recycled organics products and end markets.

Organic waste (food organics, garden organics, wood and timber) makes up about 18 per cent of the waste generated in WA and 50 per cent of waste in the general waste bin (in a two-bin system). When organics end up in the general waste stream (red-lidded bin), they are sent to landfill where they decompose and release methane (contributing to the state's greenhouse gas emissions).

The rollout of FOGO services to 63 per cent of Perth and Peel local governments (21 of 33) marks strong progress; however, this result falls short of the WARR 2030 strategy (Waste Authority 2019) target for full coverage in Perth and Peel by 2025. Whilst the FOGO kerbside collection system is well established in Perth and Peel, challenges exist within the broader recycled organics system. Continued support is needed to move towards a system that effectively manages contamination and produces consistent, high-quality recycled products, unlocks new markets, increases infrastructure capacity, and ensures a strong, local recycling industry. Growing the recycled organics industry in WA supports the State Government's ambitions to innovate, diversify and foster a circular economy and local jobs. It also diverts valuable materials from landfill, reduces greenhouse gas emissions, and regenerates soils.

Beyond WAsTe 2030 builds on the previous WARR 2030 strategy (Waste Authority 2019) FOGO target by recommitting all local governments in the Perth and Peel regions to implement better practice FOGO collection systems. This target acknowledges the significant effort of the local governments that have already implemented FOGO. To support this target, we will work with stakeholders to investigate the measures required to facilitate FOGO system readiness and improve the quality and reliability of feedstock supply required to support the growth of, and investment in, the FOGO industry. This could include a potential future FOGO mandate for the local governments in the Perth and Peel regions.

Our focus on organic waste is also driven by state and national policy:

- The *Western Australian Climate Policy* (DWER 2020b) and its aspiration of net zero emissions by 2050 has increased our focus on the impacts of putrescible waste on climate. In 2020, solid waste management contributed 2 per cent of the state's greenhouse gas emissions. Of this, putrescible waste disposal to landfill contributed to about 86 per cent of waste emissions (DCCEEW 2023).

- The *Sectoral Emissions Reduction Strategy for Western Australia* (DWER 2023) highlights that circular economy principles are central to meeting net zero by 2050 and supports emissions reduction opportunities within this strategy. The avoidance and recycling of organic waste can contribute to reducing these greenhouse gas emissions.
- The *National Food Waste Strategy* (Australian Government 2017) has a target to halve food waste by 2030, while the National Waste Policy Action Plan (Australian Government 2024) has a target to halve organic waste to landfill by 2030.



Better practice three-bin kerbside collection system, including FOGO bin



Emerging contaminants

The presence of emerging and long-lasting contaminants like per- and polyfluoroalkyl substances (PFAS) in waste streams can complicate recycling processes, contaminate landfill sites, and pose risks to human health and ecosystems as these products do not break down naturally. They are commonly found in firefighting foams, non-stick coatings, water and stain-resistant products, and paper coatings, including some types of food packaging.

The State Government is taking action to prevent contaminants like PFAS entering the waste stream by:

- participating in the Intergovernmental Agreement on a National Framework for Responding to PFAS Contamination
- supporting work on national packaging design standards to prevent harmful chemicals like PFAS being added to food and product packaging
- providing input into the *PFAS National environment management plan*
- adopting the Industrial Chemicals Environmental Management Standard (IChEMS) to reduce the impacts of industrial chemicals, including PFAS, on people and the environment.



What success looks like

- **The quality of FOGO-derived recycled organics is improved:** We will work with local governments and processors to support the production of high-quality FOGO-derived products by addressing contamination and developing product specifications and quality assurance.
- **End markets for recycled organic products are supported:** We will support the growth and development of sustainable end markets for recycled organic products through research, promotion and funding.
- **Industry certainty and growth is facilitated:** We will work with the organics sector to ensure adequate FOGO processing capacity, develop guidance and an assurance regime that facilitates stability and growth.
- **Recycling of organic waste from municipal sources is increased:** We will work with local governments to implement FOGO across Perth and Peel, addressing some of the current challenges associated with implementation.

Relevant 2030 targets

- **AVOID:** Reduce per capita waste generation by 10 per cent
- **RECOVER:**
 - > Recover energy only from residual waste
 - > Increase the recycling rate to 75 per cent
 - > Initiate mandatory provision of a separate FOGO kerbside collection service by all local governments in the Perth and Peel regions
- **PROTECT:**
 - > No more than 15 per cent of waste generated in Perth and Peel is sent to landfill
 - > All waste is managed and/or disposed of using better practice approaches and facilities
- **AVOID – RECOVER – PROTECT:** Reduce disposal of organic waste to landfill by 50 per cent (from 2019–20 levels)



Priority 3 actions: How we will foster a resilient recycled organics sector

Outcome	Action	Lead agency	Timing
3.1 Support local governments and processors to produce high-quality FOGO-derived recycled organics	3.1.1 Undertake research and review the materials accepted in kerbside FOGO to help prevent compost contamination. Work with industry and local governments to review materials currently accepted in kerbside FOGO bins and support local governments to educate households if changes are made.	DWER	Short term
	3.1.2 Support local governments with better-practice kerbside contamination management for two-or three-bin kerbside services. Work with local governments to create better-practice kerbside contamination management guidance and support the development and implementation of local government contamination management plans.	DWER	Medium term
	3.1.3 Develop 'fit-for-purpose' specifications and guidelines for use of recycled organic products and quality assurance. Support research and develop fit-for-purpose product specifications and guidelines for uses of recycled organics products and consider the role of the Recovered Materials Framework in quality assurance.	DWER	Medium term
	3.1.4 Identify and develop a holistic approach to waste management processes in locations and facilities identified as 'hotspots' for contamination. Work with stakeholders to identify locations with continuously high kerbside-bin contamination and test behaviour change and other policy interventions.	DWER	Long term
	3.1.5 Investigate barriers and safe pathways for certified compostable food packaging in organics recycling. Investigate end-of-life pathways for certified compostable food packaging, including consideration of supporting actions such mandatory labelling of certified products and independent compliance testing.	DWER	Long term
	3.1.6 Support local governments to audit and analyse contamination and potential material recycling opportunities in kerbside bins, with a focus on FOGO. Work with local governments to support the collection of consistent data through kerbside waste audits and use the data to inform behaviour change initiatives, policies and programs.	DWER	Ongoing





Outcome	Action	Lead agency	Timing
3.2 Provide grants support and research to develop sustainable end markets for recycled organic products	3.2.1 Promote the use of recycled organic products via awareness campaigns and supporting trade events Facilitate increased awareness of the applications for and the benefits of using recycled organic products, connecting producers with end users.	DWER	Medium term
	3.2.2 Provide targeted funding to support market development for recycled organics, including FOGO-derived products. Design and implement a targeted grants program to support the production of quality FOGO-derived products, expand existing and develop new markets for recycled organic products including potentially providing incentives for uptake, research and development, trials and evaluation.	DWER	Ongoing
	3.2.3 Relaunch FOGO campaign to support the adoption of the agreed FOGO list of inputs. Implement a public awareness campaign and produce supporting resources, as part of the WasteSorted toolkit, to support better waste sorting and the increased uptake of FOGO.	DWER	Short term
	3.2.4 Implement the Western Australian Bioeconomy Strategy, including the Western Australian Advanced Biofuel Strategy. Draft, consult and implement the <i>Western Australian Advanced Biofuel Strategy</i> and engage with DWER on opportunities to incorporate organic waste within the plan.	DPIRD	Ongoing
3.3 Facilitate industry certainty and growth through system assurance and regulation	3.3.1 Develop guidance on emerging contaminants in recycled organics to support better-practice organics recycling. Develop guidance on contaminants in recycled organics as evidence and research emerges, starting with per and polyfluoroalkyl substances (PFAS).	DWER	Medium term
	3.3.2 Continue to implement the Better practice organics recycling guideline. Provide industry certainty and foster sector growth through clear regulatory frameworks and system assurance that is adequately resourced.	DWER	Ongoing
3.4 Work with local governments and industry to increase the recycling of organics from municipal sources	3.4.1 Investigate measures required to support all local governments in the Perth and Peel regions to implement better practice FOGO collection systems. Work with stakeholders to investigate the measures required to support the uptake of better practice FOGO systems across the local governments in the Perth and Peel regions. This could include a potential future FOGO mandate for the local governments in the Perth and Peel regions.	DWER	Long term
	3.4.2 Implement an infrastructure grant program focused on supporting investment in processing and recycling organic waste. The program will support the construction or purchase of infrastructure and equipment, to decontaminate and recycle organic waste for use in the circular economy.	DWER	Ongoing

Priority 4: Support the circular management of clean energy technologies and electronics



Our aim: Develop end-of-life solutions for the management and recycling of clean energy technologies and increase the recycling of and value from electronic waste.

With WA's commitment to net zero emissions by 2025 and as the state accelerates its renewable energy transition, we are seeing rapid growth in home and grid-scale solar photovoltaic (PV) systems, battery energy storage systems and wind turbines. We are also seeing the replacement of older PV systems with new and more efficient models. This transition is essential for decarbonisation, but it also brings a new generation of complex waste streams that require proactive management. Technology and infrastructure to ensure the valuable materials from these waste streams can be recovered and recycled will be needed. At present there are several challenges associated with the end-of-life management of clean energy technologies, including:

- Some panels contain toxic materials which require specialised handling to prevent environmental release and harm.
- While steel and other metals from wind turbine towers can be recycled, the turbine blades are generally made of composite materials, which are challenging to recycle. In addition, the size and weight of turbine components (including the blades and towers) make decommissioning and transport to a recycling or disposal facility logistically complex and costly.

The industry for recycling solar panels is still developing, and large-scale facilities are required to handle the massive volume of panels expected to reach the end of their lifespan in the coming years. Similarly, while recycling technologies currently exist to recycle wind technologies, they are not yet at the scale required to handle the volume of blades that need to be retired across the country.

E-waste – which includes batteries, computers, mobile phones and other electronic equipment used across households, businesses and industry – has become one of the fastest growing waste streams. The complexity of this waste stream makes it difficult to manage due to challenges such as:

- Many electronic devices contain toxic substances like lead, mercury, cadmium, and beryllium. If not properly managed, these can leach into the soil and groundwater, causing long-term environmental contamination and posing severe health risks to humans.
- Electronics are made of a mix of materials, such as metals, plastics, glass, and valuable rare earth elements, which are often integrated in complex ways. This makes manual and

mechanical separation for recycling a difficult and costly process.

- The limited scope and relatively low levels of consumer use of national product stewardship schemes (e.g. B-cycle for removable batteries; Mobile Muster for mobile phones; National Television and Computer Recycling Scheme for laptops and tablets) leaves gaps in collection and recycling of these materials.

In addition, lithium-ion batteries are severely impacting the waste sector because of the risk of fire when the batteries are damaged. The Australian Council of Recycling estimates that lithium-ion batteries cause about 10,000 to 12,000 fires and heat events around Australia, including about 1,000 per year in WA. Addressing this challenge is a high priority for governments and industry, recognising that this will require multiple complementary actions across the system.

The Clean Energy Council projects that the value of materials recovered from end-of-life solar panels alone in Australia will surpass \$1 billion by 2033. Developing end-of-life management and recycling industries for technologies such as solar panels, wind turbine blades and batteries



and e-waste could turn this looming waste crisis into economic opportunities aligned with *Made in WA* and *Diversify WA*. Support for new industries to recover, reuse and recycle solar panels and wind turbines and blades is needed, as well as solutions to ensure the valuable materials from these technologies are recovered and recycled, including the logistics for collection, sorting and transportation. Reusing still-functional solar panels provides another key economic and environmental opportunity with secondary markets for panels potentially providing affordable energy solutions for off-grid applications such as caravans, tiny homes, and rural properties.

Similarly, in relation to e-waste, more needs to be done to prepare for the increased volumes as the various classes of waste – particularly batteries – begin to reach their end of life and are disposed of. This includes developing opportunities and systems for safe collection, reuse, recovery and recycling infrastructure, and educating consumers about safe disposal pathways for all types of e-waste and batteries. This presents WA with the opportunity to foster innovation in new technologies and approaches, and establish new industries and jobs (including in regional areas) while supporting the development of a circular economy.



What success looks like

- **The risk from end-of-life batteries is reduced:** We will continue to advocate for nationally harmonised solutions and national leadership while engaging with industry and the community to identify and progress meaningful efforts to reduce the instances and impacts of battery fires.
- **Options to recover and recycle resources from clean energy technologies are identified:** We will work with industry to identify end-of-life options for solar panels and wind energy technologies.
- **Recycling of e-waste and batteries is increased:** We will work with waste service providers and local governments to plan for and develop a collection network and product stewardship arrangements for batteries that will facilitate increased battery recycling.
- **The value from end-of-life e-waste is recovered and risks are reduced:** We will continue to implement the e-waste to landfill ban to mitigate the environmental and fire risks posed by e-waste in landfill and support the development of markets for the recycling and recovery of valuable materials from e-waste.

Relevant 2030 targets

- **AVOID:** Reduce per capita waste generation by 10 per cent
- **RECOVER:**
 - > Increase the recycling rate to 75 per cent
- **PROTECT:**
 - > No more than 15 per cent of waste generated in Perth and Peel is sent to landfill
 - > All waste is managed and/or disposed of using better practice approaches and facilities



Priority 4 actions: How we will support the circular management of clean energy technologies and electronics

Outcome	Action	Lead agency	Timing
4.1 Work with industry to recover and recycle resources from clean energy technologies	4.1.1 Identify recycling opportunities as a complementary action to the Wind Turbine Manufacturing Initiative Identify opportunities to enhance the capacity and capability of WA businesses to participate in wind energy decommissioning and recycling, as part of wind energy supply chains.	DEED	Short term
	4.1.2 Investigate options for end-of-life solar panels Establish a project to investigate recovery, reuse and recycling options for end-of-life solar panels to inform a possible future national product stewardship scheme.	DWER	Medium term
4.2 Collaborate with governments and industry to increase recycling and safe and effective collection of e-waste and batteries*	4.2.1 Facilitate the development of a collection network for embedded batteries Work with waste service providers and local governments to provide accessible consumer collection options for devices with embedded batteries such as vapes and e-scooters.	DWER	Short term
	4.2.2 Forward planning for battery recycling infrastructure Forecast WA's end-of-life battery volumes and use the results to target policies which enable local battery recycling capacity to meet emerging critical needs for key battery types.	DWER	Medium term
	4.2.3 Develop Western Australian product stewardship arrangements for batteries Develop and implement product stewardship arrangements for battery collection and recycling (in the absence of a national scheme).	DWER	Medium term
4.3 Support the recovery of value and mitigate the risks from e-waste	4.3.1 Continue to implement the e-waste to landfill ban Continue the existing e-waste to landfill ban that prohibits the disposal of regulated e-waste to landfill.	DWER	Ongoing

* Including PV, lithium-ion batteries, small, embedded batteries, and batteries from houses, e-scooters, cars and mobility scooters.



Priority 5: Improve outcomes for regional and Aboriginal communities



Our aim: Develop and deliver fit-for-purpose waste infrastructure and services to meet community needs.

Of WA's 139 local government areas, 106 are located outside of the Perth and Peel regions. In these regional areas, excluding Aboriginal communities, local governments are responsible for delivering solid waste management services and associated infrastructure. In addition, regional community groups, schools and volunteer organisations play a valuable role by acting as key connectors, supporting engagement and helping to communicate consistent waste messaging across the state.

About 15,000 people, or around 12 per cent of WA's Aboriginal population, live in 239 permanently occupied and 68 seasonal remote Aboriginal communities and Aboriginal town-based reserves, primarily in the Kimberley and Pilbara regions. Government-funded waste management services in Aboriginal communities are primarily delivered by Aboriginal Community Controlled Organisations (ACCOs). These services support 138 communities across 20 local government areas with services such as waste collection, road and airstrip maintenance, fire breaks and landfill management.

However, service delivery remains uneven. Many communities lack coordinated support, and unclear responsibilities continue to create service gaps and funding challenges, thus hindering consistent and effective waste management outcomes.

WA's vast and diverse geography, dispersed population, and poor road conditions present significant waste management challenges. These include:

- high cost and logistical challenges in collecting and transporting waste and recoverable materials to waste-compliant landfills or recycling facilities
- smaller and informal landfills, common in Aboriginal communities, are often not constructed to modern standards, increasing the risk of groundwater and soil contamination and posing threats to human health and the environment
- limited infrastructure for sorting, processing or recycling materials, combined with absent local markets for recycled products, makes it logistically difficult and uneconomic to turn waste into a resource

- illegal dumping is widespread, with contaminated sites containing hazardous materials such as asbestos, batteries and chemicals from disposal of cars, white goods and tyres – these pose significant health risks to communities and pollute the environment
- regional communities face resource constraints and staffing challenges, limiting their ability to improve waste management systems.

We recognise that a 'one size fits all' approach for regional WA is impractical. Regional and Aboriginal communities need appropriate waste infrastructure and culturally appropriate, economically viable and tailored services to improve waste management and recycling along with environmental and health outcomes. Strengthening partnerships between communities, local governments, Aboriginal corporations and State Government agencies is essential for improving waste management outcomes. In addition, collaboration with industry and investment in innovative technologies can help build resilient regional economies, create local jobs, incentivise recycling, and reduce the reliance on raw materials by closing the loop where possible. This priority recognises the State Government's role in providing the necessary foundations to contribute to the structural, economic and social changes required for improved life outcomes for Aboriginal people in WA.





This priority and related actions align with other important State Government commitments, such as:

- The [National Agreement on Closing the Gap](#) aims to enable Aboriginal and Torres Strait Islander people and governments to work together to overcome the inequality experienced by Aboriginal and Torres Strait Islander people, and achieve life outcomes equal to all Australians.
- [Closing the Gap target 9b](#) aims to ensure all Aboriginal households receive essential services, that meet or exceed the relevant jurisdictional standard, including for solid waste management, by 2031.
- The [Aboriginal Empowerment Strategy](#) recognises that the foundations of Aboriginal people's empowerment have been eroded by past policies and must be restored to achieve better outcomes. It provides a high-level framework for future state government policies, plans, initiatives and programs that contribute to better outcomes for Aboriginal people, built around genuine partnerships and engagement with Aboriginal stakeholders, strong accountability, and culturally responsive ways of working.
- The State Infrastructure Strategy outlines a framework for upgrading essential infrastructure in regional and remote communities.

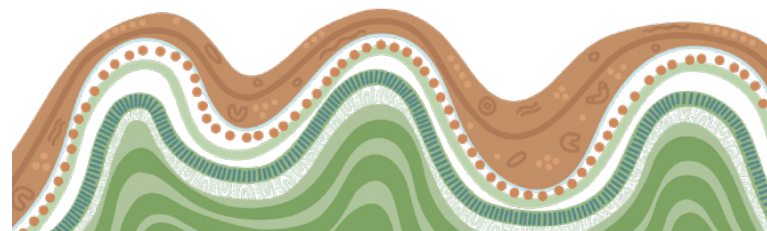
¹ [Closing the Gap](#) was established in response to longstanding inequalities faced by First Australians. Since 2008, governments have worked together to improve living standards, health, education and employment outcomes, aiming to eliminate disparities between Indigenous and non-Indigenous Australians. Target 9b aims to ensure all Aboriginal households have access to essential services, including solid waste management, by 2031.

What success looks like

- **Community-led solutions for managing waste are developed:** We will establish strong collaborations to enable the co-design of policy and programs that are community-owned to improve waste management in Aboriginal communities, enhance community health and protect Country.
- **Waste management initiatives demonstrate economic and environmental benefits for regional WA:** We will work with local partners to develop and implement initiatives that deliver tangible economic and environmental benefits, thereby creating a more sustainable and prosperous future for regional communities and the state.
- **Increased recycling and markets for recycled products are developed in regional WA:** We will collaborate with industry and local governments to increase recycling rates and create sustainable, local markets for recycled products across regional Western Australia. This will transform waste from a liability into a valuable resource, fostering a more resilient, circular economy and delivering clear environmental benefits.

Relevant 2030 targets

- **AVOID:** Reduce per capita waste generation by 10 per cent
- **RECOVER:**
 - > Increase the recycling rate to 75 per cent
- **PROTECT:**
 - > All waste is managed and/or disposed of using better practice approaches and facilities
 - > A 20 per cent reduction in litter (on a 2024 baseline)
 - > Work towards eliminating illegal dumping





Priority 5 actions: How we will improve outcomes for regional and Aboriginal communities



Outcome	Action	Lead agency	Timing
5.1 Work with Aboriginal communities to develop community-led solutions for managing waste	5.1.1 Develop culturally-appropriate waste and litter education and behaviour change resources for community and school to encourage improved litter prevention and waste sorting in Aboriginal communities Work with stakeholders to develop and trial culturally-appropriate waste and littering communications and behaviour change resources for local governments, as well as for WasteSorted Schools and CleanSchools in regional and Aboriginal communities.	DWER	Short term
	5.1.2 Help local government to build and share capacity and resources using an alliance model Implement an alliance model to deliver additional capacity to local government including to support waste sorting, action on repairs, litter and illegal dumping.	DWER	Medium term
	5.1.3 Collect data on existing waste management infrastructure, systems and services related to communities identified under Closing the Gap target 9b² Collaborate with government agencies and communities identified under Closing the Gap to collect data and undertake baseline assessments of existing waste management infrastructure, systems and services, to determine what is needed to meet Closing the Gap targets.	DWER	Medium term
	5.1.4 Work with a regional or remote community, together with the relevant local government, to co-design, develop and implement a culturally informed initiative that identifies local waste management priorities and needs, with a focus on improving related health and wellbeing outcomes Work closely with the community to collect waste data and assess existing service delivery models. Use these insights to co-develop culturally appropriate and responsive policies and programs, including behaviour change initiatives that support effective waste management. Prioritise higher-order waste recovery options and investigate approaches to identify what works best in the context.	DWER	Long term
5.2 Work with local partners to ensure that waste management initiatives reveal both regional economic and environmental benefits	5.2.1 Review Container Deposit Scheme (CDS) services, participation and engagement in the Kimberley region to help address challenges faced in remote and regional communities Review CDS services, participation and engagement in the Kimberley to help address challenges particular to the region.	WARRRL	Short term
	5.2.2 Include waste management clauses in Housing Authority contracts to ensure that contractors are accountable and comply with waste disposal requirements in the regions Develop and enforce contract clauses and guidance for Department of Housing and Works contractors providing services in regional communities to ensure any waste generated is either recycled or disposed of in line with their legal obligations.	Department of Housing and Works	Ongoing

² [Closing the Gap](#) was established in response to longstanding inequalities faced by First Australians. Since 2008, governments have worked together to improve living standards, health, education and employment outcomes, aiming to eliminate disparities between Indigenous and non-Indigenous Australians. Target 9b aims to ensure all Aboriginal households have access to essential services, including solid waste management, by 2031.



Outcome	Action	Lead agency	Timing
5.3 Work with local partners to increase recycling of and develop markets for recycled products in regional WA	5.3.1 Improve understanding of the barriers to a circular economy for recovered resources in regional WA Investigate, manage, and provide financial assistance for research into understanding the barriers to applying circular economy approaches to waste and recovered resources in the mining sector, supporting better outcomes for stakeholders including miners, local and state government, and regional and Aboriginal communities.	Minerals Research Institute of Western Australia	Short term
	5.3.2 Support, where possible, the use of recycled content in regional road and civil works Continue to investigate ways to increase regional recycling of C&D waste through the use of recycled C&D products in road building, transport infrastructure and other civil infrastructure projects.	Transport portfolio	Medium term
	5.3.3 Establish targets for the use of recycled products in local road projects, including in the regions Establish systems and processes to monitor, report and advance the use of recycled materials focusing on (but not being limited to) works funded under the Local Governments Agreement and identify options for increasing the use of recycled materials through the agreement.	Main Roads Western Australia	Ongoing

The *State waste infrastructure plan* (DWER 2024) identifies that:

- Higher recovery rates are needed in every region of WA to meet waste strategy targets. We need to further investigate region-specific gaps, challenges and opportunities to improve recycling infrastructure and services.
- Many regions could benefit from an increased ability to locally recover C&D materials and organic waste from both MSW and C&I sources. Developing local capacity to recover these materials, and local markets for recycled products, can increase regional recovery rates without the cost and emissions associated with transporting waste over long distances to recovery infrastructure in Perth.



Our foundations

As previously discussed, there are six levers or foundations with which the State Government influences waste and recycling in WA. These are:

1. Legislation, assurance and administration
2. Waste data collection, analysis and publication
3. Behaviour change and consistent communications
4. Intra and interjurisdictional collaboration
5. Leadership, policy and programs
6. Infrastructure planning and support

These foundations describe the type of actions developed to support delivery of the waste strategy. The actions under the first four foundations generally cut across and contribute towards multiple priorities in the waste strategy and are set out in the table below. Actions under the fifth and sixth foundations, tend to be more specific to a particular priority and have therefore been included under the priority to which they relate – for example, an action related to supporting the development of recycled organics infrastructure is included under Priority 3: Foster a resilient recycled organics sector.

As with the other actions in the waste strategy, the actions that follow are intended to inform or respond to emerging waste issues, overcome challenges, and seize opportunities related to sustainable waste and resource management, while also fostering the development of a circular economy for future generations.



Tyrecycle East Rockingham facility

Foundational actions

All of these actions will be implemented or led by DWER.

Outcome	Action	Timing
F.1 Legislation, assurance and administration	F.1.1 Review the effectiveness of the waste levy and consult on any proposed changes Analyse and consult on the effectiveness of the waste levy, the impacts of any potential changes on households and businesses, and risk of increased levy evasion.	Ongoing
	F.1.2 Develop a model waste local law under the <i>Local Government Act 1995</i> As part of reforming the Local Government Act and regulations, develop a model waste local law, which is informed by the revised template waste local law developed by DWER, to ensure consistency and best practice across local governments.	Short term
	F.1.3 Undertake legislative review and reform as required Continue to review and implement approved changes to the regulatory framework for waste to ensure it is appropriate, reduces the environmental impacts and risks from waste management, and facilitates adequate processing facilities to process collected materials. Implement the Recovered Materials Framework as the primary mechanism to reclassify waste as a resource, clarifying existing legislative ambiguity.	Ongoing
	F.1.4 Undertake compliance and enforcement Continue to implement compliance and enforcement mechanisms to reduce levy evasion, prevent waste stockpiling and protect the environment from the impacts of illegal dumping.	Ongoing
	F.1.5 Continue to support the implementation of the Household Hazardous Waste (HHW) program Fund the Western Australian Local Government Association (WALGA) to manage the HHW program to collect and dispose of, or recycle HHW from local government HHW drop-off facilities.	Ongoing
	F.1.6 Develop an Illegal Dumping Strategy for WA Work with key stakeholders to develop an Illegal Dumping Strategy to identify actions to address illegal dumping, including the clean-up of illegal dumping sites, and to develop and implement tools and resources to track and address illegal dumping.	Ongoing
	F.1.7 Use artificial intelligence (AI) technology to implement targeted action related to illegal dumping of tyres Use AI technology to identify illegal dumping of tyres and initiate intelligence-led investigations.	Ongoing
	F.1.8 Develop and implement better-practice guidelines for waste facilities and services Develop and implement better-practice guidance for waste facilities and services and review existing guidance to ensure it is fit-for-purpose: increasing recycling and recovery and reducing contamination.	Ongoing
	F.1.9 Administration of grants and programs Undertake the required administration of grants and programs including best-practice systems, review, auditing and management of software.	Ongoing

Outcome	Action	Timing
F.2 Waste data collection, analysis and publication	F.2.1 Conduct regular C&I waste landfill audits to improve data Conduct surveys/audits to improve C&I-related waste data to support the development of policy and programs.	Medium term
	F.2.2 Administer waste and recycling reporting under the Waste Avoidance and Resource Recovery Regulations 2008 and the Waste Avoidance and Resource Recovery (e-waste) Regulations 2024 Administration of data reporting includes data collection, analysis, reporting processes, data integrity, improvement of Waste Data Online, data publication and compliance.	Ongoing
	F.2.3 Administration of the waste levy under the <i>Waste Avoidance and Resource Recovery Levy Act 2007</i> (Levy Act) Administration of the waste levy includes levy collection, analysis of levy returns, assessment of applications for exemption and review of financial assurances.	Ongoing
	F.2.4 Implement and administer local government waste plans and waste plan annual reporting under the <i>Waste Avoidance and Resource Recovery Act 2007</i> Facilitate the development of waste plans, the development of guidance and support for local governments, online reporting and the review and validation of annual waste plan reports.	Ongoing
	F.2.5 Annual public reporting on State Government waste avoidance and resource recovery actions Report on State Government agency implementation of actions and other actions aligned with the waste strategy.	Ongoing
F.3 Behaviour change and consistent communications	F.3.1 Develop and deliver Keep Australia Beautiful litter implementation plan 2025–2030 Develop and implement policy and programs to achieve the litter target and other objectives.	Short term
	F.3.2 WasteSorted Bin-Tagging program Support existing bin-tagging program, encouraging behaviour change through inspection and tagging of residential kerbside bins.	Ongoing
	F.3.3 WasteSorted Grants – community education Implement a grants program to support community waste education projects.	Ongoing
	F.3.4 WasteSorted Schools Continue to deliver the WasteSorted Schools program throughout the state.	Ongoing
	F.3.5 WasteSorted Awards Continue the annual awards ceremony to celebrate innovation and waste management achievements among waste industry enterprises, local governments and the community.	Ongoing
	F.3.6 Maintain and expand statewide WasteSorted behaviour change interventions, tools and programs Continue to deliver, and expand, evidence-based behaviour change interventions, tools, resources and education campaigns to support local government household-waste-sorting education.	Ongoing

Outcome	Action	Timing
F.4 Intra and interjurisdictional collaboration	F.4.1 Participate in national, state and local forums on waste and recycling and related matters Collaborate on and implement policies and projects in partnership with other jurisdictions and the Australian Government, in areas such as textiles, plastics, packaging and kerbside harmonisation.	Ongoing
	F.4.2 Progress the State Emergency Management Committee (SEMC) emergency waste management project to develop state-level arrangements for emergency waste management The SEMC's Community Resilience and Recovery Subcommittee will coordinate the review and development of state-level arrangements to manage complex emergency waste management events.	Ongoing



Governance

The WARR Act is the primary legislation for waste management in WA. The Act establishes the Waste Authority as an independent statutory authority and sets out its roles and responsibilities. One of the Waste Authority's primary functions is to draft the state's long-term waste strategy and update it every five years. The Act also provides the Waste Authority with the power to require reporting on compliance with the waste strategy.

The Minister for the Environment has the responsibility to approve the waste strategy drafted by the Waste Authority.

The Department of Water and Environmental Regulation supports the Waste Authority to achieve the waste strategy's goals, priorities and targets by working to:

- regulate the industry, and develop and implement waste policy, guidance and programs
- manage economic instruments like the state's waste levy
- collaborate with stakeholders – such as other state and local government agencies, other Australian jurisdictions and waste sector enterprises – to influence community and business attitudes and to support innovation
- review the WARR Act
- update data collection and reporting systems.

Reporting

The Waste Authority will continuously monitor progress on the actions in this strategy and share the results in its annual report. Furthermore, it will share progress towards achieving the strategy's targets in the annual *Waste and recycling in WA* report.

State Government agencies must report on how they are implementing their actions toward the strategy each year. Annual reporting enables the monitoring of progress, while also revealing achievements and opportunities for further policy and program development.

All the relevant reports will be made available on the Waste Authority website: www.wasteauthority.wa.gov.au.

Review

The Waste Authority will undertake a formal five-yearly review of the waste strategy, according to the WARR Act's requirements. We will provide a progress update at the mid-point of the strategy to assess achievements, highlight areas for adjustment, and confirm the actions remain on track to achieve the 2030 goals, targets and priorities. As part of our annual business planning process, we will update the priorities and actions in the roadmap, if required, to ensure they align with the government's priorities, changing circumstances and resourcing.



Adopt-a-spot clean up by Care for Hedland and corporate partners

Abbreviations

Abbreviation	Agency title
DEED	Department of Energy and Economic Diversification
DPIRD	Department of Primary Industries and Regional Development
DPLH	Department of Planning, Lands and Heritage
DTF	Department of Treasury and Finance
DWER	Department of Water and Environmental Regulation
Transport Portfolio	Department of Transport, Main Roads Western Australia, Public Transport Authority, METRONET, Westport, Office of Major Transport Infrastructure Delivery
WALGA	Western Australian Local Government Association
WARRRL	Western Australia Return Recycle Renew Limited



Glossary

Term	Definition
Better practice	Practices and approaches that the Waste Authority considers to be outcomes-focused, effective and high performing, based on evidence and benchmarking against comparable jurisdictions. Better-practice guidelines, measures and reporting frameworks are being developed to reflect the different capacities and challenges faced by waste generators and managers. Better practice is synonymous with the term 'best practice' but captures the dynamic nature of best practice.
Circular economy	An alternative to a traditional linear economy (make, use, dispose) in which we keep resources in use for as long as possible – extracting the maximum value from them while in use, reusing where possible, then recycling products and materials. Three core principles underpin a circular economy: design out waste and pollution, keep products and materials in use, and regenerate natural systems.
Commercial and industrial (C&I) waste	Waste produced by institutions and businesses, including schools, restaurants, offices, State Government agencies and facilities, retail and wholesale businesses and industries, including manufacturing.
Construction and demolition (C&D) waste	Waste produced by demolition and building activities, including road and rail construction and maintenance, and excavation of land associated with construction activities.
Drop-off facility	A site where residents can bring their waste or recyclables for disposal.
Energy recovery	Energy recovery refers to the process of converting waste materials into some form of energy, usually as solid, liquid or gaseous fuels or as heat. Energy recovery options are also referred to as 'waste-to-energy' (or energy from waste) and can include both thermal and non-thermal technologies such as incineration, anaerobic digestion or gasification.
Food organics and garden organics (FOGO)	Mixed food and garden organic waste, which generally comes from the municipal solid waste stream. Food organics include waste food, inedible food and parts of food that are not consumed and/or are considered undesirable (such as seeds, bones, coffee grounds, skins and peels). Garden organics include organic wastes that arise from gardening and maintenance activities, such as lawn clippings, leaves, cuttings and branches. Food organics and garden organics can also include other compatible organic wastes such as paper and cardboard.
Food organics (FO)	Organic waste, generally sourced from the commercial and industrial waste stream, which includes waste food, inedible food and parts of food that are not consumed and/or are considered undesirable (such as seeds, bones, coffee grounds, skins and peels).
Garden organics (GO)	Organic waste, generally sourced from the municipal solid waste or commercial and industrial waste streams, which arises from gardening and maintenance activities, such as lawn clippings, leaves, cuttings and branches.
Greenhouse gas emissions	Greenhouse gas emissions refer to the release of gases into the earth's atmosphere that contribute to the greenhouse effect. These gases trap heat and contribute to global warming. Common greenhouse gases include carbon dioxide, methane, nitrous oxide and fluorinated gases.

Term	Definition
Household hazardous waste	Products used in and around the home that have at least one hazardous characteristic (flammable, toxic, explosive or corrosive).
Hazardous waste	Waste that, by its characteristics, poses a threat or risk to public health, safety or the environment.
Illegal dumping	Premeditated littering where people go out of their way to dump waste in public places illegally, typically for commercial benefit or to avoid disposal fees.
Kerbside collection	A regular containerised service that collects waste from a resident's kerbside.
Litter	Waste that is left in public places and not deposited into a bin.
Liquid waste	Wastes that are not solid or gaseous. May refer to sludges and slurries, or other liquids discharged to sewer. May also refer to wastewater.
Major regional centre	Major regional centres are the cities of Albany, Busselton, Bunbury, Greater Geraldton and Kalgoorlie-Boulder, which are local governments outside the Perth and Peel region that have both a relatively large population and reasonable access to markets. Other major regional centres may be identified by the Waste Authority during the life of the waste strategy.
Material recovery	The materials extracted from processing waste (does not include recovered energy). Also commonly referred to as recycling.
Municipal solid waste (MSW)	Waste primarily collected from households and local governments through waste and recycling collections.
Organic waste	Waste materials from plant or animal sources, including garden waste, food waste, paper and cardboard.
Perth and Peel region	The Perth region, or Perth metropolitan region, is the area defined by the Metropolitan Region Scheme. The Peel region is the area defined by the Peel Region Scheme. Municipal solid waste targets are set for the Perth and Peel region to reflect current urbanisation trends and to align with waste infrastructure servicing and planning needs.
Product stewardship	Product stewardship is an approach to managing the impacts of different products and materials. It acknowledges that those involved in producing, selling, using and disposing of products have a shared responsibility to ensure that those products or materials are managed in a way that reduces their impact, throughout their lifecycle, on the environment and on public health and safety.
Putrescible waste	A component of the waste stream likely to become putrid, including wastes that contain organic materials such as food wastes or wastes of animal or vegetable origin, which readily biodegrade within the environment of a landfill.

Term	Definition
Recovered Materials Framework	A regulatory framework enabling the safe and beneficial reuse of waste-derived materials through a formal approval process, while safeguarding human health and protecting the environment, and clearly defining when materials cease to be waste and become a resource.
Recycling	The use of recovered waste materials as substitutes for extracted raw materials. It involves taking waste materials or products and reconstituting them into items that have a market value. Replaces the term 'material recovery' used in the 2019 waste strategy (Waste Authority 2019).
Reprocessing	Using an item or material that might otherwise become waste during the manufacturing or remanufacturing process.
Repurpose	Refers to the process of taking an item or resource that was originally intended for one use and adapting it for a different purpose.
Residual waste	Waste that remains after the application of a better practice source separation process and recycling system, consistent with the waste hierarchy as described in s.5 of the WARR Act. Where better practice guidance is not available, an entity's recycling performance will need to meet or exceed the relevant stream target (depending on its source – municipal solid waste, commercial and industrial or construction and demolition) for the remaining non-recovered materials to be considered residual waste under this waste strategy. The State Government policy position is that only residual waste should be sent to energy recovery facilities.
Reuse	Refers to using a material or item again. It is the most preferable form of recovery under the waste hierarchy because it requires no (or minimal) resources and therefore has no (or minimal) environmental impact.
Waste avoidance	Refers to the prevention or reduction of waste generation, or the prevention or reduction of the environmental impacts (e.g. toxicity) of waste generation.
Waste Avoidance and Resource Recovery (WARR) Account	In accordance with the WARR Act, each year the Minister for Environment must allocate not less than 25 per cent of the forecast levy amount to the WARR Account. Funds in the WARR Account are applied to programs for the management, reduction, reuse, recycling, monitoring or measurement of waste and to support implementation of the waste strategy.
Waste Avoidance and Resource Recovery (WARR) Levy	Also known as the 'waste levy'. A levy on waste received at landfill premises in the metropolitan region and on waste collected in the metropolitan region and received at landfill premises outside the metropolitan region, administered under the Levy Act and Waste Avoidance and Resource Recovery Levy Regulations 2008. The waste levy acts as an economic instrument to reduce waste disposed of to landfill by increasing the price of landfill disposal and generates funds for a range of waste and environmental purposes. In accordance with the WARR Act, each year the Minister for Environment must allocate not less than 25 per cent of the forecast waste levy amount to the Waste Avoidance and Resource Recovery Account.

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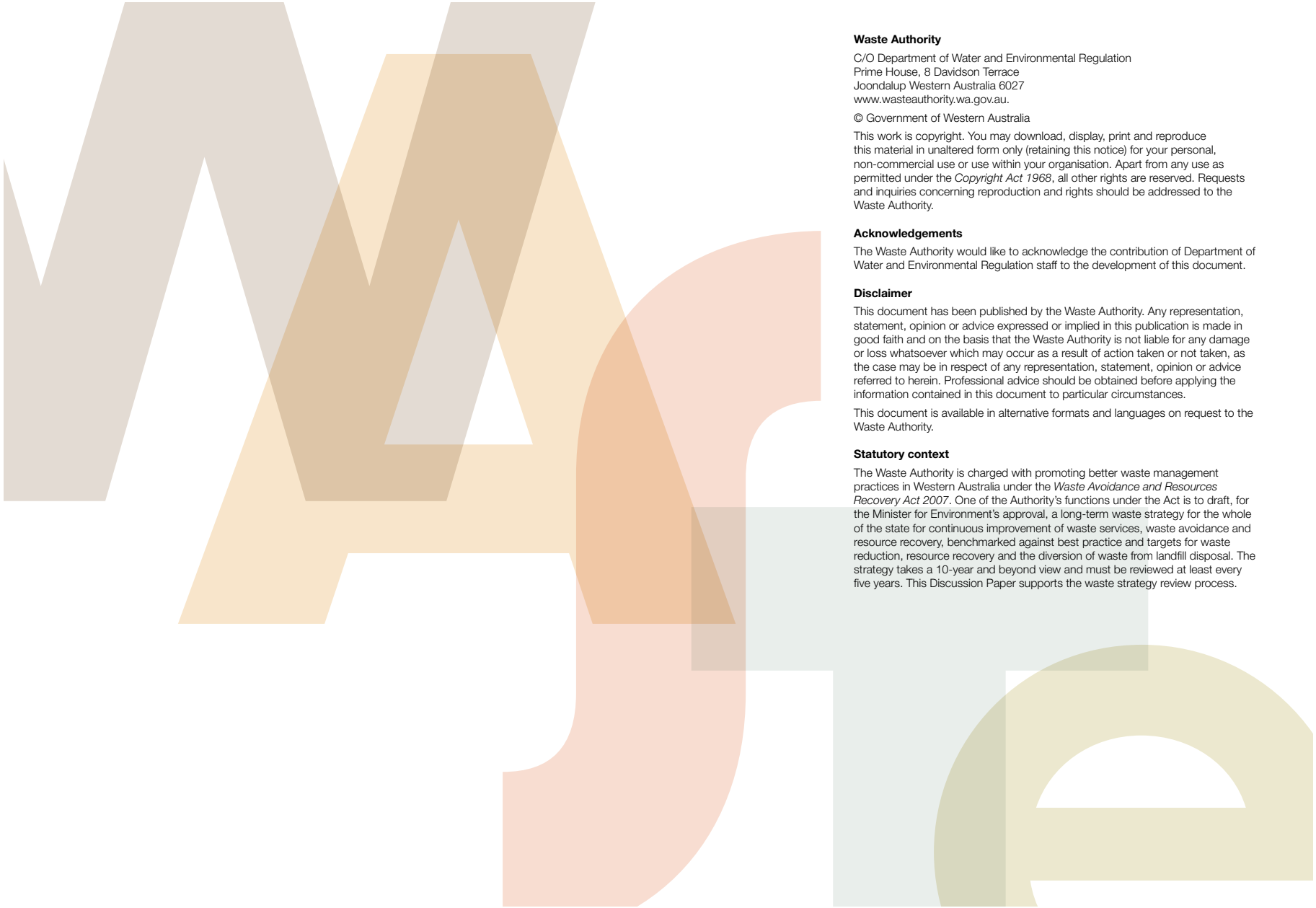


Beyond
Waste 2030

Western Australia's Waste Avoidance and
Resource Recovery Strategy 2030



November 2025



Waste Authority

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Disclaimer

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This document is available in alternative formats and languages on request to the Waste Authority.

Statutory context

The Waste Authority is charged with promoting better waste management practices in Western Australia under the *Waste Avoidance and Resources Recovery Act 2007*. One of the Authority's functions under the Act is to draft, for the Minister for Environment's approval, a long-term waste strategy for the whole of the state for continuous improvement of waste services, waste avoidance and resource recovery, benchmarked against best practice and targets for waste reduction, resource recovery and the diversion of waste from landfill disposal. The strategy takes a 10-year and beyond view and must be reviewed at least every five years. This Discussion Paper supports the waste strategy review process.



Acknowledgement of Country

We acknowledge the Traditional Owners of the lands upon which we live and work throughout Western Australia and pay our respects to Elders past and present. We recognise the practice of intergenerational care for Country and its relevance to our work and working with the community.

We continue to move forward with a shared commitment to protect and conserve Country for our future generations.

Country is a term used by Aboriginal people to describe the lands, waterways, and seas to which they are intrinsically linked. This Acknowledgement of Country has been endorsed by the Department of Water and Environment Regulation's Yarning Circle and approved by its Aboriginal Empowerment Board.

P3, 33

Artist: Madeleine Edwards

Madeleine Edwards is a proud Jaru woman from the East Kimberley, with deep ties to Halls Creek and Kununurra. Surrounded by the vibrant landscapes of the Kimberley, her artistic journey has been influenced by her father's acrylic paintings and boab nut carvings. Madeleine's connection to her heritage is also shaped by her experiences camping in Purnululu National Park and learning about Country from her grandmother. A self-taught graphic designer and multi-disciplinary artist, she blends traditional and modern techniques to honour her cultural roots while exploring contemporary storytelling.

In this document, you will find...

Acknowledgement of Country	3	The <i>Beyond WAste 2030</i> vision for Western Australia	23
<i>Beyond WAste 2030</i> snapshot	5	Our 2030 goals and targets	24
Introduction	6	Meeting our new targets	25
Context	7	A new direction for litter	25
Circular economy	8	Collective responsibility – we all have a role to play	26
The waste hierarchy and the role of energy recovery	9	Our priorities and actions: the <i>Beyond WAste 2030</i> roadmap, a five-year focus	28
Benefits and opportunities	10	1. Intensify our focus on waste avoidance and reuse	29
Our drivers	12	2. Realise the economic potential of recycling and the circular economy	30
Premier's priorities	12	3. Foster a resilient recycled organics sector	31
Net zero by 2050 target	12	4. Support the circular management of clean energy technologies and electronics	32
Made in WA	12	5. Improve outcomes for regional and Aboriginal communities	33
Diversify WA	13	Governance	34
Closing the Gap	13	Reporting	34
State Infrastructure Strategy and State waste infrastructure plan	13	Review	34
Western Australia's 10-Year science and technology plan	13	Conclusion	35
Our levers	14	Glossary	36
The national waste context	16	References	39
National Waste Policy Action Plan	16		
Australia's Circular Economy Framework	16		
Our progress against the targets in the previous waste strategy	18		
Avoid targets	18		
Recover targets	19		
Protect targets	19		
Our other achievements	20		



Beyond WAsTe 2030 snapshot

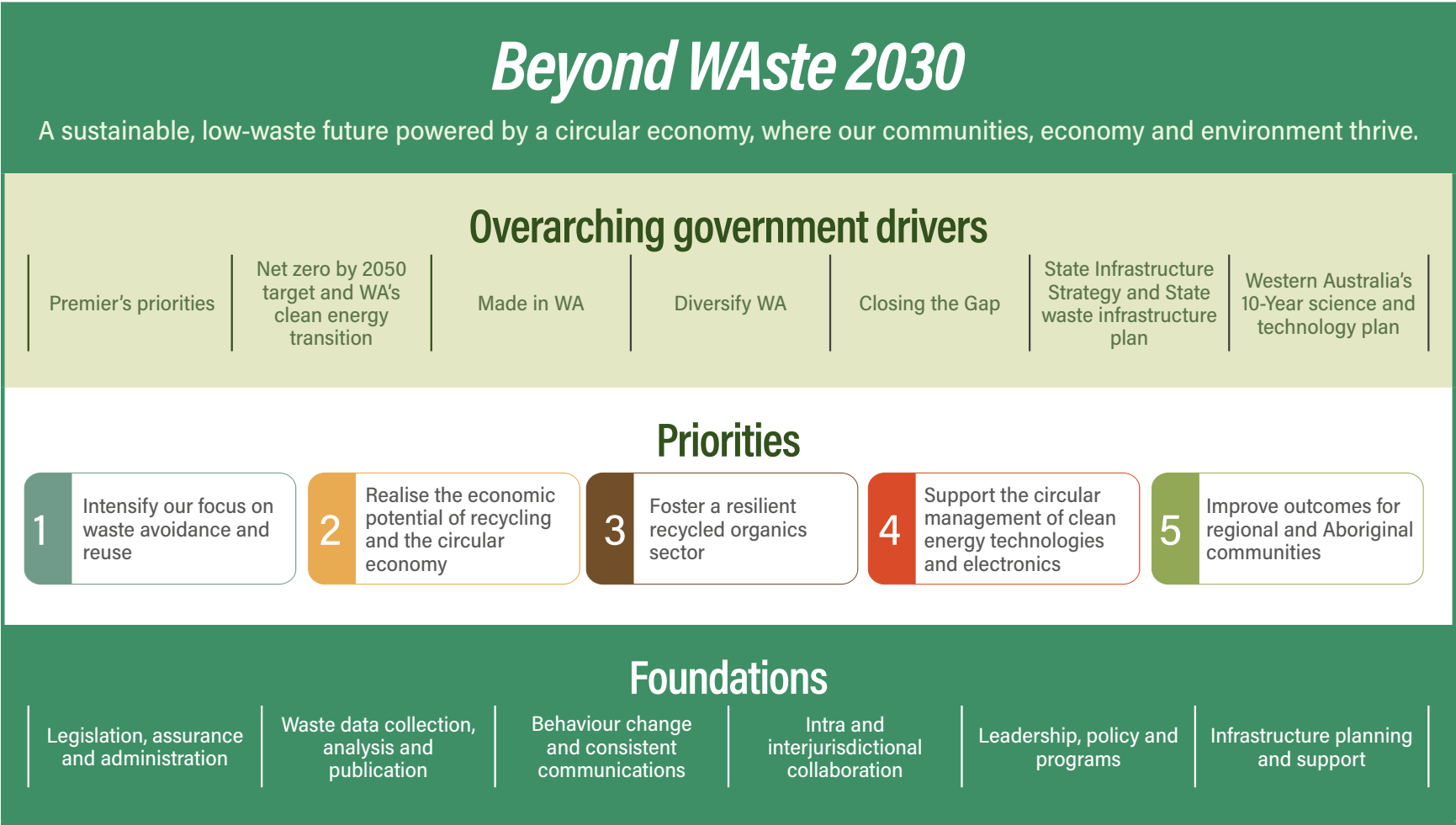


Figure 1: Beyond WAsTe 2030 snapshot

Introduction

In February 2019, the Government of Western Australia published the previous *Waste Avoidance and Resource Recovery Strategy 2030* (WARR 2030 Strategy; Waste Authority 2019). The strategy provided the vision, objectives, goals, targets and approach for transitioning Western Australia (WA) to a sustainable, low-waste, circular economy in which public health and the environment are protected from the impacts of waste.

The Waste Authority reviews the waste strategy for the State Government every five years to assess progress against targets, determine strengths and identify new opportunities. This is a requirement under the *Waste Avoidance and Resource Recovery Act 2007* (WARR Act). This draft new waste strategy – *Beyond WAste 2030* – provides an updated vision for waste management in WA. It sets the goals, targets and strategic priorities to take us to 2030.

The **Waste Authority**, created under the WARR Act, advises the Minister for the Environment on matters relating to the WARR Act, and develops the waste strategy for the Minister's consideration.

The Waste Authority, with support from the **Department of Water and Environmental Regulation** (DWER), develops annual business plans and position statements for the waste strategy, administers the Waste Avoidance and Resource Recovery Account for project, program and policy development funding; and monitors and responds to existing and emerging waste issues.

DWER supports the Waste Authority, working with local governments, regional councils, stakeholder groups, the waste management sector and the community to promote waste avoidance and recycling and achieve the waste strategy's goals and targets.

Beyond WAste 2030 will be integral to WA's transition towards a circular economy. It recognises that WA needs waste and recycling systems that are robust, resilient and responsive to our unique geographic, economic and social context. We need to renew our focus, consider innovation and continue to invest in the sector to boost WA's transition to a thriving, resilient circular economy.

A thorough stakeholder consultation process, held over the past two years, has informed and strengthened *Beyond WAste 2030*, particularly where it describes opportunities for government, industry and the community to work together. After the release of a [Directions Paper](#) in 2023 and [draft Waste Strategy](#) in 2024, this third phase of the consultation process marks the final step to gather feedback.



We invite you to comment on:

- ***Beyond WAste 2030*** (this document); and
- its companion document – the ***Beyond WAste 2030 roadmap*** – which sets out the actions that will be implemented over the strategy's five year lifetime to contribute to achieving its goals, targets and priorities.

Both documents can be found [here](#).

This final consultation will ensure that the strategy and its roadmap have a strong base to build partnerships and implement actions.

After the 28-day consultation period, *Beyond WAste 2030* and its roadmap will be finalised and published.

Both documents are available for review until **16 December 2025**.

- Electronic written submissions can be emailed to wastestrategyreview@dwer.wa.gov.au.
- Hard copy submissions can be mailed to:

Waste Strategy Review
Department of Water and
Environmental Regulation
Locked Bag 10
Joondalup DC WA 6919.

If you have any questions or need further information, please email: wastestrategyreview@dwer.wa.gov.au or contact: (08) 6364 7000.

Context

Beyond WAsTe 2030 is set against a backdrop of increasing population, resource consumption, and the growing challenge of managing waste. It acknowledges that the linear model of 'take-make-dispose' is neither environmentally nor economically viable for our future. The transition to a circular economy is therefore imperative, guiding the transformation of waste from a liability into a valuable resource, reducing our reliance on raw materials, and where possible eliminating waste, pollution and environmental damage. It seeks to minimise the risks presented by waste management and reveal environmental and economic opportunities for Western Australians and our environment.

The strategy is also underpinned by the principles of the waste hierarchy, which prioritises waste management actions from most to least preferable. The hierarchy emphasises a shift from disposal to recycling and where possible, avoidance or reuse, with a clear focus on the highest-value outcomes. By embedding these principles into policy and practice, we will foster innovation, create new industries, and generate employment and other economic opportunities.

Beyond WAsTe 2030 is accompanied by the Beyond WAsTe 2030 roadmap. The strategy sets out WA's vision, goals and targets for waste and its roadmap sets out the actions that will be implemented over the strategy's five-year lifetime to contribute to achieving these. The [roadmap](#) should be read alongside the strategy.

The Beyond WAsTe 2030 roadmap is designed to remain flexible so that actions can be adapted, expanded or refined in response to emerging challenges, new opportunities and lessons learned. This adaptability will ensure the strategy and roadmap continues to deliver meaningful outcomes over their life. We will provide a progress update at the mid-point of the strategy to assess achievements, highlight areas for adjustment, and confirm the actions remain on track to achieve the 2030 goals, targets and priorities.



Circular economy

The circular economy is a model of production and consumption that aims to keep products, materials, and resources in circulation for as long as possible – at their highest value – with waste minimised, in contrast to the traditional linear model of 'take-make-dispose'. It aims to separate economic activity from resource consumption and deliver economic, social and environmental benefits.

A thriving circular economy:

- designs out waste and pollution
- captures and maintains the highest value of products and resources
- conserves natural resources and regenerates nature and the environment.

When circularity principles are put in place, other key benefits such as measurable reductions in greenhouse gas emissions follow. Hence fostering circularity via *Beyond WASTE 2030* will support achieving the State Government's commitment to net zero emissions by 2050.

A circular economy can reduce emissions through:

- avoiding or minimising consumption and reducing raw material inputs. Research estimates that 45 per cent of global climate-related emissions are associated with making products (Ellen MacArthur Foundation 2019).
- prioritising material reuse. Reusing existing materials decreases the need for raw materials, thereby lowering embodied emissions associated with their production.
- implementing sustainable design practices. Circular economy principles advocate for design strategies that facilitate durable, resource efficient, repairable and recyclable products. Such designs consider disassembly and repurposing, thus promoting material recovery and reuse and mitigating the demand for raw materials.
- driving innovation in low-emission materials. By promoting research and development in sustainable materials, the circular economy can help introduce options with lower embodied emissions, such as recycled content and plastic alternatives.
- using green energy sources and low-emissions transport. Integrating renewable energy into manufacturing processes and prioritising low-carbon transportation methods can reduce emissions throughout the supply chain.

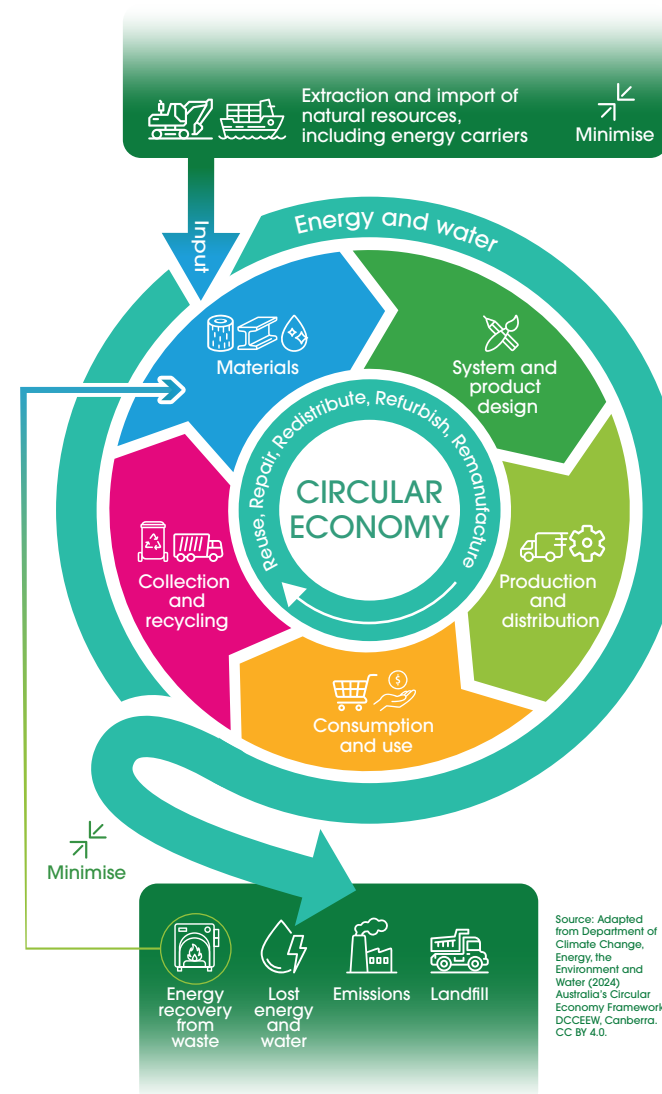


Figure 2: Circular economy diagram

The waste hierarchy and the role of energy recovery

Waste hierarchy principles are embedded in a circular economy. The hierarchy prioritises waste avoidance, followed by reuse, repair, sharing and refurbishing, and preferences recycling over energy recovery.

Energy recovery is preferable to landfill but should only be applied to residual waste, after better-practice source separation and recycling approaches have been exhausted. Landfill remains the least desirable treatment, only to be used when other options are not viable and, ideally, at landfills managed to better-practice standards.

In this way, energy recovery supports the *Beyond WASTE 2030* 'protect' target by converting non-recyclable waste into usable energy, reducing reliance on landfill and recovering value.

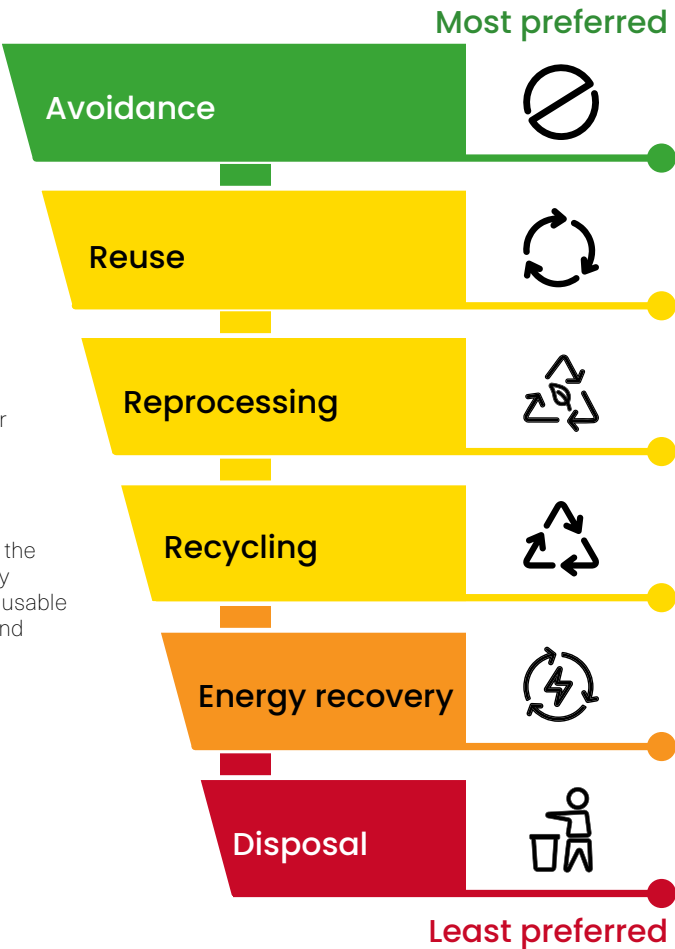


Figure 3: Waste hierarchy diagram



Benefits and opportunities

By following the waste hierarchy and moving WA towards a circular economy, *Beyond WAste 2030* will reveal many and varied environmental and economic benefits and opportunities for our state, in alignment with the WA Government's key priorities.

Creating a resilient and prosperous economy

- A circular economy can provide employment opportunities in sectors relating to infrastructure, repair, remanufacturing, recycling and new product design. These jobs are often localised and can contribute toward community and regional resilience.
- The shift from waste disposal to recycling transforms the waste industry. It creates opportunities in advanced sorting technologies, recycling infrastructure, and the creation of high-quality recycled materials for new products. Every tonne of waste that is avoided or recycled instead of landfilled represents retained value in the WA economy, through local manufacturing, innovation, and new markets.
- Business operational costs can be reduced by reusing materials, minimising waste and reducing dependency on raw materials. Decoupling growth from resource consumption can create a more resilient and sustainable economic system that is less vulnerable to resource shortages and price volatility. By creating closed-loop systems, businesses can secure their supply of materials, reducing the risks associated with global supply chain disruptions and geopolitical instability.

- Businesses can unlock new sources of income by selling refurbished products, offering 'product-as-a-service' models, and selling recovered materials or by-products to diversify revenue streams.
- Industries and businesses that innovate can gain competitive advantages and improve their brand standing with environmentally conscious consumers.

Building safe and inclusive communities

- The circular economy approach offers new opportunities to Aboriginal communities in WA through its alignment with traditional knowledge and support for local economic development. Unlike the linear 'take-make-dispose' model that has often harmed Indigenous lands and communities, the circular approach focuses on regenerative, community-led solutions. It also enables partnerships with Aboriginal corporations and businesses, particularly in waste management, ensuring economic benefits remain within communities.
- The circular economy and waste hierarchy create regional job opportunities in labour-intensive industries such as repair, reuse and recycling. By promoting local waste management and keeping materials in use longer, communities can support roles such as plant operators, waste management specialists and repair technicians.
- Circular economy initiatives are often centred around community hubs and shared spaces,

such as repair cafes and tool libraries, which bring people together and promote a culture of sharing and collaboration, encouraging the community to be part of the solution.

Protecting and restoring our environment

- The core principle of a circular economy is to design out waste and pollution. By creating products that are durable, repairable and recyclable from the very beginning, waste generation can be prevented. In addition, there is less demand for raw materials, which reduces energy use and environmental degradation. This could, for example, include working with packaging producers to design out hard-to-recycle plastics in addition to supporting innovative recycling approaches.
- The focus on reuse, repair and recycling significantly reduces the volume of disposed waste. This prevents the release of harmful toxins and greenhouse gases like methane, which are major contributors to air, water and soil pollution and climate change.

Delivering quality infrastructure and services across our state

- Developing a circular economy across the state requires a change in thinking from large, centralised infrastructure to localised solutions. These might include community-run composting centres, small-scale recycling hubs and facilities that process construction and demolition waste into materials for local projects. This reduces transportation costs and emissions while creating local jobs and supporting resilient regional economies.

- Circular thinking during the phases of infrastructure design and planning incorporates principles such as modularity and deconstruction and ensures that infrastructure is designed with their end of life in mind, preventing them from ending up as waste.
- Circular thinking shifts waste management from disposal to resource recovery, driving the creation of new industries and markets.

Successfully transitioning to a circular economy requires a holistic, collaborative approach involving all sectors of society. No single entity can drive this systemic change alone. *Beyond Waste 2030* identifies opportunities for government, industry, business, and Western Australians to work together to unlock the full economic, social and environmental benefits of a circular economy.



Our drivers

Beyond WAsTe 2030 is guided by government drivers that link sustainability, economic growth and social equity. Waste is increasingly seen as a resource and aligning policy with the Premier's priorities and broader state initiatives will position WA to lead in circular economy practices and innovation. By aligning waste management initiatives with net zero targets, fostering local industries through *Made in WA* and *Diversify WA*, and embedding equity through *Closing the Gap* commitments, WA can unlock environmental, economic and social value from its waste streams.



12 Beyond WAsTe 2030: Western Australia's Waste Avoidance and Resource Recovery Strategy 2030

Premier's priorities

In September 2025 the Premier announced the government's key priorities through to 2029. Some of these are relevant to the management of waste in WA and include:

- diversifying the economy (see 'Diversify WA' on page 13)
- safe and inclusive communities
- protecting and restoring our environment
- delivering quality infrastructure and services across our state.

Beyond WAsTe 2030 aims to realise these priorities through the actions in the *Beyond WAsTe 2030* roadmap.

Net zero by 2050 target

The *Sectoral emissions reduction strategy for Western Australia* (DWER 2023) outlines pathways for all sectors of the economy to transition to net zero emissions by 2050. The key pathways for emissions reductions from the waste sector include:

- Waste management initiatives: Effective waste management strategies, particularly through circular economy practices, are crucial for reducing the state's greenhouse gas emissions. We can avoid emissions through diverting materials from landfill sites; increasing landfill gas capture; reducing food waste and promoting recycling and reuse.

- Methane emissions reduction: The decomposition of organic waste in landfills releases methane – a potent greenhouse gas. Improving our management and recycling of organic waste material will directly contribute to the state's goal to reach net zero emissions.
- Reducing emissions embedded in products: By avoiding or minimising consumption and reducing raw material inputs, for example by choosing low-carbon materials, and designing for longevity and durability and reuse, repair or recycling, we can reduce the emissions associated with products over their entire lifecycle.

Made in WA

Made in WA (WA Labor 2025) and *Beyond WAsTe 2030* have a shared vision for sustainability, innovation and economic growth. *Made in WA* focuses on building a resilient and diversified economy through local manufacturing, clean energy and strategic infrastructure. *Beyond WAsTe 2030* complements this by promoting waste avoidance, recycling and circular economy principles – requiring a commercially viable and innovative waste and recycling industry. Achieving this vision depends on sufficient and diversified infrastructure, local processing capacity and the adoption of new technologies.

Diversify WA

Diversify WA (JTSI 2019) is the State Government's economic development framework that identifies priority sectors to support long-term prosperity. Waste management and recycling directly contribute to this agenda by helping to:

- drive investment in recycling, recovery and remanufacturing industries
- create regional and metropolitan employment opportunities in new, future-focused industries
- support the clean energy transition through considering the future impact of new energy and ensuring sufficient infrastructure to handle future demand for recycling of solar panels, batteries and decommissioning waste
- build resilience by reducing reliance on global waste export markets and developing local end-markets for recycled materials.

Closing the Gap

The *National Agreement on Closing the Gap* (Joint Council on Closing the Gap 2020) highlights the importance of improving social, cultural and economic outcomes for Aboriginal and Torres Strait Islander peoples. The waste sector can:

- support Aboriginal-led businesses and partnerships in waste management, recycling and circular economy initiatives
- create employment, training and capacity-building opportunities in regional and remote communities through localised waste solutions

- protect Country by promoting responsible waste management practices that minimise environmental harm
- incorporate traditional knowledge and cultural values into land stewardship and resource management approaches.

By embedding these drivers into waste strategy planning, WA can simultaneously progress towards its emissions reduction commitments, strengthen its economy, and ensure equitable outcomes across communities.

State Infrastructure Strategy and State waste infrastructure plan

The *State Infrastructure Strategy – foundations for a stronger tomorrow* (Infrastructure WA 2022) outlines the state's significant infrastructure needs and priorities. It provides a long-term vision and infrastructure outlook across several infrastructure sectors, including waste and aims to improve the foundations of the state's infrastructure system. It specifically addresses areas for improvement and puts forward best-practice approaches to support the planning and delivery of appropriate infrastructure.

The *State waste infrastructure plan* (DWER 2024) was developed to help guide government decisions and investments. It sets out current and future waste generation based on achieving the previous waste strategy's objectives and targets and the infrastructure required to support

the waste strategy's vision. Priorities to address critical areas of growth and opportunity are provided to further guide how this might be achieved.

Beyond WAste 2030 is informed by the findings and recommendations of these two key documents and identifies opportunities to build on them to guide decision-making for the planning and development of waste and resource recovery infrastructure in Western Australia.

Western Australia's 10-Year science and technology plan

Western Australia's 10-year science and technology plan (DEED 2024) supports the state's science, research and technology capability, performance and impact. It addresses the need for a strategic approach to science, technology, research and development, alongside new investment, to meet current and future challenges in WA.

Beyond WAste 2030 seeks to capitalise on the plan's focus on clean energy and decarbonisation, environment and sustainability, and critical and emerging technology as it applies to the waste sector. Furthermore, it will leverage opportunities to innovate and modernise the waste sector so that it is more dynamic, responsive and resilient and adds value as part of a diversified economy.

Our levers

The WA Government has six broad levers that it can use to accelerate WA's transition to a circular economy and help ensure a robust and resilient waste and recycling industry. These levers, outlined below, provide the critical foundations underpinning *Beyond WAste 2030*.



1. Legislation, assurance and administration

- Ensure that the waste levy increases diversion from landfill and encourages waste avoidance and recycling.
- Operate compliance and enforcement systems and tackle illegal waste practices to protect people, businesses and the environment.
- Work with other Australian jurisdictions to harmonise regulation and product stewardship schemes, reduce duplication, and ensure WA industries can compete on a level playing field. Where appropriate, lead national reform efforts that reflect WA's unique context and implement relevant national policies and product stewardship schemes.
- Strengthen and align the *Environmental Protection Act 1986*, *Waste Avoidance and Resource Recovery Act 2007* and other legislation to support circular outcomes. This includes delivering legislative reforms like the Recovered Materials Framework, to establish clear and efficient approval pathways that enable industry innovation, reduce regulatory burden, and support Western Australia's transition to a circular economy.
- Support innovation and new technologies that can accelerate WA's transition to a circular economy and address priorities such as illegal dumping of rubbish and harmful waste.

2. Waste data collection, analysis and publication

- Collect and report on data to enable planning and effective decision-making, and to monitor and evaluate progress against the *Beyond WAste 2030* targets and priorities.
- Collect data on waste generation and management, waste services and high-impact materials; support the administration of key programs; and publish timely and accessible data each year.

3. Behaviour change and consistent communications

- Partner with local governments to deliver centralised, consistent and evidence-based education and behaviour change campaigns, grants and program funding.
- Play a leadership role to integrate, coordinate and educate across industry, government and the community.
- Deliver proactive campaigns on priorities such as waste sorting, reducing litter and illegal dumping and promoting action on high-impact materials like food organics and garden organics (FOGO), solar panels and e-waste.

4. Intra and interjurisdictional collaboration

- Represent the state as part of national discussions on the circular economy, and related topics, and participate in relevant national initiatives.
- Participate in and, where appropriate, lead WA discussions to investigate and understand issues relevant to the sector and develop collaborative and creative responses.

5. Leadership, policy and programs

- Lead by example by avoiding waste, using recycled content and recycling more, and through better design, construction and operation of State Government facilities and use of sustainable procurement practices.
- Develop and implement policy, programs and grants that contribute to achieving waste strategy goals and targets, supported by waste levy and Waste Avoidance and Resource Recovery Account funding and the Waste Authority. Areas of focus include:
 - » Support and invest in innovation, research and technology that accelerate WA's transition to a circular economy, with a focus on *Made in WA* solutions.
 - » Provide a clear and robust investment environment that gives industry the confidence to co-invest in recycling and waste infrastructure.

- » Develop consistent policy, standards and regulatory settings that reduce risk, attract private capital and enable long-term investment.
- » Partner with industry, academia and investors to trial and scale new technologies and business models that deliver improved environmental, economic and social outcomes.
- » Strengthen market signals through procurement, financial instruments and targeted incentives that create stable demand for recycled materials and circular products.
- » Support scaling-up and demonstration of emerging technologies that show potential to deliver strong environmental, social and economic benefits.
- » Help to build local circular supply chains and jobs.

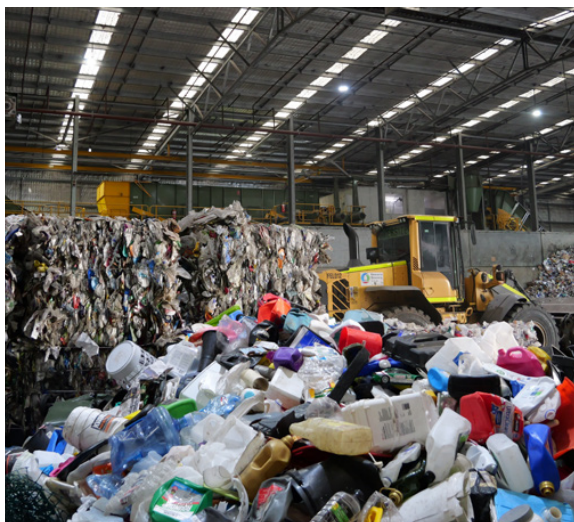
6. Infrastructure planning and support

- Use the *State waste infrastructure plan* (DWER 2024) to guide strategic infrastructure planning and policy direction.
- Support waste avoidance, reuse and recycling collection and infrastructure capacity through strategic funding and grant programs.



The national waste context

The *National Waste Policy Action Plan* (Australian Government 2024) and *Australia's Circular Economy Framework* (DCCEEW 2024) provide the blueprint for national action in relation to waste and recycling.



National Waste Policy Action Plan

The *National Waste Policy Action Plan* (Australian Government 2024), which was developed under the *National Waste Policy* (Australian Government 2018), sets Australia's course for waste management and its transition to a circular economy. It provides a roadmap for collective action by all levels of government, industry, and the community. The plan is structured around seven nation-wide targets to be achieved by 2030:

- Ban on the export of waste plastic, paper, glass and tyres.
- Reduce total waste generated in Australia by 10 per cent per person.
- Achieve an 80 per cent average resource recovery rate from all waste streams, following the waste hierarchy.
- Significantly increase the use of recycled content by governments and industry.
- Continued phase-out of problematic and unnecessary plastics.
- Halve the amount of organic waste sent to landfill for disposal.
- Make comprehensive, economy-wide, and timely data publicly available.

The plan identifies that governments will focus their efforts on developing and implementing legislation, regulation, policies, standards and guidelines; investing in infrastructure, procurement, and funding support; and developing and supporting markets to achieve the targets.

Australia's Circular Economy Framework

Australia's Circular Economy Framework (DCCEEW 2024) is designed to guide the country's transition from a linear 'take-make-dispose' model to a sustainable, circular system. The framework's goal is to double Australia's circularity by 2035. To achieve this, it establishes three core principles:

1. Design out waste and pollution: This involves rethinking how products and systems are designed to eliminate waste from the start.
2. Keep products and materials in use: This means extending the life of products through repair, reuse, remanufacturing and recycling.
3. Regenerate natural systems: The framework recognises that a circular economy must not only minimise harm but also actively restore and enhance natural resources.

The framework sets three specific targets to be achieved by 2035:

- Reduce the per-capita material footprint by 10 per cent.
- Increase material productivity by 30 per cent.
- Safely recover 80 per cent of resources (a target to be met by 2030).

The framework also outlines a series of enabling actions and objectives to support the transition. These include:

- Innovation: fostering new technologies and business models.
- Market development: creating a strong, stable market for recycled materials by driving demand.
- Collaboration: encouraging partnerships between all levels of government, industry, and the community.
- Skills: building the necessary skills and workforce for a circular economy.
- Data: improving data collection to track material flows and monitor progress.

Where relevant and appropriate to WA's circumstances, *Beyond WASTE 2030* aligns with the *National Waste Policy Action Plan* (Australian Government 2024) and *Australia's Circular Economy Framework* (DCCEEW 2024) to ensure efficiency, reduce duplication, facilitate the coordination of effort and develop a level playing field for the WA waste industry.



Photo: Michael Bain

Our progress against the targets in the previous waste strategy

An analysis of our performance against the targets in the previous WARR strategy 2030 (Waste Authority 2019) shows that while some significant gains have been made, there are still opportunities for improvement.

Avoid targets

Our waste generation per capita has increased from 2,452 to 2,586 kilograms per capita from the 2014–15 baseline established in the previous strategy. Meeting the 2030 target of reducing generation by 10 per cent will mean this needs to reduce to 2,207 kilograms per capita.

Generation of municipal solid waste (MSW) has decreased by 19 per cent since 2014–15, from 621 to 500 kilograms per capita, but generation of commercial and industrial (C&I) and construction and demolition (C&D) waste per capita continues

to increase. Drivers behind the increase are likely to include the introduction of mandatory waste data reporting (waste is being accounted for and reported better), population growth and the investment in large-scale construction projects.

Waste avoidance is critical to achieving all waste strategy targets. The less waste generated, the less pressure on recycling infrastructure, waste systems, human health, climate and the environment.

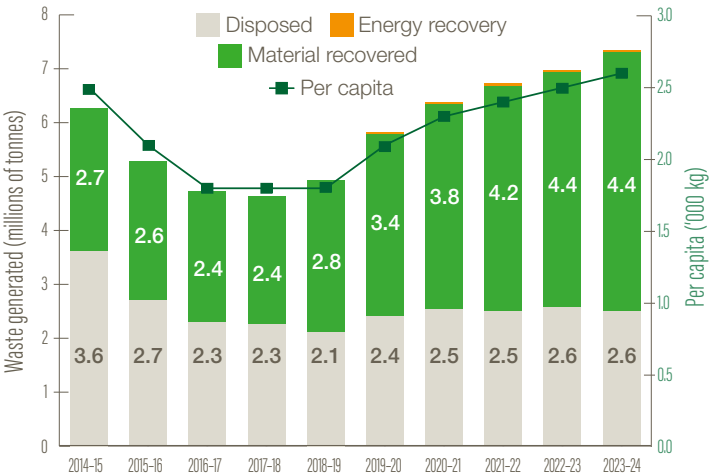


Figure 4: Reported waste generation 2023-24

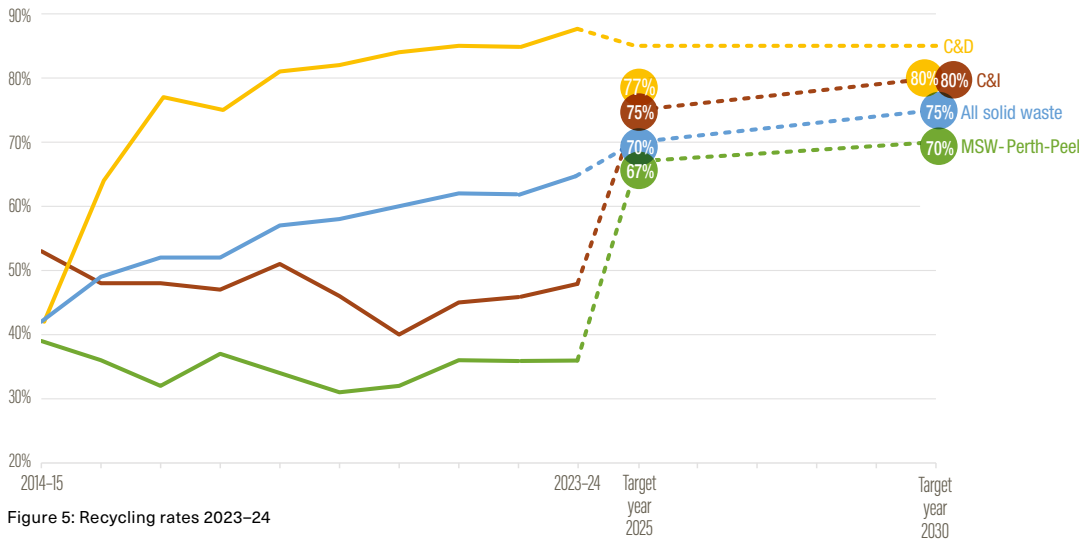
Recover targets

The recycling rate for C&D waste continues to exceed the 2030 target of 80 per cent (88 per cent recycling rate in 2023–24), which has driven the rise in the overall recycling rate from 42 per cent in 2014–15 to 65 per cent in 2023–24, trending towards the 2030 target of 75 per cent. However, recycling rates for MSW and C&I waste have not shown consistent improvement. Covid-19 and a range of external changes, such as the waste export bans, have hindered progress towards these targets. The Perth and Peel MSW material recycling rate is expected to increase with the wider adoption of FOGO collection systems.

Protect targets

We have made sustained progress towards meeting the 2030 'protect' target that no more than 15 per cent of waste generated in Perth and Peel goes into landfill. In 2023–24, 28 per cent of waste generated in Perth and Peel was sent to landfill, compared with 49 per cent in 2014–15.

With the projected increase in recovery associated with the FOGO rollout and two energy recovery facilities coming online, we are on track to meet the 2030 'protect' target.



Our other achievements

While progress against the previous waste strategy targets provides a useful picture of how WA is tracking, and is a valuable indicator of change and progress, it is only one of several signals that we are heading in the right direction. Progress against the targets, for example, does not capture the benefits of the initiatives that have and continue to be delivered under the last strategy. Many initiatives implemented under the strategy provide significant benefits beyond those that are easily quantifiable – for example, they contribute to public health and wellbeing, enhance community cohesion and civic pride, and improve awareness of the importance of protecting the environment. Here are some of those achievements.





5. Bin tagging program

65,000 households & 4 local governments

Since 2020, more than **65,000 households** from **34 local governments** have participated in the WasteSorted Bin tagging program to improve waste sorting, recycling and disposal behaviour

Recyclables



6. Better Bins Plus: Go FOGO

7.3 mil+

Over \$7.3 million committed towards the delivery of better practice three-bin FOGO services. Under the program, three-bin FOGO systems have been rolled out to more than **330,000 households** throughout the Perth, South West and Great Southern regions. Almost another **120,000 households** are to receive FOGO services under the program

FOGO



7. Roads to Reuse

220,000 t+

Three accredited Roads to Reuse recyclers were operating at four sites in the Perth and Peel regions in 2024–25

Main Roads Western Australia (MRWA) has now used **over 220,000 tonnes** of Roads to Reuse products since 2019 and has committed to using more in future projects

The program continues to encourage State Government agencies, local governments, regional councils and the private sector to use recycled C&D products in civil applications such as road construction



8. Containers for Change

4.5 bil containers & 846 jobs

Launched in October 2020. There are currently 301 refund points across WA

The program has collected over **4.5 billion containers** recycling and created **846 jobs** including

- 53 for Aboriginal people
- 127 for people with disability

8,269 registered charities, schools and community groups participate in the program and **\$16.7 million** has been donated via the program



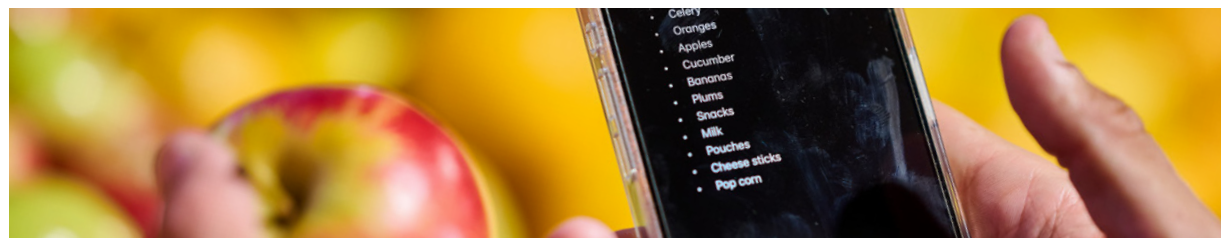
9. Keep Australia Beautiful

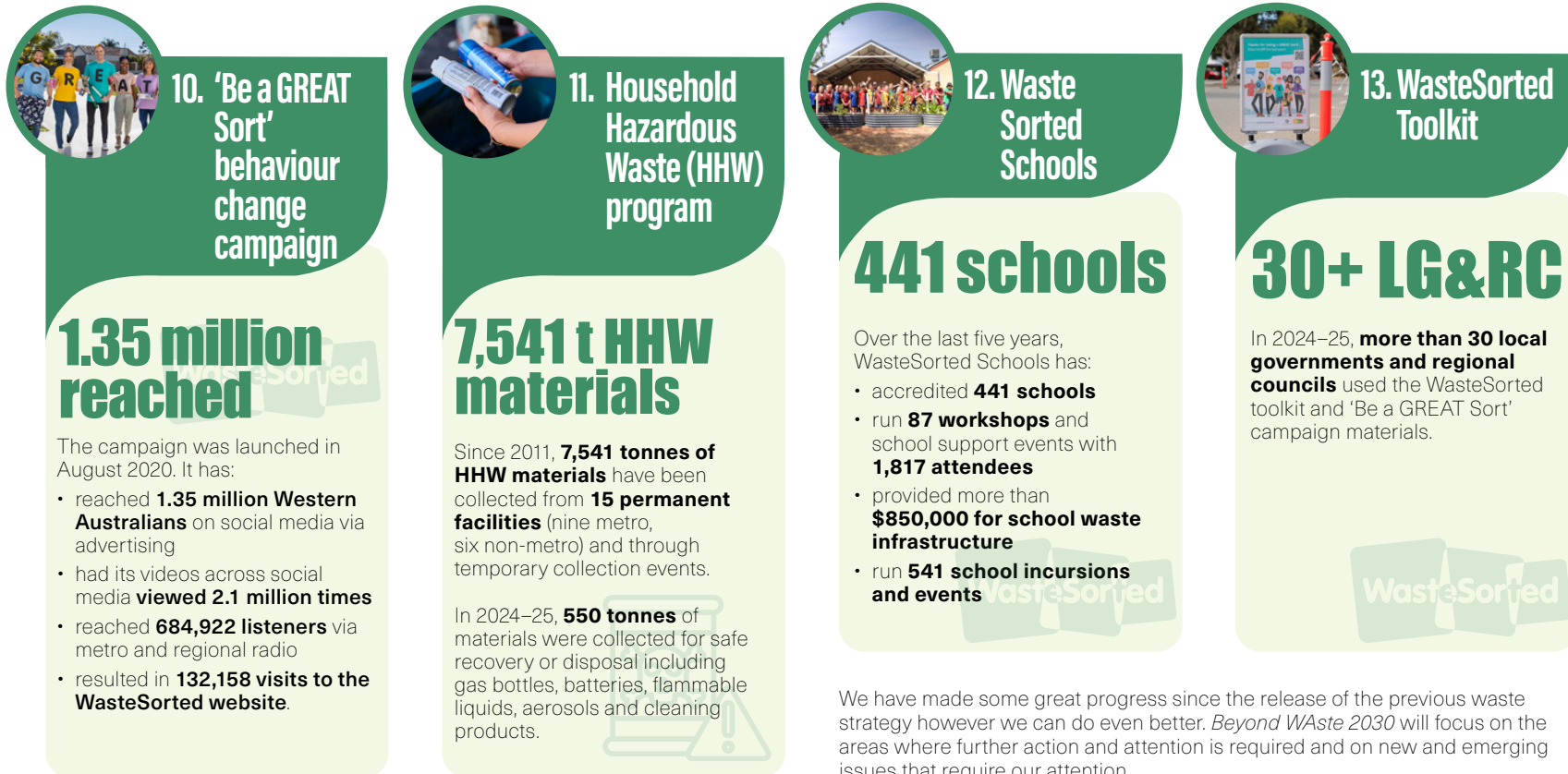
62,000+ volunteers

In the past 5 years:

- **1,035 new Adopt-a-Spots** have been registered
- **183** regional towns and remote communities have entered the **Tidy Towns** Sustainable Communities program
- **161** schools have registered for the **Clean Schools** program
- **419 teachers** have completed **professional development**
- **7 official litter audits** have been undertaken using the **new Australian Litter Measure methodology**

KABC now has **over 62,000 registered volunteers** undertaking litter prevention and removal action in WA







The ***Beyond WAsTe*** 2030 vision for Western Australia

Beyond WAsTe 2030 applies across WA and to all waste-generating sectors. Although the strategy's targets are limited to MSW, C&D and C&I wastes, its vision and goals apply more broadly.

Our vision is for a sustainable, low-waste future powered by a circular economy, where our communities, economy and environment thrive.

We will work towards waste avoidance to become a collective endeavour that unlocks shared benefits across our vast, beautiful state, sustaining us for generations to come. Together, we can transition to a circular economy and low-waste society, leading with conviction to reduce greenhouse gas emissions and tackle climate change.

All Western Australians have a role to play – whether as individuals, communities, government or industry. We will harness sustainable technology, embrace innovation and provide strong leadership so our communities, economies and environment thrive, now and into the future.

Developing a more circular economy will allow Western Australia to thrive economically in a sustainable way, with better outcomes for human health and the environment. It will promote more effective business models that prioritise efficient product use and foster innovation and productivity.

Beyond WAsTe 2030: Western Australia's Waste Avoidance and Resource Recovery Strategy 2030 23

Our 2030 goals and targets

Beyond WAsTe 2030 has maintained the goals of the previous WARR strategy 2030 (Waste Authority 2019) to avoid, recover and protect. These goals are important to guide the community and industry towards a sustainable, low-waste circular economy. They also frame the priorities that will contribute to delivering the *Beyond WAsTe 2030* vision:

- Avoid: Western Australians generate less waste.
- Recover: Western Australians recover more value and resources from waste.
- Protect: Western Australians protect the environment by managing waste responsibly.

By design, the targets in the previous WARR 2030 strategy (Waste Authority 2019) were ambitious and challenging to drive continuous improvement and innovation in the waste sector.

Beyond WAsTe 2030 builds on these targets and introduces new ones to address emerging challenges and community expectations. Where appropriate, our targets align with those of other jurisdictions; for example, the target to reduce disposal of organic waste to landfill by 50 per cent aligns with the *National Waste Policy Action Plan* (Australian Government 2024).

The targets for *Beyond WAsTe 2030* are set out below. The targets will be measured against a 2014–15 baseline, unless stated otherwise. The targets that are italicised are new and those that are not italicised have been adopted from the previous WARR 2030 strategy.

Whilst household waste generation is used as an indicator for waste avoidance and reuse behaviours and activities, WA's recycling targets are tracked using the following waste streams:

- MSW includes domestic household waste and other wastes arising from council activities

Table 1: *Beyond WAsTe 2030* targets

2030 goals	Avoid Western Australians generate less waste.	Recover Western Australians recover more value and resources from waste.	Protect Western Australians protect the environment by managing waste responsibly.	Avoid – Recover – Protect cutting across each of the three goals
2030 targets	<ul style="list-style-type: none">○ <i>Reduce total waste generated per person by 10%</i>	<ul style="list-style-type: none">○ Recover energy only from residual waste○ Increase the recycling* rate to 75%<ul style="list-style-type: none">▶ MSW: increase the recycling rate to 70% in Perth and Peel, 60% in major regional centres▶ C&D: increase the recycling rate to 80%▶ C&I: increase the recycling rate to 80%○ <i>All local governments in the Perth and Peel regions implement better practice FOGO collection systems</i>	<ul style="list-style-type: none">○ No more than 15% of waste generated in Perth and Peel is sent to landfill○ <i>Work towards eliminating illegal dumping</i>○ All waste is managed and/or disposed of using better practice approaches and facilities○ <i>A 20% reduction in litter (on a 2024 baseline)</i>	<ul style="list-style-type: none">○ <i>Reduce disposal of organic waste to landfill by 50% (from 2019–20 levels)</i>

* To avoid confusion and align with the terminology used by other jurisdictions, *Beyond WAsTe 2030* uses the term 'recycling' to replace 'materials recovery' used in the previous strategy. The term 'energy recovery' is commonly used to describe the energy recovered from waste processed via energy recovery (waste-to-energy) facilities, while resource recovery includes energy recovery and recycling.

such as waste collected from roads, parks and public places, beaches, waterways, street sweeping, and the collection of litter and illegally dumped waste.

- C&I waste is produced by institutions and businesses, including offices, schools, restaurants, retail and wholesale businesses, and industries such as manufacturing. It also includes waste from primary and secondary production, such as mining and minerals processing.
- C&D waste is produced by demolition and building activities, including road and rail construction and maintenance and excavation of land associated with construction activities.

Meeting our new targets

Achieving the 'avoid' targets through reduced waste generation would result in total statewide waste generation of about 6 million tonnes per year in 2030 – about the same as total generation in 2020, despite estimated population growth of 16 per cent.

Meeting the 'recover' targets and the 2030 'protect' target would mean increasing the state's overall resource recovery rate from 57 to 87 per cent. This would require:

- an increase in the amount of waste recycled – from 3.4 million tonnes in 2020 to 4.5 million tonnes in 2030 – through an additional 760,000 tonnes of new aggregation, sorting and recycling infrastructure capacity, and use of the full licensed capacity of existing waste facilities (if the proposed new target for organics recycling is adopted, more capacity will be needed)
- 164,500 tonnes of waste-to-energy capacity, in addition to the 760,000 tonnes already anticipated when the two new waste-to-energy facilities open in Perth

- implementing recycling of bottom-ash from waste-to-energy processes.

Beyond WASTE 2030 commits to all local governments in the Perth and Peel regions implementing better practice FOGO collection systems. To support this target, we will work with stakeholders to investigate the measures required to facilitate FOGO system readiness and improve the quality and reliability of feedstock supply required to support the growth of, and investment in, the FOGO industry. This could include a potential future FOGO mandate for the local governments in the Perth and Peel regions.

A new direction for litter

Litter is waste that has been discarded, abandoned, or left behind by its owner or the person responsible for it. Litter is a form of waste that falls outside formal recovery systems and is not captured within the circular economy, resulting in lost resources and environmental harm.

A range of programs are needed to tackle the issue at the source (littering behaviours), provide appropriate infrastructure (bins), and respond to its impact (community clean-ups).

The 2020 introduction of Containers for Change saw a decrease in the littering of bottles and cans from 40 per cent of the volume of litter down to 5.65 per cent in 2022–23. WA's Plan for Plastics has phased-in bans on commonly littered single-use plastics since 2018. WA's Plan for Plastics has phased-in bans on commonly littered single-use plastics since 2018. Early indications show that materials subject to regulation in the litter stream have fallen from 11.5 per cent in 2022 to 9.90 per cent of the overall volume of litter in 2024–25.

We have supported local government, the community and businesses to take action on litter through Keep Australia Beautiful programs, littering enforcement, and Containers for Change and Plan for Plastics initiatives. Collectively, these efforts have realised the goal of the *Litter Prevention Strategy for Western Australia 2025* (KABC WA 2020) to reduce litter by 30 per cent on 2019 levels.

An amended litter reduction goal to further reduce litter by another 20 per cent by 2030 recognises that much of the low-hanging fruit has been achieved, but with the right programs and support for stakeholders more can be done, including responding to emerging litter issues (e.g. vapes).

For the next five years, *Beyond WASTE 2030* will take the Litter Prevention Strategy's place, incorporating litter prevention objectives to better position these alongside waste and recycling efforts to protect the environment and human health.

A new annual litter prevention plan will identify stakeholder needs and attitudes, and guide State Government programs, funding and activities to meet the new 2030 target. The plan will provide continuity with the previous Litter Prevention Strategy by retaining the same principles to:

- increase community understanding of the impacts of litter on the environment and support behaviour change
- contribute to the long-term prevention of litter and marine debris
- regulate and enforce the *Litter Act (1979)*
- monitor the level of litter in WA and its marine environment and evaluate program effectiveness.

Collective responsibility – we all have a role to play

Everyone has a role to play to avoid and recover waste, as well as to protect people and the environment, as we advance to a more efficient and sustainable circular economy.

Beyond WAsTe 2030 will help WA minimise environmental impacts and enhance our waste management systems in the face of growing population pressures and sustainability challenges. By embracing circular economy principles, we can reduce our environmental impacts, strengthen our waste and recycling industry and realise long-term social, economic and environmental benefits.

WA's geographic isolation and limited economies of scale can lead to higher costs and operational inefficiencies. These conditions highlight the need to invest in a strong, local recycling industry that creates jobs, fosters innovation and can manage waste effectively to create local economic and environmental value.

We have a significant opportunity to address the growing volume and complexity of solid and liquid waste by accelerating investment in modern infrastructure for collection, sorting, recycling and treatment. Strategic focus on emerging sectors such as solar panel and battery

recycling can position WA as a leader in the clean energy transition and boost hazardous waste risk management. Likewise, advanced technology and scaling-up FOGO infrastructure will help recover more and high-quality recycled organics which, in turn, will divert organic waste from landfill, helping to cut methane emissions.

Complex challenges remain, from battery fires and increasing volumes of decommissioning waste to market limitations and public confusion about correct sorting practices. However, these also represent opportunities to drive innovation, enhance education and build strong end-markets for recycled materials, helping to future-proof WA's waste and recycling system.

Certain challenges faced by Western Australia, such as battery fires, end-of-life tyre recovery, packaging reform and soft-plastics recycling, are shared by other jurisdictions and require a nationally-led or harmonised approach. We recognise the importance of addressing these issues and will engage with other jurisdictions to maximise consistency, efficiency and effectiveness in our response to them.

As we move towards a circular economy, success will depend on the shared efforts of government, industry, and the community. Recognising each sector's legislated roles, distinct capabilities, and spheres of influence is essential to building a resilient, effective and sustainable waste and recycling system for WA.



Table 2: Roles and responsibilities in relation to waste and recycling

Key parties	Role
Government	<p>The Australian Government handles national laws, strategies and policies in line with global agreements and is responsible for the <i>Recycling and Waste Reduction Act 2020</i> and related product stewardship schemes. It develops policy, standards, funding and regulations to provide national consistency in approaches to waste and recycling issues in every state and territory. Along with the WA Government, it works to establish platforms for collaboration across the country.</p> <p>The WA Government regulates industry, sets policy and implements programs in alignment with national approaches and state priorities. It also manages economic instruments such as the state's waste levy and advocates for national approaches to matters such as product stewardship. It collaborates with stakeholders, influences community and business attitudes and behaviour, and supports innovation in waste and recycling. It seeks to demonstrate leadership and drive market development through procuring recycled products.</p> <p>Local governments and regional councils influence important outcomes in their jurisdictions. They do this by providing household waste services, managing waste and recycling facilities, promoting behaviour change in their communities, and using recycled products in their operations.</p> <p>All levels of government have a key role to play in showing leadership, demonstrating positive change and adopting circular policies and practices.</p>
Businesses	<p>Businesses and industry generate waste through their operations. Their role in bringing about a circular economy includes efforts to take responsibility for their end-of-life products, avoid waste generation, encourage innovation, engage in responsible recycling practices, and make use of recycled products.</p> <p>Recyclers collect, sort and process recyclable materials to create new products or refine the inputs for manufacturing processes. They support government to make informed infrastructure and investment decisions to meet market needs and progress the transition to a circular economy.</p> <p>Waste managers collect, sort and recover energy from residual waste through waste-to-energy facilities, or dispose of it to landfill. How these facilities are developed and managed is critical to protecting the environment and community from the impacts of waste.</p>
Individuals and households	<p>The community and householders contribute to waste reduction by making mindful product and service choices and properly sorting and disposing of their waste. These decisions normalise waste sorting as part of everyday life. Households can drive grassroots change within communities, while also influencing the behaviour of government, businesses and industry.</p> <p>At the same time, communities are the direct beneficiaries of the coordinated and diverse waste systems that protect the environment, improve public health and recover resources. If people do not use these systems, or do not use them properly, their potential impact is lost. This highlights why community participation is not just helpful but essential: without it, the purpose of building stronger waste systems is undermined.</p>
Community groups and not-for-profit organisations	<p>Community groups and not-for-profit organisations play a crucial role in advocating for improvements and for a sustainable and circular economy. These groups often provide key services to their local communities, such as repair hubs and sharing centres. They also run environmental care programs such as clean-ups and deliver information and behaviour change advice and support.</p>
Research centres and education sector	<p>Research centres play a key role in partnering with government and industry and the community sector to undertake research and develop innovative solutions to facilitate circularity and improved waste and recycling.</p> <p>The education sector trains and prepares current and future generations of Western Australians to implement circularity and take advantage of any opportunities offered.</p>



The *Beyond WAste 2030* goals, targets and priorities will be achieved by delivering various actions grouped under five priority areas (all are equally important) – see below for an overview of the priorities. A more detailed discussion, and the actions to be delivered under the priorities, is provided in the *Beyond WAste 2030* roadmap, which is available from [here](#).

The roadmap has been designed to remain flexible so that the actions can be adapted, expanded or refined in response to emerging challenges, new opportunities and lessons learned. This adaptability will ensure the strategy continues to deliver meaningful outcomes over its five-year life.

Our priorities and actions:

the *Beyond WAste 2030* roadmap, a five-year focus

1. Intensify our focus on waste avoidance and reuse



Our aim: To avoid waste generation by encouraging reuse and repair and maintaining the value of products and materials for as long as possible.

What **success** will look like

- **Research, innovation and the development of new technologies and systems will facilitate increased waste avoidance, reduction and circularity:** We will partner with other jurisdictions, industry and academia to undertake research and support innovative approaches to increase waste avoidance, reduction and circularity.
- **Businesses and government agencies will be supported to avoid and reduce waste:** We will collaborate with different levels of government, industry, research institutions, and academia to foster innovation and explore new technologies and systems that avoid and reduce waste and encourage circularity.
- **Western Australians will be empowered to avoid, reuse and reduce waste:** We will develop and implement evidence-based behaviour change programs and support organisations and initiatives to empower Western Australians to avoid unnecessary waste, donate responsibly to charitable organisations, and choose reuse or repair options where possible.
- **Charities, social enterprises, local governments and commercial operators will be supported to increase reuse and repair:** We will work with charities, social enterprises, local governments and commercial operators to undertake research and explore and trial options to increase reuse and repair.



2. Realise the economic potential of recycling and the circular economy



Our aim: To transform waste into a valuable resource to create an efficient and profitable circular economy.

What **success** will look like

- **Strong and stable markets for recycled products and materials are created:** Through the Recovered Materials Framework, we are building strong, stable markets for recycled products – working with industry to set clear standards, drive innovation, and share success stories that accelerate progress toward WA's recovery targets.
- **Government procurement and use of recycled products and materials is increased:** We will drive market growth for sustainable products and materials, build confidence in local markets, and demonstrate environmental and social responsibility by using our purchasing power (where feasible) to prefer and support waste avoidance, reuse, recycling and the use of recycled and recyclable products.
- **Innovation and research that unlocks the value of circularity is supported:** We will undertake and support research and innovation that develops effective solutions to address specific waste challenges and increases circularity.
- **Infrastructure planning will incorporate circularity principles and foster the development of circular ecosystems:** We will explore opportunities to better encourage the development of circular ecosystems and outcomes within our strategic and infrastructure planning and development processes and expand our successful Container Deposit Scheme to collect even more uncontaminated recyclable materials.



Pipes made from 100 per cent recycled raw materials from kerbside waste used in rail extension project.

3. Foster a resilient recycled organics sector



Our aim: To increase the recycling of organic material and facilitate the development of quality recycled organics and end markets.

What **success** will look like

- **The quality of FOGO-derived recycled organics is improved:** We will work with local governments and processors to support the production of high-quality FOGO-derived products by addressing contamination and developing product specifications and quality assurance.
- **End markets for recycled organic products are supported:** We will support the growth and development of sustainable end markets for recycled organic products through research and funding.
- **Industry certainty and growth is facilitated:** We will work with the organics sector to ensure adequate FOGO processing capacity, develop guidance and an assurance regime that facilitates stability and growth.
- **Recycling of organic waste from municipal sources is increased:** We will work with local governments to implement FOGO across Perth and Peel, addressing some of the current challenges associated with implementation.



4. Support the circular management of clean energy technologies and electronics



Our aim: To develop end-of-life solutions for the management and recycling of clean energy technologies and increase the recycling of and value from electronic waste.

What **success** will look like

- **The risk from end-of-life batteries is reduced:** We will continue to advocate for nationally harmonised solutions and national leadership while engaging with industry and the community to identify and progress meaningful efforts to reduce the instances and impacts of battery fires.
- **Options to recover and recycle resources from clean energy technologies are identified:** We will work with industry to identify end-of-life options for solar panels and wind energy technologies.
- **Recycling of e-waste and batteries is increased:** We will work with waste service providers and local governments to plan for and develop a collection network and product stewardship arrangements for batteries that will facilitate increased battery recycling.
- **The value from end-of-life e-waste is recovered and risks are reduced:** We will continue to implement the e-waste to landfill ban to mitigate the environmental and fire risks posed by e-waste in landfill and support the development of markets for the recycling and recovery of valuable materials from e-waste.



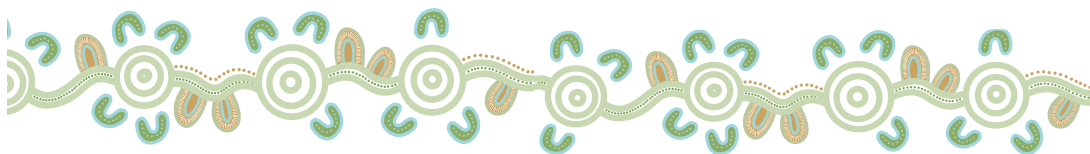
5. Improve outcomes for regional and Aboriginal communities



Our aim: To develop and deliver fit-for-purpose waste infrastructure and services to meet community needs.

What **success** will look like

- **Community-led solutions for managing waste are developed:** We will establish strong collaborations to enable the co-design of policy and programs that are community-owned to improve waste management in Aboriginal communities, enhance community health and protect Country.
- **Waste management initiatives demonstrate economic and environmental benefits for regional WA:** We will work with local partners to develop and implement initiatives that deliver tangible economic and environmental benefits, thereby creating a more sustainable and prosperous future for regional communities and the state.
- **Increased recycling and markets for recycled products are developed in regional WA:** We will collaborate with industry and local governments to increase recycling rates and create sustainable, local markets for recycled products across regional Western Australia. This will transform waste from a liability into a valuable resource, fostering a more resilient, circular economy and delivering clear environmental benefits.



Actions identified under one priority may also provide benefits under other or multiple priorities.

Beyond WASTE 2030 includes another category of actions: **foundational actions**. These are actions that cut across or support the delivery of most or all of the priorities; or the strategy's vision, goals and targets; or are required to support the development of policy and programs or improve waste management across the state in other ways. The actions under these priorities as well as the foundational actions are set out in the *Beyond WASTE 2030* roadmap which is available from [here](#).



Governance

The WARR Act is the primary legislation for waste management in WA. The Act establishes the Waste Authority as an independent statutory authority and sets out its roles and responsibilities. One of the Waste Authority's primary functions is to draft the state's long-term waste strategy and update it every five years. The Act also provides the Waste Authority with the power to require reporting on compliance with the waste strategy.

The Minister for the Environment has the responsibility to approve the waste strategy drafted by the Waste Authority.

The Department of Water and Environmental Regulation supports the Waste Authority to achieve the waste strategy's goals, priorities and targets by working to:

- regulate the industry, and develop and implement waste policy, guidance and programs
- manage economic instruments like the state's waste levy
- collaborate with stakeholders – such as other state and local government agencies, other Australian jurisdictions and waste sector enterprises – to influence community and business attitudes and to support innovation
- review the WARR Act
- update data collection and reporting systems.

Reporting

The Waste Authority will continuously monitor progress on the actions in this strategy and share the results in our annual report. Furthermore, we will share progress towards achieving the strategy's targets in the annual *Waste and recycling in WA* report.

State Government agencies must report on how they are implementing their actions toward the strategy each year. Annual reporting enables the monitoring of progress, while also revealing achievements and opportunities for further policy and program development.

All the relevant reports will be made available on the Waste Authority website: www.wasteauthority.wa.gov.au.

Review

The Waste Authority will undertake a formal five-yearly review of the waste strategy, according to the WARR Act's requirements. As part of our annual business planning process, we will update the priorities and actions, if required, to ensure they align with the government's priorities, changing circumstances and resourcing.



Conclusion

Beyond WAsTe 2030 provides a renewed framework for avoiding and reducing waste, recovering resources and protecting the environment, while enabling the growth of a prosperous circular economy that supports local jobs and industries.

The strategy's vision for a thriving low-waste future is central to WA's long-term prosperity. By embedding innovation, collaboration, and sustainable practices across government, industry and the community, the strategy will help build resilience, foster new market opportunities, and create more local value from the resources we use.

Achieving the strategy's ambitious 2030 goals, targets and priorities requires collective effort, innovation and commitment across government, industry and the community. It sets out actions for the next five years, the intended outcomes, and roles and responsibilities against the strategy's goals and priorities.

Guided by this strategy and its actions, we can drive meaningful change that reduces greenhouse gas emissions, protects WA's unique ecosystems, and strengthens our economy by supporting local industries and new markets. Together, we can ensure Western Australians benefit from sustainable waste management and circular economy opportunities for generations to come.



Glossary

Term	Definition
Better practice	Practices and approaches that the Waste Authority considers to be outcomes-focused, effective and high performing, based on evidence and benchmarking against comparable jurisdictions. Better-practice guidelines, measures and reporting frameworks are being developed to reflect the different capacities and challenges faced by waste generators and managers. Better practice is synonymous with the term 'best practice' but captures the dynamic nature of best practice.
Circular economy	An alternative to a traditional linear economy (make, use, dispose) in which we keep resources in use for as long as possible – extracting the maximum value from them while in use, reusing where possible, then recycling products and materials. Three core principles underpin a circular economy: design out waste and pollution, keep products and materials in use, and regenerate natural systems.
Commercial and industrial (C&I) waste	Waste produced by institutions and businesses, including schools, restaurants, offices, State Government agencies and facilities, retail and wholesale businesses and industries, including manufacturing.
Construction and demolition (C&D) waste	Waste produced by demolition and building activities, including road and rail construction and maintenance, and excavation of land associated with construction activities.
Drop-off facility	A site where residents can bring their waste or recyclables for disposal.
Energy recovery	Energy recovery refers to the process of converting waste materials into some form of energy, usually as solid, liquid or gaseous fuels or as heat. Energy recovery options are also referred to as 'waste-to-energy' (or energy from waste) and can include both thermal and non-thermal technologies such as incineration, anaerobic digestion or gasification.
Food organics and garden organics (FOGO)	Mixed food and garden organic waste, which generally comes from the municipal solid waste stream. Food organics include waste food, inedible food and parts of food that are not consumed and/or are considered undesirable (such as seeds, bones, coffee grounds, skins and peels). Garden organics include organic wastes that arise from gardening and maintenance activities, such as lawn clippings, leaves, cuttings and branches. Food organics and garden organics can also include other compatible organic wastes such as paper and cardboard.
Food organics (FO)	Organic waste, generally sourced from the commercial and industrial waste stream, which includes waste food, inedible food and parts of food that are not consumed and/or are considered undesirable (such as seeds, bones, coffee grounds, skins and peels).
Garden organics (GO)	Organic waste, generally sourced from the municipal solid waste or commercial and industrial waste streams, which arises from gardening and maintenance activities, such as lawn clippings, leaves, cuttings and branches.
Greenhouse gas emissions	Greenhouse gas emissions refer to the release of gases into the earth's atmosphere that contribute to the greenhouse effect. These gases trap heat and contribute to global warming. Common greenhouse gases include carbon dioxide, methane, nitrous oxide and fluorinated gases.

Term	Definition
Household hazardous waste	Products used in and around the home that have at least one hazardous characteristic (flammable, toxic, explosive or corrosive).
Hazardous waste	Waste that, by its characteristics, poses a threat or risk to public health, safety or the environment.
Illegal dumping	Premeditated littering where people go out of their way to dump waste in public places illegally, typically for commercial benefit or to avoid disposal fees.
Kerbside collection	A regular containerised service that collects waste from a resident's kerbside.
Litter	Waste that is left in public places and not deposited into a bin.
Liquid waste	Wastes that are not solid or gaseous. May refer to sludges and slurries, or other liquids discharged to sewer. May also refer to wastewater.
Major regional centre	Major regional centres are the cities of Albany, Busselton, Bunbury, Greater Geraldton and Kalgoorlie-Boulder, which are local governments outside the Perth and Peel region that have both a relatively large population and reasonable access to markets. Other major regional centres may be identified by the Waste Authority during the life of the waste strategy.
Material recovery	The materials extracted from processing waste (does not include recovered energy). Also commonly referred to as recycling.
Municipal solid waste (MSW)	Waste primarily collected from households and local governments through waste and recycling collections.
Organic waste	Waste materials from plant or animal sources, including garden waste, food waste, paper and cardboard.
Perth and Peel region	The Perth region, or Perth metropolitan region, is the area defined by the Metropolitan Region Scheme. The Peel region is the area defined by the Peel Region Scheme. Municipal solid waste targets are set for the Perth and Peel region to reflect current urbanisation trends and to align with waste infrastructure servicing and planning needs.
Product stewardship	Product stewardship is an approach to managing the impacts of different products and materials. It acknowledges that those involved in producing, selling, using and disposing of products have a shared responsibility to ensure that those products or materials are managed in a way that reduces their impact, throughout their lifecycle, on the environment and on public health and safety.
Putrescible waste	A component of the waste stream likely to become putrid, including wastes that contain organic materials such as food wastes or wastes of animal or vegetable origin, which readily biodegrade within the environment of a landfill.
Recovered Materials Framework	A regulatory framework enabling the safe and beneficial reuse of waste-derived materials through a formal approval process, while safeguarding human health and protecting the environment, and clearly defining when materials cease to be waste and become a resource.

Term	Definition
Recycling	The use of recovered waste materials as substitutes for extracted raw materials. It involves taking waste materials or products and reconstituting them into items that have a market value. Replaces the term 'material recovery' used in the 2019 waste strategy (Waste Authority 2019).
Reprocessing	Using an item or material that might otherwise become waste during the manufacturing or remanufacturing process.
Repurpose	Refers to the process of taking an item or resource that was originally intended for one use and adapting it for a different purpose.
Residual waste	Waste that remains after the application of a better practice source separation process and recycling system, consistent with the waste hierarchy as described in s.5 of the WARR Act. Where better practice guidance is not available, an entity's recycling performance will need to meet or exceed the relevant stream target (depending on its source – municipal solid waste, commercial and industrial or construction and demolition) for the remaining non-recovered materials to be considered residual waste under this waste strategy. The State Government policy position is that only residual waste should be sent to energy recovery facilities.
Reuse	Refers to using a material or item again. It is the most preferable form of recovery under the waste hierarchy because it requires no (or minimal) resources and therefore has no (or minimal) environmental impact.
Waste avoidance	Refers to the prevention or reduction of waste generation, or the prevention or reduction of the environmental impacts (e.g. toxicity) of waste generation.
Waste Avoidance and Resource Recovery (WARR) Account	In accordance with the WARR Act, each year the Minister for Environment must allocate not less than 25 per cent of the forecast levy amount to the WARR Account. Funds in the WARR Account are applied to programs for the management, reduction, reuse, recycling, monitoring or measurement of waste and to support implementation of the waste strategy.
Waste Avoidance and Resource Recovery (WARR) Levy	Also known as the 'waste levy'. A levy on waste received at landfill premises in the metropolitan region and on waste collected in the metropolitan region and received at landfill premises outside the metropolitan region, administered under the Levy Act and Waste Avoidance and Resource Recovery Levy Regulations 2008. The waste levy acts as an economic instrument to reduce waste disposed of to landfill by increasing the price of landfill disposal and generates funds for a range of waste and environmental purposes. In accordance with the WARR Act, each year the Minister for Environment must allocate not less than 25 per cent of the forecast waste levy amount to the Waste Avoidance and Resource Recovery Account.

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Waste Authority

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(08) 6364 6965

Waste Strategy Review
Department of Water and Environmental Regulation
Locked Bag 10
Joondalup WA 6919

Email: wastestrategyreview@dwer.wa.gov.au

Dear Sir/Madam,

Re: Feedback Requested – Beyond WASTE 2030 Strategy Review

This submission was endorsed by Council at its meeting today, 16 December 2025. Please find **attached**, the Council report which provides the background to our below feedback.

The Shire of Carnarvon supports the WA State Government's intentions to renew its focus, to consider innovation, and to continue to invest in the sector to boost WA's transition to a thriving, resilient circular economy. The Shire highlights its equal levels of enthusiasm to also work towards that circular economy goal. We are keen and ready to engage with our community and our local businesses and intensive farming growers on initiatives and trials to lower waste levels and achieve circular economy goals - we have undertaken those consultations on numerous occasions in the past and we consider that a core local government responsibility. But, with respect, we need these *Beyond WASTE 2030* documents to offer more than the state just "worked with" or "collaborating with" remote local governments like ours, the Shire of Carnarvon needs the state government to play a more significant leadership role by financially supporting remote local governments with their circular waste opportunity initiatives, like trial/pilot projects.

Carnarvon will always want to play a role in continuously improving its waste services, as evidenced by our plan to reintroduce our "Tip Shop" in 2026, but history highlights that without a business case that is well planned, stakeholder supported, and adequately financed, success is unlikely. The best chance of enabling circular economy principles to evolve and be sustainable in our small, remote, and expensive location, is with meaningful financial assistance from the WA State Government. That funding will enable financially unviable Shire sponsored circular economy initiatives that have support from the local community, growers, and business, to become a reality. **We would welcome seeing changes to the final draft of the *Beyond WASTE 2030 Strategy*, and associated Roadmap that specifically highlight that financial assistance is going to play a meaningful role in helping remote local governments develop sustainable local circular economy initiatives.**

Regards

Eddie Smith
President

24
25

Shire of Carnarvon
Annual Report





Acknowledgements

The Shire of Carnarvon acknowledges and respects the Yinggarda (Carnarvon) and Baiyungu (Coral Bay) as the traditional custodians of the lands where we live and work. We pay our respects to Elders, past, present and emerging. The Shire of Carnarvon is committed to honouring the traditional custodians' unique cultural and spiritual relationships to the land, waters and seas and their rich contribution to society.



About the Shire

Located where the desert meets the sea, the Shire of Carnarvon is a truly unique region, a tropical coastal oasis in the heart of Western Australia's Gascoyne. Stretching across more than 53,000 km², the Shire includes the towns of Carnarvon and Coral Bay, remote pastoral stations, and spectacular coastal and inland landscapes.

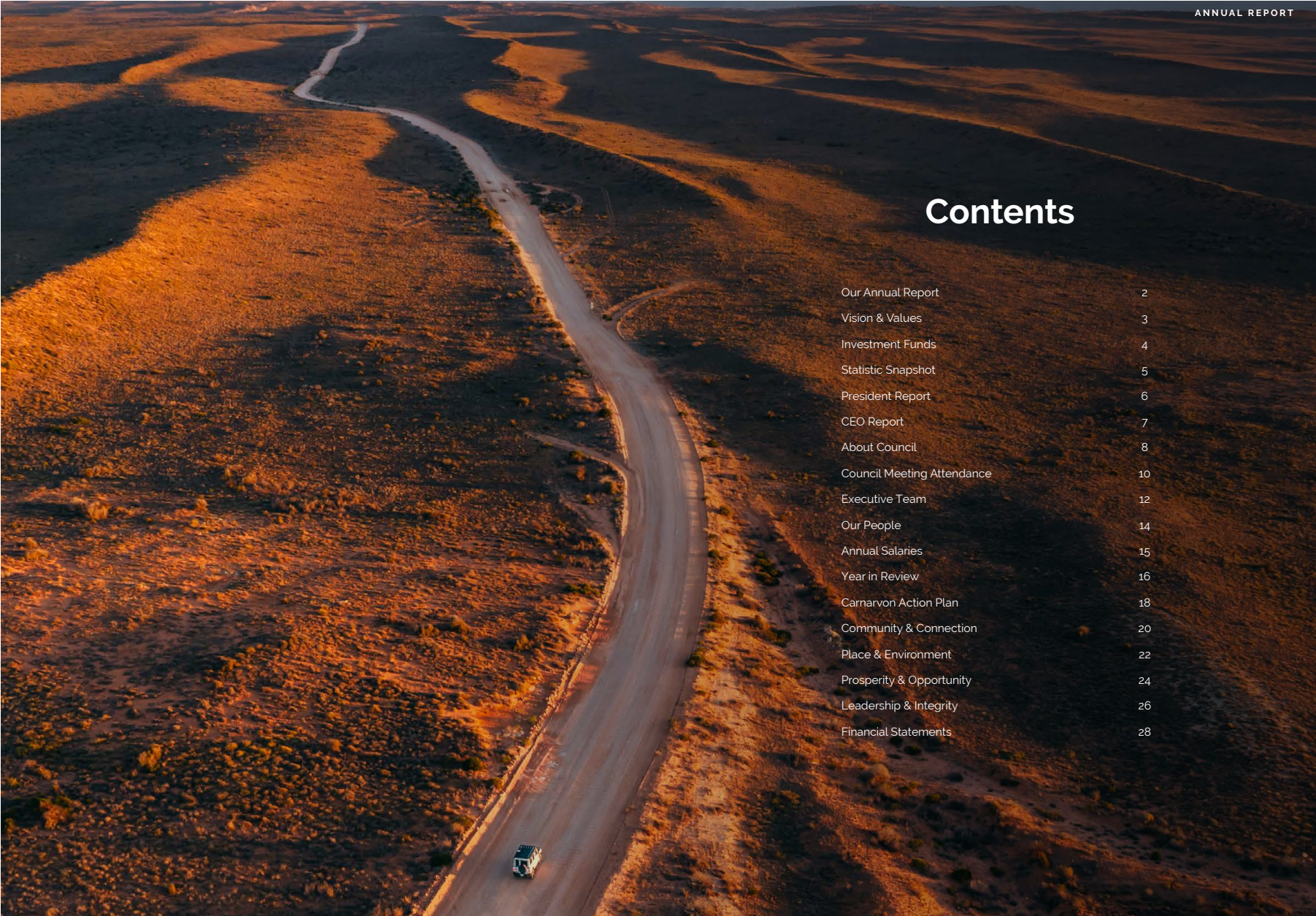
Carnarvon is the gateway to the Ningaloo Coast and Shark Bay World Heritage Areas, and is the only town in Australia where the central desert reaches the ocean. With rich Aboriginal

culture, tropical agriculture, world-class seafood and fishing, and strong community values, it's a place of connection, resilience and opportunity.

We are proud of our vibrant and diverse population, our commitment to sustainable growth, and our shared vision for a region that is safe, inclusive, and thriving for generations to come.

Quick Facts

- Distance from Perth:** 902 km
- Population:** Approx. 5,250
- Clear Days per Year:** 300+
- Average Annual Rainfall:** 229 mm
- Road Network:** 239 km sealed, 1,287 km unsealed
- Known For:** Bananas, tropical fruits, seafood, fishing, and marine tourism
- Key Attractions:** The Fascine, Space and Technology Museum, Blowholes, Coral Bay
- Established:** 1 March 1965, following the union of the Town of Carnarvon and the Shire of Gascoyne-Minilya



SHIRE OF CARNARVON



Our Annual Report

The Shire of Carnarvon is pleased to present the Annual Report for the 2024/25 financial year, highlighting the progress, projects and challenges experienced over the past 12 months.

This report aligns with our **Strategic Community Plan 2022-2032**, which outlines our long-term vision for Carnarvon and serves as the foundation for our planning and decision-making.



COMMUNITY & CONNECTION



PLACE & ENVIRONMENT



PROSPERITY & OPPORTUNITY



LEADERSHIP & INTEGRITY

ANNUAL REPORT OUR ANNUAL REPORT, VISION & VALUES

Our Vision

Our Annual Report showcases the key initiatives delivered across each strategic theme, documenting how we are working toward our vision.

Carnarvon will be a place where:

Our community is safe and harmonious.

Our livelihoods are thriving.

Our lifestyles are sustainable.

Our health and learning opportunities serve our community.

Our places nurture our past, present and future.

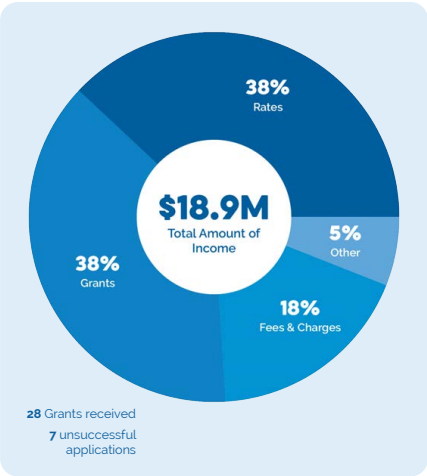
Our community is engaged, inclusive and supportive.

We Grow Our Horizons.

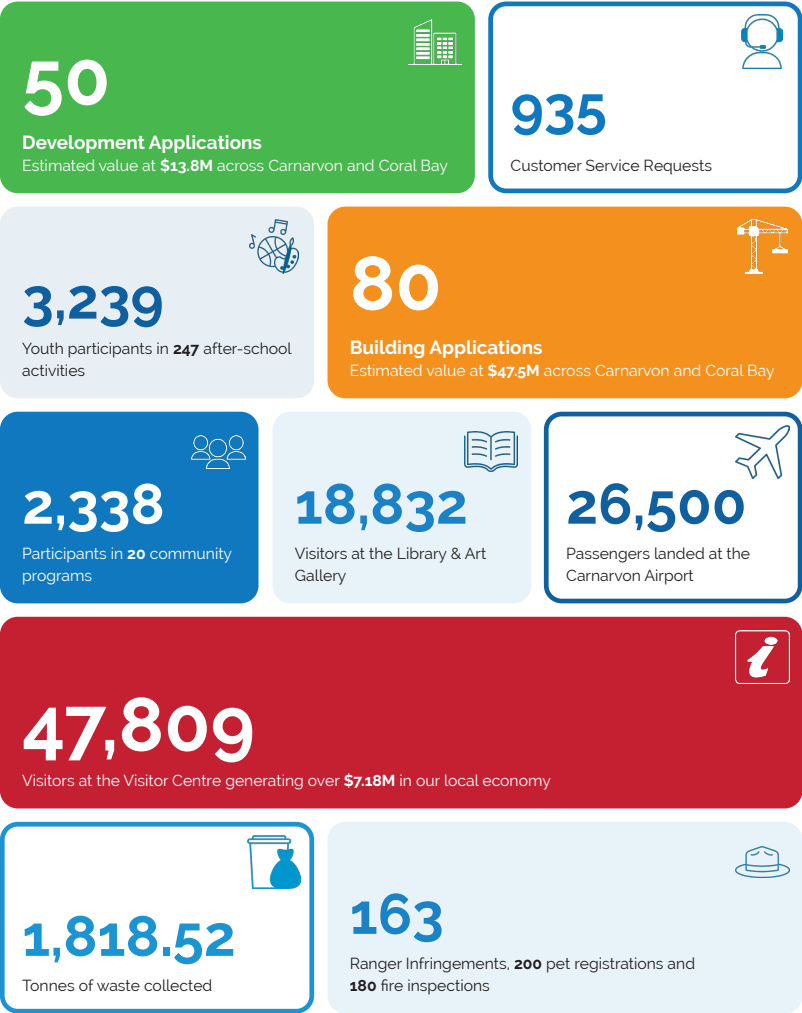


Community Investment Funds

Through its \$18.9 million budget for the 2024-25 financial year, the Shire of Carnarvon has delivered over 50 essential services to the community. These include the maintenance of parks and gardens, roads, and waste services, as well as development assessment, animal and pest management, cemeteries, public toilets, aquatic facilities, the regional library, campground, sports fields and the Carnarvon Art Gallery. This investment supports the everyday needs of our residents and reflects Council's commitment to maintaining a liveable, connected and thriving community.



Statistics Snapshot 2024-25





President Report

Message from the President - 2024/25 Annual Report *Shire of Carnarvon*

As we reflect on the past year, it is a pleasure to share with you some of what has occurred in the past year and congratulate the dedicated Shire team that have worked on fulfilling the community's aspirations outlined in the Strategic Community Plan.

Projects completed in the past year include the Fascine Wall capping beam replacement, another wonderful Mural on Robinson St and the much needed replacement stairs to the Blowholes Aquarium area, importantly the tireless work by the Shire team has resulted in realising significant grant funding for a number of exciting projects within our Shire including the Tramway bridge restoration, Van Dongen Park upgrade, Carnarvon airport runway upgrade and Pioneer Cemetery upgrade.

We also must not underplay the many challenges we face as a community; we know that anti-social behaviour and crime are taking their toll on businesses and residents. The Shire Council as the community's voice continues extensively advocating State Government Ministers to bring about beneficial changes within our community to reduce these issues' impact. It's pleasing to report that this work has seen a significant increase in the number of police in our community.

I would invite and encourage all residents to read our Strategic Community Plan and Corporate Business Plan as I believe it would provide an insight into the hard work, passion and commitment of the Shire team who work tirelessly for our community. I thank them all for their efforts.

In finishing, a huge thank you to my fellow Councillor's for your service and commitment and thank your families for their patience and understanding.

Eddie Smith
Shire President

CEO Report

Message from the CEO - 2024/25 Annual Report *Shire of Carnarvon*

What a year it's been.

In 2024/25, the Shire of Carnarvon didn't just keep moving, we hit our stride. We've taken deliberate steps to transform how we work, what we prioritise, and how we deliver for our community. It's been a year of rolling up sleeves, facing the tough stuff, and getting things done – together.

We completed the Pioneer Cemetery upgrade, paying tribute to the stories and souls that built this region. We emergency-proofed the Civic Centre, ensuring it can support our community in times of need. We renewed the Fascine small jetties, breathing new life into our waterfront and community spaces. And in a massive win for heritage and regional pride, we secured \$2 million towards the Tramway Bridge restoration, an icon we're determined to preserve for generations to come.

Innovation hasn't taken a back seat either. We rolled out electronic road information signs across key junctions to improve safety and traveller communication. And with the installation of Rain Gauge Bot technology, we're now smarter, faster, and more responsive in how we maintain our vast road network. This saves time, money, and improves the overall experience for road users.

Behind all these achievements is a dedicated team, a supportive Council, and a community that knows the value of progress, even when it's hard won. We've restructured our operations, sharpened our focus, and built a stronger foundation for long-term growth. Yes, we've faced challenges, but we've faced them head-on, and with heart.

Carnarvon is a region with enormous potential. And while we're proud of what we've done this year, we're even more excited for what lies ahead. From housing reform to tourism infrastructure, from strategic land development to better community services – we're in it for the long game.

Thank you to everyone – staff, Councillors, partners, and community members – who've walked alongside us this year. The road is long, but we're on the right track.

Onward.

Amanda Dexter
Chief Executive Officer



About Council

The Shire of Carnarvon has a popularly elected Shire President and seven Councillors. Councillors serve four-year terms, with half of the positions becoming vacant at each local government election. Local Government Elections are held every two years, typically on the third Saturday in October. At the time of endorsement, the October 2025 elections had taken place, the next Local Government Election will take place in 2027.



Profile of Council Members

Number	Age	Gender	Language Spoken at Home	Birth
3	35 - 44	Male	Australian English	Australia
1	35 - 44	Male	Portuguese	Australia
1	45 - 54	Male	Australian English	Australia
3	64+	Male	Australian English	Australia

Councillors



Mr Eddie Smith
Shire President
Term 2027



Cr Burke Maslen
Deputy Shire President
Term 2027
Ward Gascoyne/Minilya Ward



Cr Dudley Maslen
Councillor
Term 2025
Ward Town Ward



Cr Luke Vandeleur
Councillor
Term 2027
Ward Town Ward



Cr Marco Ferreirinha
Councillor
Term 2025
Ward Plantation Ward



Cr Luke Skender
Councillor
Term 2025
Ward Town Ward



Cr Paul Kelly
Councillor
Term 2027
Ward Town Ward



Cr Adam Cottrel
Councillor
Term 2025
Ward Coral Bay Ward

SHIRE OF CARNARVON

ANNUAL REPORT MEETING ATTENDANCE

Council Meeting Attendance

Elected Members attended the following Ordinary and Special Council Meetings during the 2023/24 year:

LOA Leave of Absence
A Absent/Apologies
OCM Ordinary Council Meeting
SCM Special Council Meeting

Councillor	Attended in Person*	Online Attended*	Absent/ Apologies*	Leave of Absence*	Attendance to ARIC <small>(Adults, this and Improvement Committee)</small>	Total Attended
E Smith	19	0	0	0	5	24
B Maslen	18	0	1	0	4	22
M Ferreira	18	0	1	0	Non-member	18
P Kelly	16	3	0	0	5	24
L Vandeleur	15	0	3	1	5	20
A Cottrell	11	0	6	2	Non-member	11
L Skender	8	3	6	2	Non-member	11
D Maslen	19	0	0	0	Non-member	19

*Includes attendance at Ordinary Council Meetings and Special Council Meetings.

Councillor	16 Jul 2024 SCM	23 Jul 2024 OCM	27 Aug 2024 OCM	24 Sep 2024 OCM	30 Sep 2024 SCM	22 Oct 2024 OCM	26 Nov 2024 OCM	17 Dec 2024 OCM	20 Dec 2024 SCM		28 Jan 2025 OCM	14 Feb 2025 SCM	25 Feb 2025 OCM	28 Feb 2025 SCM	25 Mar 2025 OCM	29 Apr 2025 OCM	05 May 2025 SCM	20 May 2025 SCM	27 May 2025 OCM	24 Jun 2025 OCM	Elected Members, fees, expenses and allowances
E Smith	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	\$69,063.96
B Maslen	✓	✓	A	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	\$31,749.96
M Ferreira	✓	✓	✓	✓	A	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	\$19,311.96
P Kelly	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	☎	✓	✓	✓	☎	☎	✓	\$19,311.96
L Vandeleur	✓	✓	✓	A	A	✓	✓	LOA	A		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	\$19,311.96
A Cottrell	✓	✓	✓	LOA	A	✓	✓	✓	A		☎	☎	☎	A	✓	✓	A	A	LOA	A	\$19,311.96
L Skender	✓	✓	✓	A	✓	✓	✓	A	A		✓	LOA	LOA	A	✓	✓	✓	A	A	✓	\$19,311.96
D Maslen	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	\$19,311.96



Meet our new CEO Mandy Dexter

Amanda (Mandy) Dexter was appointed Chief Executive Officer of the Shire of Carnarvon in late 2024, bringing with her more than two decades of senior leadership experience in regional local government. With expertise in strategic planning, economic development, and community engagement, Mandy is committed to strengthening partnerships, improving local services, and delivering meaningful outcomes for the Carnarvon community.

Mandy grew up in Carnarvon and Exmouth, giving her a strong personal connection to the region and a deep understanding of the challenges and opportunities unique to life on the Gascoyne coast. This local perspective underpins her leadership style

and drives her passion for building a sustainable, inclusive future for the people who call this place home.

Before joining the Shire of Carnarvon, Mandy served as CEO of the Shire of Derby/West Kimberley, where she led major regional initiatives across infrastructure, governance, and tourism. She is known for her collaborative approach, transparent decision-making, and long-standing commitment to regional WA.

Under her leadership, the Shire is focused on delivering practical outcomes that reflect the values, needs, and aspirations of the Carnarvon community.

Executive Team



Amanda Dexter
Chief Executive Officer

Oversees Major Projects, Place Activation & Economic Development (including Airport Operations), and Communication & Community Engagement, driving long-term growth and strengthening connections with residents, businesses, and visitors.

With the Shire since: 2024



Colm Stanley
Executive Manager Infrastructure

Responsible for delivering and maintaining essential infrastructure, including roads, buildings, and public spaces. Through strategic planning and asset management, ensures the community's growth, connectivity, and sustainability.

With the Shire since: 2025



Stefan Louw
Executive Manager Community Planning & Sustainability

Shapes vibrant, liveable communities through strategic planning, environmental stewardship, and sustainable development. Leads growth initiatives to protect natural assets and create resilient spaces for future generations.

With the Shire since: 2021



Stephanie Leca
Executive Manager Lifestyle & Community

Strengthens community well-being by fostering culture, connection, and inclusivity. Delivers vibrant programs, events, and services that enhance social cohesion and community spirit.

With the Shire since: 2012



Amanda Leighton
Executive Manager Corporate Strategy & Performance

Leads strategic direction, governance, and financial management while driving policy development and continuous improvement. Focuses on enhancing efficiency, accountability, and long-term organisational success.

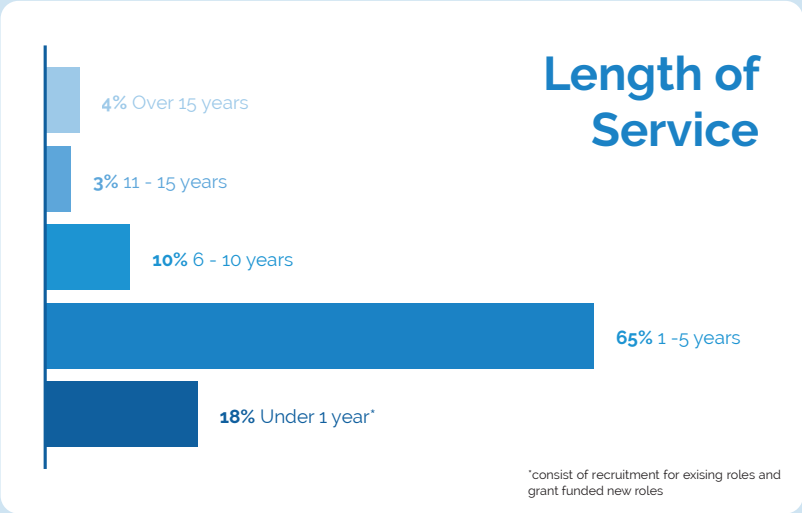
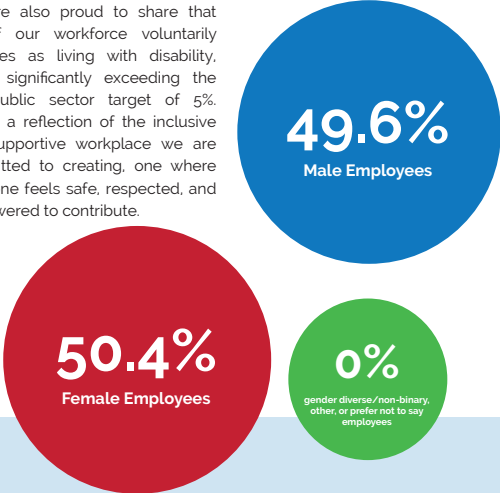
With the Shire since: 2021

Our People

Our workforce reflects a rich blend of cultures, perspectives and lived experiences, strengthening our connection to the community we serve.

While 62% of our team identifies as Caucasian/Australian, we're proud to have 12% Aboriginal employees, whose cultural knowledge and ties to Country are deeply valued. The remaining 26% represents a wide array of cultural heritages, including Tongan, Vietnamese, Indian, Dutch, Irish, Portuguese, South African, German, English and New Zealand backgrounds.

We are also proud to share that 8% of our workforce voluntarily identifies as living with disability, which significantly exceeding the WA public sector target of 5%. This is a reflection of the inclusive and supportive workplace we are committed to creating, one where everyone feels safe, respected, and empowered to contribute.



Disclosure of Annual Salaries

In accordance with Regulation 19B(2)(b) of the Local Government (Administration) Regulations 1996, the Shire of Carnarvon is required to disclose the following information:

- The number of employees entitled to an annual salary of \$130,000 or more.
- The number of employees whose annual salary falls within each \$10,000 band above \$130,000.

CEO Annual Remuneration

In accordance with Regulation 19B(2)(e) of the Local Government (Administration) Regulations 1996, the total remuneration provided to the Chief Executive Officer during the 2024-25 financial year was:

- Temporary CEO \$78,751
- Chief Executive Officer \$170,224

For the purposes of this disclosure, remuneration is defined in accordance with section 4(1) of the Salaries and Allowances Act 1975 and includes salary, allowances, fees, emoluments and benefits, whether in monetary form or otherwise.

Salary Range	Numbrt
\$100,000 to \$109,999	6
\$110,000 to \$119,999	3
\$120,000 to \$129,999	1
\$130,000 to \$139,999	6
\$140,000 to \$149,999	NIL
\$150,000 to \$159,999	4
\$160,000 to \$169,999	NIL
\$170,000 to \$179,999	NIL
\$180,000 to \$189,999	1
\$190,000 to \$199,999	3
\$200,000 to \$209,999	NIL
\$210,000 to \$219,999	NIL
\$220,000 to \$229,999	NIL
\$230,000 to \$239,999	NIL
\$240,000 to \$249,999	1



Supporting Our Community

The Shire of Carnarvon is proud to support the people, programs and partnerships that help our region thrive. Each year, we provide financial assistance, in-kind support, and collaborative opportunities to local clubs, not-for-profits and businesses delivering events, services, and experiences that enrich community life.

In 2024-25, we supported a wide range of organisations across sport, arts, early years, culture, and economic development:

This Life Summer Music Series – Local Hosts

As part of our Summer Music Series, the Shire partnered with:

- Gascoyne Football Association
- Miss Fangs
- Kestrel Café

(Some venues may have received in-kind or financial support as event hosts.)

Community Sponsorship & Event Support

- Carnarvon Growers Association Field Day
- Gascoyne Food Council Community Event
- Gascoyne Early Years Network (GEYN)
- Carnarvon Playgroup
- Carnarvon Pistol Association Pump up the Fun Sausage Sizzle

Youth Program Partnerships

Our Youth team also continued its collaborative delivery of programs in partnership with:

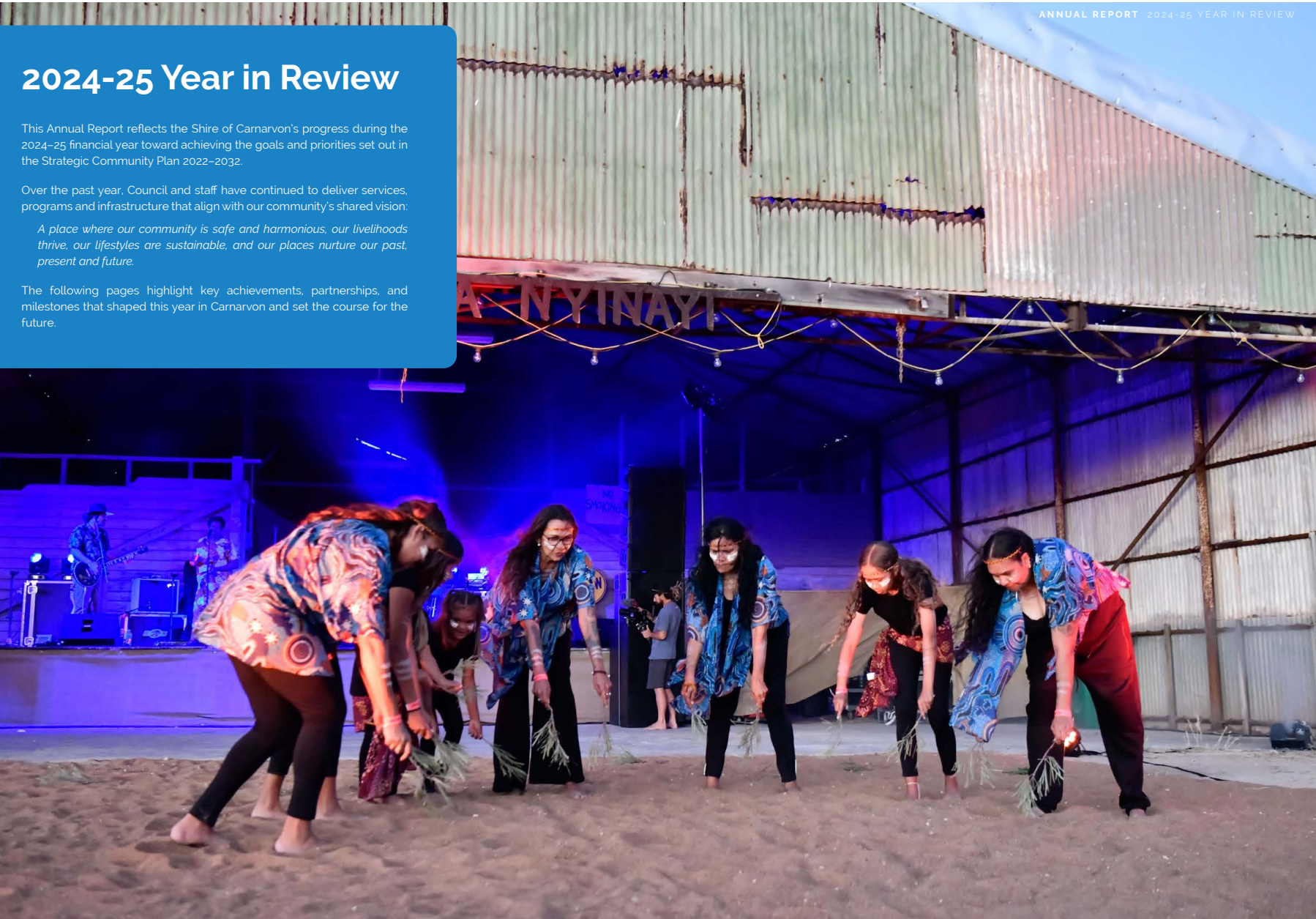
- Ngala
- PCYC
- Stephen Michael Foundation

Together, we're supporting a connected, vibrant and inclusive Carnarvon.

Community Growth Grant Recipients

Through our **Community Growth Grants Program**, we provided financial support to the following not-for-profit organisations:

Organisation	Amount
Carnarvon Garden Club	\$1,500
Gascoyne Gymnastics Club	\$5,000
Carnarvon Playgroup	\$1,000
Carnarvon Amateur Swimming Club	\$3,605
Carnarvon Art and Crafts Workshop	\$1,166
Carnarvon Horse and Pony Club	\$1,450
Carnarvon Rifle Club	\$977
Carnarvon Motorcycle Club	\$5,000
Old Bastards Carnarvon	\$3,560
Gascoyne Community Services Aboriginal Corporation Let's Talk Basketball	\$1,000
Baiyungu Aboriginal Corporation	\$5,000
Carnarvon Fishing Club	\$5,000
Events Carnarvon	\$10,000
Queernarvon	\$5,000
Carnarvon Windfest	\$5,000
Total	\$52,948



SHIRE OF CARNARVON

ANNUAL REPORT ACTION PLAN

Major Projects

Van Dongen Park

A destination park focusing on iconic play equipment at an important Carnarvon gateway. Multiple play zones with bespoke equipment and nature plan, public art, turf, trees, BBQ + picnic nodes, public toilets, lighting and parking.

Status Community consultation has been undertaken, leading to development of the Big Banana Playground concept, with detailed design now complete. Procurement has finalised for fabrication and installation of the Big Banana element. Tender documentation is currently being drafted.

- Funding Obtained
- Designed
- Tender Awarded
- Mobilising/Construction
- Project Completed



Tramway Walk Trail

The Tramway Walk Trail connects the Tramway Bridge on the Fascine Town Beach to the Carnarvon Heritage Precinct. This project is centred on reinforcing the existing ~2.5km walk into a multi-faceted cultural trail with educational significance. Wayfinding signs, interpretive signs and artwork, viewing points, rest nodes and shade shelters are planned to be located along its length.

Status Community consultation has been undertaken to inform design and educational content, with detailed design now completed. Tender documentation is currently being drafted.

- Funding Obtained
- Designed
- Tender Awarded
- Mobilising/Construction
- Project Completed



Fascine Jetties

Three new jetties have been successfully installed along the Fascine, enhancing access to the waterway and supporting recreation, tourism, and greater enjoyment of our iconic waterfront.

Status Installation complete. The jetties are now open for public use.

- Budget Allocated
- Designed
- Tender Awarded
- Mobilising/Construction
- Project Completed

Local Connect & Create

Activation of key public spaces including a series of public art installations to encourage exploration and an urban screen to showcase local stories and events to complement 'The Hub', a local making & exhibition space.

Status An expression of interest process has been completed for the engagement of an artist and delivery of the art concepts. Detailed design is now complete. Procurement has been finalised for the supply and installation of a digital screen which is to be located at the Civic Centre to help promote local events and activities. A Request for Quote to support the construction and installation of the individual art pieces is currently being drafted.

- Funding Obtained
- Designed
- Tender Awarded
- Mobilising/Construction
- Project Completed



Tramway Bridge Restoration

The Shire of Carnarvon is underway to restoring one of the town's most treasured landmarks: the Tramway Bridge. Restoring the bridge not only honours the past but also offers exciting potential for future community use and tourist attraction.

Status The project is currently in its second stage, with geotechnical investigations recently completed for the Tramway Bridge; a critical step in planning future repairs. The results of these investigations will help to inform the future engineering and structural design of the restoration.

- Funding Obtained
- Designed
- Tender Awarded
- Mobilising/Construction
- Project Completed

Airport Upgrades

Runway upgrades will soon strengthen the region's air connectivity, enhancing safety, supporting tourism and essential services, and securing the long-term future of Carnarvon's airport.

Status The tender has now closed, and the assessment panel is currently reviewing submissions.

- Funding Obtained
- Designed
- Tender Awarded
- Mobilising/Construction
- Project Completed



*All project updates are accurate as at the end of the 2024-25 financial year (30 June 2025).



Community & Connection

Fostering a safe, inclusive and harmonious community where people are respected, supported, and connected across all walks of life.



Supporting Youth & Families

In 2024–25, the Shire delivered consistent after-school programs at the Youth Hub in partnership with local providers, with a minimum of three sessions per week. This provided safe and engaging activities for young people during critical after-school hours. Our Community Connectors service continued to operate Thursday to Sunday evenings, offering safe transport and a weekly meal to at-risk youth. These initiatives will remain a priority, with increased staffing in 2025–26 and a future transition of the service to an Aboriginal Community Controlled Organisation (ACCO).

Safe Transport for Youth After Dark

The Community Connectors Program continued its vital work, operating Thursday through Sunday each week to safely transport young people off the streets and into safe spaces. The program also provided warm Sunday meals and positive engagement, helping reduce youth vulnerability during night-time hours. Plans are in place to transition this service to an Aboriginal Community Controlled Organisation in mid-2026.

Community Spaces Come Alive

This year, the Community Art Hub on Robinson Street flourished as a creative meeting place for artists and organisations alike. From hosting local exhibitions to delivering creative workshops, the space became a vibrant hub for connection, expression, and community engagement. Meanwhile, our Library meeting spaces saw over 388 hours of bookings, supporting local events, tax clinics, peer networking and more.

Colour, Creativity and Community in the CBD

Placemaking took centre stage in 2024–25. From the colourful Yarn Bombing Project and Toyworld’s Hopscotch Mural, to the bustling Christmas Street Party and Courtyard Craft Markets, the CBD was activated with vibrancy and community pride. These events supported local artists, encouraged foot traffic, and fostered a sense of belonging in the heart of town.



Deepening Engagement

Council continued to engage with residents through a range of forums and events. Community consultation informed strategic planning and ensured that the Shire’s direction reflects local priorities.

Bringing History to Life

Over 500 photographs were digitised this year as part of the Local History Digitisation Project, preserving community memories and making them accessible through a shared regional archive. The Library also supported 45 history enquiries, helping locals and visitors connect with Carnarvon’s rich heritage.

Music in the Streets

The Carnarvon Summer Music Series brought energy to town during the quieter months, with live performances enhancing lifestyle amenity and activating public spaces. It was part of a broader effort to boost pride, vibrancy and positive experiences across the Shire.

SHIRE OF CARNARVON

ANNUAL REPORT PLACE & ENVIRONMENT



Place & Environment

Caring for Country through sustainable planning, environmental stewardship, and infrastructure that supports liveability and reflects our identity.



Protecting Public Health and Safety

Through active mosquito management, the Shire ensured public health was safeguarded, with seasonal surveillance and treatment keeping nuisance levels tolerable. In parallel, environmental health services supported community wellbeing by embedding health assessments in internal decision-making and development proposals.

Maintaining Local Amenity and Development Standards

Ongoing inspections and regulatory services ensured safety and amenity standards were upheld across the Shire, including animal control, fire prevention, noise complaints, and unauthorised structures.



Safer Streets and Paths

To support safe use of the Youth Precinct and Aquatic Centre, new traffic calming planter boxes were installed along Babbage Island Road under the Streets Alive grant program.

High Standards in Recreation

Work orders for the Swimming Pool were fulfilled at a 90% completion rate, ensuring residents have access to high-quality aquatic facilities. Planning has also progressed for revitalising the entire recreational precinct, including the skate park and basketball court.

Mapping Carnarvon's Future

Work continued in collaboration with the Department of Lands to clarify the future use of strategic state-owned land parcels. The identification of underutilised serviceable land also opened the door for new development opportunities aligned with local demand and infrastructure availability.

Growing Greener Spaces

The Shire supported community-led beautification through the Litter Legends program, which delivered over 40 clean-up events, and hosted National Tree Planting Day to enhance green space. A new Arboretum sign is being developed to promote this valuable environmental asset.



Coastal Planning for a Resilient Future

The Shire progressed its Coastal Hazard Risk Management and Adaptation Plan (CHRMAP) to guide long-term decision-making around erosion and inundation. This work underpins responsible coastal development and helps ensure environmental resilience for future generations.

SHIRE OF CARNARVON

ANNUAL REPORT PROSPERITY & OPPORTUNITY



Prosperity & Opportunity

Growing local livelihoods through investment in tourism, industry, innovation, and lifelong learning — strengthening our local economy for the future.



Digital Literacy That Connects Generations

The Shire continued to support digital inclusion by delivering one-on-one tech help sessions, with over 140 individual appointments, alongside 14 Be Connected webinars tailored for seniors. These programs, delivered at the Library and through outreach, helped residents access online services, stay connected, and feel confident in an increasingly digital world.

Improved Connectivity and Innovation

The installation of new electronic road signage at key junctions has significantly improved traveller communication and road safety. Additionally, Rain Gauge Bot technology was implemented to improve flood response and road maintenance decision-making, showcasing Carnarvon's commitment to smart, cost-effective service delivery.

Fascine Jetty Renewals

The Shire completed renewal works on the small jetties along the Fascine. These upgrades support tourism and local recreation, ensuring safer and more attractive public waterfront infrastructure for locals and visitors alike.



Tramway Bridge Restoration Funding

In a major success, the Shire secured funding for the Tramway Bridge restoration. This iconic structure, rich with regional heritage value, is now a step closer to being preserved and activated for community and tourism benefit.



Planning for a Thriving, Liveable Community

The Shire maintained its strategic commitment to guiding land use through the Local Planning Scheme. This year saw a focus on encouraging mixed-use and commercial opportunities while also ensuring that rezoning activities supported emerging housing needs—especially in areas like Coral Bay.

Investing in Infrastructure for Tomorrow

Grant funding helped maintain and upgrade essential infrastructure, with 28 grants received in total. The Shire completed footpath renewal planning, progressed the Airport Masterplan, and maintained its network of roads, cemeteries, and aquatic facilities to ensure functionality and pride in place.

Unlocking Land for Future Growth

The Shire worked to identify underutilised serviceable land suitable for future housing and commercial development. These efforts support growth while ensuring new developments are well-located and service-ready.

Building a Future-Ready Workforce

The Shire supported internal staff development through local government training and leadership coaching programs. This investment in people helped foster a skilled, adaptable team focused on delivering community-first outcomes.

SHIRE OF CARNARVON

ANNUAL REPORT LEADERSHIP & INTEGRITY



Leadership & Integrity

Demonstrating good governance, transparency, and collaborative leadership that delivers for our community and reflects our shared values.



Engaging Government and Partners

Regular advocacy efforts ensured that State and Federal Governments remained informed of Carnarvon's needs. The Shire also actively applied for new grant funding and successfully managed existing grants with no breaches reported.

Strategic Planning with Impact

The Shire advanced work on key initiatives such as the Reconciliation Action Plan 2025-27 and the Disability Access and Inclusion Plan review. These plans guide decision-making and ensure inclusive, community-driven service delivery.

Strategic Asset Planning

Through improved internal reporting and integration of strategic plans, the Shire advanced work on asset management, ensuring long-term infrastructure sustainability. This work supports the delivery of well-maintained parks, roads, buildings, and facilities across the Shire.

Responsible Recordkeeping and Governance

A review of the Recordkeeping Plan has been actioned in July 2025 and is pending approval by the State Records Office. The Shire will be required to provide an updated report on the evaluation of efficiency and effectiveness of the Plan five years from the date of the last approval. These evaluations are also performed less formally from time to time through internal processes and controls. Induction and training programs are also provided to staff to highlight roles and responsibilities for compliance with the Shire's Recordkeeping Plan.



Community-Led Consultation

Throughout 2024-25, the Shire used community-led engagement to inform program development and service delivery. Residents helped shape new initiatives through surveys, direct feedback, and participation in advisory groups.



Disability Access & Inclusion Plan

The Disability Services Act 1993 requires all local governments in Western Australia to develop and implement a Disability Access and Inclusion Plan (DAIP). The Shire of Carnarvon remains committed to ensuring that all members of the community, including people with disability, have equitable access to services, facilities, information, and opportunities to participate in public life.

During 2024-25, the Shire delivered a range of initiatives under its DAIP to strengthen accessibility and inclusion. Highlights include hosting the International Day of People with Disability, featuring author Michelle De Robillard at the Carnarvon Library & Art Gallery and local schools. More than 600 students engaged in sessions promoting empathy and inclusive values through literature and lived experience.

The Shire also undertook significant infrastructure and planning actions, including accessibility inspections across all Shire facilities, an annual audit of ACROD bays, and development of a public map of accessible parking locations. Fencing at public parks was reviewed and modified to support universal access, and audits of footpaths and kerbs were progressed to identify improvement opportunities. In addition, the Disability Reference Group was established and maintained, ensuring lived experience informs decision-making and program design.

Further initiatives included progressing website accessibility in line with WCAG 2.1 standards, providing information in alternative formats upon request, and promoting feedback mechanisms through newsletters, social media, and community consultation. Employment-related actions were also advanced, such as ensuring job advertisements are accessible, interviews are held in inclusive locations, and vacancies are shared with disability employment services.

These achievements reflect the Shire's commitment to embedding access and inclusion principles into operations, planning, and service delivery. A review of the DAIP is scheduled to ensure it remains aligned with community needs and legislative requirements. The Shire will continue to explore innovative programs and partnerships to enhance accessibility, ensuring inclusive practices remain central to community engagement and future service delivery.

Asset Management Improvements

Several key infrastructure assets, including the airport terminal, swimming pool, and regional roads, were integrated into the Shire's long-term Asset Management Plan. These updates ensure alignment with service expectations and financial sustainability.



Leadership & Integrity

Demonstrating good governance, transparency, and collaborative leadership that delivers for our community and reflects our shared values.

Official Conduct Report

The Local Government Act 1995 requires the Shire to report on the number of official conduct complaints recorded under section 5.121 of the Local Government Act 1995 during a financial year. The Shire of Carnarvon did not receive any complaints of this nature that resulted in action under section 5.110 (6) (b) or (c) during the 2024/2025 financial year.

Competitive Neutrality Statement

There are ways in determining if there is a "significant business enterprise" undertaken by the Local Government, namely:

1. Is revenue received from external sources that exceeds \$200,000 per annum? (In determining this amount, Council has been advised to disregard grant income, internal charges, and statutory fees).
2. Would any benefits be realised from the implementation of competitive neutrality that exceeds costs?

From an examination of the revenue statement for the Shire of Carnarvon for the subject period there is no apparent activity that satisfies this first part of the test, and therefore the principles of competitive neutrality do not apply to any of Council activities during the 2024/2025 financial year.

National Competition Policy Statement

The State Government has a Competition Principles Agreement in place, which is binding on local government. This agreement requires the Shire of Carnarvon to carry out a number of procedures and include a report on the matter in Annual Report.

The three areas that affect Local Government are:

1. **Competitive Neutrality**
To remove benefits (and costs) which accrue to Government business as a result of their public ownership.
2. **Structural Reform**
Local government is required to reform the structure of publicly owned monopoly businesses where it is proposed to introduce competition.
3. **Legislation Review**
To review legislation that restricts competition.

The full requirements of the package are contained in a statement issued by the Department of Local Government and Communities.



Freedom of Information Statement

The Shire of Carnarvon is subject to the provisions of the Freedom of Information Act 1992.

The Shire of Carnarvon supports open and accountable local government and will endeavour to make information available promptly and at the least possible cost.

Whenever possible, documents will be provided outside the FOI process.

If information is not routinely available, the Freedom of Information Act 1992 provides the right to apply for documents held by the Shire and to enable the public to ensure that personal information in documents is accurate, complete, up to date and not misleading.

The Shire processed 2 Freedom of Information (FOI) requests in 2024-25

Capital Grants, Subsidies and Contributions

As per regulation 19BE of the Local Government (Administration) Regulations 1996, below are the amounts of capital grants, subsidies and contributions received by the Shire of Carnarvon in the last three financial years for replacing and renewing assets.

Financial year 2024-25
3,913,876

Financial year 2023-24
5,006,311

Financial year 2022-23
3,988,473





SHIRE OF CARNARVON
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

TABLE OF CONTENTS

Statement by Chief Executive Officer	2
Statement of Comprehensive Income	3
Statement of Financial Position	4
Statement of Changes in Equity	5
Statement of Cash Flows	6
Statement of Financial Activity	7
Index of Notes to the Financial Report	8
Independent Auditor's Report	47

The Shire of Carnarvon conducts the operations of a local government with the following community vision:

Unity, Humanity, Nature
A connected community across leaders, cultures and generations
A future for every young person
A job-rich economy, built on local strengths
A still-natural environment, looked after and used

The Shire of Carnarvon acknowledges the Yingarrda people as the Traditional Custodians of this land which we work and live on. We pay our respects to their Elders past, present and emerging and extend this respect to all Aboriginal people and their ongoing connection to this Country.

Principal place of business:
3 Francis Street
Carnarvon WA 6701

**SHIRE OF CARNARVON
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

STATEMENT BY CEO

The attached draft financial report of the Shire of Carnarvon has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2025 and the financial position as at 30 June 2025.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 5th day of December 2025



Chief Executive Officer

Amanda Dexter

Name of Chief Executive Officer

SHIRE OF CARNARVON
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025

	NOTE	2025 Actual	2025 Budget	2024 Actual
		\$	\$	\$
Revenue				
Rates	2(a),25	7,264,318	7,311,553	7,155,122
Grants, subsidies and contributions	2(a)	7,196,969	8,138,626	11,322,024
Fees and charges	2(a)	3,452,900	3,557,520	3,416,150
Interest revenue	2(a)	558,265	425,000	474,245
Other revenue	2(a)	432,432	438,469	539,827
		18,904,884	19,871,168	22,907,368
Expenses				
Employee costs	2(b)	(9,485,746)	(9,194,215)	(9,038,311)
Materials and contracts		(7,652,578)	(13,153,197)	(10,091,204)
Utility charges		(934,690)	(931,595)	(891,068)
Depreciation		(9,013,804)	(8,895,780)	(9,134,944)
Finance costs	2(b)	(104,655)	(103,524)	(113,496)
Insurance		(701,808)	(748,544)	(684,264)
Other expenditure	2(b)	(709,211)	(375,774)	(784,323)
		(28,602,492)	(33,402,629)	(30,737,610)
		(9,697,608)	(13,531,461)	(7,830,242)
Capital grants, subsidies and contributions	2(a)	3,913,876	15,614,027	5,006,311
Profit on asset disposals		101,544	84,560	13,006
Loss on impairment of asset		(13,395)	(98,870)	(9,961)
Fair value adjustments to financial assets at fair value through profit or loss	4	(6,215)	-	2,942
		3,995,810	15,599,717	5,012,298
Net result for the period		(5,701,798)	2,068,256	(2,817,944)
Other comprehensive profit for the period				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	8(a), 16	12,649,331	-	-
Total other comprehensive profit/(loss) for the period	16	12,649,331	-	-
Total comprehensive profit/(loss) for the period		6,947,533	2,068,256	(2,817,944)

This statement is to be read in conjunction with the accompanying notes.

William Buck Audit (WA) Pty Ltd

William Buck Audit (WA) Pty Ltd

**SHIRE OF CARNARVON
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025**

	NOTE	2025 \$	2024 \$
CURRENT ASSETS			
Cash and cash equivalents	3	5,788,339	13,493,183
Trade and other receivables	5	2,630,622	1,872,166
Inventories	6	59,973	54,228
Other assets	7	558,349	303,327
TOTAL CURRENT ASSETS		9,037,283	15,722,904
NON-CURRENT ASSETS			
Trade and other receivables	5	113,317	147,798
Other financial assets	4	139,334	145,549
Property, plant and equipment	8(a)	45,795,560	32,309,641
Infrastructure	9(a)	271,040,822	273,025,842
Right-of-use assets	11(a)	118,926	204,457
TOTAL NON-CURRENT ASSETS		317,207,959	305,833,287
TOTAL ASSETS		326,245,242	321,556,191
CURRENT LIABILITIES			
Trade and other payables	12	1,472,655	2,482,986
Other liabilities	13	988,950	2,307,126
Lease liabilities	11(b)	121,774	137,938
Borrowings	14	464,694	432,714
Employee related provisions	15	1,123,052	1,033,082
TOTAL CURRENT LIABILITIES		4,171,125	6,393,846
NON-CURRENT LIABILITIES			
Lease liabilities	11(b)	-	68,543
Borrowings	14	2,187,030	2,158,964
Employee related provisions	15	141,111	136,395
TOTAL NON-CURRENT LIABILITIES		2,328,141	2,363,902
TOTAL LIABILITIES		6,499,266	8,757,748
NET ASSETS		319,745,976	312,798,443
EQUITY			
Retained surplus		51,937,005	56,138,535
Reserve accounts	28	2,468,990	3,969,258
Revaluation surplus	16	265,339,981	252,690,650
TOTAL EQUITY		319,745,976	312,798,443

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF CARNARVON
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025

	NOTE	RETAINED SURPLUS \$	RESERVE ACCOUNTS \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2023		59,027,588	3,898,149	252,690,650	315,616,387
Comprehensive income for the period					
Net result for the period		(2,817,944)	-	-	(2,817,944)
Total comprehensive loss for the period		(2,817,944)	-	-	(2,817,944)
Transfers from reserve accounts	28	494,933	(494,933)	-	-
Transfers to reserve accounts	28	(566,042)	566,042	-	-
Balance as at 30 June 2024		56,138,535	3,969,258	252,690,650	312,798,443
Comprehensive income for the period					
Net result for the period		(5,701,798)	-	-	(5,701,798)
Other comprehensive income for the period	16	-	-	12,649,331	12,649,331
Total comprehensive loss for the period		(5,701,798)	-	12,649,331	6,947,533
Transfers from reserve accounts	28	1,967,240	(1,967,240)	-	-
Transfers to reserve accounts	28	(466,972)	466,972	-	-
Balance as at 30 June 2025		51,937,005	2,468,990	265,339,981	319,745,976

This statement is to be read in conjunction with the accompanying notes.

William Buck Audit (WA) Pty Ltd

**SHIRE OF CARNARVON
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025**

	NOTE	2025 Actual \$	2024 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates		6,679,344	6,929,170
Grants, subsidies and contributions		6,281,110	11,746,686
Fees and charges		3,648,398	3,796,789
Interest revenue		558,265	474,245
Goods and services tax received		653,778	607,647
Other revenue		432,432	539,827
		18,253,327	24,094,364
Payments			
Employee costs		(9,434,837)	(9,209,189)
Materials and contracts		(8,950,804)	(8,310,019)
Utility charges		(934,690)	(891,068)
Finance costs		(104,655)	(113,496)
Insurance paid		(701,808)	(684,264)
Goods and services tax paid		(756,147)	(551,905)
Other expenditure		(709,211)	(784,323)
		(21,592,152)	(20,544,264)
Net cash provided by (used in) operating activities	17(b)	(3,338,825)	3,550,100
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for purchase of property, plant & equipment	8(a)	(2,745,306)	(1,453,696)
Payments for construction of infrastructure	9(a)	(4,959,776)	(6,124,286)
Capital grants, subsidies and contributions		3,350,334	5,165,585
Proceeds from sale of property, plant & equipment		172,272	34,871
Net cash provided by (used in) investing activities		(4,182,476)	(2,377,526)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings	27(a)	(439,954)	(283,784)
Payments for principal portion of lease liabilities	27(d)	(243,589)	(342,983)
Proceeds from new borrowings	27(a)	500,000	996,000
Net cash provided by (used in) financing activities		(183,543)	369,233
Net increase (decrease) in cash held		(7,704,844)	1,541,807
Cash at beginning of year		13,493,183	11,951,376
Cash and cash equivalents at the end of the year	17(a)	5,788,339	13,493,183

This statement is to be read in conjunction with the accompanying notes.

William Ruck Audit (WA) Pty Ltd

William Buck Audit (WA) Pty Ltd

SHIRE OF CARNARVON
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2025

	NOTE	2025 Actual \$	2025 Budget \$	2024 Actual \$
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates	25	6,924,236	6,992,788	6,843,155
Rates excluding general rates	25	340,082	318,765	311,967
Grants, subsidies and contributions		7,196,969	8,138,626	11,322,024
Fees and charges		3,452,900	3,557,520	3,416,150
Interest revenue		558,265	425,000	474,245
Other revenue		432,432	438,469	539,827
Profit on asset disposals		101,544	84,560	13,006
Fair value adjustments to financial assets at fair value through profit or loss	4	-	-	2,942
		19,006,428	19,955,728	22,923,316
Expenditure from operating activities				
Employee costs		(9,485,746)	(9,194,215)	(9,038,311)
Materials and contracts		(7,652,578)	(13,153,197)	(10,091,204)
Utility charges		(934,690)	(931,595)	(891,068)
Depreciation		(9,013,804)	(8,895,780)	(9,134,944)
Finance costs		(104,655)	(103,524)	(113,496)
Insurance		(701,808)	(748,544)	(684,264)
Other expenditure		(709,211)	(375,774)	(784,323)
Loss on asset disposals		(13,395)	(98,870)	(9,961)
Fair value adjustments to financial assets at fair value through profit or loss	4	(6,215)	-	-
		(28,622,102)	(33,501,499)	(30,747,571)
Non-cash amounts excluded from operating activities	26(a)	9,061,037	8,910,090	9,202,113
Amount attributable to operating activities		(554,637)	(4,635,681)	1,377,858
INVESTING ACTIVITIES				
Inflows from investing activities				
Capital grants, subsidies and contributions		3,913,876	15,614,027	5,006,311
Proceeds from disposal of assets		172,272	170,190	34,871
		4,086,148	15,784,217	5,041,182
Outflows from investing activities				
Purchase of property, plant and equipment	8(a)	(2,745,306)	(3,521,450)	(1,453,696)
Purchase and construction of infrastructure	9(a)	(4,959,776)	(17,191,900)	(6,124,286)
		(7,705,082)	(20,713,350)	(7,577,982)
Amount attributable to investing activities		(3,618,934)	(4,929,133)	(2,536,800)
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from borrowings	27(a)	500,000	865,000	996,000
Transfers from reserve accounts	28	1,967,240	2,302,369	494,933
		2,467,240	3,167,369	1,490,933
Outflows from financing activities				
Repayment of borrowings	27(a)	(439,954)	(439,953)	(283,784)
Payments for principal portion of lease liabilities	27(d)	(243,589)	(162,813)	(342,983)
Transfers to reserve accounts	28	(466,972)	(388,317)	(566,042)
		(1,150,515)	(991,083)	(1,192,809)
Amount attributable to financing activities		1,316,725	2,176,286	298,124
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus or deficit at the start of the financial year	26(b)	6,963,534	7,388,528	7,824,352
Amount attributable to operating activities		(554,637)	(4,635,681)	1,377,858
Amount attributable to investing activities		(3,618,934)	(4,929,133)	(2,536,800)
Amount attributable to financing activities		1,316,725	2,176,286	298,124
Surplus or deficit after imposition of general rates	26(b)	4,106,688	-	6,963,534

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF CARNARVON
FOR THE YEAR ENDED 30 JUNE 2025
INDEX OF NOTES TO THE FINANCIAL REPORT**

Note 1	Basis of Preparation	9
Note 2	Revenue and Expenses	10
Note 3	Cash and Cash Equivalents	12
Note 4	Other Financial Assets	12
Note 5	Trade and Other Receivables	13
Note 6	Inventories	14
Note 7	Other Assets	15
Note 8	Property, Plant and Equipment	16
Note 9	Infrastructure	18
Note 10	Fixed Assets	20
Note 11	Leases	22
Note 12	Trade and Other Payables	23
Note 13	Other Liabilities	24
Note 14	Borrowings	25
Note 15	Employee Related Provisions	26
Note 16	Revaluation Surplus	27
Note 17	Notes to the Statement of Cash Flows	28
Note 18	Contingent Liabilities	29
Note 19	Capital Commitments	29
Note 20	Related Party Transactions	30
Note 21	Financial Risk Management	32
Note 22	Events Occurring After the End of the Reporting Period	36
Note 23	Other Material Accounting Policies	37
Note 24	Function and Activity	38
Information required by legislation		
Note 25	Rating Information	40
Note 26	Determination of Surplus or Deficit	41
Note 27	Borrowing and Lease Liabilities	42
Note 28	Reserve accounts	44
Note 29	Trust Funds	46

SHIRE OF CARNARVON NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

I. BASIS OF PREPARATION

The financial report of the Shire of Carnarvon which is a Class 2 local government comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

The *Local Government (Financial Management) Regulations 1996* provide that:

- land and buildings classified as property, plant and equipment; or
- infrastructure; or
- vested improvements that the local government controls;

and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 *Property, Plant and Equipment*, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment - note 8
 - Infrastructure - note 9
 - Expected credit losses on financial assets - note 5
 - Measurement of employee benefits - note 15
- Fair value hierarchy information can be found in note 23

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 34 of the financial report.

Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback
- AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants
 - AASB 2023-3 Amendments to Australian Accounting Standards - Disclosure of Non-current Liabilities with Covenants: Tier 2
 - AASB 2024-1 Amendments to Australian Accounting Standards - Supplier Finance Arrangements: Tier 2 Disclosures
 - AASB 2023-1 Amendments to Australian Accounting Standards - Supplier Finance Arrangements

These amendments did not have a material impact on the financial report on initial application.

- AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities

This amendment resulted in changes to the fair value of certain non-financial assets on revaluation. The adoption of the standard resulted in the inclusion of professional and project management fees within the 2024-25 valuations. These fees resulted in increase of the valuation unit rates by approximately 10 to 25% of the original unit rates, as determined by an independent external valuation.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture
- AASB 2024-4b Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]
- AASB 2022-9 Amendments to Australian Accounting Standards - Insurance Contracts in the Public Sector
- AASB 2023-5 Amendments to Australian Accounting Standards - Lack of Exchangeability
- AASB 18 (FP) Presentation and Disclosure in Financial Statements - (Appendix D) [for for-profit entities]
- AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements - Classification and Measurement of Financial Instruments
 - AASB 2024-3 Amendments to Australian Accounting Standards - Annual Improvements Volume 11

These amendments are not expected to have any material impact on the financial report on initial application.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	When assets are controlled
Fees and Charges - Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled Refunds limited to exceptional circumstances - not usually provided	On payment
Fees and Charges - Memberships	Gym and pool membership	Over time	Payment in full in advance		On payment and issue of access card
Fees and charges for other goods and services	Cemetery services, library fees, rental income, reinstatements and private works	Single point in time	Payment in full in advance	None	Output method based on provision of service or completion of works
Fees and Charges - Sale of stock	Aviation fuel, Diesel fuel and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Output method based on goods
Other Revenue - Reimbursements	On- charge of expenses & Insurance claims	Single point in time	Payment in arrears for claimable event	None	When claim is agreed

Consideration from contracts with customers is included in the transaction price.

Revenue Recognition

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

For the year ended 30 June 2025

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	-	-	7,264,318	-	7,264,318
Grants, subsidies and contributions	7,196,969	-	-	-	7,196,969
Fees and charges	3,452,900	-	-	-	3,452,900
Interest revenue	-	-	-	558,265	558,265
Other revenue	432,432	-	-	-	432,432
Capital grants, subsidies and contributions	-	3,913,876	-	-	3,913,876
Total	11,082,301	3,913,876	7,264,318	558,265	22,818,760

For the year ended 30 June 2024

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	-	-	7,155,122	-	7,155,122
Grants, subsidies and contributions	11,322,024	-	-	-	11,322,024
Fees and charges	3,416,150	-	-	-	3,416,150
Interest revenue	-	-	-	474,245	474,245
Other revenue	539,827	-	-	-	539,827
Capital grants, subsidies and contributions	-	5,006,311	-	-	5,006,311
Total	15,278,001	5,006,311	7,155,122	474,245	27,913,679

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Note	2025 Actual \$	2024 Actual \$
Interest revenue		
Interest on reserve account funds	155,871	157,081
Other interest revenue	402,394	317,164
	558,265	474,245
Fees and charges relating to rates receivable		
Charges on instalment plan	8,059	8,177
The 2025 original budget estimate in relation to: Charges on instalment plan was \$15,000		

(b) Expenses

Auditors remuneration		
- Audit of the Annual Financial Report	53,375	50,000
- Other services – Grant acquittals	11,600	5,700
- Other services – Regulation 17 review	-	12,000
	64,975	67,700
Employee Costs		
Employee benefit costs	9,078,389	8,680,759
Other employee costs	407,357	357,552
	9,485,746	9,038,311
Finance costs		
Interest and financial charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss	27(a)(d) 104,655	113,496
	104,655	113,496
Other expenditure		
Impairment losses on rates and statutory receivables	91,950	4,365
Impairment losses on trade receivables	103,959	286,748
Donations - Community growth fund	68,503	89,419
Councillor Allowances	20(a) 217,358	211,164
Sundry expenses	227,441	192,627
	709,211	784,323

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

3. CASH AND CASH EQUIVALENTS

	Note	2025 \$	2024 \$
Cash at bank and on hand		5,788,339	13,493,183
Total cash and cash equivalents	17(a)	5,788,339	13,493,183
Held as			
- Unrestricted cash and cash equivalents		2,330,399	7,217,209
- Restricted cash and cash equivalents	17(a)	3,457,940	6,275,974
		5,788,339	13,493,183

MATERIAL ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement and for which no liability has been recognised.

4. OTHER FINANCIAL ASSETS

	2025 \$	2024 \$
Non-current assets		
Financial assets at fair value through profit or loss	139,334	145,549
Financial assets at fair value through profit or loss	139,334	145,549
Units in Local Government House Trust - opening balance	145,549	142,607
Movement attributable to fair value increment	(6,215)	2,942
Units in Local Government House Trust - closing balance	139,334	145,549

Fair value of financial assets at fair value through profit or loss is determined from the net asset value of the units held in the Trust at balance date as compiled by WALGA.

MATERIAL ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 23 (i)) due to the observable market rates).

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit or loss

The Shire has elected to classify the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 21.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

5. TRADE AND OTHER RECEIVABLES

Note	2025 \$	2024 \$
Current		
Rates and statutory receivables	2,139,012	1,483,133
Trade receivables	725,891	614,849
Other receivables	56,024	34,034
GST receivable	259,185	156,816
Receivables for employee related provisions	15 54,759	8,451
Allowance for credit losses of rates and statutory receivables	(134,384)	(134,384)
Allowance for credit losses of trade receivables	21(b) (489,524)	(293,616)
Other receivables Accrued Interest	19,659	2,883
	<u>2,630,622</u>	<u>1,872,166</u>
Non-current		
Rates and statutory receivables	113,317	113,317
LSL Receivable	15 -	34,481
	<u>113,317</u>	<u>147,798</u>

Disclosure of opening and closing balances related to contracts with customers

Information about receivables from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:

Note	30 June 2025 Actual \$	30 June 2024 Actual \$	1 July 2023 Actual \$
Trade and other receivables from contracts with customers	722,191	611,749	963,643
Contract assets	7 558,349	303,327	824,435
Allowance for credit losses of trade receivables	21(b) (489,524)	(293,616)	(20,809)
Total trade and other receivables from contracts with customers	<u>791,016</u>	<u>621,460</u>	<u>1,767,269</u>

MATERIAL ACCOUNTING POLICIES

Rates and statutory receivables

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

Trade receivables

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations as part of the ordinary course of business.

Other receivables

Other receivables are amounts receivable from contractual arrangements with third parties other than contracts with customers including grants for the construction of recognisable non financial assets.

Measurement

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 21.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

6. INVENTORIES

Current

Fuel and materials
 Visitor centre stock

2025	2024
\$	\$
14,671	48,940
45,302	5,288
59,973	54,228
54,228	35,957
(289,368)	(232,552)
295,113	250,823
59,973	54,228

The following movements in inventories occurred during the year:

Balance at beginning of year

Inventories expensed during the year

Additions to inventory

Balance at end of year

MATERIAL ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

7. OTHER ASSETS

	2025	2024
	\$	\$
Other assets - current		
Contract assets	558,349	303,327
	558,349	303,327

MATERIAL ACCOUNTING POLICIES

Contract assets

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings - specialised	Buildings - non-specialised	Total land and buildings	Furniture and equipment	Plant and equipment	Buildings - work in progress	Total property, plant and equipment
	\$	\$	\$		\$	\$	\$	\$
Balance at 1 July 2023	5,343,500	22,943,629	1,512,496	29,799,625	270,015	2,254,206	-	32,323,846
Additions	-	500,931	-	500,931	54,183	898,582	-	1,453,696
Disposals	-	-	-	-	-	(31,826)	-	(31,826)
Depreciation	-	(981,458)	(36,667)	(1,018,125)	(50,930)	(367,020)	-	(1,436,075)
Balance at 30 June 2024	5,343,500	22,463,102	1,475,829	29,282,431	273,268	2,753,942	-	32,309,641
Comprises:								
Gross balance amount at 30 June 2024	5,343,500	26,254,477	1,601,300	33,199,277	532,489	4,144,648	-	37,876,414
Accumulated depreciation at 30 June 2024	-	(3,791,375)	(125,471)	(3,916,846)	(259,221)	(1,390,706)	-	(5,566,773)
Balance at 30 June 2024	5,343,500	22,463,102	1,475,829	29,282,431	273,268	2,753,942	-	32,309,641
Additions	-	655,117	17,854	672,971	37,340	1,108,412	926,583	2,745,306
Disposals	-	-	-	-	-	(84,123)	-	(84,123)
Revaluation increments / (decrements) transferred to revaluation surplus	4,674,700	8,415,308	(440,677)	12,649,331	-	-	-	12,649,331
Depreciation	-	(1,003,693)	(32,096)	(1,035,789)	(55,840)	(501,266)	-	(1,592,895)
Transfers	(231,700)	(57,446)	-	(289,146)	-	-	57,446	(231,700)
Balance at 30 June 2025	9,786,500	30,472,388	1,020,910	41,279,798	254,768	3,276,965	984,029	45,795,560
Comprises:								
Gross balance amount at 30 June 2025	9,786,500	30,472,388	1,020,910	41,279,798	569,828	4,913,542	984,029	47,747,197
Accumulated depreciation at 30 June 2025	-	-	-	-	(315,060)	(1,636,577)	-	(1,951,637)
Balance at 30 June 2025	9,786,500	30,472,388	1,020,910	41,279,798	254,768	3,276,965	984,029	45,795,560

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Land and buildings					
Land	2	Market approach using recent observable or estimated market data for similar properties.	Independent Valuation	June 2025	Price per hectare/market borrowing rate
Land - Subject to usage restriction	3	Market approach using recent observable or estimated market data for similar properties.	Independent Valuation	June 2025	Price per square metre, discounted due to usage restrictions
Buildings - specialised	3	Cost approach using current replacement cost.	Independent Valuation	June 2025	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Buildings - non- specialised	2	Market approach using recent observable or estimated market data for similar properties.	Independent Valuation	June 2025	Observable or estimated open market values / price per square metre
Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.					
During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.					
(ii) Cost					
Furniture and equipment	N/A	Cost	Not Applicable		Not Applicable
Plant and equipment	N/A	Cost	Not Applicable		Not Applicable

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Other infrastructure drainage	Other infrastructure bridges	Other infrastructure footpaths	Other infrastructure carparks	Other infrastructure	Other infrastructure airport	Other infrastructure - works in progress	Other infrastructure levee system	Total Infrastructure
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2023	160,478,645	39,836,577	7,937,582	4,772,146	552,108	25,036,188	10,502,890	137,528	25,031,278	274,284,942
Additions	4,097,402	357,935	-	245,250	-	1,401,056	22,643	-	-	6,124,286
Depreciation	(3,926,169)	(995,502)	(134,024)	(224,091)	(44,122)	(753,044)	(1,058,028)	-	(248,406)	(7,383,386)
Transfers	-	-	-	40,829	-	96,699	-	(137,528)	-	-
Balance at 30 June 2024	160,649,878	39,199,010	7,803,558	4,834,134	507,986	25,780,899	9,467,505	-	24,782,872	273,025,842
Comprises:										
Gross balance at 30 June 2024	241,660,218	77,450,656	10,242,042	11,463,679	803,250	43,822,538	16,728,323	-	49,681,203	451,851,909
Accumulated depreciation at 30 June 2024	(81,010,340)	(38,251,646)	(2,438,484)	(6,629,545)	(295,264)	(18,041,639)	(7,260,818)	-	(24,898,331)	(178,826,067)
Balance at 30 June 2024	160,649,878	39,199,010	7,803,558	4,834,134	507,986	25,780,899	9,467,505	-	24,782,872	273,025,842
Additions	2,094,362	90,492	-	273,956	-	2,499,750	1,216	-	-	4,959,776
Depreciation	(3,619,831)	(1,022,032)	(128,025)	(229,273)	(44,122)	(825,873)	(1,058,934)	-	(248,406)	(7,176,496)
Transfers	-	-	-	-	231,700	-	-	-	-	231,700
Balance at 30 June 2025	159,124,409	38,267,470	7,675,533	4,878,817	695,564	27,454,776	8,409,787	-	24,534,466	271,040,822
Comprises:										
Gross balance at 30 June 2025	243,754,580	77,541,148	10,242,042	11,737,635	1,034,950	46,322,288	16,729,539	-	49,681,203	457,043,385
Accumulated depreciation at 30 June 2025	(84,630,171)	(39,273,678)	(2,566,509)	(6,858,818)	(339,386)	(18,867,512)	(8,319,752)	-	(25,146,737)	(186,002,563)
Balance at 30 June 2025	159,124,409	38,267,470	7,675,533	4,878,817	695,564	27,454,776	8,409,787	-	24,534,466	271,040,822

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Infrastructure - roads	3	Cost approach using current replacement cost (Gross revaluation method)	Management Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure drainage	3	Cost approach using current replacement cost (Gross revaluation method)	Management Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure bridges	3	Cost approach using current replacement cost (Gross revaluation method)	Management Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure footpaths	3	Cost approach using current replacement cost (Gross revaluation method)	Management Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure parks and ovals	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure carparks	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure airport	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs
Other infrastructure levee system	3	Cost approach using current replacement cost (Gross revaluation method)	Independent Valuation	June 2023	Construction costs and current condition, residual values and remaining useful life assessments inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

10. FIXED ASSETS

(a) Depreciation

	2025	2024
	\$	\$
Buildings - specialised	1,003,693	981,458
Buildings - non- specialised	32,096	36,667
Furniture and equipment	55,840	50,930
Plant and equipment	501,266	367,020
Infrastructure - roads	3,619,831	3,926,169
Other infrastructure drainage	1,022,032	995,502
Other infrastructure bridges	128,025	134,024
Other infrastructure footpaths	229,273	224,091
Other infrastructure carparks	44,122	44,122
Other infrastructure	825,873	753,044
Other infrastructure airport	1,058,934	1,058,028
Other infrastructure levee system	248,406	248,406
Right-of-use assets - furniture and equipment	74,396	74,396
Right-of-use assets - plant and equipment	170,017	241,087
	9,013,804	9,134,944

(a) Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings	10 to 80 years
Furniture and equipment	1 to 25 years
Plant and equipment	1 to 25 years
Sealed roads and streets	
- formation	Not depreciated
- pavement	50 years
Seal	
- bituminous seals	20 years
- asphalt surfaces	25 years
Gravel roads	
- formation	Not depreciated
- pavement	50 years
- gravel sheet	12 years
Formed roads	
- clearing and earthworks	Not depreciated
- construction/roadbase	50 years
Infrastructure - Footpaths	50 to 90 years
Infrastructure - Drainage	20 to 75 years
Infrastructure - Parks & Ovals	10 to 50 years
Infrastructure - Other Infrastructure	Various
Infrastructure - Bridges	50 years
Infrastructure - Levee System	200 years
Infrastructure - Airport	25 to 75 years
Right of use assets - plant and equipment	Based on remaining term of lease
Right of use assets - furniture and equipment	Based on remaining term of lease

(b) Fully Depreciated Assets in Use

	2025	2024
	\$	\$
The gross carrying value of assets held by the Shire which are currently in use yet fully depreciated are shown in the table below.		
Buildings - specialised	-	16,847
Furniture and equipment	54,382	54,382
	54,382	71,229

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

10. FIXED ASSETS (Continued)

MATERIAL ACCOUNTING POLICIES

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.¹

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

Revaluation

Land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls and measured at reportable value, are only required to be revalued every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on land vested in the Shire.

Whilst the regulatory framework only requires a revaluation to occur every five years, it also provides for the Shire to revalue earlier if it chooses to do so.

For land, buildings and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Impairment

In accordance with *Local Government (Financial Management) Regulations 17A(4C)*, the Shire is not required to comply with *AASB 136 Impairment of Assets* to determine the recoverable amount of its non-financial assets that are land or buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls in circumstances where there has been an impairment indication of a general decrease in asset values.

In other circumstances where it has been assessed that one or more of these non-financial assets are impaired, the asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains or losses on disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

11. LEASES

(a) Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.	Note	Right-of-use assets - furniture and equipment	Right-of-use assets - plant and equipment	Right-of-use assets Total
		\$	\$	\$
Balance at 1 July 2023		214,883	301,801	516,684
Additions		-	3,256	3,256
Depreciation		(74,396)	(241,087)	(315,483)
Balance at 30 June 2024		140,487	63,970	204,457
Gross balance amount at 30 June 2024		227,403	881,656	1,109,059
Accumulated depreciation at 30 June 2024		(86,916)	(817,686)	(904,602)
Balance at 30 June 2024		140,487	63,970	204,457
Additions		-	158,882	158,882
Depreciation		(74,396)	(170,017)	(244,413)
Balance at 30 June 2025		66,091	52,835	118,926
Gross balance amount at 30 June 2025		227,403	126,240	353,643
Accumulated depreciation at 30 June 2025		(161,313)	(73,404)	(234,717)
Balance at 30 June 2025		66,090	52,836	118,926

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

	2025 Actual	2024 Actual
	\$	\$
Depreciation on right-of-use assets	(244,413)	(315,483)
Finance charge on lease liabilities	(5,858)	(12,329)
Total amount recognised in the statement of comprehensive income	(250,271)	(327,812)
Total cash outflow from leases	(249,447)	(355,312)
(b) Lease Liabilities		
Current	121,774	137,938
Non-current	-	68,543
	121,774	206,481

Secured liabilities and assets pledged as security

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

MATERIAL ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 27(d).

Right-of-use assets - measurement

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the material accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

12. TRADE AND OTHER PAYABLES

Current

Sundry creditors
 Prepaid rates
 Accrued payroll liabilities
 Statutory Liabilities
 Bonds and deposits held
 Other payables - Accrued Expenses

2025	2024
\$	\$
821,699	2,048,263
220,123	149,218
66,320	43,659
-	66,438
110,744	104,550
253,769	70,858
1,472,655	2,482,986

MATERIAL ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Statutory liabilities

Statutory liabilities, are amounts owed to regulatory authorities due to statutory obligations such as FBT and PAYG. GST payable is offset against GST receivable and any net GST payable is included as a statutory liability.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.

SHIRE OF CARNARVON**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025****13. OTHER LIABILITIES****Current**

Contract liabilities

Capital grant/contributions liabilities

Other Liabilities - Visitor Centre deposits

	2025	2024
	\$	\$
Contract liabilities	546,213	1,300,437
Capital grant/contributions liabilities	442,737	1,006,279
Other Liabilities - Visitor Centre deposits	-	410
	988,950	2,307,126
Reconciliation of changes in contract liabilities		
Opening balance	1,300,437	1,113,113
Additions	546,213	1,300,437
Revenue from contracts with customers included as a contract liability at the start of the period	(1,300,437)	(1,113,113)
	546,213	1,300,437
Reconciliation of changes in capital grant/contribution liabilities		
Opening balance	1,006,279	847,005
Additions	442,737	1,006,279
Revenue from capital grant/contributions held as a liability at the start of the period	(1,006,279)	(847,005)
	442,737	1,006,279

The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

Reconciliation of changes in capital grant/contribution liabilities

Opening balance

Additions

Revenue from capital grant/contributions held as a liability at the start of the period

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

MATERIAL ACCOUNTING POLICIES**Contract liabilities**

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.

Fair values for non-current capital grant/contribution liabilities, not expected to be extinguished within 12 months, are based on discounted cash flows of expected cashflows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

14. BORROWINGS

	Note	2025			2024		
		Current	Non-current	Total	Current	Non-current	Total
Secured		\$	\$	\$	\$	\$	\$
WATC Loans		464,694	2,187,030	2,651,724	432,714	2,158,964	2,591,678
Total secured borrowings	27(a)	464,694	2,187,030	2,651,724	432,714	2,158,964	2,591,678

Secured liabilities and assets pledged as security

Debentures, bank overdrafts and bank loans are secured by a floating charge over the general funds of the Shire of Carnarvon.

The Shire of Carnarvon has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 years.

MATERIAL ACCOUNTING POLICIES

Borrowing costs

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

Risk

Details of individual borrowings required by regulations are provided at Note 27(a).

Information regarding exposure to risk can be found at Note 21.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

15. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions

	2025	2024
	\$	\$
Current provisions		
Employee benefit provisions		
Annual leave	606,701	500,074
Long service leave	378,632	411,246
	985,333	911,320
Employee related other provisions		
Employment on-costs	137,719	121,762
	137,719	121,762
Total current employee related provisions	1,123,052	1,033,082
Non-current provisions		
Employee benefit provisions		
Long service leave	125,923	121,419
Employment on-costs	15,188	14,976
	141,111	136,395
Total non-current employee related provisions	141,111	136,395
Total employee related provisions	1,264,163	1,169,477

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

	Note	2025	2024
		\$	\$
Amounts are expected to be settled on the following basis:			
Less than 12 months after the reporting date		1,083,481	989,971
More than 12 months from reporting date		125,923	136,574
Expected reimbursements from other WA local governments	5	54,759	42,932
		1,264,163	1,169,477

MATERIAL ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

16. REVALUATION SURPLUS

	2025 Opening Balance	Total Movement on Revaluation	2025 Closing Balance	2024 Opening Balance	Total Movement on Revaluation	2024 Closing Balance
	\$	\$	\$	\$	\$	\$
Revaluation surplus - Land - freehold land	13,702,208	4,674,700	18,376,908	13,702,208	-	13,702,208
Revaluation surplus - Buildings - non- specialised	3,119,068	7,974,631	11,093,699	3,119,068	-	3,119,068
Revaluation surplus - Furniture and equipment	246,839	-	246,839	246,839	-	246,839
Revaluation surplus - Plant and equipment	1,436,222	-	1,436,222	1,436,222	-	1,436,222
Revaluation surplus - Infrastructure - roads	157,686,308	-	157,686,308	157,686,308	-	157,686,308
Revaluation surplus - Other infrastructure drainage	39,925,224	-	39,925,224	39,925,224	-	39,925,224
Revaluation surplus - Other infrastructure bridges	4,153,062	-	4,153,062	4,153,062	-	4,153,062
Revaluation surplus - Other infrastructure footpaths	4,165,174	-	4,165,174	4,165,174	-	4,165,174
Revaluation surplus - Other infrastructure carparks	116,204	-	116,204	116,204	-	116,204
Revaluation surplus - Other infrastructure	902,784	-	902,784	902,784	-	902,784
Revaluation surplus - Other infrastructure airport	10,218,408	-	10,218,408	10,218,408	-	10,218,408
Revaluation surplus - Other infrastructure levee system	17,019,149	-	17,019,149	17,019,149	-	17,019,149
	252,690,650	12,649,331	265,339,981	252,690,650	-	252,690,650

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

17. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	Note	2025 Actual \$	2024 Actual \$
Cash and cash equivalents	3	5,788,339	13,493,183
Restrictions			
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents	3	3,457,940	6,275,974
		3,457,940	6,275,974
The restricted financial assets are a result of the following specific purposes to which the assets may be used:			
Restricted reserve accounts		2,468,990	3,244,258
Unspent loans (held in reserves)	27(c)	-	725,000
Total restricted reserve accounts	28	2,468,990	3,969,258
Contract liabilities	13	546,213	1,300,437
Capital grant liabilities	13	442,737	1,006,279
Total restricted financial assets		3,457,940	6,275,974
(b) Reconciliation of Net Result to Net Cash Provided By Operating Activities			
Net result		(5,701,798)	(2,817,944)
Non-cash items:			
Adjustments to fair value of financial assets at fair value through profit or loss		6,215	(2,942)
Depreciation/amortisation		9,013,804	9,134,944
(Profit)/loss on sale of asset		(88,149)	(3,045)
Changes in assets and liabilities:			
(Increase)/decrease in trade and other receivables		(723,975)	418,473
(Increase)/decrease in other assets		(255,022)	521,108
(Increase)/decrease in inventories		(5,745)	(18,271)
Increase/(decrease) in trade and other payables		(1,010,331)	1,069,361
Increase/(decrease) in employee related provisions		94,686	93,955
Increase/(decrease) in other liabilities		(1,318,176)	320,046
Capital grants, subsidies and contributions		(3,350,334)	(5,165,585)
Net cash provided by/(used in) operating activities		(3,338,825)	3,550,100
(c) Undrawn Borrowing Facilities			
Credit Standby Arrangements			
Bank overdraft limit		200,000	200,000
Bank overdraft at balance date		-	-
Credit card limit		13,000	13,000
Credit card balance at balance date		(5,101)	(10,998)
Total amount of credit unused		207,899	202,002
Loan facilities			
Loan facilities - current		464,694	432,714
Loan facilities - non-current		2,187,030	2,158,964
Total facilities in use at balance date		2,651,724	2,591,678
Unused loan facilities at balance date		-	725,000

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

18. CONTINGENT LIABILITIES

In compliance with the Contaminated Sites Act 2003 Section 11, the Shire of Carnarvon has one registered contamination site and two other sites with possible sources of contamination.

The Shire of Carnarvon Airport is a registered contamination site, with the classification "contaminated - restricted use". The current use of the site as an airport fits within this classification and is deemed a suitable use. Remediation works were conducted in 2012 removed the primary sources of contamination, and remaining hydrocarbon concentration levels are decreasing over time through biodegradation and are expected to continue to reduce naturally.

Possible sites of contamination are:

- Shire of Carnarvon Coral Bay Landfill Site
- Shire of Carnarvon Brown Range Landfill Site

The Shire has a licence to operate the Coral Bay Landfill site that expires in 2036. An assessment was undertaken in 2023/2024 that required action to increase the lifespan of the site. The Shire received approval from Department of Water and Environmental Regulation to reduce the buffer zone increasing the capacity of the landfill facility by approximately 3-5 years, noting that the lifespan increase is only an estimate at this stage and could increase or decrease depending on a variety of factors.

The Shire has a licence to operate the Brown Range Landfill site that expires in 2034 however the Shire projects the capacity of the facility will not be reached for approximately 14 years, based on current intake volumes and current available space. The Shire will apply to extend the licence at the appropriate time.

While the licences do not have a specific requirement to rehabilitate the sites at the end of their useful lives, the Shire has been progressively capping active cells at Brown Range therefore remediation on decommissioning of this site is unlikely to be extensive. It is likely that the site will become registered a contaminated site on decommissioning with use restrictions applicable.

Until the Shire conducts these investigations to determine the presence and scope of contamination, assess the risk, and agree with the Department of Environment Regulation on the need and criteria for remediation of a risk based approach, the Shire is unable to estimate the potential costs associated with remediation of these sites. This approach is consistent with the Department of Environment Regulation Guidelines.

19. CAPITAL COMMITMENTS

	2025	2024
	\$	\$
Contracted for:		
- capital expenditure projects	1,578,913	534,289
- plant & equipment purchases	-	737,769
	1,578,913	1,272,058
Payable:		
- not later than one year	1,578,913	1,272,058
The capital expenditure projects relate to:		
Blowholes Development	-	45,189
Fascine Projects	-	3,570
Administration Roof Replacement	-	32,930
Housing Development - Northwater	364,337	-
Civic Centre Refurbishment	354,821	-
Tramway Bridge Improvements	3,066	179,600
CCTV Server & Security Upgrades	33,934	-
Carnarvon Activation Plan	652,593	273,000
Pump Station Upgrades	40,790	-
Rural Roadworks	106,757	-
Depot Storage Improvements & Storage Project	11,070	-
Refuse Site Development at Coral Bay	7,910	-
Shire Residences	3,635	-
	1,578,913	534,289

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

20. RELATED PARTY TRANSACTIONS

(a) Elected Member Remuneration

Fees, expenses and allowances to be paid or reimbursed to elected council members.

Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
President's annual allowance	49,752	49,752	48,303
President's meeting attendance fees	19,312	19,312	18,750
	69,064	69,064	67,053
Deputy President's annual allowance	12,438	12,438	12,076
Deputy President's meeting attendance fees	19,312	19,312	18,750
	31,750	31,750	30,826
All other council member's meeting attendance fees	115,872	117,261	112,501
All other council member's travel and accommodation expenses	672	25,000	784
	116,544	142,261	113,285
20(b)	217,358	243,075	211,164

(b) Key Management Personnel (KMP) Compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

Note	2025 Actual \$	2024 Actual \$
Short-term employee benefits	1,043,116	633,702
Post-employment benefits	148,758	88,778
Employee - other long-term benefits	14,906	11,270
Employee - termination benefits	67,691	73,406
Council member costs	217,358	211,164
20(a)	1,491,829	1,018,320

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

20. RELATED PARTY TRANSACTIONS

Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	2025 Actual \$	2024 Actual \$
Materials and contracts (Property Management)	31,680	-
Short term employee benefits - other related parties	330,597	55,644

Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP employed by the Shire under normal employment terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

Outside of normal citizen type transactions with the Shire, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

iii. Entities subject to significant influence by the Shire

There were no such entities requiring disclosure during the current or previous year.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

21. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rates	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance department under policies approved by the council. The finance department identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents, term deposits, and Treasury bonds held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing
	%	\$	\$	\$	\$
2025					
Cash and cash equivalents	1.58%	5,788,339	-	2,739,758	3,048,581
2024					
Cash and cash equivalents	1.29%	13,493,183	-	7,491,015	6,002,168

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

	2025	2024
	\$	\$
Impact of a 1% movement in interest rates on profit or loss and equity*	27,398	74,910

* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs.

The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 27(a).

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

21. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major trade and other receivables comprise contractual non-statutory user fees and charges, grants, contributions and reimbursements. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies.

The level of outstanding receivables is reported to council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade and other receivables. To measure the expected credit losses, receivables from grants, contributions and reimbursements are separated from other trade receivables due to the difference in payment terms and security.

The expected loss rates are based on the payment profiles of trade and other receivables over a period of 36 months before 1 July 2024 or 1 July 2025 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of users to settle the receivables.

The loss allowance as at 30 June 2025 and 30 June 2024 was determined as follows for trade receivables.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
30 June 2025					
Trade receivables					
Expected credit loss	32%	0%	31%	100%	
Gross carrying amount	295,817	26,174	8,540	391,660	722,191
Loss allowance	95,188	0	2,676	391,660	489,524
30 June 2024					
Trade receivables					
Expected credit loss	25%	90%	96%	100%	
Gross carrying amount	409,424	101,251	102,784	1,390	614,849
Loss allowance	102,449	91,553	98,224	1,390	293,616
	Less than 1 year past due	More than 1 year past due	More than 2 years past due	More than 3 years past due	Total
30 June 2025					
Other receivables (Rates)					
Expected credit loss	0%	0%	0%	37%	
Gross carrying amount	1,079,818	500,307	197,704	361,182	2,139,011
Loss allowance	-	-	-	134,384	134,384
30 June 2024					
Other receivables (Rates)					
Expected credit loss	0%	0%	0%	41%	
Gross carrying amount	712,344	273,542	172,777	324,470	1,483,133
Loss allowance	-	-	-	134,384	134,384

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

21. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

The loss allowances for trade, other receivables and contract assets as at 30 June reconcile to the opening loss allowances as follows:

	Trade receivables		Rates receivables		Contract Assets	
	2025 Actual	2024 Actual	2025 Actual	2024 Actual	2025 Actual	2024 Actual
	\$	\$	\$	\$	\$	\$
Opening loss allowance as at 1 July	293,616	20,809	134,384	-	-	-
Increase in loss allowance recognised in profit or loss during the year	103,959	286,748	91,950	138,749	-	-
Receivables written off during the year as uncollectible	-	-	-	4,365	-	-
Unused amount reversed	91,949	(13,941)	(91,950)	(8,730)	-	-
Closing loss allowance at 30 June	489,524	293,616	134,384	134,384	-	-

Trade, other receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Shire, and a failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on rates and statutory receivables, trade, other receivables and contract assets are presented as net impairment losses within other expenditure. Subsequent recoveries of amounts previously written off are credited against the same line item.

Contract Assets

The Shire's contract assets represent work completed, which have not been invoiced at year end. This is due to the Shire not having met all the performance obligations in the contract which give an unconditional right to receive consideration. The Shire applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all contract assets. To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics and the days past due. Contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Shire has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

21. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 17(c).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
<u>2025</u>	\$	\$	\$	\$	\$
Trade and other payables	1,472,655	-	-	1,472,655	1,472,655
Borrowings	571,825	1,900,746	826,837	3,299,408	2,651,724
Lease liabilities	121,774	-	-	121,774	121,774
	2,166,254	1,900,746	826,837	4,893,837	4,246,153

2024

Trade and other payables	2,482,986	-	-	2,482,986	2,482,986
Borrowings	531,152	2,396,649	-	2,927,801	2,591,678
Lease liabilities	137,938	68,543	-	206,481	206,481
	3,152,076	2,465,192	-	5,617,268	5,281,145

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

22. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

There have been no material events after the reporting period which would affect the financial report of the Shire for the year ended 30th June 2025 or which would require a separate disclosure.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

23. OTHER MATERIAL ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount except for non-financial assets that are:

- land and buildings classified as property, plant and equipment;
- infrastructure; or
- vested improvements that the local government controls, in circumstances where there has been an impairment indication of a general decrease in asset values.

These non-financial assets are assessed in accordance with the regulatory framework detailed in Note 10.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116 *Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

24. FUNCTION AND ACTIVITY

(a) Service objectives and descriptions

Shire operations as disclosed in this financial report encompass the following service orientated functions and activities.

Objective	Description
Governance To provide a decision making process for the efficient allocation of scarce resources.	Administration and operations of facilities and services to members of Council. Other costs which relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.
General purpose funding To collect general revenue to allow for the provision of services.	Rates activity, general purpose grants, banking costs and interest revenue.
Law, order, public safety To provide services to help ensure a safer community.	Supervision of various local laws, fire prevention, emergency services, CBD security, administration of the Crime Prevention Plan.
Health To provide an operational framework for good community health.	Food quality and pest control, inspections and infant health. This function also provides for the implementation of the Healthy Lifestyles model.
Education and welfare To meet the needs of the community in these areas.	Support pre-school facilities and assistance of seniors and retirement villages. This function also provides for Youth Strategy and the accounting of the Carnarvon Youth Co-Ordinating Networks finance as part of the agreement.
Housing To meet the needs of the Shire of Carnarvon Staff.	Staff Housing.
Community amenities To provide sanitary and essential services required by the community. To provide land development strategies and to process land development activities. Environmental sustainability.	Refuse collection services, operation of refuse site, administration of town planning scheme, cemetery services and maintenance, environmental protection services and land development services.
Recreation and culture To establish and manage efficiently infrastructure and resources which will help the social well being of the community.	Operations of the Civic Centre (Camel Lane), aquatic centre and beach areas, regional library service, cultural and heritage services and facilities, reserves, parks and gardens.
Transport To provide effective and efficient transport services to the community.	Maintenance of streets, roads, footpaths, street lighting, airport.
Economic services To help promote and market the Shire of Carnarvon to the world and improve the economic well being. To ensure building development regulations are adhered to.	Noxious weed control, tourism and area promotion, building control and services.
Other property and services To ensure works programs are operating efficiently.	Private works operations, public works operations and plant operations.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

24. FUNCTION AND ACTIVITY (Continued)

(b) Income and expenses

	2025	2024
	Actual	Actual
	\$	\$
Income excluding grants, subsidies and contributions and capital grants, subsidies and contributions		
Governance	54,506	131,629
General purpose funding	7,561,878	7,376,040
Law, order, public safety	82,789	54,411
Education And Welfare	11,498	183
Health	20,342	18,329
Housing	16,566	9,403
Community amenities	2,128,088	2,201,840
Recreation and culture	135,344	121,997
Transport	1,310,623	1,105,158
Economic services	362,903	441,804
Other property and services	124,922	140,498
	11,809,459	11,601,292
Grants, subsidies and contributions and capital grants, subsidies and contributions		
Governance	457,742	174,358
General purpose funding	4,334,899	5,863,034
Law, order, public safety	481,834	506,004
Education And Welfare	483,470	534,442
Health	2,180	13,547
Housing	144,000	48,000
Community amenities	145,254	219,124
Recreation and culture	1,835,468	1,240,942
Transport	3,197,251	7,539,241
Economic services	28,747	189,643
Other property and services	-	-
	11,110,845	16,328,335
Total Income	22,920,304	27,929,627
Expenses		
Governance	(1,931,636)	(1,895,164)
General purpose funding	(389,807)	(490,779)
Law, order, public safety	(1,740,522)	(1,506,721)
Education And Welfare	(1,326,377)	(1,297,433)
Health	(568,596)	(544,316)
Housing	(123,086)	(92,035)
Community amenities	(2,843,316)	(2,751,424)
Recreation and culture	(5,434,122)	(5,211,873)
Transport	(11,212,493)	(13,821,812)
Economic services	(1,335,940)	(1,607,854)
Other property and services	(1,716,207)	(1,528,160)
Total expenses	(28,622,102)	(30,747,571)
Net result for the period	(5,701,798)	(2,817,944)
(c) Total Assets		
Governance	7,770,451	5,093,723
General purpose funding	3,572,000	9,817,272
Law, order, public safety	1,292,411	1,411,680
Health	267,535	124,041
Education and welfare	474,213	1,750,072
Housing	370,000	647,063
Community amenities	29,722,549	28,188,416
Recreation and culture	41,222,938	36,731,933
Transport	224,344,728	227,850,359
Economic services	469,275	374,427
Other property and services	4,915,909	2,315,476
Unallocated	11,823,233	7,251,729
	326,245,242	321,556,191

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

25. RATING INFORMATION

(a) General Rates

RATE TYPE Rate Description	Basis of valuation	Rate in \$	Number of Properties	2024/25 Actual Rateable Value *	2024/25 Actual Rate Revenue	2024/25 Actual Interim Rates	2024/25 Actual Total Revenue	2024/25 Budget Rate Revenue	2024/25 Budget Interim Rate	2024/25 Budget Total Revenue	2023/24 Actual Total Revenue
Residential	Gross rental valuation	0.098174	1,424	28,658,610	2,813,530	3,402	2,816,932	2,813,530	10,000	2,823,530	2,704,930
Commercial/Industrial	Gross rental valuation	0.111138	279	16,717,038	1,857,898	(25,050)	1,832,848	1,856,437	10,000	1,866,437	1,828,056
Special Use/Rural	Gross rental valuation	0.110600	74	2,163,281	239,259	309	239,568	239,259	-	239,259	219,590
Mining	Unimproved valuation	0.266372	48	1,814,671	483,378	4,572	487,950	483,378	20,000	503,378	423,285
Pastoral	Unimproved valuation	0.127344	32	3,247,320	413,527	-	413,527	413,527	5,000	418,527	378,966
Intensive Horticultural	Unimproved valuation	0.026491	170	24,798,000	656,924	1,576	658,500	656,924	10,000	666,924	628,628
Total general rates			2,027	77,398,920	6,464,516	(15,191)	6,449,325	6,463,055	55,000	6,518,055	6,183,455
Minimum payment											
Residential	Gross rental valuation	1,322	260	2,299,557	343,720	-	343,720	343,720	-	343,720	498,410
Commercial/Industrial	Gross rental valuation	1,322	55	360,538	72,710	-	72,710	74,032	-	74,032	82,225
Special Use/Rural	Gross rental valuation	1,322	30	225,925	39,660	-	39,660	39,660	-	39,660	60,720
Mining	Unimproved valuation	485	17	12,560	8,245	-	8,245	8,245	-	8,245	6,960
Pastoral	Unimproved valuation	1,322	8	20,700	10,576	-	10,576	10,576	-	10,576	11,385
Intensive Horticultural	Unimproved valuation	1,322	-	-	-	-	-	-	-	-	-
Total minimum payments			370	2,919,280	474,911	-	474,911	476,233	-	476,233	659,700
Total general rates and minimum payments			2,397	80,318,200	6,939,427	(15,191)	6,924,236	6,939,288	55,000	6,994,288	6,843,155
Specified Area Rates											
Coral Bay	Gross rental valuation	0.7517			326,343	-	326,343	311,100	-	311,100	297,736
Ex-gratia Rates											
Dampier Bunbury Pipeline					13,739	-	13,739	7,665	-	7,665	14,231
Total amount raised from rates (excluding general rates)					340,082	-	340,082	318,765	-	318,765	311,967
Concessions							-	(1,500)	-	(1,500)	-
Total Rates							7,264,318	7,256,553	55,000	7,311,553	7,155,122
Rate instalment interest							24,343			25,000	24,603
Rate overdue interest							150,024			100,000	97,580

The rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

*Rateable Value at time of raising of rate.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

26. DETERMINATION OF SURPLUS OR DEFICIT

		2024/25 (30 June 2025 Carried Forward)	2024/25 Budget (30 June 2025 Carried Forward)	2024/25 (1 July 2024 Brought Forward)	2023/24 (30 June 2024 Carried Forward)
Note		\$	\$	\$	\$
(a) Non-cash amounts excluded from operating activities					
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .					
Adjustments to operating activities					
Less: Profit on asset disposals		(101,544)	(84,560)	(13,006)	(13,006)
Less: Fair value adjustments to financial assets at fair value through profit or loss		6,215	-	(2,942)	(2,942)
Add: Loss on disposal of assets		13,395	98,870	9,961	9,961
Add: Depreciation		9,013,804	8,895,780	9,134,944	9,134,944
Non-cash movements in non-current assets and liabilities:					
Pensioner deferred rates		-	-	(20,799)	(20,799)
Employee benefit provisions		129,167	-	93,955	93,955
Non-cash amounts excluded from operating activities		9,061,037	8,910,090	9,202,113	9,202,113
(b) Surplus or deficit after imposition of general rates					
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.					
Adjustments to net current assets					
Less: Reserve accounts	28	(2,468,990)	(2,055,206)	(3,969,258)	(3,969,258)
Add: Current liabilities not expected to be cleared at end of year					
- Current portion of borrowings	14	464,694	-	432,714	432,714
- Current portion of lease liabilities	11(b)	121,774	18,901	137,938	137,938
- Employee benefit provisions	15	1,123,052	992,491	1,033,082	1,033,082
Total adjustments to net current assets		(759,470)	(1,043,814)	(2,365,524)	(2,365,524)
Net current assets used in the Statement of Financial Activity					
Total current assets		9,037,283	5,821,915	15,722,904	15,722,904
Less: Total current liabilities		(4,171,125)	(4,778,101)	(6,393,846)	(6,393,846)
Less: Total adjustments to net current assets		(759,470)	(1,043,814)	(2,365,524)	(2,365,524)
Surplus or deficit after imposition of general rates		4,106,688	-	6,963,534	6,963,534

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

27. BORROWING AND LEASE LIABILITIES

(a) Borrowings

Purpose	Note	Actual							Budget			
		Principal at	New Loans	Principal	Principal at 30	New Loans	Principal	Principal at	Principal at 1	New Loans	Principal	Principal at
		1 July 2023	During 2023-24	Repayments	June 2024	During 2024-25	Repayments	30 June 2025	July 2024	During 2024-25	Repayments	30 June 2025
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Airport Corrective Works		173,201	-	(47,628)	125,573	-	(49,092)	76,481	125,573	-	(49,091)	76,482
Plant and Equipment		1,706,261	-	(236,156)	1,470,105	-	(245,200)	1,224,905	1,470,105	-	(245,199)	1,224,906
Heavy Plant		-	760,000	-	760,000	-	(95,111)	664,889	760,000	-	(95,112)	664,888
Light Fleet		-	236,000	-	236,000	-	(43,311)	192,689	236,000	-	(43,311)	192,689
Housing		-	-	-	-	500,000	(7,240)	492,760	-	500,000	(7,240)	492,760
Plant		-	-	-	-	-	-	-	-	365,000	-	365,000
Total Borrowings	14	1,879,462	996,000	(283,784)	2,591,678	500,000	(439,954)	2,651,724	2,591,678	865,000	(439,953)	3,016,725

All loan repayments were financed by general purpose revenue.

Borrowing Finance Cost Payments

Purpose	Note	Loan Number	Institution	Interest Rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024
						\$	\$	\$
Airport Corrective Works		216	WATC	3.05%	24/11/2026	(3,063)	(3,063)	(13,363)
Plant and Equipment		217	WATC	3.79%	12/12/2029	(50,566)	(50,566)	(76,878)
Heavy Plant		219	WATC	4.34%	12/04/2031	(24,729)	(24,730)	(8,369)
Light Fleet		220	WATC	4.26%	12/04/2029	(7,392)	(7,392)	(2,557)
Housing		221	WATC	5.22%	31/07/2044	(13,047)	(13,047)	-
Total Finance Cost Payments						(98,797)	(98,798)	(101,167)

* WA Treasury Corporation

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

27. BORROWING AND LEASE LIABILITIES (Continued)

(b) New Borrowings - 2024/25

Particulars/Purpose	Institution	Loan Type	Term Years	Interest Rate	Amount Borrowed		Amount (Used)		Total Interest & Charges	Actual Balance Unspent
					2025 Actual	2025 Budget	2025 Actual	2025 Budget		
				%	\$	\$	\$	\$	\$	\$
Housing	WATC	Debenture	20	5.22%	500,000	500,000	(500,000)	-	(13,047)	-
Plant	WATC	Debenture	7	5.22%	-	365,000	-	-	-	-
					500,000	865,000	(500,000)	-	-	-

* WA Treasury Corporation

(c) Unspent Borrowings

Particulars	Institution	Date Borrowed	Unspent Balance 1 July 2024	Borrowed During Year	Expended During Year	Unspent Balance 30 June 2025
			\$	\$	\$	\$
Plant and Equipment	WATC	12/12/2022	725,000	-	(725,000)	-
			725,000	-	(725,000)	-

* WA Treasury Corporation

(d) Lease Liabilities

Purpose	Note	Actual							Budget			
		Principal at 1 July 2023	New Leases During 2023-24	Principal Repayments During 2023-24	Principal at 30 June 2024	New Leases During 2024-25	Principal Repayments During 2024-25	Principal at 30 June 2025	Principal at 1 July 2024	New Leases During 2024-25	Principal Repayments During 2024-25	Principal at 30 June 2025
Plant and equipment		330,792	3,256	(270,819)	63,229	158,882	(168,880)	53,231	73,026	33,979	(88,104)	18,901
Furniture and equipment		10,423	-	(4,222)	6,201	-	(4,350)	1,851	6,201	-	(4,350)	1,851
IT Equipment		204,993	-	(67,942)	137,051	-	(70,359)	66,692	137,051	-	(70,359)	66,692
Total Lease Liabilities	11(b)	546,208	3,256	(342,983)	206,481	158,882	(243,589)	121,774	216,278	33,979	(162,813)	87,444

Lease Finance Cost Payments

Purpose	Note	Lease Number	Institution	Interest Rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024	Lease Term
						\$	\$	\$	
Photocopier			Richo		30/11/2025	(126)	(126)	(671)	4 years
IT Equipment			Integrated ITC		30/05/2026	(3,675)	(3,675)	(5,675)	3 years
Vehicles and Plant			Easifleet/SGFleet		Various	(2,057)	(926)	(5,983)	Various
Total Finance Cost Payments						(5,858)	(4,727)	(12,329)	

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

28. RESERVE ACCOUNTS

	2025 Actual Opening Balance	2025 Actual Transfer to	2025 Actual Transfer (from)	2025 Actual Closing Balance	2025 Budget Opening Balance	2025 Budget Transfer to	2025 Budget Transfer (from)	2025 Budget Closing Balance	2024 Actual Opening Balance	2024 Actual Transfer to	2024 Actual Transfer (from)	2024 Actual Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by legislation/agreement												
(a) Sar Coral Bay Waste Reserve Equity	75,397	314,386	(311,100)	78,683	75,397	312,620	(311,100)	76,917	72,477	280,853	(277,933)	75,397
	75,397	314,386	(311,100)	78,683	75,397	312,620	(311,100)	76,917	72,477	280,853	(277,933)	75,397
Restricted by council												
(b) Leave Reserve	367,629	16,019	-	383,648	367,628	7,410	-	375,038	353,388	14,241	-	367,629
(c) Plant Reserve	1,010,458	27,152	(972,255)	65,355	1,010,457	20,366	(990,769)	40,054	940,529	69,929	-	1,010,458
(d) Waste Disposal Reserve	159,724	6,960	-	166,684	159,724	3,219	-	162,943	153,537	6,187	-	159,724
(e) Mosquito Management Reserve	10,653	464	-	11,117	10,653	215	-	10,868	10,240	413	-	10,653
(f) Asset Upgrades and Renewal Reserve	470,094	20,419	(212,000)	278,513	470,095	9,475	(162,500)	317,070	565,314	121,780	(217,000)	470,094
(g) Emergency Management Reserve	300,659	13,094	(23,974)	289,779	300,659	6,060	(60,000)	246,719	289,013	11,646	-	300,659
(h) Fascine Upgrade and Renewal Reserve	410,948	17,856	(165,328)	263,476	410,949	8,283	(100,000)	319,232	395,030	15,918	-	410,948
(i) Strategic Projects Reserve	963,792	41,910	(282,583)	723,119	963,792	19,425	(678,000)	305,217	926,460	37,332	-	963,792
(j) Blowholes Reserve Management Funds	138,181	6,022	-	144,203	138,181	-	-	138,181	132,829	5,352	-	138,181
(k) Airport Renewal and Upgrade Reserve	61,723	2,690	-	64,413	61,723	1,244	-	62,967	59,332	2,391	-	61,723
	3,893,861	152,586	(1,656,140)	2,390,307	3,893,861	75,697	(1,991,269)	1,978,289	3,825,672	285,189	(217,000)	3,893,861
	3,969,258	466,972	(1,967,240)	2,468,990	3,969,258	388,317	(2,302,369)	2,055,206	3,898,149	566,042	(494,933)	3,969,258

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

**SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

28. RESERVE ACCOUNTS (Continued)

Name of reserve account	Purpose of the reserve account
Restricted by legislation/agreement	
(a) Sar Coral Bay Waste Reserve Equity	To be used for maintenance and capital costs associated with Coral Bay refuse site.
Restricted by council	
(b) Leave Reserve	To fund the current annual and long service leave requirements.
(c) Plant Reserve	To fund the acquisition of new plant as per the Plant Replacement program.
(d) Waste Disposal Reserve	To be used for maintenance or capital expenditure at Brown Range Refuse Site. Annual transfer being revenue as raised by waste charge, less actual expenditure (excluding depreciation) on Carnarvon waste management facilities and service.
(e) Mosquito Management Reserve	To be used for the purpose of delivering services to assist in mosquito management within the Shire of Carnarvon, which includes funding from the Department of Health.
(f) Asset Upgrades and Renewal Reserve	To fund the upgrade and renewal of existing assets.
(g) Emergency Management Reserve	To be used in the preparation for and providing immediate assistance, relief and recovery to the community in response to an emergency within the Shire of Carnarvon.
(h) Fascine Upgrade and Renewal Reserve	To fund the upgrades and renewal of Fascine Infrastructure.
(i) Strategic Projects Reserve	To fund development of strategic projects and new infrastructure.
(j) Blowholes Reserve Management Funds	To fund the implementation of the Blowholes Reserve management plan
(k) Airport Renewal and Upgrade Reserve	To fund upgrades and renewal at the Carnarvon Airport.

SHIRE OF CARNARVON
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

29. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2024	Amounts Received	Amounts Paid	30 June 2025
	\$	\$	\$	\$
Public Open Space Deposits	140,374	-	-	140,374
Private Works	138,034	-	-	138,034
	278,408	-	-	278,408

SHIRE OF CARNARVON**MONTHLY FINANCIAL REPORT**

(Containing the required statement of financial activity and statement of financial position)

For the period ended 30 November 2025

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Statement of Financial Activity	2
Statement of Financial Position	3
Note 1 Basis of Preparation	4
Note 2 Net Current Assets Information	5

SHIRE OF CARNARVON
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

	Note	Actual 30 June 2025 \$	Actual as at 30 November 2025 \$
CURRENT ASSETS			
Cash and cash equivalents	3	5,788,342	7,718,790
Trade and other receivables	12	2,410,498	3,957,887
Inventories		59,973	66,790
Contract assets		558,349	558,349
TOTAL CURRENT ASSETS		8,817,162	12,301,816
NON-CURRENT ASSETS			
Trade and other receivables		113,317	113,317
Other financial assets		139,334	139,334
Property, plant and equipment		45,795,560	45,862,298
Infrastructure		271,040,822	270,604,302
Right-of-use assets		118,926	92,127
TOTAL NON-CURRENT ASSETS		317,207,959	316,811,378
TOTAL ASSETS		326,025,121	329,113,194
CURRENT LIABILITIES			
Trade and other payables		1,252,533	1,377,079
Other liabilities		988,950	988,950
Lease liabilities	9	121,774	42,126
Borrowings	8	464,694	360,700
Employee related provisions		1,123,052	1,123,052
NON-CURRENT LIABILITIES			
Lease liabilities		0	0
Borrowings		2,187,030	2,187,030
Employee related provisions		141,111	141,111
TOTAL NON-CURRENT LIABILITIES		2,328,141	2,328,141
TOTAL LIABILITIES		6,279,144	6,220,048
NET ASSETS		319,745,977	322,893,146
EQUITY			
Retained surplus		51,937,006	55,060,259
Reserve accounts		2,468,991	2,492,907
Revaluation surplus		265,339,980	265,339,980
TOTAL EQUITY		319,745,977	322,893,146

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF CARNARVON
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2025

	Adopted Budget	Current Budget	YTD Budget	YTD Actual (c)	Variance* \$ (c) - (b)	Variance* % ((c) - (b))/(b)	Variance Comment
Note	(a) \$	(b) \$	(b) \$	(c) \$	(c) - (b) \$	((c) - (b))/(b) %	
OPERATING ACTIVITIES							
Revenue from operating activities							
General rates	10 7,772,846	7,772,846	7,742,845	7,711,311	(31,534)	(0.41%)	
Grants, subsidies and contributions	11 9,197,407	11,006,952	5,325,345	3,651,876	(1,673,469)	(31.42%)	See note 11
Fees and charges	3,695,402	3,695,402	2,471,829	2,613,009	141,180	5.71%	
Interest revenue	492,000	492,000	195,495	165,700	(29,795)	(15.24%)	Interest on investments lower than YTD budget due to lower interest rates and less cash flow availability for investment, due to timing of projects & grant receipting. This will be addressed in next Qtr Budget Review
Other revenue	322,550	354,050	170,955	183,977	13,022	7.62%	
	21,480,205	23,321,250	15,906,469	14,325,873	(1,580,596)	(9.94%)	
Expenditure from operating activities							
Employee costs	(11,613,172)	(12,507,213)	(5,138,118)	(4,725,113)	413,005	8.04%	Of this variance, approx \$80k is RJED funded positions. This \$80k variance represents a timing difference between budget & onboarding of RJED roles. 1 remainder of this variance is due to vacant positions.
Materials and contracts	(10,858,217)	(11,281,903)	(4,643,220)	(3,144,948)	1,498,272	32.27%	There are no identified genuine underspends, rather timing differences between budget phasing & YTD actuals. Majority of this variance consists of AGRN111 repair works. The timing variance also consists of \$75k for audit fees yet to be processed post finalisation of the 24/25 audit, \$140k for structure plans, \$65k Mesquite and \$65k Rivercare not yet incurred but planned.
Utility charges	(879,208)	(879,208)	(437,027)	(336,817)	100,210	22.93%	Timing difference due to bi-monthly invoicing cycle. Variance will reduce next month.
Depreciation	(8,815,610)	(8,815,610)	(3,672,979)	(3,647,782)	25,197	0.69%	
Finance costs	(109,567)	(109,567)	(33,525)	(33,726)	(201)	(0.60%)	
Insurance	(697,887)	(697,887)	(697,806)	(698,661)	(855)	(0.12%)	
Other expenditure	(380,470)	(380,470)	(152,626)	(192,777)	(40,151)	(26.31%)	This is an accounting timing issue. The overspend currently represents a rate write off that had a provision for doubtful rates raised in a PY. This provision is be reversed against this expense. There will not be an overspend once this has been processed.
	(33,354,131)	(34,671,858)	(14,775,301)	(12,779,824)	1,995,477	13.51%	
Depreciation excluded from operating activities	8,815,610	8,815,610	3,672,979	3,647,782	(25,197)	(0.69%)	
Amount attributable to operating activities	(3,058,316)	(2,534,998)	4,804,147	5,193,831	389,684	8.11%	
Inflows from investing activities							
Proceeds from capital grants, subsidies and contributions	7 14,868,174	14,868,175	1,996,485	1,606,016	(390,469)	(19.56%)	See Capital Grants note. The majority of this variance is a timing difference w receipt of Roads to Recovery funding
	14,868,174	14,868,175	1,996,485	1,606,016	(390,469)	(19.56%)	
Outflows from investing activities							
Payments for property, plant and equipment	5 (1,441,691)	(1,708,886)	(999,325)	(619,429)	379,896	38.02%	See Capital Acq Detailed note. This variance is a timing difference, as the Shi is awaiting final invoices for Civic Centre upgrades
Payments for construction of infrastructure	5 (15,583,462)	(15,726,812)	(1,386,893)	(2,631,776)	(1,244,883)	(89.76%)	See Capital Acq Detailed note. This variance does not represent an overspend rather timing differences between projected start dates and actual start dates
	(17,025,153)	(17,435,698)	(2,386,218)	(3,251,205)	(864,987)	(36.25%)	
Amount attributable to investing activities	(2,156,979)	(2,567,523)	(389,733)	(1,645,189)	(1,255,456)	(322.13%)	
FINANCING ACTIVITIES							
Inflows from financing activities							
Leases liabilities recognised	9 9,300	9,300	0	0	0	0.00%	
Proceeds from new borrowings	8 365,000	365,000	0	0	0	0.00%	
Transfer from reserves	4 1,311,260	1,311,260	0	0	0	0.00%	
	1,685,560	1,685,560	0	0	0	0.00%	
Outflows from financing activities							
Payments for principal portion of lease liabilities	(131,074)	(131,074)	(79,648)	(79,648)	0	0.00%	
Repayment of borrowings	(464,694)	(464,694)	(103,994)	(103,994)	0	0.00%	
Transfer to reserves	(475,366)	(475,366)	0	(23,916)	(23,916)	0.00%	Interest earned in Reserves bank account transferred to reserve equity account
	(1,071,134)	(1,071,134)	(183,642)	(207,558)	(23,916)	(13.02%)	
Non-cash amounts excluded from financing activities	(9,300)	(9,300)	0	0	0	0.00%	
Amount attributable to financing activities	605,126	605,126	(183,642)	(207,558)	(23,916)	(13.02%)	
MOVEMENT IN SURPLUS OR DEFICIT							
Surplus or deficit at the start of the financial year	2(a) 4,219,463	4,106,888	4,219,463	4,106,888	(112,775)	(2.67%)	Opening surplus lower than predicted surplus calculated in budget deliberation. This amount has now been recouped within October 25 Budget Review Process
Amount attributable to operating activities	(3,058,316)	(2,534,998)	4,804,147	5,193,831	389,684	8.11%	
Amount attributable to investing activities	(2,156,979)	(2,567,523)	(389,733)	(1,645,189)	(1,255,456)	(322.13%)	
Amount attributable to financing activities	605,126	605,126	(183,642)	(207,558)	(23,916)	(13.02%)	
Surplus or deficit after imposition of general rates	(390,707)	(390,707)	8,450,235	7,447,772	(1,002,463)	(11.86%)	

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.

▲ Indicates a variance with a positive impact on the financial position.

▼ Indicates a variance with a negative impact on the financial position.

Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF CARNARVON
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2025

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 09 December 2025

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICIES

Material accounting policies utilised in the preparation of these statements are as described within the 2025-26 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Assets held for sale
- Investment property
- Estimated useful life of intangible assets
- Measurement of employee benefits
- Measurement of provisions
- Estimation uncertainties and judgements made in relation to lease

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 NOVEMBER 2025**

2 NET CURRENT ASSETS INFORMATION

(a) Net current assets used in the Statement of Financial Activity

Current assets

Cash and cash equivalents
Trade and other receivables
Inventories
Contract assets

Less: current liabilities

Trade and other payables
Other liabilities
Lease liabilities
Borrowings
Employee related provisions

Net current assets

Less: Total adjustments to net current assets

Opening/Closing funding surplus / (deficit)

Note	Adopted Budget Opening 1 July 2025	Audited Actual Closing as at 30 June 2025	Actual Closing as at 30 November 2025
	\$	\$	\$
	5,133,147	5,788,342	7,718,791
	2,264,011	2,410,498	3,957,881
	83,988	59,973	66,791
	266,249	558,349	558,349
	7,747,395	8,817,162	12,301,811
	(140,569)	(1,252,533)	(1,377,071)
	(918,373)	(988,950)	(988,950)
	(131,074)	(121,774)	(42,121)
	(464,694)	(464,694)	(360,700)
	(916,119)	(1,123,052)	(1,123,052)
	(2,570,829)	(3,951,003)	(3,891,900)
	5,176,566	4,866,159	8,409,901
	(957,104)	(759,471)	(962,131)
	4,219,462	4,106,688	7,447,771

(b) Current assets and liabilities excluded from budgeted deficiency

Adjustments to net current assets

Less: Reserve accounts
Add: Current liabilities not expected to be cleared at the end of the year
- Current portion of lease liabilities
- Current portion of borrowings
- Current employee benefit provisions
- Synergysoft balance adjustment

Total adjustments to net current assets

Adopted Budget Estimates 30 June 2026	YTD Budget Estimates 30 November 2025	YTD Actual 30 November 2025
\$	\$	\$

(c) Non-cash amounts excluded from financing activities

Adjustments to financing activities

Lease liability recognised

Total non-cash amounts excluded from financing activities

(9,300)	0	
(9,300)	0	

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the local governments' operational cycle.

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
TABLE OF CONTENTS

3	CASH AND FINANCIAL ASSETS	7
4	RESERVE ACCOUNTS	8
5	CAPITAL ACQUISITIONS	9
6	CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS	11
7	BORROWINGS	12
8	LEASE LIABILITIES	13
9	RATE REVENUE	14
10	GRANTS, SUBSIDIES AND CONTRIBUTIONS	15
11	RECEIVABLES	17
12	TRUST FUND	18

BASIS OF PREPARATION - SUPPLEMENTARY INFORMATION

Supplementary information is presented for information purposes. The information is not required as per Legislation and does not comply with the disclosure requirements of the Australian Accounting Standards.

**SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025**

3 CASH AND FINANCIAL ASSETS

***As per bank statements*

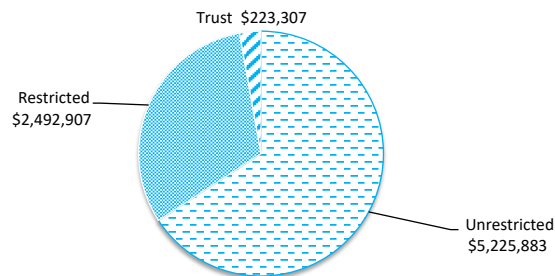
Description	Unrestricted	Restricted	Total	Trust	Institution	Interest Rate	Maturity Date
	\$	\$	\$	\$			
Cash on hand							
Municipal Bank Account - 4334-09426	1,159,610	0	1,159,610	0	ANZ Bank	0.00%	On Call
Municipal Online Account - 4510-69349	2,061,820	0	2,061,820	0	ANZ Bank	3.45%	On Call
Trust Bank Account - 4334-09434	0	0	0	223,307	ANZ Bank	0.00%	On Call
Reserve Online Account - 4516-72666	0	470,525	470,525	0	ANZ Bank	3.45%	On Call
Investments - Term Deposits							
Term Deposit - Reserve Funds	0	2,022,382	2,022,382	0	ANZ Bank	4.08%	01/2026
Term Deposit - Municipal Funds 9252-20451	1,000,000	0	1,000,000	0	ANZ Bank	4.22%	02/2026
Term Deposit - Municipal Funds	1,000,000	0	1,000,000	0	ANZ Bank	3.70%	12/2025
Funds held and not deposited							
Cash & Cheque Receipting timing differences	4,452	0	4,452	0	-	0.00%	-
Total	5,225,883	2,492,907	7,718,790	223,307			
Comprising							
Cash and cash equivalents	5,225,883	2,492,907	7,718,790	223,307			
	5,225,883	2,492,907	7,718,790	223,307			

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

Figures provided in note 3 are as per actual balances in the bank. Due to timing differences between administration receipting and bank deposit dates, variances may exist between these figures and the Cash & Cash Equivalents figure on the Statement of Financial Position. This variance is reflected on the Funds held and not deposited - Cash & Cheque Receipting timing differences' line of this note.



SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

4 RESERVE ACCOUNTS

Reserve account name	Budget				Actual			
	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Reserve accounts restricted by legislation								
Coral Bay Tip Reserve	78,683	375,366	(375,366)	78,683	78,683	762	0	79,44
Reserve accounts restricted by Council								
Leave Reserve	383,649	0	(100,570)	283,079	383,649	3,716	0	387,36
Plant Reserve	65,356	0	0	65,356	65,356	633	0	65,98
Waste Disposal Reserve	166,684	0	0	166,684	166,684	1,615	0	168,29
Blowholes Management Reserve	144,202	0	0	144,202	144,202	1,397	0	145,59
Airport Renewal And Upgrade Reserve	64,413	0	0	64,413	64,413	624	0	65,03
Asset Upgrades And Renewal Reserve	278,512	0	(194,494)	84,018	278,512	2,698	0	281,21
Emergency Management Reserve	289,779	0	0	289,779	289,779	2,807	0	292,58
Fascine Upgrade And Renewal Reserve	263,476	0	0	263,476	263,476	2,552	0	266,02
Strategic Projects Reserve	723,119	0	(640,830)	82,289	723,119	7,005	0	730,12
Enterprise Resource Planning Reserve	0	100,000	0	100,000	0	0	0	
	2,468,991	475,366	(1,311,260)	1,633,097	2,468,991	23,916	0	2,492,90

**SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025**

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS

Capital acquisitions	Adopted Budget	Current Budget	YTD Budget	YTD Actual	YTD Variance
	\$		\$	\$	\$
Land & Buildings	880,331	975,831	820,770	457,319	(363,451)
Furniture and equipment	141,360	151,118	58,618	56,480	(2,138)
Plant and equipment	420,000	581,937	119,937	105,630	(14,307)
Acquisition of property, plant and equipment	1,441,691	1,708,886	999,325	619,429	(379,896)
Infrastructure - Roads	4,093,069	4,164,419	1,329,103	1,878,780	549,677
Infrastructure - Footpaths	75,000	75,000	0	0	0
Infrastructure - Drainage	40,790	40,790	40,790	0	(40,790)
Infrastructure - Airport	8,000,000	8,000,000	0	50,401	50,401
Infrastructure - Other Infrastructure	3,374,603	3,446,603	17,000	702,595	685,595
Acquisition of infrastructure	15,583,462	15,726,812	1,386,893	2,631,776	1,244,883
Total capital acquisitions	17,025,153	17,435,698	2,386,218	3,251,205	864,987
Capital Acquisitions Funded By:					
Capital grants and contributions	14,868,174	14,868,175	1,996,485	1,606,016	(390,469)
Lease liabilities	9,300	9,300	0	0	0
Borrowings	365,000	365,000	0	0	0
Reserve accounts					
Asset Upgrades And Renewal Reserve	194,494	194,494	0	0	0
Coral Bay Tip Reserve	375,366	375,366	0	0	0
Strategic Projects Reserve	640,830	640,830	0	0	0
Contribution - operations	571,989	982,533	389,733	1,645,189	1,255,456
Capital funding total	17,025,153	17,435,698	2,386,218	3,251,205	864,987

KEY INFORMATION

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is initially measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable Value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS (CONTINUED) - DETAILED

Job	Account Description	Adopted Budget \$	Current Budget	YTD Budget \$	YTD Actual \$	Purchase Orders Outstanding	Total	YTD Variance (Under)/Over \$	Comments
Land & Buildings									
BC01	Housing Development Northwater	494,337	494,337	411,945	356,260	9,521	365,781	55,685	Awaiting final invoices & landscaping
BC02	Shire Buildings	10,000	10,000	5,000	0	0	0	5,000	
G011	Civic Centre Refurbishment	375,994	405,994	338,325	11,826	360,721	372,547	326,499	Awaiting final invoice
1501	Depot Improvements	0	0	0	6,095	7,283	13,378	(6,095)	Carry forward from 24/25, not factored into October Budget
0386	Washbay For Trucks	0	65,500	65,500	62,518	0	62,518	2,982	Review as below materiality
C2501	Depot Storage Project	0	0	0	20,620	3,990	24,610	(20,620)	Carry forward from 24/25. Will be factored into mid-year budget review once final invoice is received.
		880,331	975,831	820,770	457,319	381,515	838,834		
Furniture & Equipment									
CO012	Cctv Server & Security Upgrades	85,000	85,000	42,500	38,180	9,130	47,310	4,320	
CO016	Shire Firewall Upgrades	20,000	20,000	0	0	0	0	0	
CO017	Council Chambers Video Conferencing Hardware Refresh	30,000	30,000	0	10,070	8,875	18,945	(10,070)	Timing difference - Project started prior to initial timeline
FE0010	Canon Large Format Printer/Scanner	6,360	6,360	6,360	0	6,559	6,559	6,360	Awaiting delivery & invoice
PC015	Fcar Diagonistic Scan Tool	0	9,758	9,758	8,230	0	8,230	1,528	
		141,360	151,118	58,618	56,480	24,564	81,045		
Plant & Equipment									
A020	Food/Boss Runway Sweeper	25,000	10,787	10,787	10,787	0	10,787	(0)	
PC0436	Canopy For Ranger Ute P379	30,000	30,000	0	0	0	0	0	
PC012	Ceo - Vehicle Purchase	0	89,150	89,150	81,606	0	81,606	7,544	
PC013	Ute Purchase For Verge Crew	0	67,000	0	0	66,962	66,962	0	Purchase Order Issued
PC014	Trailer Purchase - Rjed Verge Crew	0	20,000	20,000	13,236	0	13,236	6,764	Capital savings to be reallocated in mid-year Budget Review
		420,000	581,937	119,937	105,630	66,962	172,592		
Infrastructure - Roads									
3740 9010	Temporary Budget Job No - Roads To Recovery (Coa 3740)	476,710	476,710	0	0	0	0	0	
LRC027	Electric Road Condition Monitoring & Response System	0	26,350	26,349	28,263	0	28,263	(1,914)	
RRG121	Quobba Gnaraloo	1,076,006	1,076,006	1,076,004	1,309,698	270,448	1,580,146	(233,694)	Variance due to carry forward of 24/25 works which is currentl being investigated.
R2R121	Quobba-Gnaraloo Road - Roads To Recovery	0	45,000	45,000	43,991	3,489	47,480	1,009	
BLS174	Minilya Lyndon Road - Blackspot	367,000	367,000	181,750	181,751	1,124	182,875	(1)	
R2R174	Minilya Lyndon Road - Roads To Recovery	184,000	184,000	0	0	0	0	0	
BLS204	Speedway Road A - Black Spot	377,845	377,845	0	0	0	0	0	
R2R204	Speedway Road - Roads To Recovery	205,000	205,000	0	0	0	0	0	
R2R240	French Street - Roads To Recovery	200,000	200,000	0	0	0	0	0	
BLS240	French Street Blackspot	400,000	400,000	0	0	0	0	0	
RRG086	Wahroonga Pimbee Road (Rrg)	806,508	806,508	0	315,077	596,456	911,534	(315,077)	Budget phasing requires fixing. Project commenced prior to anticipated start date.
		4,093,069	4,164,419	1,329,103	1,878,780	871,517	2,750,297		
Infrastructure - Footpaths									
9004	Kerbing & Footpath Replacement - Allocation Tbc	75,000	75,000	0	0	49,390	49,390	0	
		75,000	75,000	0	0	49,390	49,390		
Infrastructure - Drainage									
D010	Pump Station Upgrades	40,790	40,790	40,790	0	40,790	40,790	40,790	Purchase Order issued
		40,790	40,790	40,790	0	40,790	40,790		
Infrastructure - Airport									
A016	Camaron Airport Upgrade Q400	8,000,000	8,000,000	0	50,401	140,525	190,926	(50,401)	Budget phasing needs correcting to align with project timeline
		8,000,000	8,000,000	0	50,401	140,525	190,926		
Infrastructure - Other Infrastructure									
CAP01	Cap Design & Project Management	0	0	0	146,882	73,343	220,225	(146,882)	Budget to be reallocated from CAP02.
CAP02	Camaron Activation Plan	3,357,603	3,357,603	0	401,578	570,046	971,624	(401,578)	Budget phasing needs correcting to align with project timeline
LRC025	Tramway Bridge Improvements	0	0	0	60,069	0	60,069	(60,069)	To be reallocated correctly with rPPP funding
3624	Fascine Jetties Renewal	0	0	0	33,126	174	33,300	(33,126)	Carry forward from 24/25. This will be factored into mid-year Budget Review.
RPPP2	Fascine To Harbour Walk	0	0	0	10,398	84,330	94,728	(10,398)	Budget still to be allocated post Council Endorsement
RPPP4	Tramway Trail & Bridge	0	0	0	5,317	3,700,000	3,705,317	(5,317)	Budget still to be allocated post Council Endorsement
RPPP3	The Pier Development	0	0	0	44,993	0	44,993	(44,993)	Budget still to be allocated post Council Endorsement
3763	Coral Bay Cenotaph	17,000	17,000	17,000	0	0	0	17,000	Project to be completed by EOFY. Budget phasing needs correcting to align with project timeline
0385	New Refuse Site Development At Coral Bay	0	72,000	0	232	12,910	13,142	(232)	
		3,374,603	3,446,603	17,000	702,595	4,440,803	5,143,398		
		17,025,153	17,435,698	2,386,218	3,251,205	6,016,067	9,267,272	(864,987)	

**SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025**

INVESTING ACTIVITIES

6 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Capital grants, subsidies and contributions revenue				
	Adopted Budget Revenue	Current Budget Revenue	YTD Budget	YTD Revenue Actual
	\$		\$	\$
Capital grants and subsidies				
Recreation & Culture				
Historical Grants	10,000	10,000	10,000	
Carnarvon Activation Plan Income	3,357,603	3,357,603	0	
Grants Seroja Resilience - Civic Centre	375,994	375,994	0	
Art Gallery Grants	0	0	0	58,17
Housing				
Housing Development Northwater - Grant	48,000	48,000	0	48,00
Transport				
Rrg086 Funding Wahroonga Pimbee Road	537,672	537,672	358,448	430,13
Rrg121 Funding Quobba Gnaraloo Road	717,338	717,338	717,338	914,87
Blackspot Funding Minilya Lyndon Rd	367,000	367,000	0	146,93
Blackspot Funding Speedway Road	377,845	377,845	377,845	
Blackspot Funding French Street	399,999	399,999	0	
Roads To Recovery Funding	1,065,710	1,065,710	532,854	
Aerodrome				
R.A.D.S Grant Asphalt Overlay Q400	7,611,013	7,611,013	0	
	14,868,174	14,868,174	1,996,485	1,606,01
TOTALS	14,868,174	14,868,174	1,996,485	1,606,01

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

FINANCING ACTIVITIES

7 BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Loan No.	1 July 2025	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
Housing										
RED House	221	492,759	0	0	(7,429)	(15,052)	485,330	477,707	(12,858)	(25,52)
Transport										
Airport Corrective works	216	76,480	0	0	(25,109)	(50,601)	51,371	25,879	(1,166)	(1,95)
Plant and Equipment	217	1,224,905	0	0	0	(254,589)	1,224,905	970,316	0	(44,07)
Other property and services										
Heavy Plant	219	664,888	0	0	(49,108)	(99,280)	615,780	565,608	(14,414)	(27,76)
Light Fleet	220	192,688	0	0	(22,349)	(45,174)	170,339	147,514	(4,100)	(7,72)
Heavy Plant	TBC	0	0	365,000	0	0	0	365,000	0	
Total		2,651,722	0	365,000	(103,994)	(464,694)	2,547,726	2,552,026	(32,538)	(107,03)
Current borrowings		464,694					0			
Non-current borrowings		2,187,028					2,547,726			
		2,651,722					2,547,726			

Loan repayments are 6 monthly and are financed by general purpose revenue.

New borrowings 2025-26

The Council has approved borrowings in the Budget of \$365,000 for the purchase of a Heavy Plant item - Street Sweeper.
This loan has been applied for and is awaiting WA Treasury confirmation

Unspent borrowings

The Shire had no unspent debenture funds as at 30th June 2025, nor is it expected to have unspent funds as at 30th June 2026.

KEY INFORMATION

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

**SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025**

FINANCING ACTIVITIES

8 LEASE LIABILITIES

Movement in carrying amounts

Information on leases Particulars	Lease No.	1 July 2025	New Leases*		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
Copier		1,851	0	2,800	(1,851)	(4,651)	0	0	(14)	(29)
IT Equipment		66,692	0	6,500	(24,005)	(73,192)	42,687	0	(673)	(1,82)
Fleet*		53,231	0	0	(53,792)	(53,231)	-561	0	(501)	(42)
Total		121,774	0	9,300	(79,648)	(131,074)	42,127	0	(1,188)	(2,53)
Current lease liabilities		121,774					42,126			
Non-current lease liabilities		0					0			
		121,774					42,126			

*Fleet leases expired in November and have since have been extended. This will be reflected in the December 25 Monthly Financial Report

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

OPERATING ACTIVITIES

9 RATE REVENUE

General rate revenue				Budget			YTD Actual			
		Rate in Dollar	# of Properties	Rateable Value	2025/26 Rate Revenue	2025/26 Interim Rates	2025/26 Total Rate Revenue	Rate Revenue	Interim Rates	Total Rate Revenue
RATE TYPE					\$	\$	\$	\$	\$	\$
General Rates										
Residential	GRV	0.107975	1,420	28,646,650	3,093,122	5,000	3,098,122	3,093,122	0	3,093,122
Commercial/Industrial	GRV	0.120515	267	16,472,718	1,985,210	5,000	1,990,210	1,985,210	0	1,985,210
Special Use/Rural	GRV	0.119510	56	1,951,241	233,193	0	233,193	233,193	0	233,193
Mining	UV	0.281070	31	1,010,738	284,088	20,000	304,088	284,088	0	284,088
Pastoral	UV	0.138130	32	3,072,132	424,354	5,000	429,354	424,354	0	424,354
Intensive Horticultural	UV	0.028743	171	24,903,000	715,787	5,000	720,787	715,787	0	715,787
Sub-Total			1,977	76,056,479	6,735,753	40,000	6,775,754	6,735,753	0	6,735,753
Minimum payment		Minimum \$								
Gross rental value										
Residential	GRV	1,454	264	2,301,665	383,856	0	383,856	383,856	0	383,856
Commercial/Industrial	GRV	1,454	67	510,018	97,418	0	97,418	97,418	0	97,418
Special Use/Rural	GRV	1,454	48	441,205	69,792	0	69,792	69,792	0	69,792
Mining	UV	1,454	32	56,844	46,528	0	46,528	46,528	0	46,528
Pastoral	UV	1,454	8	20,700	11,632	0	11,632	11,632	0	11,632
Sub-total			419	3,330,432	609,226	0	609,226	609,226	0	609,226
Total General Rates			2,396	79,386,911	7,344,979	40,000	7,384,980	7,344,979	0	7,344,979
Specified Area Rate										
GRV Coral Bay	0.08419			4,458,531	375,366	0	375,366	375,364	0	375,364
Total specified area rates					375,366	0	375,366	375,364	0	375,364
Ex-gratia Rates										
Dampier-Bunbury Pipeline					14,000	0	14,000	0	0	0
Total Ex-gratia rates					14,000	0	14,000	0	0	0
Concessions					(1,500)	0	(1,500)	0	0	0
					(1,500)	0	(1,500)	0	0	0
Total Rates							7,772,846	7,720,343	0	7,720,343

KEY INFORMATION

* Rates were levied in August 2025

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

OPERATING ACTIVITIES

10 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Grants, subsidies and contributions revenue				Variance
	Adopted Budget Revenue	Current Budget Revenue	YTD Budget	YTD Revenue Actual	
	\$		\$	\$	
Operating Grants & Subsidies					
General Purpose Funding					
F.A.G.- General Purpose	2,085,942	2,607,198	1,303,598	1,303,599	(1)
F.A.G. - Roads	783,077	904,406	452,202	452,203	(1)
Governance					
Grant Income - Sp-05	40,000	40,000	19,998	0	19,998
RJED Grant Income	64,360	1,041,450	601,085	601,085	(1)
Law, Order, Public Safety					
Bushfire Grant	36,500	103,074	85,895	71,984	13,911
Other Grants - Sp-06	70,000	27,920	23,265	13,975	9,290
Emergency Svcs Grant	33,820	39,414	14,780	5,594	9,186
Grants And Contributions	119,762	119,762	119,760	47,417	72,345
Education And Welfare					
Grants- Early Years	70,805	70,805	0	0	(1)
Department Of Communities Grant- Mayu Mia	182,442	182,442	91,220	97,181	(5,961)
Department Of Communities Grant- Community Connect	228,000	228,000	0	114,000	(114,000)
Other Grant Income- Youth Services	209,000	209,000	107,182	69,000	38,182
Seniors Grant (Income)	3,000	3,000	3,000	0	3,000
Health					
Grants (Mosquito Funding)	3,000	3,000	1,250	3,328	(2,078)
Community Amenities					
Grants - Protection Of The Environment	242,895	242,895	101,205	234,966	(133,761)
Town Planning Grants	62,211	62,211	25,920	0	25,920
Grant For Charmap Development	15,000	15,000	6,250	0	6,250
Grant -Coral Bay Settlement Structure Plan	250,218	250,218	104,255	0	104,255
Recreation And Culture					
Grant - Pelican Pt. Sand Drift & Erosion Project - Dplh Cc	24,991	24,991	0	0	(1)
Art Gallery Grants	194,360	194,360	80,980	46,485	34,495
State Library Subsidy	1,000	1,000	415	350	650
Grants - Library	5,000	5,000	2,080	5,000	(2,920)
Community Development Grants Income	72,500	91,182	75,985	64,794	11,197
Community Art Hub Income	28,405	84,505	23,771	1,430	22,349
Transport					
Grant- Drfwa Agrn 1118	1,820,000	1,820,000	606,666	0	606,666
Grant - Improving Flood Preparedness Project	50,000	50,000	50,000	0	50,000
Mrwa Direct Grant	507,485	507,485	507,485	507,485	(1)
R2R Funding - Operating	1,340,549	1,340,549	670,274	0	670,274
Economic Services					
Other Grants & Contributi	15,000	93,000	0	5,000	(5,000)
Strategic Projects Income - Other Economic Services	584,385	584,385	243,490	0	243,490
	9,146,707	10,956,251	5,325,345	3,651,876	
Contributions					
Transport					
Mrwa Streetlighting Contribution	24,200	24,200	0	0	(1)
Mrwa Robinson Street Sweeping Contribution	10,000	10,000	0	0	(1)

**SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025**

OPERATING ACTIVITIES

10 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Grants, subsidies and contributions revenue				Variance
	Adopted Budget Revenue	Current Budget Revenue	YTD Budget	YTD Revenue Actual	
	\$		\$	\$	
Mrwa Verge Mtnce Contribution	16,500	16,500	0	0	(
	50,700	50,700	0	0	(
TOTALS	9,197,407	11,006,951	5,325,345	3,651,876	

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

OPERATING ACTIVITIES

11 RECEIVABLES

Rates receivable	30 Jun 2025	30 Nov 2025
	\$	\$
Opening arrears previous year	1,333,915	1,692,556
Levied this year	7,264,318	7,711,311
Less - collections to date	(6,679,343)	(5,607,296)
Gross rates collectable	1,918,890	3,796,571
Allowance for impairment of rates receivable	(226,334)	(226,334)
Net rates collectable	1,692,556	3,570,237
% Collected	77.7%	59.6%

* Levied in August

* Includes opening arrears previous year

Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(4,608)	233,916	111,631	38,683	434,173	813,791
Percentage	(0.6%)	28.7%	13.7%	4.8%	53.4%	
Balance per trial balance						
Trade receivables	(4,608)	233,916	111,631	38,683	434,173	813,791
Other receivables	0	5,729	0	0	0	5,729
GST receivable	0	(43,000)	0	0	0	(43,000)
Receivables for employee related provisions					18,011	18,011
* Provision for Doubtful Debts	0	0	0		(397,575)	(397,575)
FESA Control	0	(9,310)	0	0	0	(9,310)
Total receivables general outstanding						387,651

Amounts shown above include GST (where applicable)

* \$390,707 of the Provision for Doubtful Debts is for REX under administration. Administration period has been extended to December 2025.

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment).

The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

SHIRE OF CARNARVON
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 NOVEMBER 2025

12 TRUST FUND

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2025	Amount Received	Amount Paid	Closing Balance 30 November 2025
	\$	\$	\$	\$
Private Works	138,034	0	(55,130)	82,904
Public Open Space Deposits	140,374	0	0	140,374
	278,407	0	(55,130)	223,277



ANZ CORPORATE CARD

STATEMENT PERIOD: 23/09/25 to 22/10/25

ACCOUNT NUMBER: 4564-8002-9909-9005

📞 Cards Enquiries: 1800 032 481 Lost/Stolen Cards: 1800 033 844

SHIRE OF CARNARVON
SHIRE OF CARNARVON
CHIEF EXECUTIVE OFFICER
PO BOX 459
CARNARVON WA 6701

STATEMENT OF ACCOUNT

Opening Balance	\$7,660.64
Payment Due Date	05/11/2025
Closing Balance	\$9,804.98

Date	Description	Amount \$A
IMPORTANT MESSAGES		
YOUR AGREED PAYMENT WILL BE DEBITED FROM YOUR ACCOUNT 016610 00433409426 ON 05/11/25		
06/10/2025	PAYMENT - THANK YOU	7,660.64CR
22/10/2025	PURCHASES	10,581.23
22/10/2025	CARD ADJUSTMENTS	776.25CR

END OF STATEMENT

General Information

Please keep cards secure and PINs confidential at all times.

Please check this Statement of Account and ensure all Cardholders check their Cardholder Activity Reports carefully. Immediately advise us of any unauthorised use of any cards linked to this Commercial Card Account (or Card PIN where applicable), any disputed transactions, or any other error by calling the ANZ Commercial Cards Customer Service Centre on the number above.

YOUR PAYMENT OPTIONS



ANZ Internet Banking

www.anz.com Payments made after 10pm (EST) will be processed the next business day.



BPAY Payments - Biller Code 6007

BPAY payments from ANZ accounts made after 6pm (EST) will be processed the next business day. Check with your institution for cut-off times. Your bill reference number is your ANZ account number.



ANZ Phone Banking

13 22 73 Payments made after 10pm (EST) will be processed the next business day.



By Mail

Tear off this slip and mail to GPO BOX 607, Melbourne, VIC 3001



CardPay Direct

To ask about setting up a convenient direct debit payment please call **13 22 73**.



Direct Credit via EFT

Payments to your Account can be made via Electronic Funds Transfer (EFT) from your nominated account.

Account Number 4564-8002-9909-9005

Account Name SHIRE OF CARNARVON

Amount Paid

Due Date 05/11/2025

ANZPL0004-23102501



Cardholder Summary Report

STATEMENT PERIOD: 23/09/2025 to 22/10/2025

Cards Enquiries: 1800 032 481 Lost/Stolen Cards: 1800 033 844

SHIRE OF CARNARVON

SHIRE OF CARNARVON

Account Credit Limit:

20,000

Nominated Financial Year End:

06/26

Cardholder Details	Spend Cap	Transaction Limit	Total Purchases		Total Cash Advances		Other CR/DR & Payments	Total Month Expenditure	YTD Expenditure
			\$A	No.	\$A	No.			
KIERAN COOMEY 000XXXXXXXXX016910	1,000	1,000	0.00	0	0.00	0	0.00	0.00	840.48
DANNIELLE HILL 000XXXXXXXXX197900	2,000	2,000	1,965.22	7	0.00	0	0.00	1,965.22	7,925.59
STEPHANIE LECA 000XXXXXXXXX413075	3,000	3,000	3,144.89	16	0.00	0	155.00CR	2,989.89	12,291.89
MS AMANDA DEXTER 000XXXXXXXXX073993	3,000	3,000	0.00	0	0.00	0	0.00	0.00	566.20
AMANDA LEIGHTON 000XXXXXXXXX214472	5,000	3,000	2,506.12	20	0.00	0	621.25CR	1,884.87	8,094.04
STEFAN LOUW 000XXXXXXXXX236681	3,000	9,999,999	2,965.00	4	0.00	0	0.00	2,965.00	3,834.64
SUB-TOTAL (\$A)								9,804.98	33,552.84
Account Fee Summary									
Annual Fee	0	cards						0.00	0.00
Additional Card Fee	0	cards						0.00	197.91
Rewards Fee	0	cards						0.00	0.00
Cash Advance (over-the-counter)	0	withdrawals						0.00	0.00
Cash Advance (ATM)	0	withdrawals						0.00	0.00
Cash Advance (Other)	0	withdrawals						0.00	0.00
All other fees and charges								0.00	0.00
TOTALS (\$A) including all fees and charges			10,581.23		0.00		776.25CR	9,804.98	33,750.75

20
11

DANNIELLE HILL
SHIRE OF CARNARVON
PO BOX 459
CARNARVON WA 6701

Spend Cap 2,000
Transaction Limit 2,000
Cash Advance Limit (ATM)
Cash Advance Limit (over-the-counter)



Cardholder Activity Report
STATEMENT PERIOD: 23/09/2025 to 22/10/2025
Cards Enquiries: 1800 032 481 Lost/Stolen Cards: 1800 033 844

Card Number 000XXXXXXXXX197900

Date	Transaction Details	Purchases	Cash Advances	Cardholder Payments & Adjustments	Estimated GST*	Remarks		
						Actual GST Amount	GST Code	FBT
25/09/2025	MATE COMMUNICATE PTY LTD WETHERILL PAR ✓	77.47			7.04			
26/09/2025	SP GIFTS HUB AUSTRALIA DELACOMBE ✓	158.21			14.38			
02/10/2025	STARLINK INTERNET Sydney ✓	1,131.00			102.81			
07/10/2025	REBRANDLY.COM DUBLIN ✓	21.92						
07/10/2025	14.00 USD							
07/10/2025	INCL OVERSEAS TXN FEE 0.64 AUD							
07/10/2025	TEMU.COM PARRAMATTA ✓	159.05			14.45			
10/10/2025	Intuit Mailchimp Sydney ✓	101.46			9.22			
12/10/2025	DROPBOX*Y6Q54B345NL8 D02FD79 ✓	316.11			28.73			
12/10/2025	INCL OVERSEAS TXN FEE 9.21 AUD							
TOTAL (\$A)		1,965.22	0.00	0.00	176.63			

Opening Expenditure Nominated Financial YTD 5,960.37

Total for this month 1,965.22

Total Expenditure Nominated Financial YTD 7,925.59

Certified by (Cardholder Name)

Danielle

Authorised by

LEO A. DEXTER

Date

25.11.25

Date

26/11/25

*This calculation is an estimate amount only and is not to be relied upon as an accurate GST calculation.



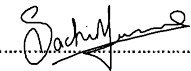
CORPORATE CREDIT CARD RECONCILIATION

STATEMENT PERIOD: FROM 23.9.25 TO 22.10.25 NAME CREDIT CARD HOLDER: DANNIELLE HILL						
TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	ET	AMOUNT (\$)
25.09.25	MATE COMMUNICATE	INTERNET – 10 FOSS CRESCENT (IT)	CO008	359	510	77.47
26.09.25	SP GIKFTS HUB AUSTRALIA	LARGE POT FOR COOKING AT YOUTH PROGRAMS (COMMUNITY)	042	392	510	158.21
01.10.25	STARLINK	INTERNET (IT)				
		SHIRE ADMIN BUILDING	CO004	359	510	139.00
		BUSHFIRE BRIGADE	0073	359	510	139.00
		CAMP HJOST	ECE001	359	510	139.00
		DFES CAR	11FE04	359	510	80.00
		WASTE	CO009	359	510	139.00
		DEPOT TERMINAL ACCESS CHARGE	147720.03			210.00
		DEPOT	O6C6	359	510	80.00
		MEDIA	193320			139.00
		VISITOR CENTRE	147720.03			66.00
07.10.25	REBRANDLY	SUBSCRIPTION FEES (MEDIA)	O6C6	271	510	159.05
07.10.25	TEMU	STARLINK ACCESSORIES FOR ART HUB (IT)	3572	290	510	101.46
10.10.25	MAILCHIMP	SUBSCRIPTION MONTHLY PLAN 1500 CONTACTS (MEDIA)	O6C6	271	510	101.46
12.10.25	DROPBOX	SUBSCRIPTION YEARLY 25/26 (MEDIA)	O6C6	271	510	316.11
						1965.22

Name (cardholder) Danielle

Signed: (cardholder) 

Date: (insert date) 25.11.25

Finance Officer (Verified)..... 

F056 - Corporate Credit Card Reconciliation

STEPHANIE LECA
SHIRE OF CARNARVON
3 FRANCIS ST
CARNARVON WA 6701

Spend Cap 3,000
Transaction Limit 3,000
Cash Advance Limit (ATM)
Cash Advance Limit (over-the-counter)



Cardholder Activity Report

STATEMENT PERIOD: 23/09/2025 to 22/10/2025

Cards Enquiries: 1800 032 481 Lost/Stolen Cards: 1800 033 844

Card Number 000XXXXXXXXXX413075

Date	Transaction Details	Purchases	Cash Advances	Cardholder Payments & Adjustments	Estimated GST*	Actual	Remarks
						GST Amount	GST Code FBT
25/09/2025	FACEBK *CVUDY2Z8Q2 DUBLIN ✓	72.58 ✓			6.59		
25/09/2025	INCL OVERSEAS TXN FEE 2.11 AUD						
25/09/2025	TOURISMOUN 0894160700 ✓	195.00 ✓			17.72		
26/09/2025	PERTH EXPO HIRE BELMONT ✓	564.63 ✓			51.33		
30/09/2025	FACEBK *HF48C25LX2 fb.me/ads ✓	226.60 ✓			20.60		
30/09/2025	INCL OVERSEAS TXN FEE 6.60 AUD						
01/10/2025	PLIXI 213-4101531 ✓	155.23 ✓					
01/10/2025	99.00 USD						
01/10/2025	INCL OVERSEAS TXN FEE 4.52 AUD						
03/10/2025	Kogan.com EW6ZQRQW Melbourne ✓	75.53 ✓			6.86		
04/10/2025	FACEBK *TXM4D39LX2 fb.me/ads ✓	453.20 ✓			41.20		
04/10/2025	INCL OVERSEAS TXN FEE 13.20 AUD						
07/10/2025	STARLINK INTERNET Sydney ✓	583.00 ✓			53.00		
10/10/2025	REX WWW.REX.COM.A ✓	411.41 ✓			37.40		
10/10/2025	FACEBK *9MX985DKX2 FACEBOOK.COM	56.68 ✓			5.15		
10/10/2025	INCL OVERSEAS TXN FEE 1.65 AUD						
10/10/2025	FACEBK *4A7SA3RHX2 fb.me/ads ✓	113.37 ✓			10.30		
10/10/2025	INCL OVERSEAS TXN FEE 3.30 AUD						
10/10/2025	FACEBK *KS8EN559Q2 fb.me/ads ✓	53.02 ✓			4.82		
10/10/2025	INCL OVERSEAS TXN FEE 1.54 AUD						
11/10/2025	FACEBK *TQ4ZG3MKX2 FACEBOOK.COM ✓	35.57 ✓			3.23		
11/10/2025	INCL OVERSEAS TXN FEE 1.04 AUD						
15/10/2025	KMART Mulgrave			155.00CR ✓			

*This calculation is an estimate amount only and is not to be relied upon as an accurate GST calculation.



Cardholder Activity Report (continued)

Date	Transaction Details	Purchases	Cash Advances	Cardholder Payments & Adjustments	Estimated GST*	Remarks		
						Actual GST Amount	GST Code	FBT
18/10/2025	FACEBK *MV4B fb.me/cc	20.59 ✓			1.87			
18/10/2025	INCL OVERSEAS TXN FEE 0.60 AUD							
18/10/2025	EVENTBRITE PRO SUB EVENTBRITE.CO	103.00			9.36			
18/10/2025	INCL OVERSEAS TXN FEE 3.00 AUD							
20/10/2025	SANITY WEB STORE MILPERRA ✓	25.48 ✓			2.31			
TOTAL (\$A)		3,144.89	0.00	155.00CR	271.74			

Opening Expenditure
Nominated Financial YTD

9,302.00

Certified by (Cardholder Name)

Date

27/11/25

Total for this month

2,989.89

Authorised by

Date

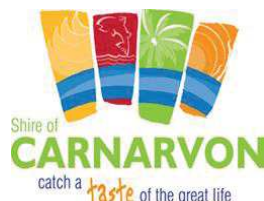
27/11/25

Total Expenditure
Nominated Financial YTD

12,291.89

AMANDA DEXTER - CEO

PAGE 1 OF 2



CORPORATE CREDIT CARD RECONCILIATION

23/09/2025 - 22/10/2025

STEPHANIE LECA

TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	EM	
25/09/25	FACEBOOK ADS	WASTE SORTED	3570	367	510	\$72.58
25/09/25	TOURISM COUNCIL	REGISTRATION FEE FOR TOURISM COORDINATOR	1957	269	510	\$195.00
26/09/25	PERTH EXPO HIRE BELMONT	DISPLAY SHELVES FOR PERTH ROYAL SHOW	1951	409	510	\$564.63
30/09/25	FACEBOOK ADS	FOOD TRAIL/WINTER AWARENESS CAMPAIGN	1951	367	510	\$226.60
01/10/25	PLIXI	SOCIAL MEDIA DEVELOPMENT FOR VISITOR CENTRE INSTAGRAM PAGE	170020.04			\$155.23
03/10/25	KOGAN	PURCHASE OF VELCRO AND FLOOR CORD COVERS-CINEMA	195720.04			\$75.53
04/10/25	FACEBOOK	FOOD TRAIL, WINTER AWARENESS CAMP, NOMINATE A COMMUNITY HERO, EXPORING CARNARVON-INSTA	1951	367	510	\$453.20
07/10/25	STARLINK INTERNET SYDNEY	STARLINK STANDARD KIT & SHIPPING		359	510	\$583.00
10/10/25	REX	AIR TICKET-TOURISM OFFICER TO ATTEND 4WD SHOW PERTH	1951	367	510	\$411.41

Signed: (cardholder)

Date: (insert date) 27 NOVEMBER 2025

EXECUTIVE MANAGER LIFESTYLE & COMMUNITIES

Please attach all invoices to this template, noting the following:

1. Must be a valid tax invoice (please contact Creditors if you have any queries regarding this)
2. A job number, cost centre and element type must be allocated for each invoice
3. Please state what each invoice is for i.e. flights to Melbourne for Water Conference, lunch for supervisors
4. If item is food/beverage/entertainment related please record who was in attendance i.e. 2 staff members, 4 elected members, 2 others

** If no tax invoice is supplied a declaration of expenditure must be provided for consideration to the Chief Executive Officer. I certify that all the purchases are of a business nature.

PAGE 2/2



CORPORATE CREDIT CARD RECONCILIATION

23/09/2025 - 22/10/2025

STEPHANIE LECA

TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	EM	
10/10/25	FACEBOOK	FOOD TRAIL CAMPAIGN, WINTER AWARENESS CAMPAIGN, EXPLORE CARNARVON	1951	367	510	\$56.68
10/10/25	FACEBOOK	EXPLORING CVON-INSTA, FOOD TRAIL -AWARENESS, WINTER AWARENESS CAMPAIGN, NOMINATE A COMMUNITY HERO	1951	367	510	\$113.37
10/10/25	FACEBOOK	WASTE SORTED	3570	367	510	\$53.02
11/10/25	FACEBOOK	NOMINATE A COMMUNITY HERO, FOOD TRAIL CAMPAIGN, WINTER AWARENESS CAMPAIGN, EXPLORING CVON-INSTA	1951	367	510	\$35.57
15/10/25	KMART REFUND	CORDLESS VACUUM NOT SUPPLIED	138120.04			-\$155.00
18/10/25	FACEBOOK	CARNARVON & CORAL BAY	06C7	367	510	\$20.59
18/10/25	EVENTBRITE PRO	SUBSCRIPTION FOR TICKET SALES - SHIRE EVENTS	3570	409	510	\$103.00
20/10/25	SANITY WEB STORE	PURCHASE FROM SANITY FOR SENIORS WEEK MOVIE	3570	409	510	\$25.48

Signed: (cardholder)

Date: (insert date) NOVEMBER 2025

EXECUTIVE MANAGER LIFESTYLE & COMMUNITY

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AMANDA LEIGHTON
SHIRE OF CARNARVON
3 FRANCIS ST
CARNARVON WA 6701

Spend Cap 5,000
Transaction Limit 3,000
Cash Advance Limit (ATM)
Cash Advance Limit (over-the-counter)



Cardholder Activity Report

STATEMENT PERIOD: 23/09/2025 to 22/10/2025

Cards Enquiries: **1800 032 481** Lost/Stolen Cards: **1800 033 844**

Card Number 000XXXXXXXXXX214472

Date	Transaction Details	Purchases	Cash Advances	Cardholder Payments & Adjustments	Estimated GST*	Actual GST Amount	Remarks GST Code FBT
23/09/2025	TRAININNG LLC TRAININNG.COM	311.83					
23/09/2025	199.00 USD						
23/09/2025	INCL OVERSEAS TXN FEE 9.08 AUD						
26/09/2025	Telomac Tackle & Camp CARNARVON	90.00			8.18		
26/09/2025	SQ *REJUVENATE - THE WELL Carnarvon	91.80			8.34		
26/09/2025	TROPICS HARDWARE SUPPL CARNARVON	60.00			5.45		
26/09/2025	ZLR*Norwest Surf Store Chatswood	60.00			5.45		
30/09/2025	WOOLWORTHS/CARNARVON BVD CARNARVON	113.30			10.30		
01/10/2025	SQ *THE BAKERY PLUS Parkwood	22.21			2.01		
01/10/2025	SQ *THE BAKERY PLUS Parkwood	18.17			1.65		
01/10/2025	AIRBNB * HMBHRAKBWE SURRY HILLS			306.25CR			
01/10/2025	UBER *EATS HELP.UBER.COM Sydney	90.28			8.20		
02/10/2025	LS HK WA PTY LTD Carnarvon	30.30			2.75		
07/10/2025	CARNARVON MITRE 10 CARNARVON	75.15			6.83		
07/10/2025	WOOLWORTHS/CARNARVON BVD CARNARVON	40.35			3.66		
09/10/2025	GASCOYNE TRADERS CARNARVON	54.37			4.94		
09/10/2025	CARNARVON MITRE 10 CARNARVON	36.00			3.27		
13/10/2025	eBay O*22-13677-92890 Sydney	474.00			43.09		
14/10/2025	LS HK WA PTY LTD Carnarvon	41.41			3.76		
14/10/2025	LIGHTTRUTHLOVE.ORG SUBIACO	315.00			28.63		
15/10/2025	LIGHTTRUTHLOVE.ORG SUBIACO			315.00CR			
16/10/2025	REX WWW.REX.COM.A	408.95			37.17		

*This calculation is an estimate amount only and is not to be relied upon as an accurate GST calculation.



Cardholder Activity Report (continued)

Date	Transaction Details	Purchases	Cash Advances	Cardholder Payments & Adjustments	Estimated GST*	Remarks		
						Actual GST Amount	GST Code	FBT
18/10/2025	BWS LIQUOR/CARNARVON BVD CARNARVON	103.00			9.36			
18/10/2025	WOOLWORTHS/CARNARVON BVD CARNARVON	70.00			6.36			
TOTAL (\$A)		2,506.12	0.00	621.25CR	199.40			

Opening Expenditure
Nominated Financial YTD 6,209.17

Certified by (Cardholder Name)

Date

11/27/2025

Total for this month 1,884.87

Authorised by

Date

11/21/2025

Total Expenditure
Nominated Financial YTD 8,094.04

CORPORATE CREDIT CARD RECONCILIATION

TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	EM
23.09.2025	TRAININNG LLC TRAININNG.COM	HR Train Online - Online Training 38374REC Handling and Documenting an Underperforming Employee (charged in USD)	111920.04		
26.09.2025	Telomac Tackle & Camp Carnarvon	Expenses for Team and Community Meetings	103920.04		
26.09.2025	Rejuvenate The Wellness	Expenses for Team and Community Meetings	103920.04		
26.09.2025	Tropics Hardware	Expenses for Team and Community Meetings	103920.04		
26.09.2025	Norwest Surf Store	Expenses for Team and Community Meetings	103920.04		
30.09.2025	Woolworths Carnarvon	Items for Safe Work Month BBQ	7962		510
01.10.2025	The Bakery Plus	Bread for BBQ - Safe Work Month	7962		510
01.10.2025	The Bakery Plus	Bread for BBQ - Safe Work Month	7962		510
01.10.2025	AIRBNB	Credit for Cancelled Booking	1951	044	510

Signed: (cardholder) 

Date: (insert date) 11/27/2025

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CORPORATE CREDIT CARD RECONCILIATION

TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	EM
01.10.2025	Uber Eats	Purchase made in error by Exec Manager CSP reimbursed via payroll deduction on 09/10/2025 - receipt no. 254001	163810		
02.10.2025	LS HK WA PTY LTD	Expenses for Team Meetings	103920.04		
07.10.2025	Carnarvon Mitre10	Purchase of Paint for Admin Office	0092	270	510
07.10.2025	Woolworths	Morning Tea for Staff Training - Leaders in Local Government 7/10 and Empowerment & Motivation Skills 8/10	111920.04		
09.10.2025	Gascoyne Traders	2 x Pillow for Short Term Staff Housing - James Street	0183	270	510
09.10.2025	Carnarvon Mitre10	6 x Keys Cut for Staff Housing - Richards Street	0183	270	510
13.10.2025	Ebay	Focusrite Scarlett 4i4 4th Gen Audio Recording Interface USB Protools & Ableto for audio livestreaming in the Cinema	CO017	391	510
14.10.2025	LS HK WA PTY LTD	Coffee from Gascoyne Bakery for Executive Team Meeting	103920.04		
15.10.2025	LIGHTTRUTHLOVE.ORG SUBIACO	Hire of Meeting room - Tagvenue Limited Perth - CEO and Projects Manager	0011	389	510

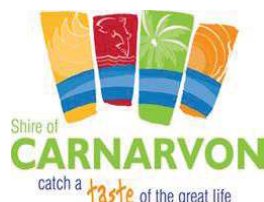
Signed: (cardholder)

Date: (insert date) 11/27/2025

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CORPORATE CREDIT CARD RECONCILIATION

TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	EM
15.10.2025	LIGHTTRUTHLOVE.ORG SUBIACO	Hire of Meeting Room - Tagvenue Limited Perth - CEO and Projects Manager - CANCELLATION	0011	389	510
16.10.2025	REX Airlines	Return Flight - Carnarvon/Perth - Exec Manager CSP to attend Annual State Conference held by LG Professionals	111920.04		
18.10.2025	BWS Liquor	Evening Refreshments for Councillors after Electoral Vote processing	0001	270	510
18.10.2025	Woolworths	Refreshments for Staff - Local Government Election Processing	0001	270	510

Signed: (cardholder) 

Date: (insert date) 11/27/2025

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STEFAN LOUW
SHIRE OF CARNARVON
PO BOX 459
CARNARVON WA 6701

Spend Cap 3,000
Transaction Limit 9,999,999
Cash Advance Limit (ATM)
Cash Advance Limit (over-the-counter)



Cardholder Activity Report

STATEMENT PERIOD: 23/09/2025 to 22/10/2025
Cards Enquiries: **1800 032 481** Lost/Stolen Cards: **1800 033 844**

Card Number 000XXXXXXXXX236681

Date	Transaction Details	Purchases	Cash Advances	Cardholder Payments & Adjustments	Estimated GST*	Remarks		
						Actual GST Amount	GST Code	FBT
23/09/2025	AIRBNB * HM5Z2BDKR3 SURRY HILLS	732.00			66.54			
23/09/2025	BKG*HOTEL AT BOOKING.C (888)850-3958	892.80			81.16			
23/09/2025	INCL OVERSEAS TXN FEE 26.00 AUD							
26/09/2025	AIRBNB * HMQJ3C2YZ8 SURRY HILLS	1,155.30			105.02			
16/10/2025	Woolworths Online BellaVista	184.90			16.80			
TOTAL (\$A)		2,965.00	0.00	0.00	269.52			

Opening Expenditure Nominated Financial YTD	869.64
Total for this month	2,965.00
Total Expenditure Nominated Financial YTD	3,834.64

Certified by (Cardholder Name)

Jessie Bone

Authorised by

CEO A. DEXTER

18/11/25

Active Executive Manager Community Planning & sustainability

Date

17/11/25

Date

17/11/25

*This calculation is an estimate amount only and is not to be relied upon as an accurate GST calculation.



CORPORATE CREDIT CARD RECONCILIATION

TRANS DATE	CREDITOR	DESCRIPTION	COA/JOB	CC	EM
23.9.2025	AirBNB	Accommodation desexing program	0937		
23.9.2025	Booking Hotel	Accommodation desexing program	0937		
23.9.25	Incl overseas Txn Fee	" "	0937		
26.9.25	AirBNB	" "	0937		
16.10.25	Woolworths	Grant Programming for childrens week events.	3570	409	510

Signed: (cardholder)

Date: (insert date) 17/11/25

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Schedule 2

VOUCHER NUMBER	DATE PAID	PAYEE	MUNI BANK EFTPOS	DESCRIPTION	INVOICE	INDIVIDUAL COSTS	PLANT ITEM, BUILDING LOCATION, ACCOUNT NAME
EFT46050	04/11/2025	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	\$3,715.00	FULL CONFERENCE: EXECUTIVE MANAGER COMMUNITY PLANNING & SUSTAINABILITY	47089	\$1,800.00	STAFF TRAINING
				FULL CONFERENCE: EXECUTIVE MANAGER CORPORATE STRATEGY AND PERFORMANCE	47088	\$1,915.00	STAFF TRAINING
EFT46052	06/11/2025	ALCOLIZER PTY LTD	\$3,009.86	DRUG TESTING CARTRIDGES - 4 BOXES, 100 CARTRIDGES PLUS FREIGHT AND DRUG TESTING CARTRIDGES - 1 BOXES, 25 CARTRIDGES PLUS FREIGHT	327093	\$3,009.86	WHS - OTHER EXPENDITURE
EFT46053	06/11/2025	AMCAL CHEMIST CARNARVON	\$277.72	SUPPLIES FOR WORLD ELDER ABUSE AWARENESS WEEK 2025 - CARE BAGS	2392571	\$277.72	COMMUNITY DEVELOPMENT PROGRAMS
EFT46054	06/11/2025	AMPAC DEBT RECOVERY (WA) PTY LTD	\$43.56	COMMISSION PAYMENT FOR DEBT RECOVERED IN THE MONTH OF OCTOBER 2025	124016	\$43.56	DEBT COLLECTION
EFT46055	06/11/2025	AMPOL AUSTRALIA PETROLEUM PTY LTD	\$2,105.82	FUEL FOR ACCOUNT 0200606418 FOR THE PERIOD 01/10/2025 - 31/10/2025	1292045	\$292.14	P383 - TOYOTA HULUX 4X4 WORKMATE
						\$412.27	P340 - TOYOTA HIACE COMMUTER BUS
						\$165.31	P351 - ISUZU D-MAX - EXEC MGR CORP SERV VEHICLE
						\$103.15	P353 - ISUZU D-MAX
						\$539.04	P379 - TOYOTA 4X4 WORKMATE
						\$129.51	P391 - ISUZU D-MAX SX SPACE CAB WITH RANGER POD
						\$301.80	P393 - MAZDA BT50 DUALCAB
						\$92.25	P8FB1 - ISUZU 3.4 URBAN TANKER
						\$70.35	P8FB2 - LANDCRUISER LIGHT TANKER
EFT46056	06/11/2025	RANGER	\$242.00	REIMBURSEMENT FOR MEALS FOR CORAL BAY RANGERING 22/10/2025 TO 24TH OCTOBER 2025	DREQ-2696	\$242.00	CONTROL EXPENSES - OTHER
EFT46057	06/11/2025	APPRENTICE MECHANIC	\$954.00	REIMBURSEMENT FOR MEALS FOR ATTENDING GERALDTON TAFE 20/10/2025 TO 31/10/2025	DREQ-2697	\$954.00	CONTROL EXPENSES - OTHER
EFT46058	06/11/2025	ASSET VALUATION ADVISORY	\$2,640.00	DESKTOP MARKET RENTAL VALUE FOR VARIATION TO LEASE OVER PORTION OF THE OLD TERMINAL BUILDING 103, CARNARVON AIRPORT	2463	\$2,640.00	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46059	06/11/2025	AQUA TERRA OIL AND MINERAL SERVICE AND SUPPLY COMPANY PTY LTD T/S ATOM SUPPLY	\$1,018.63	7 X HYDRATION QWIK STICK ASSORTED 50PK	G1210458	\$396.33	PROTECTIVE CLOTHING & EQUIP
				PURCHASE OF EMERGENCY PREPAREDNESS EQUIPMENT	G1209784	\$622.30	WHS - OTHER EXPENDITURE
EFT46060	06/11/2025	BUILDING & CONSTRUCTION INDUSTRY TRAINING	\$1,014.51	BUILDING & CONSTRUCTION INDUSTRY TRAINING FUND LEVY FOR THE PERIOD OF OCTOBER 2025. REFERENCE: INV-315354-LBB3X0	T1271	\$1,014.51	TRUST - BUILD IN TRAINING FUND
EFT46061	06/11/2025	G BISHOPS TRANSPORT SERVICES PTY LTD AFT GBT SERVICES TRUST	\$164.58	FREIGHT CHARGES FOR THE MONTH OF OCTOBER 2025	B331917	\$164.58	MINILYA LYNDON ROAD - BLACK SPOT
EFT46062	06/11/2025	BRIANA LEE HARDIE	\$340.00	UNIT 2/6 JAMES STREET LEASE WEEKLY RENT - WEEK ENDING 09/11/2025	002-16	\$340.00	SHIRE LEASED ACCOMMODATION
EFT46063	06/11/2025	CARNARVON NETBALL ASSOCIATION	\$517.00	REFUND OF BOND PAID 05/03/2025 FOR NETBALL COURTS - FESTIVAL GROUNDS: SEASON 11/03/2025 TO 30/09/2025	T380	\$517.00	TRUST - SHIRE FACILITY DEP
EFT46064	06/11/2025	CANINE CONTROL	\$9,850.01	RANGER SERVICES FOR SHIRE OF CARNARVON. ATTEND CARNARVON ON MONDAY 8 AND TUESDAY 9 SEPTEMBER TO COORDINATE AND FINALISE THE ACCOMMODATION FOR 10 PEOPLE, MEALS, SCHEDULE SHEET AND FLYERS PLUS INSPECT POSSIBLE VENUES - 14 HOURS (INCLUDES TRAVEL). COORDINATION OF MURDOCH VET PROGRAM IN CARNARVON AT THE FOOTBALL CLUB, FESTIVAL ROAD, ON SUNDAY 12, MONDAY 13, TUESDAY 14 AND WEDNESDAY 15 OCTOBER 2025. SUNDAY 8 HOURS (TRAVEL AND COORDINATION); MONDAY 12 HOURS, TUESDAY 12 HOURS, WEDNESDAY 12 HOURS (INCLUDES TRAVEL), TOTAL HOURS PERFORMANCE - 58 HOURS. 30 STERILISATION PROCEDURES, 22 MICROCHIPPING PROCEDURES, PET CHECKS, REGISTRATIONS TO BE PAID BY CANINE CONTROL WHEN FINALISED. 4 NIGHTS ACCOMMODATION, MEALS AND FUEL AND INCIDENTALS INCLUDED	INV-0189	\$9,850.01	VET DOG DESEXING PROGRAM
EFT46065	06/11/2025	CARNARVON JUNIOR CRICKET ASSOCIATION	\$2,500.00	COMMUNITY GROWTH FUNDING - ROUND 02 JULY 2025, AS AGREED BY COUNCIL 26 AUGUST 2025	#01	\$2,500.00	COMMUNITY GRANTS
EFT46066	06/11/2025	S & N CONTRACTORS PTY LTD T/A CARNARVON WORKWEAR	\$228.00	1 X PAIR SAFETY BOOTS - GSO	INV-4355	\$228.00	PROTECTIVE CLOTHING & EQUIP
EFT46067	06/11/2025	DAVID JOHN CHOWN	\$71.00	REFUND FOR TRUST 1537 - CAT TRAP	T1537	\$71.00	SUNDRY BONDS AND DEPOSITS REFUNDS
EFT46068	06/11/2025	CORAL COAST WATER PTY LTD	\$60.00	STANDPIPE WATER SALES FOR OCTOBER 2025	99030138	\$60.00	REFUSE SITE MAINTENANCE - BROWNS RANGE
EFT46069	06/11/2025	CORSIGN WA PTY LTD	\$7,720.90	SIGNS FOR GRID INSTALLATION ON MINILYA LYNDON ROAD, INCLUDE POSTS AND SIGNS	99442	\$7,720.90	MINILYA LYNDON ROAD - BLACK SPOT
EFT46070	06/11/2025	CUPPA & CRUMB CAFE	\$550.00	SAFETY MONTH CHALLENGE PRIZE	#81	\$150.00	WHS - OTHER EXPENDITURE
				EVENT CATERING FOR EXQUISITE BODIES OPENING NIGHT 24 OCTOBER 2025	#69	\$400.00	ART GALLERY PROGRAMS
EFT46071	06/11/2025	RK & LJ SMITH CORPORATION PTY LTD T/A CARNARVON AUTO ELECTRICS	\$440.44	MOUNTED GPS UNIT	40004399	\$208.44	P284 - MITSUBISHI FUSO CANTER - TIPPER
				1 X AC DELCO BATTERY FOR MAZDA BT50 (C29210)	40004390	\$232.00	P393 - MAZDA BT50 DUALCAB
EFT46072	06/11/2025	CARNARVON CHRISTIAN SCHOOL	\$50.00	END OF YEAR BOOK AWARDS 2025	DREQ-2701	\$50.00	COMMUNITY GROWTH FUND
EFT46073	06/11/2025	CARNARVON MEDICAL CENTRE	\$550.00	TWINRIX VACCINATION FOR HORTICULTURALIST, LEVEL B STANDARD CONSULT FOR PRE HEP B (TWINRIX) VACCINATION	250457LENA1	\$110.00	WHS - OTHER EXPENDITURE
				PRE-EMPLOYMENT MEDICAL ASSESMENT & AUDIO: AERODROME REPORTING OFFICER	240174JILL	\$440.00	STAFF RECRUITMENT
EFT46074	06/11/2025	A.C.P. INDUSTRIES PTY LTD T/AS CARNARVON FRESH IGA	\$255.60	DEPOT MINOR CLEANING CONSUMABLES & TEA ROOM SUPPLY ITEMS 25/26	02/5303	\$14.70	STORE EXPENSES
				DEPOT MINOR CLEANING CONSUMABLES & TEA ROOM SUPPLY ITEMS 25/26	02/5303	\$0.00	STORE EXPENSES
				DEPOT AND WASTE MINOR CLEANING CONSUMABLES & TEA ROOM SUPPLY ITEMS 25/26	01/7789	\$94.39	STORE EXPENSES
				ADMIN. OFFICE TEA ROOM SUPPLIES - COFFEE, TEA, MILO AND MILK	01/6002	\$52.00	MUNICIPAL GENERAL EXPENSES
				FOOD AND OTHER SUPPLIES FOR JULY 2025 SCHOOL HOLIDAY PROGRAM	01/1772	\$41.97	YOUTH OUTREACH AND SCHOOL HOLIDAY PROGRAM
				CATERING FOR COMMUNITY EVENTS THROUGHOUT THE YEAR - BIRD EYE TRILOGY	01/0354	\$52.54	COMMUNITY DEVELOPMENT PROGRAMS
EFT46075	06/11/2025	THE TRUSTEE FOR CHAPMAN TRUST T/A CARNARVON MITRE 10	\$232.91	RAPID SET CONCRETE FOR ROAD SIGNAGE	109669820	\$138.00	ROAD SIGNS

				RANGER SUPPLIES FOR FINANCIAL YEAR 25/26 - NITRILE GLOVES 11PK	10969618	\$18.50	IMPOUNDING & SUSTANANCE
				PURCHASE SEALAND AND SHACKLE D STAINLESS STEEL FOR CAREY PARK	10969316	\$44.68	CAREY STREET PARK
				PURCHASE SHACKLE BOW 8MM X 2, SHACKLE BOW 6MM X 2 AND SHACKLE BOW GAL X 3	10969190	\$31.73	WORKSHOP CONSUMABLES
EFT46076	06/11/2025	DAVID GRAY & CO. PTY LIMITED	-\$3,126.75	50 X COMPLETE BIN 240L DARK GREEN BODY WITH DARK GREEN LID	1673661	\$3,126.75	MOBILE GARBAGE BINS
EFT46077	06/11/2025	DEPARTMENT OF PRIMARY INDUSTRIES AND REGIONAL DEVELOPMENT - REGIONAL DEVELOPMENT	-\$602.16	DDLS ANIMAL PATHOLOGY TESTING - FLUOROACETATE TESTING OF MEAT SAMPLE	AS-25-2058	\$602.16	INVESTIGATION ASSISTANCE
EFT46078	06/11/2025	DEPARTMENT OF LOCAL GOVERNMENT, INDUSTRY REGULATION AND SAFETY	-\$954.67	BUILDING SERVICES LEVY FOR THE PERIOD 01/10/2025-31/10/2025	T1272	\$954.67	TRUST - BUILD IN TRAINING FUND
EFT46079	06/11/2025	DUN DIRECT PTY LTD	-\$537.93	FUEL FOR THE MONTH OF OCTOBER 2025	31102025	\$33.86 \$43.00 \$58.76 \$57.65 \$52.52 \$38.14 \$21.48 \$19.92 \$115.39 \$47.56 \$49.65	PSPARK - SUNDRY PARKS & GARDENS PLANT PSPARK - SUNDRY PARKS & GARDENS PLANT PSPARK - SUNDRY PARKS & GARDENS PLANT PSPARK - SUNDRY PARKS & GARDENS PLANT 153020.04 - MINOR EQUIP - ROADWORKS 153020.04 - MINOR EQUIP - ROADWORKS 153020.04 - MINOR EQUIP - ROADWORKS 153020.04 - MINOR EQUIP - ROADWORKS P386 - ROVER ZERO TURN MOWER P386 - ROVER ZERO TURN MOWER P378 - TOYOTA YARIS HATCH
EFT46080	06/11/2025	EQUIFAX AUSTRALIASIA WORKFORCE SOLUTIONS PTY LTD	-\$407.00	NATIONAL POLICE CLEARANCES X 3 AS REQUIRED AS PART OF THE RECRUITMENT PROCESS FOR OCTOBER 2025	15873881	\$407.00	STAFF RECRUITMENT
EFT46081	06/11/2025	JM AND VL FARNE T/A CORAL BAY CONTRACTING	-\$18,335.98	MAINTENANCE OF LANDFILL SITE. PROVISION OF CORAL BAY WASTE FACILITY SERVICES AS PER CONTRACT RFT 12/2021 FOR THE MONTH OF OCTOBER 2025	CS0588	\$13,952.33 \$2,048.28 \$645.66 \$1,616.34 \$73.37	(REFUSE SITE MAINTENANCE - CORAL BAY) MATERIALS, CONTRACTS & OPERATING EXPENSES (REFUSE COLLECTION - C.B. MUN) MATERIALS, CONTRACTS & OPERATING EXPENSES (REFUSE COLLECTION - C.B. MUN) REFUSE SITE MAINTENANCE - CORAL BAY MATERIALS, CONTRACTS & OPERATING EXPENSES (REFUSE COLLECTION - C.B.)
EFT46082	06/11/2025	FLOW CONSULTING ENGINEERS PTY LTD	-\$11,935.00	PROVIDE A CERTIFIED ENGINEERING DESIGN AND DRAWINGS TO RESOLVE THE STORMWATER RUN/OFF ISSUE RAISED FOR THE CIVIC CENTRE UPGRADE	4369	\$11,935.00	CIVIC CENTRE REFURBISHMENTS
EFT46083	06/11/2025	GASCOYNE FOOD COUNCIL	-\$11,000.00	COMMUNITY GROWTH FUND - OUTGOING SPONSORSHIP ROUND 02, JULY 2025 AS AGREED BY COUNCIL 26 AUGUST 2025	INV-1077	\$11,000.00	MAJOR COMMUNITY EVENTS SUPPORT
EFT46084	06/11/2025	GAVIN GRIFFITHS INVESTMENTS PTY LTD	-\$1,232.00	PRE-EMPLOYMENT MEDICAL FOR RIED BUSINESS CONCIERGE OFFICER AND CREATIVE FACILITATOR X 3	2868	\$1,232.00	STAFF RECRUITMENT; RIED ONBOARDING COSTS
EFT46085	06/11/2025	GASCOYNE MACHINING PTY LTD	-\$237.54	2 X JIC STRAIGHT FEMALE, 2 X 1&2 WIRE FERRULE NON SKIVE, 2.5 X 3/4 2 WIRE HOSE 3100PSI, 2 X CRIMP FEE FOR SKID STEER	3931	\$237.54	P348 - CAT SKID STEER LOADER
EFT46086	06/11/2025	GASCOYNE MEDIA	-\$530.00	GRANT FUNDED - ART ON THE MOVE - EXQUISITE BODIES: CONTRIBUTION TOWARDS VIDEOGRAPHY	21102025	\$530.00	ART GALLERY PROGRAMS
EFT46087	06/11/2025	GEOFFREY LINDSAY WILLIAMS	-\$68.00	REFUND FOR TRUST 1525 - CAT TRAP	T1525	\$68.00	SUNDRY BONDS AND DEPOSITS REFUNDS
EFT46088	06/11/2025	THE TRUSTEE FOR ROADSTONE WEST UNIT TRUST T/A GREENFIELD TECHNICAL SERVICES	-\$32,202.31	PROJECT MANAGEMENT & ONSITE SUPERVISION RRG QUOBBA GNARALOO RD 2025/2026 WORKS AS PER CONTRACT RFT 02/2024 - RRG121 FOR THEPERIOD 06/10/2025 - 19/10/2025 PROVISION OF SITE SUPERVISION SERVICES AS PER CONTRACT RFQ 08/2025 - RRG 2025-26 PROJECT 1 - QUOBBA GNARALOO RD FOR AN ESTIMATED AMOUNT OF \$139,455.05 INCL GST (FUNDED VIA RRG) - COMPLETE A PRELIMINARY ASSESSMENT OF TWO POTENTIAL STOCK GRID LOCATIONS AS DIRECTED BY SHIRE	INV-4847 INV-4828	\$28,352.31 \$3,850.00	RRG121-QUOBBA GNARALOO RRG121-QUOBBA GNARALOO
EFT46089	06/11/2025	HAMES SHARLEY WA PTY LTD	-\$561.00	RFT 08/2023 SHIRE OF CARNARVON LOCAL PLANNING STRATEGY REVIEW: STAGE 4 - FINALISATION OF LOCAL PLANNING STRATEGY - \$17,195 PROJECT MANAGEMENT/MEETINGS - \$7,035 TRAVEL DISBURSEMENTS - \$4,092	WA18552	\$561.00	STRUCTURE PLANS
EFT46090	06/11/2025	SENIOR EXECUTIVE OFFICER	-\$272.72	REIMBURSEMENT OF PURCHASE OF EXPENSES FOR EMPLOYEE TEAM MEETINGS	DREQ-2702	\$272.72	MUNICIPAL GENERAL EXPENSES
EFT46091	06/11/2025	ANDREOLI HOLDINGS PTY LTD T/A AUTOPRO CARNARVON	-\$3,760.30	SUPPLY 1 X ENVIRO SW40 FULL SYN 205 1 X CONVOY DLA 10W140 FULL SYNTHETIC 6 X R) EP GREASE CARTRIDGE 450G PENRITE 4 X BRAKE FLUID SUPER DOT 4 4L	2111698	\$3,760.30	PLANT OPERATION - OIL & LUBRICANTS
EFT46092	06/11/2025	HORIZON POWER (BENTLEY OFFICE)	-\$40,998.94	POWER SUPPLY 01/10/2025 - 31/10/2025 - STREET LIGHTS	21 025 46092 21 025 46067 21 025 46033 21 025 46014 21 025 45794 21 025 45766	\$5,176.77 \$3,670.64 \$2,416.76 \$2,975.34 \$117.00 \$26,642.43	WASTEWATER POND & PUMP OP & MTCE BUILDING MAINTENANCE - AIRPORT BUILDINGS BUILDING MAINTENANCE - CIVIC CENTRE BUILDING MAINTENANCE - ADMIN OFFICE FASCINE PARK MAINTENANCE STREET LIGHTING POWER CONSUMPTION
EFT46093	06/11/2025	HOSPITALITY PTY LTD T/AS HOSPITALITY INN CARNARVON	-\$33,548.95	RATES REFUND FOR ASSESSMENT A374 6 WEST STREET SOUTH CARNARVON WA 6701	A374	\$33,548.95	REFUND CLEARING ACCT
EFT46094	06/11/2025	HOWARD & HEAVER PTY LTD TRADING AS H + H ARCHITECTS	-\$1,270.50	SUB CONSULTANTS PROVISIONAL SUMS, AS PER RFQ 07/2024 - CIVIL ENGINEER PRITCHARD FRANCIS AND STRUCTURAL ENGINEER PRITCHARD FRANCIS	INV01668	\$1,270.50	CAP DESIGN & PROJECT MANAGEMENT
EFT46095	06/11/2025	INCA LIFTS PTY LTD	-\$1,633.50	ANNUAL INSPECTION OF 2 POST LIFT INCLUDING TRAVEL AND ALLOWANCE FOR MISC PARTS IF REQUIRED AND ANNUAL INSPECTION OF 4 POST LIFT INCLUDING TRAVEL AND ALLOWANCE FOR MISC PARTS IF REQUIRED	INV-4016	\$715.00 \$918.50	P135 - MOLNAR M245 2-POST 4.5T HOIST P314 - AUTOLIFT 7.5T CAPACITY POST HOIST COLUMNS - SET OF 4

EFT46096	06/11/2025	INDEPENDENT FUEL SOLUTIONS PTY LTD	\$8,473.00	DIESEL FUEL SUPPLY FOR TANK 071 - PERIOD OCTOBER 2025	INV-34086	\$8,473.00	UPGRADE OF COUNCIL FACILITIES
EFT46097	06/11/2025	INTEGRATED ICT	\$31,303.58	ICT CLOUD BACKUP CLOUD STORAGE - ARCHIVE (TIER 4); VEEAM CLOUD CONNECT - BACKUP, VEEAM BACKUP & REPLICATION ENTERPRISE PLUS (PER VM) FOR THE MONTH OF OCTOBER 2025	40202	\$656.66	ICT CLOUD STORAGE
				COLOCATION SERVICES DISASTER RECOVERY CLOUD STORAGE - STANDARD (TIER 2); BLADE (PERTH); VEEAM CLOUD CONNECT & PUBLIC CLOUD REPLICATION (PER VM) PER MONTH FOR THE MONTH OF OCTOBER 2025	40201	\$2,187.68	ICT CLOUD STORAGE
				MICROSOFT LICENSING FY25/26 - MICROSOFT 365 SUBSCRIPTIONS; MICROSOFT 365 BUSINESS BASIC / 1MO (NCE ANNUAL COMMITMENT); MICROSOFT 365 BUSINESS PREMIUM / 1MO (NCE ANNUAL COMMITMENT); MICROSOFT OFFICE 365 E3 / 1MO (NCE ANNUAL COMMITMENT) (EXISTING SUBSCRIPTIONS ONLY); MICROSOFT 365 APPS AND OTHER SERVICES; MICROSOFT EXCHANGE ONLINE PLAN 1 / 1MO (NCE ANNUAL COMMITMENT); MICROSOFT EXCHANGE ONLINE PLAN 2 / 1MO (NCE ANNUAL COMMITMENT); MICROSOFT PROJECT PLAN 3 / 1MO (NCE ANNUAL COMMITMENT); MICROSOFT 365 SECURITY AND COMPLIANCY; MICROSOFT DEFENDER FOR OFFICE 365 PLAN 2 / 1MO (NCE ANNUAL COMMIT) FOR THE MONTH OF OCTOBER 2025	40170	\$8,761.85	ICT SOFTWARE AND LICENSING
				MICROSOFT WINDOWS SERVER 2025 STANDARD - 8 CORE LICENSE / 1MO; MICROSOFT WINDOWS SERVER 2025 USER CAL / 1MO; MICROSOFT WINDOWS SERVER 2025 REMOTE DESKTOP SERVICES - 1 USER FOR THE MONTH OF OCTOBER 2025	40169	\$1,837.02	ICT SOFTWARE AND LICENSING
				EXCLAIMER SOFTWARE LICENSES FOR THE MONTH OF OCTOBER 2025	40168	\$297.44	ICT SOFTWARE AND LICENSING
				DEFES M365 LICENSING - MICROSOFT OFFICE 365 E3 / 1MO (NCE ANNUAL COMMITMENT) BILLED MONTHLY, ANNUAL COMMITMENT REQUIRED; MICROSOFT EXCHANGE ONLINE PLAN 1 / 1MO (NCE ANNUAL COMMITMENT) BILLED MONTHLY, ANNUAL COMMITMENT REQUIRED. PRICING SUBJECT TO CHANGE BY MICROSOFT AUSTRALIA FOR THE MONTH OF OCTOBER 2025	40167	\$66.33	FIRE PREVENTION
				AGREEMENT NAME IP TELEPHONE SERVICE - IP TEL MONTHLY SOFTWARE AND SERVICES SINGLE NUMBER HOSTING FEE PER MONTH; RIBBON CONNECT TRUNK - PER USER/PER MONTH; ECLIPSE UC UNLIMITED CALL PLAN/PER MONTH; 100X NUMBERS HOSTING FEE PER MONTH FOR THE MONTH OF OCTOBER 2025	40054	\$1,662.10	ICT SERVICE
				SECAAS FY 25/26 DARK WEB DOMAIN MONITORING TRAINING AND AWARENESS PLATFORM - ANNUAL PHISHING 1 SYSTEM INFORMATION AND EVENT MANAGEMENT; SINGLE SIGN ON; MANAGED DETECTION RESPONSE FOR MICROSOFT DEFENDER FOR OFFICE 365/1MO 123; MANAGED DETECTION RESPONSE FOR MICROSOFT DEFENDER FOR ENDPOINT/1MO 123 FOR THE MONTH OF OCTOBER 2025	39961	\$4,678.30	ICT SOFTWARE AND LICENSING
				MANAGED SERVICE AGREEMENT - CONNECTWISE AUTOMATIC NODE 50+ FOR THE MONTH OF OCTOBER 2025	39931	\$10,318.00	ICT SERVICE
				INTERNET SERVICES FY25/26 - 100MB SYNCHRONOUS INTERNET TRANSIT - UNLIMITED UPLOAD SITE: 18 EGAN ST, CARNARVON; NBN* 50/20MBPS UNLIMITED INTERNET SERVICE / 1MO (UNLIMITED DOWNLOADS AND UPLOADS) SITE: 51 YARDI QUAY, CARNARVON; NBN* 50/20MBPS UNLIMITED INTERNET SERVICE / 1MO (UNLIMITED DOWNLOADS AND UPLOADS) SITE: AQUATIC CENTRE, 21 BABBAGE ISLAND RD, CARNARVON; FIBRE ETHERNET INTERNET EXPRESS HIGH COS - 500MBPS / 1MO - 4 HOUR SLA - INCLUDES 4G BACKUP DATA SIM SITE: 3 FRANCIS STREET CARNARVON WA 6701 FOR THE MONTH OF OCTOBER 2025,	39895	\$561.00	INTERNET- LIBRARY
						\$94.60	INTERNET- EMPLOYEE HOUSING
						\$94.60	INTERNET- ACQUATIC CENTRE
						\$88.00	INTERNET- EMPLOYEE HOUSING
EFT46098	06/11/2025	TOURISM COORDINATOR	\$261.22	MEAL REIMBURSEMENT FOR TOURISM COORDINATOR AT WA TOURISM COUNCIL TRAINING IN PERTH ON 21ST AND 22ND OCTOBER 2025	DREQ-2700	\$182.00	AREA PROMOTION
				TRANSPORT VIA UBER AND DIDI FROM AIRPORT TO HOTEL AND AFTER EVENT FROM HOTEL FOR TOURISM COORDINATOR DURING WA TOURISM COUNCIL TRAINING COURSE IN PERTH	DREQ-2699	\$79.22	AREA PROMOTION
EFT46099	06/11/2025	JOLLY'S AUTO CENTRE (JOLLY'S TYRE SERVICE)	\$954.00	SUPPLY AND FIT 2 X TYRES ON FORD RANGER. BOOKED IN FOR MONDAY 3/11/25.	168522	\$954.00	P369 - FORD RANGER UTE
EFT46100	06/11/2025	KAREN GRIFFITHS	\$522.00	CAMP HOSTING FOR THE PERIOD 20/10/2025 - 02/11/2025 \$500.00 AND REIMBURSEMENT FOR WORKING WITH CHILDREN CHECKS \$22.00	DREQ-2695	\$522.00	PC BLOWHOLES
EFT46101	06/11/2025	KLEENIT PTY LTD	\$30,045.13	PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 07/2023 - 2025/26 ROBINSON, EGAN, STUART, FRANCIS AND RUSHTON STREET AND DAVID BRAND DRIVE GENERAL FOOTPATH CLEANING, DEBRIS REMOVAL, BIN AND FURNITURE CLEANING AND HIGH PRESSURE WASH; TOWN BEACH GENERAL FOOTPATH CLEANING, DEBRIS REMOVAL AND HIGH PRESSURE WASH, BBQ & GAZEBO CLEANING; FASCINE FORESHORE GENERAL FOOTPATH CLEANING, DEBRIS REMOVAL AND HIGH PRESSURE WASH, BBQ & GAZEBO CLEANING AND BAXTER PARK BBQ, GAZEBO CLEANING FOOTPATH HIGH PRESSURE WASH FOR THE PERIOD 20/10/2025 TO 01/11/2025	183071	\$2,882.00	CBD PARKS MAINTENANCE & RETIC
						\$1,474.00	TOWN BEACH PARK MAINTENANCE
						\$1,628.00	FASCINE PARK MAINTENANCE
						\$902.00	BAXTER PARK MAINTENANCE & RETIC
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 03/2022 - PUBLIC TOILET BLOCKS 2025/26 FOR CULTURAL CENTRE TOILETS, CIVIC CENTRE EXCELOO, TOWN BEACH TOILETS, BAXTER PARK TOILETS, AND PELICAN POINT TOILETS INCLUDING WEEKLY, MONTHLY TASKS FOR THE PERIOD 01/10/2025 TO 31/10/2025	183064	\$8,441.13	PUBLIC CONVENIENCES - CLEANING & CONSUMABLES
				14 x CLEANING OF 6 X TOILETS AT BLOWHOLES INCLUDING LABOUR, CONSUMABLES AND TRAVEL @ \$240 + GST PER VISIT - SCHEDULED MONDAY, WEDNESDAY AND FRIDAYS - INVOICE FOR THE MONTH OF OCTOBER 2025	183063	\$3,696.00	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL

				CLEANING OF 9 BUTCHER STREET- PLAYGROUND BUILDING. INCLUDES LABOUR, PRODUCTS AND EQUIPMENT @ \$130 PER DAY + GST FOR THE PERIOD 09/10/2025 TO 31/10/2025	183062	\$572.00	OPERATING AND MTNCE 9 BUTCHER STREET
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 03/2022 - LIBRARY AND ART GALLERY 2025/26 INCLUDING DAILY, MONTHLY, QUARTERLY AND ANNUAL CLEANING TASKS FOR THE PERIOD 01/10/2025 TO 31/10/2025	183057	\$2,887.50	BUILDING MAINTENANCE - LIBRARY/ART GALLERY
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 03/2022 - WASTE FACILITY OFFICE 2025/26 FOR THE PERIOD 01/10/2025 TO 31/10/2025	183056	\$1,017.50	BUILDING MAINTENANCE - BROWNS RANGE REFUSE SITE
				PROVISION OF CLEANING SERVICES RFT 03/2022 AT SHIRE DEPOT FOR THE PERIOD 01/10/2025-31/10/2025	183055	\$1,809.50	BUILDING MAINTENANCE - SHIRE DEPOT
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 03/2022 - SHIRE ADMIN 2025/26 INCL DAILY, QUARTERLY AND ANNUAL CLEANING TASKS AND PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 03/2022 - CHAMBERS 2025/26 SPECIAL CLEANING FOR THE PERIOD 01/10/2025 TO 31/10/2025	183054	4427.50	CLEANING - ADMINISTRATION BUILDINGS
						308.00	BUILDING MAINTENANCE - COUNCIL CHAMBERS
EFT46102	06/11/2025	KOMPAN PLAYSCAPE PTY LTD	\$815.10	SUPPLY AND DELIVER 2 X KOMPAN HANGER BASIC BEARINGS	S1228909	\$815.10	TOWN BEACH PARK MAINTENANCE
EFT46103	06/11/2025	LGISWA	\$300.00	CLAIM: MOTOR VEHICLE - C29279 TOYOTA HILUX (NO DAMAGE) REVERSING, STUCK TP: BYRON/WOODS - MEMBER RETAINED RISK PAYMENT (MRRP) APPLICABLE TO CLAIM \$300.00	MO0084223	\$300.00	INSURANCE CLAIMS EXCESS
EFT46104	06/11/2025	HELENE PTY LTD T/A LO-GO APPOINTMENTS	\$3,472.70	*AMENDED 03.10.2025* COSTS OF WAGES FOR CONTRACT RANGER FOR PLANNING & SUSTAINABILITY FROM 15/10/2025 TO 31/10/2025 \$77.00 PER HOUR. . CONTRACTING SERVICE FOR WEEK ENDING 25/10/2025 INCLUDING OVERTIME	H5975	\$3,472.70	EMPLOYEE COSTS - CARNARVON RANGERS
EFT46105	06/11/2025	MARK ANTHONY BROOME	\$71.00	REFUND FOR TRUST 1535 - CAT TRAP	T1535	\$71.00	SUNDRY BONDS AND DEPOSITS REFUNDS
EFT46106	06/11/2025	MCLEODS LAWYERS PTY LTD	\$504.76	LEASE - PORTION OF LOTS 559 CARNARVON AIRPORT, CARNARVON ROAD: AMPLITE PTY LTD	148074	\$336.24	CONTRACTORS/CONSULTANCY CONTINGENCY
				FEES TO ACT ON THE SHIRE'S BEHALF FOR DEED OF ASSIGNMENT OF LEASE 62 ROBINSON STREET, CARNARVON (LOT 515)	49887	\$168.52	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46107	06/11/2025	THE TRUSTEE FOR KIMAL TRUST T/A MKB WASTE & RECYCLING (MKB SKIP BINS)	\$760.00	UP TO 26 WEEKLY COLLECTIONS (1ST JULY 25 TO 31ST DEC 25) OF 2 X 4.5M3 FRONT LIFT BINS AT BLOWHOLES CAMPING AREA @ \$760.00 PER WEEK (EXCL GST) COLLECTION ON 30/10/2025	00007642	\$760.00	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
EFT46108	06/11/2025	RANGER	\$476.00	REIMBURSEMENT FOR MEALS FROM 23RD OCTOBER TO THE 25TH OF OCTOBER 2025	DREQ-2694	\$238.00	CONTROL EXPENSES - OTHER
				REIMBURSEMENT FOR MEALS FROM 18TH OCTOBER TO THE 21ST OF OCTOBER 2025	DREQ-2693	\$238.00	CONTROL EXPENSES - OTHER
EFT46109	06/11/2025	NORTHERN ASPECT CONSTRUCTIONS	\$85,530.72	RESIDENTIAL CONSTRUCTION - PRACTICAL COMPLETION 100% AND RETENTION 2.5% ON PRACTICAL COMPLETION	# 4095H	\$85,530.72	HOUSING DEVELOPMENT NORTHWATER
EFT46110	06/11/2025	PATHWEST LABORATORY MEDICINE WA	\$467.50	DRUG TESTS AND SCREENING FOR OCTOBER 2025	SHCA2025010	\$467.50	STAFF RECRUITMENT
EFT46111	06/11/2025	PBF AUSTRALIA	\$1,210.00	MYREESA HURTADO - PRESENTATION FOR SAFE WORK MONTH - 01/10/2025	INV084013	\$1,210.00	WHS - OTHER EXPENDITURE
EFT46112	06/11/2025	KIMMARC PTY LTD T/A W&C CO. MECHANICAL AND CIVIL	\$292.71	SUPPLY TRUCK DECALS FOR FUSO CANTER TRUCK	INV-2347	\$292.71	PTRU4 - MITSUBISHI FUSO CANTER TRUCK
EFT46113	06/11/2025	VANGUARD PUBLISHING PTY LTD T/A PREMIUM PUBLISHERS	\$2,799.50	2026 AUSTRALIA'S CORAL COAST HOLIDAY PLANNER - THIRD PAGE VERTICAL ADV	00007016	\$2,799.50	AREA PROMOTION
EFT46114	06/11/2025	THE TIMOTHY AND SARA MEECHAM FAMILY TRUST T/A QUOBBA STATION	\$1,200.00	ACCOMMODATION AT QUOBBA STATION FOR WORKS BEING CONDUCTED AT BLOWHOLES CAMPING AREA - 2 X CHALETS FOR 4 SHIRE OF CARNARVON STAFF	21	\$1,200.00	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
EFT46115	06/11/2025	REPCO PTY LTD	\$1,004.02	PURCHASE REPCO-LP1-M/PURP LUBRICANT 400G, WD-40 EZ-REACH 425G AND P-GREASE-XTREME PRESSUE 450G	4610635473	\$107.41	P348 - CAT SKID STEER LOADER; PTRU4 - MITSUBISHI FUSO CANTER TRUCK
				PURCHASE AIR FILTERS	4610635463	\$43.44	P347 - ISUZU / ROSMECH STREET SWEEPER
				1 X ALEMLUBE WASTE OIL EXTRACTOR	4610635181	\$352.45	WORKSHOP CONSUMABLES
				PURCHASE 7 PIN SMALL ROUND PLUG METAL	4610634994	\$17.02	PTL1 - WASHDOWN TRAILER
				3 X DONALDSON AIR FILTERS FOR TORO MOWER AND 3 X DONALDSON AIR FILTERS FOR TORO MOWER	4610634838	\$86.56	P333 - TORO MOWER GM360 2WD (WITH CATCHER)
				DONALDSON FILTERS FOR STREET SWEEPER; 3 X DONALDSON AIR FILTERS FOR TORO MOWER; 3 X DONALDSON AIR FILTERS FOR TORO MOWER	4610634755	\$318.76	P347 - ISUZU / ROSMECH STREET SWEEPER
EFT46116	06/11/2025	RSM AUSTRALIA PTY LTD	\$247.50	PROFESSIONAL SERVICES IN RELATION TO PREPARATION AND LODGEMENT OF SEPTEMBER 2025 BAS STATEMENT AND SUBMISSION TO ATO FOR FOREIGN RESIDENT CAPITAL GAINS WITHHOLDING REFUNDS	GERI015331	\$247.50	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46117	06/11/2025	SHIRE OF CARNARVON MUNICIPAL FUND	\$73.00	COMMISSION ON BUILDING SERVICES LEVY FOR THE PERIOD 01/10/2025 - 31/10/2025	T1272	\$40.00	TRUST - BUILD IN TRAINING FUND
				COMMISSION ON BUILDING & CONSTRUCTION INDUSTRY TRAINING FUND LEVY FOR THE PERIOD OF OCTOBER 2025	T1271	\$33.00	TRUST - BUILD IN TRAINING FUND
EFT46118	06/11/2025	SEA CONTRACTING PTY LTD	\$9,031.04	SUPPLY AND INSTALL BOSCH SOLUTION 6000 SECURITY SYSTEM - 11 PARNAV VIEW, BROCKMAN WA	IN6296	\$4,515.52	HOUSING DEVELOPMENT NORTHWATER
				SUPPLY AND INSTALL BOSCH SOLUTION 6000 SECURITY SYSTEM - 7 PARNAV VIEW, BROCKMAN WA	IN6295	\$4,515.52	HOUSING DEVELOPMENT NORTHWATER
EFT46119	06/11/2025	SITI NURDIAYANA BINTI AHMED SHABUDIN	\$71.00	REFUND FOR TRUST 1485 - CAT TRAP	T1485	\$71.00	SUNDRY BONDS AND DEPOSITS REFUNDS
EFT46120	06/11/2025	THE TRUSTEE FOR HAYTO TRUST T/AS SOCO STUDIOS	\$8,250.00	VIDEOGRAPHY. 13- 17TH OCTOBER 2025. 5 X FULL DAYS	INV-0932	\$8,250.00	MEDIA PROMOTION
EFT46121	06/11/2025	MEDIA & ACTIVATION OFFICER	\$860.00	REIMBURSEMENT FOR MEALS FOR ATTENDING PERTH ROYAL SHOW	DREQ-2698	\$860.00	AREA PROMOTION
EFT46122	06/11/2025	ST JOHN AMBULANCE WESTERN AUSTRALIA LTD	\$900.00	FIRST AID TRAINING (HLTAID011 - PROVIDE FIRST AID - 1 DAY) - 22ND OCTOBER 2024 FOR RIJD MAINTENANCE OFFICER	FAINV01347878	\$180.00	STAFF TRAINING
				FIRST AID TRAINING (HLTAID011 - PROVIDE FIRST AID - 1 DAY) - 22ND OCTOBER 2024 FOR ACTING FACILITIES & SERVICES MANAGER	FAINV01347853	\$180.00	STAFF TRAINING
				FIRST AID TRAINING (HLTAID011 - PROVIDE FIRST AID - 1 DAY) - 22ND OCTOBER 2024 FOR LEADING HAND WASTE ADMINISTRATION	FAINV01347852	\$180.00	STAFF TRAINING
				FIRST AID TRAINING (HLTAID011 - PROVIDE FIRST AID - 1 DAY) - 22ND OCTOBER 2024 FOR RIJD MAINTENANCE OFFICER	FAINV01347851	\$180.00	STAFF TRAINING
				FIRST AID TRAINING (HLTAID011 - PROVIDE FIRST AID - 1 DAY) - 22ND OCTOBER 2024 FOR BUILDING MAINTENANCE OFFICER	FAINV01347850	\$180.00	STAFF TRAINING

EFT46123	06/11/2025	SVILICICH & SON PTY LTD	\$68.00	REFUND FOR TRUST 1527 - CAT TRAP	T1527	\$68.00	SUNDRY BONDS AND DEPOSITS REFUNDS
EFT46124	06/11/2025	CLARKE FISH PTY LTD T/AS TEL-O-MAC TACKLE SHOP	\$25.00	TEAM MEETING EXPENSES	I0000000144	\$25.00	WHS - OTHER EXPENDITURE
EFT46125	06/11/2025	TELSTRA LIMITED	\$6,555.19	TELEPHONE ACCOUNTS - LAPTOP COUNCILLOR	3108660691/12102025 -	\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - DEPOT EMERGENCY PHONE	TELEPHONE ACCOUNTS	\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - WASTE FACILITY	FOR 3108660691 FOR	\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (BROWNS RD - TIP SITE MTCE. MUN)
				TELEPHONE ACCOUNTS - BROCKMAN PARK RETIC	THE PERIOD 12/10/2025	\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - MAIN STREET RETIC	TO 11/11/2025	\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - DEPOT BROADBAND		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - PIONEER PARK RETIC		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - TOWN OVAL RETIC		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - TIP SOLAR POWER T SYSTEM		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - EXEC INF SERVICE		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - SES SECURITY		\$29.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - AIRPORT SHARED WEEKEND PHONE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (AIRPORT BUILDINGS MUN)
				TELEPHONE ACCOUNTS - ENVIRONMENTAL HEALTH SERVICE		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-14 MUN)
				TELEPHONE ACCOUNTS - SHIRE OF CARNARVON RECEPTION MOBILE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - FINANCE FLOATING PHONE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - CORPORATE E.A.		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - ROADS COORDINATOR		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - BLOWHOLES CAMP HOST MOBILE		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - RETIC FESTIVAL GROUND		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - NETGEAR NIGHTHAWK		\$29.18	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - BUILDING MAINTENANCE STAFF		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-46 MUN)
				TELEPHONE ACCOUNTS - PROJECT DELIVERY MANAGER		\$29.06	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - LEADING HAND DEPOT		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - RETIC TOWNBEACH		\$29.48	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - IPAD LEADING HAND		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS -		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS -		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - DEPOT ROAD SIDE ELECTRONIC MESSAGE BOARD		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - IPAD - COORDINATOR BUILDING MAINTENANCE		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (ASSET MANAGEMENT - SP-05 MUN)
				TELEPHONE ACCOUNTS - IPAD - URBAN OPERATIONAL		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - IPAD - PAYMENT WASTE FACILITY		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - IPAD - IPAD SENIOR RANGER		\$29.30	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - IPAD - AFTER HOURS INFRASTRUCTURE MOBILE		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - IPAD - LIBRARY POWER SYSTEM		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-35 MUN)
				TELEPHONE ACCOUNTS - IPAD - ENVIRONMENT HEALTH OFFICER		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-14 MUN)
				TELEPHONE ACCOUNTS - IPAD		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - IPAD AIRPORT		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (AIRPORT BUILDINGS MUN)
				TELEPHONE ACCOUNTS - COMMUNITY EMERGENCY SERVICE MANAGER		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (SHARED CESM SVCE. MUN)
				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - IPAD		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - IPAD		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)

				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS -		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - BLOWHOLES CAMP HOST IPAD		\$29.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - PROJECT CONTRACT MANAGER		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - CEO		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - RANGER		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - CORAL BAY RANGER		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - ROAMING BROADBAND		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - LIVE STREAMING MOBILE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS -		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - ASSET BM COORDINATOR		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - RANGER		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - RANGER COORDINATOR		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - RANGER'S AFTER HOURS PHONE		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - POOL INSPECTION IPAD		\$29.00	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
				TELEPHONE ACCOUNTS - RANGER IPAD - CORAL BAY		\$29.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - IPAD PARKS AND GARDENS		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - SENIOR RANGER		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - TOWN BEACH RETIC		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - YOUTH DEPARTMENT AFTER HOURS PHONE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (YOUTH SVCE. BLDG - MTCE & LEASE MUN)
				TELEPHONE ACCOUNTS - LIBRARY LIFT		\$66.00	UTILITY CHARGE COSTINGS (INTERNET EXPENSES LIBRARY MUN)
				TELEPHONE ACCOUNTS - RANGERS AFTER HOURS PHONE		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - STRATEGIC COMMUNICATIONS & ECONOMIC DEVELOPMENT OFFICER		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (COMMUNITY CONNECT - NIGHT PATROL MUN)
				TELEPHONE ACCOUNTS - PLACE & CULTURAL DEVELOPMENT COORDINATOR		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (COMMUNITY CONNECT - NIGHT PATROL MUN)
				TELEPHONE ACCOUNTS - MEDIA & ACTIVATION OFFICER		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (COMMUNITY CONNECT - NIGHT PATROL MUN)
				TELEPHONE ACCOOUNTS - EXECUTIVE MANAGER COMMUNITY PLANNING & SUSTAINABILITY		\$66.00	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
				TELEPHONE ACCOOUNTS - DEPOT CORNER OF BLOWHOLES ROAD & GNARLOO STATION (SIGN FOR QUOBBA & GNARLOO STATION)		\$52.17	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOOUNTS - IPAD - URBAN OPERATIONAL		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				ADAPTIVE MOBILE REPAYMENT \$124.86 LESS ROUNDING (\$0.01)		\$124.85	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
				TELEPHONE ACCOUNTS - LAPTOP COUNCILLOR	3108660691/12062025 -	\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - DEPOT EMERGENCY PHONE	TELEPHONE ACCOUNTS	\$68.37	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - WASTE FACILITY	FOR 3108660691 FOR THE PERIOD 12/06/2025 TO 11/07/2025	\$69.80	MATERIALS, CONTRACTS & OPERATING EXPENSES (BROWNS RD - TIP SITE MTCE. MUN)
				TELEPHONE ACCOUNTS - BROCKMAN PARK RETIC		\$30.70	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - MAIN STREET RETIC		\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - DEPOT BROADBAND		\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - PIONEER PARK RETIC		\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - TOWN OVAL RETIC		\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - TIP SOLAR POWER T SYSTEM		\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (BROWNS RD - TIP SITE MTCE. MUN)
				TELEPHONE ACCOUNTS - EXEC INF SERVICE		\$66.07	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - SES SECURITY		\$29.97	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - IPAD COUNCILLOR		\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - AIRPORT SHARED WEEKEND PHONE		\$68.37	MATERIALS, CONTRACTS & OPERATING EXPENSES (AIRPORT BUILDINGS MUN)
				TELEPHONE ACCOUNTS - ENVIRONMENTAL HEALTH SERVICE		\$66.07	UTILITY CHARGE COSTINGS (TELEPHONE - SP-14 MUN)
				TELEPHONE ACCOUNTS - SHIRE OF CARNARVON RECEPTION MOBILE		\$68.37	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - FINANCE FLOATING PHONE		\$68.37	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)

TELEPHONE ACCOUNTS - CORPORATE E.A.
TELEPHONE ACCOUNTS - ROADS COORDINATOR
TELEPHONE ACCOUNTS - IPAD COUNCILLOR
TELEPHONE ACCOUNTS - BLOWHOLES CAMP HOST MOBILE
TELEPHONE ACCOUNTS
TELEPHONE ACCOUNTS - RETIC FESTIVAL GROUND
TELEPHONE ACCOUNTS - NETGARD NIGHTHAWK
TELEPHONE ACCOUNTS - BUILDING MAINTENANCE STAFF
TELEPHONE ACCOUNTS - PROJECT DELIVERY MANAGER
TELEPHONE ACCOUNTS - LEADING HAND DEPOT
TELEPHONE ACCOUNTS - RETIC TOWNBEACH
TELEPHONE ACCOUNTS - IPAD LEADING HAND
TELEPHONE ACCOUNTS -
TELEPHONE ACCOUNTS -
TELEPHONE ACCOUNTS - DEPOT ROAD SIDE ELECTRONIC MESSAGE BOARD
TELEPHONE ACCOUNTS - IPAD - COORDINATOR BUILDING MAINTENANCE
TELEPHONE ACCOUNTS - IPAD - URBAN OPERATIONAL
TELEPHONE ACCOUNTS - IPAD - PAYMENT WASTE FACILITY
TELEPHONE ACCOUNTS - IPAD - IPAD SENIOR RANGER
TELEPHONE ACCOUNTS - IPAD - AFTER HOURS INFRASTRUCTURE MOBILE
TELEPHONE ACCOUNTS - IPAD - LIBRARY POWER SYSTEM
TELEPHONE ACCOUNTS - IPAD - ENVIRONMENT HEALTH OFFICER
TELEPHONE ACCOUNTS - IPAD
TELEPHONE ACCOUNTS - IPAD AIRPORT
TELEPHONE ACCOUNTS - COMMUNITY EMERGENCY SERVICE MANAGER
TELEPHONE ACCOUNTS - IPAD COUNCILLOR
TELEPHONE ACCOUNTS - IPAD
TELEPHONE ACCOUNTS - IPAD
TELEPHONE ACCOUNTS - IPAD COUNCILLOR
TELEPHONE ACCOUNTS -
TELEPHONE ACCOUNTS - BLOWHOLES CAMP HOST IPAD
TELEPHONE ACCOUNTS - PROJECT CONTRACT MANAGER
TELEPHONE ACCOUNTS - CEO
TELEPHONE ACCOUNTS - RANGER
TELEPHONE ACCOUNTS - CORAL BAY RANGER
TELEPHONE ACCOUNTS - ROAMING BROADBAND
TELEPHONE ACCOUNTS - LIVE STREAMING MOBILE
TELEPHONE ACCOUNTS -
TELEPHONE ACCOUNTS - ASSET BM COORDINATOR
TELEPHONE ACCOUNTS -
TELEPHONE ACCOUNTS - RANGER COORDINATOR
TELEPHONE ACCOUNTS - RANGER'S AFTER HOURS PHONE
TELEPHONE ACCOUNTS - POOL INSPECTION IPAD
TELEPHONE ACCOUNTS - RANGER IPAD - CORAL BAY
TELEPHONE ACCOUNTS - IPAD PARKS AND GARDENS
TELEPHONE ACCOUNTS - SENIOR RANGER

\$66.07	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.07	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$66.07	MATERIALS, CONTRACTS & OPERATING EXPENSES (BLOWHOLES CAMP GROUNDS MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.07	UTILITY CHARGE COSTINGS (TELEPHONE - SP-46 MUN)
\$29.26	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$66.07	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$30.09	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$69.06	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.73	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE - SP-46 MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.91	MATERIALS, CONTRACTS & OPERATING EXPENSES (BROWNS RD - TIP SITE MTCE. MUN)
\$30.15	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$68.37	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE - SP-35 MUN)
\$68.37	UTILITY CHARGE COSTINGS (TELEPHONE - SP-14 MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (AIRPORT BUILDINGS MUN)
\$66.07	MATERIALS, CONTRACTS & OPERATING EXPENSES (SHARED CESM SVCE. MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (BLOWHOLES CAMP GROUNDS MUN)
\$68.37	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.07	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.07	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$66.07	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$27.25	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.52	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.07	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$66.07	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$66.07	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$66.07	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$29.67	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
\$29.67	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$29.67	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$66.07	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)

				TELEPHONE ACCOUNTS - TOWN BEACH RETIC		\$29.67	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE TOWN MUN)
				TELEPHONE ACCOUNTS - YOUTH DEPARTMENT AFTER HOURS PHONE		\$68.37	MATERIALS, CONTRACTS & OPERATING EXPENSES (YOUTH SVCE. BLDG - MTCE & LEASE MUN)
				TELEPHONE ACCOUNTS - LIBRARY LIFT		\$68.37	UTILITY CHARGE COSTINGS (INTERNET EXPENSES LIBRARY MUN)
				TELEPHONE ACCOUNTS - RANGERS AFTER HOURS PHONE		\$68.37	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - CEO LAPTOP CREDIT		\$0.80	UTILITY CHARGE COSTINGS (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - EXECUTIVE BUSINESS MANAGER CREDIT		\$2.09	UTILITY CHARGE COSTINGS (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - ADJUSTMENT		\$2.32	UTILITY CHARGE COSTINGS (TELEPHONE - SP-05 MUN)
EFT46126	06/11/2025	TEAM GLOBAL EXPRESS PTY LTD	\$138.47	FREIGHT PATHWEST SAMPLES AND PARTS FROM T-QUIP	1361-1ZD790	\$74.88	FREIGHT (ENVIRONMENTAL HEALTH)
EFT46127	06/11/2025	A & M H ZAKNICH TRUST T/AS CARNARVON TRADE CENTRE TROPICS HARDWARE	\$1,992.40	PURCHASE BUGLE HEAD BATTEN SCREW T17 SS 14-10 X 100MM; POWER BIT HEX 5MM X 50MM; JOBBER DRILL HSS LONG SERIES 1/4 AND JOBBER DRILL HSS LONG SERIES 3/16	199118372	\$63.59	P333 - TORO MOWER (WITH CATCHER)
				CLEAR SEAL FOR CONCRETE - FOOTPATH MAINTENANCE	199118365	\$99.90	FASCINE WATERWAY WALLS
				SUPPLY OF VARIOUS CONCRETE HARDWARE, BAR CHAIRS,ADHESIVE JOINTFEX AND RUGASOL FOR FOOTPATH MAINTENANCE	199118326	\$249.00	FOOTPATH MAINTENANCE
				SUPPLY OF VARIOUS CONCRETE HARDWARE, MESH FOR FOOTPATH MAINTENANCE	199118322	\$267.95	FOOTPATH MAINTENANCE
				PURCHASE 3 X GREASE WHITE 300G; 1 X BOX CHIPBOARD SELF EMBEDDING AND 1 X JOBBER DRILL; 1 X PRIMER/SEALER/UC 3 IN 1; 2.2 X LINEAL METRES OF JARRAH MOULDINGS ARCHITRAVE, 3 X GREASE WHITE 300G, 1 X BOX CHIPBOARD SELF EMBEDDING AND 1 X JOBBER DRILL, 1 X PRIMER/SEALER/UC 3 IN 1, 2.2 X LINEAL METRES OF JARRAH MOULDINGS ARCHITRAVE	101000971	\$396.00	FOOTPATH MAINTENANCE
				HIRE TEMP FENCING FOR FOOTPATH MAINTENANCE	101000960	\$49.50	FASCINE PARK MAINTENANCE
				SUPPLY OF VARIOUS CONCRETE HARDWARE, BAR CHAIRS, MESH AND RUGASOL FOR FOOTPATH MAINTENANCE	101000936	\$48.55	BUILDING MAINT CONSUMABLES
						\$199.00	SKATE PARK
						\$27.50	NETBALL COURTS - FESTIVAL GROUNDS
						\$288.00	FOOTPATH MAINTENANCE
						\$367.00	FOOTPATH MAINTENANCE
EFT46128	06/11/2025	UNIFORMS AT WORK AUSTRALIA PTY LTD	\$695.98	UNIFORMS FOR THE FOLLOWING EMPLOYEES - COMMUNICATIONS TEAM; PEOPLE & PAYROLL OFFICER; COMMUNICATIONS TEAM	UAW00918-9	\$129.80	EMPLOYEE COSTS - ADMINISTRATION
				UNIFORMS FOR: EXECUTIVE ASSISTANT COMMUNITY PLANNING & SUSTAINABILITY	30000204	\$227.40	EMPLOYEE COSTS - TOWN PLANNING & DEVELOPMENT
				UNIFORMS FOR EXECUTIVE ASSISTANT LIFESTYLE & COMMUNITY	30000203	\$40.63	EMPLOYEE COSTS - CARE OF FAMILIES & CHILDREN
				UNIFORMS FOR TOURISM OFFICER TRAINEE	30000202	\$117.05	EMPLOYEE COSTS - TOURISM & AREA PROMOTION
				UNIFORMS FOR COMMUNICATIONS & MEDIA OFFICER	30000201	\$123.40	EMPLOYEE COSTS - ADMINISTRATION
				UNIFORMS FOR COMMUNITY DEVELOPMENT OFFICER	30000200	\$57.70	EMPLOYEE COSTS - CARE OF FAMILIES & CHILDREN
EFT46129	06/11/2025	SARAH ELIZABETH BOOTH T/AS VISUAL CONTRAST	\$346.50	GRAPHIC DESIGN SERVICES FOR THIS LIFE SUMMER SERIES - LOGO AND TEMPLATES	T00753	\$346.50	AREA PROMOTION
EFT46130	06/11/2025	WESTRAC PTY LTD	\$126.89	SUPPLY AND DELIVER FITTINGS, M-BULK HOSE, TEE PIPE AND UNION	P11537827	\$126.89	P389 - CATERPILLAR WHEEL LOADER
EFT46131	06/11/2025	WORK HEALTH PROFESSIONALS	\$6,737.50	NOISE SURVEY AND AUDIO TESTING	420404772	\$6,737.50	WHS - OTHER EXPENDITURE
EFT46132	06/11/2025	WORK HEALTH & SAFETY FOUNDATION	\$640.00	WORK HEALTH & SAFETY AWARDS NIGHT TICKETS X2	INV-3245	\$640.00	WHS - OTHER EXPENDITURE
EFT46199	13/11/2025	ALCOLIZER PTY LTD	\$328.90	ONLINE DRUGLIZER CERTIFICATE OPERATOR INC STUDENT KIT FOR PEOPLE & PAYROLL OFFICER	325840	\$328.90	STAFF TRAINING
EFT46200	13/11/2025	AUSTRALIA POST	\$2,893.77	POSTAGE FOR THE MONTH OF OCTOBER, POSTAGE AND GST	1014348067	\$2,893.77	POSTAGE AND FREIGHT
EFT46201	13/11/2025	BAYVIEW CORAL BAY	\$1,385.00	ACCOMMODATION FOR AIRPORT MANAGERS/STAFF TO CONDUCT CORAL BAY AIRPORT INSPECTIONS ON 15 APRIL 2026	\$4YD2WGJ939	\$325.00	CORAL BAY AIRPORT - INSPECTIONS
				ACCOMMODATION FOR AIRPORT MANAGERS/STAFF TO CONDUCT CORAL BAY AIRPORT INSPECTIONS ON 20 MAY 2026	#YRCCRMNRXS	\$270.00	CORAL BAY AIRPORT - INSPECTIONS
				ACCOMMODATION FOR AIRPORT MANAGERS/STAFF TO CONDUCT CORAL BAY AIRPORT INSPECTIONS ON 18 FEBRUARY 2026	#TK6L73BK3V	\$260.00	CORAL BAY AIRPORT - INSPECTIONS
				ACCOMMODATION FOR AIRPORT MANAGERS/STAFF TO CONDUCT CORAL BAY AIRPORT INSPECTIONS ON 18 MARCH 2026	#DS3RB4QRPK	\$260.00	CORAL BAY AIRPORT - INSPECTIONS
				ACCOMMODATION FOR AIRPORT MANAGERS/STAFF TO CONDUCT CORAL BAY AIRPORT INSPECTIONS ON 17 JUNE 2026	#359W6G8G8S	\$270.00	CORAL BAY AIRPORT - INSPECTIONS
EFT46202	13/11/2025	BOC LIMITED (AUST)	\$66.18	12 MONTH HIRE OF GAS CYLINDER FOR WORKSHOP AT APPROX \$70 PER MONTH AND 12 MONTH HIRE OF MEDICAL GAS CYLINDERS AT AQUATIC CENTRE AT APPROX \$30 PER MONTH	4040366549	\$66.18	DEPOT SAFETY GEAR; BUILDING MAINTENANCE - AQUATIC CENTRE
EFT46203	13/11/2025	BOOEASY AUSTRALIA PTY LTD	\$5,766.50	BOOEASY TOURISM SOLUTIONS BOOKING PLATFORM 12 MONTHS. MONTHLY FEE OF \$300 (EX GST) AND BOOKING COMMISSION OF 3% (EX GST) OF BOOKING VALUE FOR THE MONTH OF OCTOBER 2025	00008277	\$5,766.50	SUBS./REGISTRATION FEES
EFT46204	13/11/2025	BRIANA LEE HARDIE	\$340.00	UNIT 2/6 JAMES STREET LEASE WEEKLY RENT FOR THE TERM OF THE LEASE (\$340 PER WEEK X 52 WEEKS = \$17,680) PLUS BOND \$1360 FOR THE WEEK ENDING 14/11/2025	002-16 (SHOULD BE 002-17)	\$340.00	SHIRE LEASED ACCOMMODATION
EFT46205	13/11/2025	CARNARVON CENTRAL APARTMENTS 2	\$380.00	AUSTRALIA DAY GRANT- NATIONAL AUSTRALIA DAY COUNCIL - ACCOMMODATION FOR WEST COAST FIREWORKS OPERATORS X2 NIGHTS FOR THE DATES 25/01/2026 AND 27/01/2026	RESERVATION:107064	\$380.00	COMMUNITY DEVELOPMENT PROGRAMS
EFT46206	13/11/2025	COMMONWEALTH BANK OF AUSTRALIA	\$3,465.00	MONTHLY SUBSCRIPTION TO COUNCIL IQ - DATA INSIGHTS ON SPEND CATEGORIES IN THE CARNARVON REGION FOR VISITORS & RESIDENTS FOR THE PERIOD JUNE 25 TO AUGUST 25	CIQ002026	\$3,465.00	ECONOMIC DEVELOPMENT PLANNING
EFT46207	13/11/2025	CMC PARTNERS PTY LTD T/AS SWEET AS CONCRETE	\$15,443.74	SUPPLY AND DELIVER UP TO 30M3 OF COLOURED EXPOSED AGG. CONCRETE FOR FOOTPATH AT TOWN BEACH	INV-C13695	\$6,980.89	FOOTPATH MAINTENANCE
					INV-C13692	\$7,024.05	FOOTPATH MAINTENANCE
					INV-0871	\$1,438.80	FOOTPATH MAINTENANCE
EFT46208	13/11/2025	A.C.P. INDUSTRIES PTY LTD T/AS CARNARVON FRESH IGA	\$211.15	GRANT FUNDED BY DEPARTMENT OF COMMUNITIES AND LOTTERYWEST - SENIORS WEEK 2025 - MORNING TEA SUPPLIES	01/2058	\$34.18	COMMUNITY DEVELOPMENT PROGRAMS
				GRANT FUNDED BY DEPARTMENT OF COMMUNITIES AND LOTTERYWEST - SENIORS WEEK 2025 - MORNING TEA SUPPLIES	01/2058	\$50.00	SENIOR WEEK FUNCTION

				PROVISIONS FOR STAFF MEETING ON 06 NOVEMBER 2025	01/0549	\$96.97	WHS - OTHER EXPENDITURE
				DEPOT MINOR CLEANING CONSUMABLES & TEA ROOM SUPPLY ITEMS	01/0498	\$30.00	STORE EXPENSES, REFUSE SITE MAINTENANCE - BROWNS RANGE
EFT46209	13/11/2025	PEOPLE, CULTURE & WELBEING MANAGER	\$409.06	REIMBURSEMENT FOR ACCOMMODATION AND UBER FOR ATTENDING LGPRO AWARDS	DREQ-2705	\$353.06	STAFF TRAINING
				MEALS REIMBURSEMENT FOR ATTENDING LGPRO AWARDS	DREQ-2704	\$56.00	STAFF TRAINING
EFT46210	13/11/2025	MESSAGE4U PTY LTD T/A DIRECTSMS BY SINCH MESSAGEMEDIA	\$53.90	ONLINE SMS COMMUNICATION SERVICE USED TO MARKET AND PROMOTE EVENTS AND FOLLOWUP ON BOOKINGS WITH BOOEASY, PROFESSIONAL 49 PLAN (INCLUDES 650 STANDARDPLUS SMS PER MTH) FOR THE PERIOD 01/11/2025 TO 30/11/2025	INV05568629	\$53.90	SUBS./REGISTRATION FEES
EFT46211	13/11/2025	EOGHAN MONAGHAN	\$500.00	GRANT FUNDED SENIORS WEEK 2025 - SENIORS IN THE SPOTLIGHT: SUNDOWNER EVENT AT KESTREL CAFE - LIVE MUSIC X 2 HOURS - 13 NOVEMBER 2025 - FUNDED BY THE DEPARTMENT OF COMMUNITIES AND LOTTERYWEST	#001	\$500.00	SENIOR WEEK FUNCTION
EFT46212	13/11/2025	EVENTS CARNARVON INC	\$10,000.00	COMMUNITY GROWTH FUNDING - OUTGOING SPONSORSHIP ROUND 2 JULY 2025 AS AGREED BY COUNCIL 26 AUGUST 2025	I00058	\$10,000.00	MAJOR COMMUNITY EVENTS SUPPORT
EFT46213	13/11/2025	GOODFORM HOLDINGS PTY LTD T/A EVERYWHERE TRAVEL	\$1,595.00	FLIGHTS FOR LOGO CONTRACT RANGER	I000054215	\$1,595.00	EMPLOYEE COSTS - CARNARVON RANGERS
EFT46214	13/11/2025	JM AND VL FARNE T/A CORAL BAY CONTRACTING	\$9,535.81	PROVISION OF CORAL BAY CLEANING SERVICES AS PER CONTRACT RFT 06/2024 FOR THE MONTH OF OCTOBER 2025	CS0587	\$4,799.92	PC CORAL BAY
						\$1,917.56	PC CORAL BAY
						\$412.94	PC CORAL BAY
						\$1,599.63	CORAL BAY FISH CLEANING FACILITY
						\$678.74	CORAL BAY FISH CLEANING FACILITY
						\$127.02	BUILDING MAINTENANCE - CORAL BAY AIRPORT
EFT46215	13/11/2025	PAUL GERARD FERRANTE T/AS FERRANTE ADVISORY	\$1,534.50	ASSISTANCE WITH TOWNSITE STRATEGIC PLANNING, CARNARVON AND CORAL BAY MASTER PLANNING AND HOUSING PROJECT SUPPORT: REVIEW OF CIVIC LEGAL BRIEF OF DG CORP SOC AGREEMENT; REVIEW OF LAND BASED ASSET MASTER PLAN FUNDING AGREEMENT WITH GDC; REVIEW OF 11 MARMION STREET PROPOSAL INCLUDING CALLS AND DISCUSSIONS	63	\$1,534.50	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46216	13/11/2025	GAVIN GRIFFITHS INVESTMENTS PTY LTD	\$1,232.00	PRE-EMPLOYMENT MEDICAL - RIED STAFF - NO SHOW	2874	\$308.00	RIED ONBOARDING
				PRE-EMPLOYMENT MEDICAL - RIED STAFF - NO SHOW	2873	\$308.00	RIED ONBOARDING
				PRE-EMPLOYMENT MEDICAL - RIED STAFF - NO SHOW	2872	\$308.00	RIED ONBOARDING
				PRE-EMPLOYMENT MEDICAL - RIED STAFF	2871	\$308.00	RIED ONBOARDING
EFT46217	13/11/2025	GASCOYNE MEDIA	\$300.00	GRANT FUNDED ALCOHOL & DRUG FOUNDATION - FRIDAY NIGHT ART CLUB WORKSHOP. CAPCUT FOR BEGINNERS 21 NOVEMBER 2025	2556	\$300.00	DRUG & ALCOHOL TEAM
EFT46218	13/11/2025	GERALDTON AIR COMPRESSORS	\$990.00	CONDUCT ANNUAL SERVICE OF AIR COMPRESSOR AT SHIRE DEPOT	7707	\$330.00	P290 - INFINITY CSA SCREW COMPRESSOR
						\$330.00	P380 - WE18/100 WESTAIR AIR COMPRESSOR
						\$330.00	P500 - PHP15 FATBOY PEERLESS COMPRESSOR
EFT46219	13/11/2025	THE TRUSTEE FOR ROADSTONE WEST UNIT TRUST T/A GREENFIELD TECHNICAL SERVICES	\$3,167.23	PROVISION OF SITE SUPERVISION SERVICES AS PER CONTRACT RFQ 08/2025 - RRG 2025/26 PROJECT 2 WAHROONGA PIMBEE RD (2/3 RRG, 1/3 OWN SOURCE)	INV-4848	\$3,167.23	RRG086
EFT46220	13/11/2025	L.M DALY & P.J DALY T/AS HEDDI'S HAIR SALON	\$100.00	VOUCHER DONATION FOR CORAL BAY ANNUAL AUCTION	090793511	\$100.00	COMMUNITY GRANTS
EFT46221	13/11/2025	HENRY & MOUAT PTY LTD	\$11,863.50	IR ADVICE AS PER COST AGREEMENT CV2324	2774	\$11,863.50	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46222	13/11/2025	HIGHWAYONE INVESTMENTS PTY LTD	\$1,900.00	RENT PAYMENT 9 RICHARDS STREET BROCKMAN 6701 FOR THE PERIOD 27/10/2025 TO 9/11/2025 AND WEEK 10/11/2025 TO 23/11/2025	DREQ-2706	\$1,900.00	SHIRE LEASED ACCOMMODATION
EFT46223	13/11/2025	HORIZON POWER (BENTLEY OFFICE)	\$118.43	POWER SUPPLY FOR UNIT 2/6 JAMES STREET, CARNARVON, WA, 6701 FOR THE PERIOD OF 03/09/2025 TO 04/11/2025	21 025 46821	\$118.43	SHIRE LEASED ACCOMMODATION
EFT46224	13/11/2025	INTEGRATED ICT	\$27,301.52	VERKADA CAMERA SYSTEM HARDWARE, FREIGHT AND INSTALLATION	38689	\$27,301.52	CCTV SERVER & SECURITY UPGRADES
EFT46225	13/11/2025	KLEENIT PTY LTD	\$9,556.25	PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT03/2022 - NETBALL COURTS 01/10/2025 TO 31 OCTOBER 2025	183060	\$1,540.00	NETBALL COURTS - FESTIVAL GROUNDS
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT03/2022 - BASTON HALL TOILETS 01/10/2025 TO 31 OCTOBER 2025	183059	\$288.75	BASTON PAVILION
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT03/2022 - PREMIER OVAL TOILETS 01/10/2025 TO 31 OCTOBER 2025	183058	\$577.50	PREMIER OVAL PAVILION(FESTIVAL GROUNDS)
				PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 07/2023 - 2025/26 ROBINSON, EGAN, STUART, FRANCIS AND RUSHTON STREET AND DAVID BRAND DRIVE GENERAL FOOTPATH CLEANING, DEBRIS REMOVAL, BIN AND FURNITURE CLEANING AND HIGH PRESSURE WASH; TOWN BEACH GENERAL	182946	\$3,025.00	CBD PARKS MAINTENANCE & RETIC
						\$1,474.00	TOWN BEACH PARK MAINTENANCE
						\$1,628.00	FASCINE PARK MAINTENANCE
						\$902.00	BAXTER PARK MAINTENANCE & RETIC
						\$121.00	TOWN BEACH PARK MAINTENANCE
EFT46226	13/11/2025	THE TRUSTEE FOR MAKELA FAMILY TRUST T/AS LARK INDUSTRIES PTY LTD	\$209,000.00	FABRICATION AND INSTALLATION OF THE CUSTOM BIG BANANA PLAY TOWER - SUPPLY & INSTALLATION - 25% INTERIM FEES	CARNA001-B	\$209,000.00	CARNARVON ACTIVATION PLAN
EFT46227	13/11/2025	HELENE PTY LTD T/A LO-GO APPOINTMENTS	\$3,472.70	COSTS OF WAGES FOR CONTRACT RANGER FOR PLANNING & SUSTAINABILITY ESTIMATED FOR RANGER TO COMPLETE FOR WEEK ENDING 01/11/2025	H6006	\$3,472.70	EMPLOYEE COSTS CARNARVON RANGERS
EFT46228	13/11/2025	LOHMAN NOMINEES PTY LTD	\$6,542.96	MONTHLY LEASE ELECTRICITY CHARGES FOR 3Q ROBINSON STREET FOR COMMUNITY ART HUB FOR THE PERIOD 01 NOVEMBER TO 30 NOVEMBER 2025	3893	\$43.14	ARTIST IN RESIDENCE PROGRAM
				MONTHLY PERIODICAL LEASE FOR 3Q ROBINSON STREET FOR COMMUNITY ART HUB FOR THE PERIOD 01 NOVEMBER TO 30 NOVEMBER 2025	3877	\$6,499.82	ARTIST IN RESIDENCE PROGRAM
EFT46229	13/11/2025	THE TRUSTEE FOR D & T ROSE FAMILY TRUST T/AS NEW HEIGHTS TREE SERVICE	\$826.65	LATERAL REDUCTION ON 2 X EUCALYPTUS TREES OVER FENCE OF 27 WHEELLOCK WAY	0863	\$826.65	HUTCHISON PARK
EFT46230	13/11/2025	TURTLE TIME PTY LTD T/AS NINGALOO ROAST	\$500.00	SUPPLY 100 X WATERFRONT CAFE PRE-PAID COFFEE VOUCHERS FOR THE LITTERLEGENDS	INV-1139	\$500.00	CLEAN COMMUNITIES COFFEE PROGRAM

EFT46231	13/11/2025	OUTBACK COAST PROPERTY PTY LTD	\$2,063.98	RENT IN ADVANCE FOR UNIT 20/19 MARMION STREET - STAFF HOUSING FOR THE PERIOD 22/11/2025 TO 21/12/2025	1083	\$2,063.98	UNIT 20, 19 MARMION STREET
EFT46232	13/11/2025	PROJEX PARTNERS PTY LTD	\$11,437.25	FASCINE TO HARBOUR WALK - DUE DILIGENCE, DESIGN AND DOCUMENTATION AS PER CONTRACT RFQ 11/2025 - OCTOBER INVOICE CLAIMING PRE START MEETING; PROJECT MANAGEMENT AND GEOTECHNICAL INVESTIGATIONS	INV-2483	\$11,437.25	FASCINE TO HARBOUR WALK
EFT46233	13/11/2025	MAANE GROUP PTY LTD T/A QUEST SOUTH PERTH FORESHORE	\$836.00	ACCOMMODATION FOR TOURISM OFFICER TO ATTEND 4WD SHOW. CHECK IN THUR 6 NOVEMBER - CHECK OUT MONDAY 10 NOVEMBER 2025	844441	\$836.00	AREA PROMOTION
EFT46234	13/11/2025	R.C.THORNHILL T/A R AND L TRANSPORT	\$1,100.00	TRANSPORT SHIRE LOADER FROM WASTE FACILITY TO THE BLOWHOLES GRAVEL PIT AND TRANSPORT SHIRE LOADER FROM BLOWHOLES GRAVEL PIT TO THE WASTE FACILITY	3876	\$1,100.00	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
EFT46235	13/11/2025	REAL FUTURES PTY LTD	\$100.00	GRANT FUNDED BY DEPARTMENT OF COMMUNITIES, LOTTERYWEST AND ADVOCARE - SENIORS WEEK 2025 CATERING OF SCONES FOR TEA TIME AND WELLNESS TIPS ON MONDAY 10 NOVEMBER	#000167	\$100.00	SENIOR WEEK FUNCTION
EFT46236	13/11/2025	SANDHURST SECURITY SERVICES PTY LTD	\$3,962.20	PATROLS FOR THE PERIOD 01/10/2025 TO 31/10/2025 FOR THE SHIRE ADMINISTRATION CENTRE & LIBRARY; CARNARVON AIRPORT, VISITOR CENTRE & CIVIC CENTRE, AQUATIC CENTRE, DEPOT AND BROWNS RANGE WASTE FACILITY	INV-4569	\$535.37	BUILDING MAINTENANCE - ADMIN OFFICE
						\$535.37	MATERIALS, CONTRACTS & OPERATING EXPENSES (SECURITY COSTS MUN)
						\$535.37	BUILDING MAINTENANCE - CIVIC CENTRE
						\$535.37	BUILDING MAINTENANCE - SHIRE DEPOT
						\$535.37	REFUSE SITE MAINTENANCE - BROWN'S RANGE
						\$535.37	BUILDING MAINTENANCE - AQUATIC CENTRE
EFT46237	13/11/2025	THE TRUSTEE FOR SCULLEY FAMILY TRUST	\$1,382.68	ORDER OF STOCK FOR THE CARNARVON VISITOR CENTRE	10149607	\$1,382.68	MERCHANDISE PURCHASE
EFT46238	13/11/2025	SOUTHERN CROSS AUSTREO PTY LTD	\$1,069.20	GRANT FUNDED BY ART ON THE MOVE - EXQUISITE BODIES WORKSHOP CAMPAIGN HIT & TRIPLE M REMOTE, INCLUDING PRODUCTION - INVOICE FOR PRODUCTION COST	803511000	\$805.20	MEDIA PROMOTION
					71862015	\$264.00	TV CAMPAIGNS AND ADVERTISING (AREA PROMOTION)
EFT46239	13/11/2025	STUART MALCOLM PARKER	\$6,160.00	TIMBER TREE SEATS FOR ROBINSON STREET. SUPPLY AND CONSTRUCT 4 1200X1200MM SQUARE TIMBER (RECLAIMED JARRAH) SEATING AROUND TREES AT 24 ROBINSON ST (HEDDYS SALON) JARRAH TO BE BLEACHED TO GIVE A PALE FINISH AND OILED TO PROTECT TIMBER FROM WEATHER	INV-0159	\$6,160.00	ECONOMIC DEVELOPMENT PLANNING
EFT46240	13/11/2025	TELSTRA LIMITED	\$1,601.37	TELEPHONE ACCOUNT FOR 7803346000 FOR THE PERIOD OF 20 SEPTEMBER TO 19 NOVEMBER 2025	27102025/7803346000	\$99.99	BUILDING MAINTENANCE - AIRPORT BUILDINGS
						\$79.99	BUILDING MAINTENANCE - AIRPORT BUILDINGS
						\$79.99	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
						\$69.99	IT SUPPORT
						\$40.00	AREA PROMOTION
						\$50.00	UTILITY CHARGE COSTINGS (TELEPHONE CIVIC CENTRE MUN)
						\$1,042.36	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
						\$24.95	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
EFT46241	13/11/2025	L.M DALY & P.J DALY T/AS TILLEY LANE GIFT & HOME	\$100.00	WREATH FOR REMEMBRANCE DAY - 11 NOVEMBER 2025	22102025/4244120244	\$114.10	TELEPHONE ACCOUNT - DEPOT SAT PHONES
EFT46242	13/11/2025	A & M H ZAKNICH TRUST T/AS CARNARVON TRADE CENTRE TROPICS HARDWARE	\$25.00	TEAM MEETING EXPENSES	#0660	\$100.00	PUBLIC RELATIONS
EFT46243	13/11/2025	KDMJ (WA) PTY LTD T/AS KJ SANDS & EARTHMOVING (U2 BOBCAT HIRE)	\$231.00	SUPPLY 3 TONNE OF 6-10MM SCREEN RIVER STONE TO 51 YARDI QUAYS @ \$70 + GST PER TONNE	104031886	\$25.00	WHS - OTHER EXPENDITURE
EFT46244	13/11/2025	VALERIA LUCCHITTO	\$40.00	SAFETY MONTH CHALLENGE PRIZE	00001867	\$231.00	51 YARDI QUAYS
EFT46245	13/11/2025	VANGUARD UNIT TRUST & VIKING TRUST T/A VANGUARD PRINT	\$656.15	DISTRIBUTION, STORAGE, RACKING, BROCHURE ORDERS, HANDLING FEE AND TRANSPORTATION FEES - WILDERNESS CAMPING GUIDE - 16 OCTOBER 2025	1164	\$40.00	WHS - OTHER EXPENDITURE
EFT46246	13/11/2025	GENERAL SERVICES OFFICER	\$136.00	MEALS REIMBURSEMENT FOR WORKS @ WARROORA STATION ON MONDAY 22ND TO WEDNESDAY 24TH SEPTEMBER 2025 - 2 NIGHTS	49042	\$656.15	VISITOR CENTRE HOLIDAY PLANNER
EFT46247	18/11/2025	ANQI HUANG	\$750.00	SUSTENANCE CLAIM FOR MCCUSKER INTERNS FOR NOVEMBER PERIOD	DREQ-2703	\$136.00	CONTROL EXPENSES - OTHER
EFT46248	18/11/2025	EMMA PAIGE WESLEY	\$750.00	SUSTENANCE CLAIM FOR MCCUSKER INTERNS FOR NOVEMBER PERIOD	DREQ-2716	\$750.00	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46249	18/11/2025	JOHN VERGESE MATHIEW	\$750.00	SUSTENANCE CLAIM FOR MCCUSKER INTERNS FOR NOVEMBER PERIOD	DREQ-2717	\$750.00	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46250	20/11/2025	ALCOLIZER PTY LTD	\$621.50	DRUGALIZER LES (12 MONTH CALIBRATION)	DREQ-2715	\$750.00	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46251	20/11/2025	RANGER	\$471.70	MEAL REIMBURSEMENT FOR ATTENDING CORAL BAY RANGERING	328700	\$621.50	WHS - OTHER EXPENDITURE
					DREQ-2720	\$17.70	IMPOUNDING & SUSTANANCE
EFT46252	20/11/2025	AQUA TERRA OIL AND MINERAL SERVICE AND SUPPLY COMPANY PTY LTD T/S ATOM SUPPLY	\$33.00	15 X HYDRATION ICY POLE 10PK	DREQ-2712	\$454.00	CONTROL EXPENSES - OTHER
EFT46253	20/11/2025	BRIANA LEE HARDIE	\$340.00	UNIT 2/6 JAMES STREET LEASE WEEKLY RENT - WEEK ENDING 23/11/2025	G1211369	\$33.00	PROTECTIVE CLOTHING & EQUIP
EFT46254	20/11/2025	BTX CONTRACTING	\$35,891.90	REIMBURSEMENT FOR PURCHASE OF 1 X INFLATABLE VENTURA VOLLEYBALL, INCLUDING FREIGHT FOR CARNARVON AQUATIC CENTRE	002-18	\$340.00	SHIRE LEASED ACCOMMODATION
					00003434	\$2,891.90	PUBLIC HEALTH PLAN
				PROVISION OF MANAGEMENT SERVICES FOR THE CARNARVON AQUATIC CENTRE FOR THE MONTH OF DECEMBER 2025	00003432	\$33,000.00	POOL CONTRACTORS

EFT46255	20/11/2025	CARNARVON CENTRAL APARTMENTS 2	\$380.00	ACCOMMODATION FOR LEAD STRATEGIC PROJECTS MANAGER. CHECK IN MONDAY 17 NOVEMBER 2025; CHECK OUT WEDNESDAY 19 NOVEMBER 2025	107069	\$380.00	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46256	20/11/2025	PETER BARRETT CORPORATION PTY LTD T/A CARNARVON MOTEL WA	\$200.00	GRANT FUNDED ADVOCARE - 2 X \$100 GIFT VOUCHERS FOR SENIORS WEEK MONDAY 10 NOVEMBER - FRIDAY 14 NOVEMBER 2025	INV-5311	\$200.00	SENIORS WEEK FUNCTION
EFT46257	20/11/2025	S & N CONTRACTORS PTY LTD T/A CARNARVON WORKWEAR	\$220.00	1 X PAIR SAFETY BOOTS FOR GENERAL SERVICES OFFICER	INV-4383	\$220.00	PROTECTIVE CLOTHING & EQUIP
EFT46258	20/11/2025	CARNARVON COMMUNITY COLLEGE PARENTS AND CITIZENS ASSOCIATION INC.	\$500.00	GRANT FUNDED ADVOCARE - SENIORS WEEK 2025 - CATERING FOR IN THE SPOTLIGHT: COMMUNITY CONNECTIONS AND CONVERSATIONS ON WEDNESDAY 12 NOVEMBER	ADJ7242639	\$500.00	SENIORS WEEK FUNCTION
EFT46259	20/11/2025	THE TRUSTEE FOR DN KEARNEY FAMILY TRUST T/A CARNARVON ELECTRICS	\$2,156.15	POWER POINTS AND ETHERNET PORT INSTALLATION FOR LIVE STREAMING COMMS EQUIPMENT	14777	\$2,156.15	BUILDING MAINTENANCE - CIVIC CENTRE
EFT46260	20/11/2025	CHAPPY & KAREN'S DIESEL DETAILING	\$693.00	ESTIMATED \$650 (+GST) TO DETAIL TOYOTA PRADO FOR RETURN TO LEASE COMPANY - TO BE DELIVERED FRIDAY 7TH FOR CLEAN ON MONDAY 10TH	100905260	\$693.00	P349 - TOYOTA PRADO - CEO VEHICLE
EFT46261	20/11/2025	CARNARVON MOTORCYCLE CLUB	\$5,000.00	COMMUNITY GROWTH FUND- ROUND 3, 2025 AS PER COUNCIL RESOLUTION - 25 MARCH 2025	00000020	\$5,000.00	MAJOR COMMUNITY EVENTS SUPPORT
EFT46262	20/11/2025	CMC PARTNERS PTY LTD T/AS SWEET AS CONCRETE	\$2,083.13	SUPPLY AND DELIVER UP TO 30M3 OF COLOURED EXPOSED AGG. CONCRETE FOR FOOTPATH AT TOWN BEACH AND RETARDER	INV-C13696	\$2,083.13	FOOTPATH MAINTENANCE
EFT46263	20/11/2025	CORSIGN WA PTY LTD	\$1,861.20	SUPPLY OF RURAL SIGN FOR THE MINILYA LYNDON ROAD	00099446	\$1,861.20	SIGNS - RURAL ROADS
EFT46264	20/11/2025	PRETZOS HOLDING PTY LTD T/AS COASTLINE MOWERS	\$798.25	BEARING PARTS FOR KUBOTA ZERO TURN MOWER PLUS FREIGHT; FILTERS FOR KUBOTA ZERO TURN MOWER PLUS FREIGHT; AND FILTERS FOR KUBOTA FRONT DECK MOWER PLUS FREIGHT	50061 #5	\$267.10	P371 - KUBOTA GZD 15-3D ZERO TURN MOWER
						\$175.00	P400 - KUBOTA ZERO TURN MOWER GZD15
						\$356.15	P399 - KUBOTA FRONT DECK MOWER F3690
EFT46265	20/11/2025	CUPPA & CRUMB CAFE	\$330.00	GRANT FUNDED ADF - 1 X GRAZING BOX FOR FRIDAY NIGHT ART CLUB	#97	\$120.00	DRUG & ALCOHOL TEAM
				DONATION TO CARNARVON ART & CRAFTS WORKSHOP FOR ASSISTANCE IN FIXING AND REDECORATING CHRISTMAS DECORATIONS FOR THE MAIN STREET	#96	\$150.00	SUPPORT FOR COMMUNITY EVENTS
				SENIORS WEEK 2025 - CATERING FOR HAVE A GO DAY EVENT AT SENIOR CITIZENS HALL MORNING TEA X3 GRAZING BOXES PLUS CATERING FOR WEAVING ON A HEDDLE LOOM 1X GRAZING BOX	#94	\$60.00	SENIORS WEEK FUNCTION
EFT46266	20/11/2025	RK & LJ SMITH CORPORATION PTY LTD T/A CARNARVON AUTO ELECTRICS	\$265.00	1 X BATTERY FOR FORD RANGER	40004391	\$265.00	P369 - FORD RANGER UTE
EFT46267	20/11/2025	CARNARVON GROWERS ASSOCIATION INC	\$2,807.16	TELESCOPIC PVC SOCK/STOCK80MM	INV-439663	\$333.89	FESTIVAL GROUNDS/RETIC
				1 X SUPER CELL; 1 X PRESSURE GAUGE; 30 X REDUCING SOCKET	INV-439618	\$289.51	CBD PARKS MAINTENANCE & RETIC
				BALL VALVE 50MM AND BALL VALVE 32MM	INV-439614	\$1,129.02	FESTIVAL GROUNDS/RETIC
				1 X CISLIN 25LT, 1 X CISLIN 25 SLT, 1 X TOMCAT BLOX PAI RED 1.8KG, 1 X ENVIRODYE RED SLT	INV-439612	\$986.24	CBD PARKS MAINTENANCE & RETIC
				WASHER EPDM TEEJET FITS CONEJET CAP	INV-439571	\$32.00	P347 - ISUZU / ROSMECH STREET SWEEPER
				FUEL SYSTEM TREATMENT 200ML	INV-439323	\$11.62	P372 - ISUZU WATER TRUCK
				JACK WRAP 500X400X25UM	INV-439322	\$24.88	PSPARK - SUNDRY PARKS & GARDENS PLANT
EFT46268	20/11/2025	CARNARVON MEDICAL CENTRE	\$242.00	PRE-EMPLOYMENT AUDIO TESTING FOR GENERAL SERVICES OFFICER	251326KARLA	\$132.00	STAFF RECRUITMENT
				PRE-EMPLOYMENT MEDICAL ASSESSMENT FOR GENERAL SERVICES OFFICER	251313KARLA	\$110.00	WHS - OTHER EXPENDITURE
EFT46269	20/11/2025	A.C.P. INDUSTRIES PTY LTD T/AS CARNARVON FRESH IGA	\$111.09	CATERING FOR COMMUNITY EVENTS THROUGHOUT THE YEAR - SENIORS WEEK - NOVEMBER 2025	01/5222	\$12.46	COMMUNITY DEVELOPMENT PROGRAMS
				MORTEIN AERO FAST KNCKDN 300GM AND ENERGIZER BATTERIES LITHIUM 2032 3V2P FOR DEPOT	01/3903	\$70.65	BUILDING MAINTENANCE - SHIRE DEPOT
				MINOR CLEANING CONSUMABLES & TEA ROOM SUPPLY ITEMS			
				SPRING WATER FOR BLOWHOLES STAFF	01/2054	\$27.98	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
EFT46270	20/11/2025	THE TRUSTEE FOR CHAPMAN TRUST T/A CARNARVON MITRE 10	\$701.17	BLADE RECIP SPCE WOOD CUTTING SET	10971910	\$46.75	ANNUAL CYCLONE PREPARATION AND CLEANUP
				BLADE RECIP SPECIALTY 240X4-5T SUTTON X 2	10971765	\$77.69	BUILDING MAINT CONSUMABLES
				RAPID SET CONCRETE D/GREEN	10971744	\$29.70	ROAD SIGNS
				SUPPLY DOOR - BLOCKCORE; TIMBER STEP TREADS AND JARRAH DRY DSD	10970680	\$397.67	BUILDING MAINTENANCE - DON MCLEOD JUDO HALL
				100 X ROPE SUPERSILVER 12MMX100M	10970653	\$97.00	ANNUAL CYCLONE PREPARATION AND CLEANUP
				BRUSH 25MM GP UNI-PRO X 2; KILLRUST SPRAY GLOSS ENAMEL MATT BLACK 300G AND KILLRUST SPRAY GLOSS ENAMEL BLACK 300G	10970352	\$52.36	P349 - TOYOTA PRADO - CEO VEHICLE
EFT46271	20/11/2025	EMPLOYMENT TRAINING SOLUTIONS	\$2,750.00	1 X REGISTRATION FOR HR UNRESTRICTED TRUCK DRIVER TRAINING AND ASSESSMENT FOR GENERAL SERVICES OFFICER	INV-6663	\$2,750.00	STAFF TRAINING - DEPOT STAFF
EFT46272	20/11/2025	GOODFORM HOLDINGS PTY LTD T/A EVERYWHERE TRAVEL	\$3,782.00	AIRFLIGHTS FOR ENTERTAINERS - PARTIES KIDS REMEMBER TO ATTEND PLAYGROUP CHRISTMAS PARTY AND EVENT FOR 2 X ENTERTAINERS AT \$649 PER PERSON (INC GST), PERTH/CARNARVON THURSDAY 11 DECEMBER 2025 - CARNARVON/PERTH SUNDAY 14 DECEMBER 2025	0000054403	\$1,298.00	COMMUNITY DEVELOPMENT PROGRAMS
				FLIGHTS FOR RAZALIE MACINTOSH TO RUN AFTER SCHOOL BOYS GROUP WORKSHOP AND ATTEND BOYS CAMP WITH NGALA, PERTH CARNARVON 27 NOVEMBER 2025 - CARNARVON/PERTH 30 NOVEMBER 2025	0000054404	\$1,266.00	YOUTH PROGRAMS
				FLIGHTS FOR CARNARVON LITTER LEGENDS COMMUNITY LEADS ATTENDANCE AT TIDY TOWNS SUSTAINABLE COMMUNITIES AWARDS 2025 @ \$440 (+GST) PER PERSON FOR KENNETH AND JEANETTE TAYLOR	0000054296	\$968.00	CLEAN COMMUNITY COFFEE PROGRAM
				CHANGE OF NAME FEE FOR FACILITATOR OF DELIBERATION AND ENGAGEMENT FLIGHT DUE TO CANCELLATION OF TRIP	0000053482	\$250.00	MEDIA PROMOTION
EFT46273	20/11/2025	DEPARTMENT OF FIRE & EMERGENCY SERVICES	\$9,814.07	2025/26 ESL IN ACCORDANCE WITH THE FIRE & EMERGENCY SERVICES ACT 1998 PART 6A - EMERGENCY SERVICES LEVY - SECTION 36L & 36M - ESL INCOME LOCAL GOVERNMENT	160102	\$9,814.07	ESL CONTROL
EFT46274	20/11/2025	GAVIN GRIFFITHS INVESTMENTS PTY LTD	\$616.00	PRE-EMPLOYMENT MEDICAL FOR GENERAL SERVICES OFFICER	2881	\$308.00	STAFF RECRUITMENT
				PRE-EMPLOYMENT MEDICAL FOR RIJED STAFF	2879	\$308.00	RIJED ONBOARDING

EFT46275	20/11/2025	EARLY YEARS PROJECT OFFICER	\$69.50	GRANT FUNDED - ATTENDANCE TO THE NATIONAL PRINCIPLES FOR CHILD SAFE ORGANISATIONS HELD AT THE MT LAWLEY EDITH COWAN UNIVERSITY HOSTED BY DEPARTMENT OF COMMUNITIES ON FRIDAY 25/10/2025 - REMIMBURSEMENT - OUT OF POCKET EXPENSE (MEAL & TRANSPORT)	DREQ-2711	\$69.50	EARLY YEARS STRATEGY
EFT46276	20/11/2025	HYDESTARZ PTY LTD T/A GERALDTON MOWER AND REPAIR SPECIALISTS	\$362.60	FUEL TANK AND SPRINGS FOR PUMP INCLUDING FREIGHT TO GERALDTON	104001 #5	\$362.60	PSPARK - SUNDRY PARKS & GARDENS PLANT
EFT46277	20/11/2025	GOODWORK HOLDINGS PTY LTD	\$50,857.74	RESHAPE FORMATION OF DRAINAGE TO CONSISTANT TYPE 3 STANDARD AND RE-SHEET TO ACHIEVE 7M PAVEMENT, FOR WAHROONGA PIMBEE 2025/2026 WORKS DELIVERED - SLK TO BE CONFIRMED - (2/3 RRG, 1/3 OWN SOURCE) - CYCL 5 DATES: 31/10/2025 TO 02/11/2025	INV-102341	\$50,857.74	RRG086 - WAHROONGA PIMBEE ROAD
EFT46278	20/11/2025	THE TRUSTEE FOR ROADSTONE WEST UNIT TRUST T/A GREENFIELD TECHNICAL SERVICES	\$11,804.82	PROVISION OF SITE SUPERVISION SERVICES AS PER CONTRACT RFQ 08/2025 - RRG 2025/26 PROJECT 2 WAHROONGA PIMBEE RD (2/3 RRG, 1/3 OWN SOURCE) FOR THE PERIOD 20/10/2025 - 02/11/2025	INV-4859	\$11,804.82	RRG086 - WAHROONGA PIMBEE ROAD
EFT46279	20/11/2025	HIGHWAYONE INVESTMENTS PTY LTD	\$950.00	RENT PAYMENT 9 RICHARDS STREET, BROCKMAN 6701 - 24TH NOVEMBER 2025 TO 7TH DECEMBER 2025	DREQ-2721	\$950.00	SHIRE LEASED ACCOMMODATION
EFT46280	20/11/2025	INDEPENDENT FUEL SOLUTIONS PTY LTD	\$6,057.24	SUPPLY OF BULK FUEL AND FUEL STORAGE EQUIPMENT AS PER GOODS AND SERVICES CONTRACT - EXECUTED 19 SEPTEMBER 2023 FOR DIESEL FUEL - TANK P308T; COMPACTOR P396 AND GENERATOR PGEN4 INCLUDING DELIVERY FEE	INV-34209	\$2,929.70	P308T - BUNDED DIESEL FUEL TANK CUBE 2,000LITRE - ATTACHED TO P308
						\$503.55	P396 - CATERPILLAR 816 LANDFILL COMPACTOR
						\$183.11	PGEN4 - BLUE DIAMOND GENESYS 55 KVA GENERATOR WITH CUMMINS MOTOR - CIVIC CENTRE
						\$60.50	REFUSE SITE MAINTENANCE - BROWN'S RANGE
EFT46280	20/11/2025	INDEPENDENT FUEL SOLUTIONS PTY LTD	\$6,057.24	SUPPLY OF BULK FUEL AND FUEL STORAGE EQUIPMENT AS PER GOODS AND SERVICES CONTRACT - EXECUTED 19 SEPTEMBER 2023: 1300L BULK DIESEL FUEL FOR TANK #71 ON THE 3RD OF NOVEMBER 2025	INV-34208	\$2,380.38	STOCK CONTROL ACCOUNT
EFT46281	20/11/2025	EXECUTIVE ASSISTANT LIFESTYLE AND COMMUNITIES	\$76.50	REIMBURSEMENT FOR STAFF CHRISTMAS PARTY PURCHASES: PAPER PLATES; BOWLS; CUTLERY AND NAPKINS	DREQ-2719	\$76.50	STAFF ENTERTAINMENT
EFT46282	20/11/2025	GENERAL SERVICES OFFICE - WORKS	\$500.00	REIMBURSEMENT FOR MEALS FOR WORKS AT WARROORA STATION	DREQ-2714	\$76.00	CONTROL EXPENSES - OTHER
EFT46283	20/11/2025	JILLIAN K BILCICH	\$71.00	REIMBURSEMENT FOR MEALS FOR WORKS AT BLOWHOLES CAMPGROUND	DREQ-2713	\$424.00	CONTROL EXPENSES - OTHER
EFT46284	20/11/2025	OPERATIONS PLANNER	\$454.00	REFUND FOR CAT TRAP	T1485	\$71.00	SUNDY BONDS AND DEPOSITS REFUNDS
EFT46285	20/11/2025	TOURISM COORDINATOR	\$12.70	REIMBURSEMENT FOR MEALS FOR WORKS AT BLOWHOLES CAMPGROUND	DREQ-2709	\$454.00	CONTROL EXPENSES - OTHER
EFT46286	20/11/2025	JOLLY'S AUTO CENTRE (JOLLY'S TYRE SERVICE)	\$1,947.00	COURTHOUSE COLLECTION - BROOME SENT TWO PEARL BANGLES BACK FOR REPLACEMENT AS THEY WERE FAULTY	DREW-2707	\$12.70	MERCHANDISE PURCHASE
EFT46286	20/11/2025		\$1,947.00	SUPPLY AND FIT 1 X TYRE ON TOYOTA HILUX SUPPLY AND FIT 2 X TYRES ON HIACE BUS SUPPLY AND FIT 3 X TYRES ON JETWAVE HOT PRESSURE WASHER	168658	\$411.00	PUTE30 - TOYOTA HILUX DUEL CAB UTE
					168656	\$684.00	P340 - TOYOTA HIACE COMMUTER BUS
					168599	\$852.00	PTLS - JETWAVE HOT PRESSURE WASHER GRAFFITI TRAILER
EFT46287	20/11/2025	THE TRUSTEE FOR NIGHT OWL TRUST T/AS KESTREL CAFE	\$1,061.50	SENIORS WEEK 2025 - SENIORS IN THE SPOTLIGHT-SUNDOWNER - CATERING FOR 13 NOVEMBER 2025	INV-0062	\$1,061.50	SENIORS WEEK FUNCTION
EFT46288	20/11/2025	KICK SOLUTIONS	\$1,838.10	PURCHASE OF 3 X A-FRAMES FOR COMMUNITY MEETING YOUTH PRECINCT SIGNAGE - 1 X 3MM ALUMINIUM COMPOSITE SIGN, 2400MM X 1200MM, PRINT AND LAMINATE AND PACKAGING FEE	IN-41100	\$1,108.80	COMMUNITY DEVELOPMENT PROGRAMS
					IN-41055	\$729.30	COMMUNITY DEVELOPMENT PROGRAMS
EFT46289	20/11/2025	KLEENIT PTY LTD	\$1,056.00	PROVISION OF CLEANING SERVICES AS PER CONTRACT RFT 03/2022 V002 - YOUTH HUB (JIM RICHARD PAVILION) 2025/26 INCLUDING WEEKLY, MONTHLY AND QUARTERLY TASKS - \$13,024 INCL GST FOR THE PERIOD 01/10/2025 TO 31/10/2025	183061	\$1,056.00	BLDG. MCE - YOUTH SERVICES
EFT46290	20/11/2025	LG BEST PRACTICES PTY LTD	\$10,472.00	RATES SERVICES OCTOBER - DECEMBER 2025, GENERAL ENQUIRIES, PROCESSING SCHEDULES, INTRIM NOTICES (PER MONTH), END OF MONTH PROCESSING, DEBT COLLECTION PREPARATION AND FOLLOW-UP. ESTIMATED \$8960 EX GST PER MONTH. ACTUAL HOURS WILL BE CHARGED: 59.5 HRS FOR THE PERIOD 02/10/2025 TO 28/10/2025	23077	\$10,472.00	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46291	20/11/2025	K-M GANE FAMILY TRUST T/A MARIE GANE NUTRITIONIST	\$150.00	SENIORS WEEK 2025 - ENGAGEMENT OF MARIE GANE FOR SENIORS WEEK ACTIVITY MORNING TEA, WELLBEING TALK AND TOUR AT CULTURAL CENTRE	039	\$150.00	SENIORS WEEK FUNCTION
EFT46292	20/11/2025	THE TRUSTEE FOR KIMAL TRUST T/A MKB WASTE & RECYCLING (MKB SKIP BINS)	\$760.00	UP TO 26 WEEKLY COLLECTIONS (1ST JULY 25 TO 31ST DEC 25) OF 2 X 4.5M3 FRONT LIFT BINS AT BLOWHOLES CAMPING AREA @ \$760.00 PER WEEK (EXCL GST) COLLECTION ON 06/11/2025	00007674	\$760.00	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
EFT46293	20/11/2025	THE TRUSTEE FOR KIMAL TRUST T/A MKB WASTE & RECYCLING (MKB INDUSTRIES)	\$20.00	REFUND - OVERCHARGED ON DOCKET # NT50026 0431 ON THE 10TH OF OCTOBER AT 9AM. CHARGED \$355.92 BUT CORRECT AMOUNT AS PER THE INVOICE IS \$335.92.	DREQ-2718	\$20.00	BROWNS RANGE TIP FEES
EFT46294	20/11/2025	NEXT DAY SAFETY	\$187.00	10 X GRIT KEYED ALIKE PADLOCKS	00319530	\$187.00	BUILDING MAINTENANCE - ANIMAL POUND
EFT46295	20/11/2025	TURTLE TIME PTY LTD T/AS NINGALOO ROAST	\$100.00	LITTER LEGENDS GROUP VOLUNTEERS MORNING FRIDAY 07 NOVEMBER 2025	INV-1147	\$100.00	CLEAN COMMUNITY COFFEE PROGRAM
EFT46296	20/11/2025	OFFICEWORKS LTD	\$125.95	LAPTOP SLEEVES PLUS FREIGHT	625009847	\$100.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (YOUNG PEOPLES SERVICES MUN)
						\$25.95	MATERIALS, CONTRACTS & OPERATING EXPENSES (FREIGHT & POSTAGE MUN)
EFT46297	20/11/2025	PARKWOOD UPHOLSTERY	\$1,285.00	MANUFACTURE A SHADECLOTH TARP MANUFACTURE A SHADECLOTH AWNING	4028	\$495.00	P395 - FUSO CANTER CREWCAB TIP TRUCK
					4026	\$790.00	PTRU4 - MITSUBISHI FUSO CANTER TRUCK
EFT46298	20/11/2025	RK & LJ SMITH CORPORATION PTY LTD T/AS THE PRINTSMITH CO	\$880.00	SUPPLY SPEED SIGNS FOR DEPOT: 10 X 300X450 10KM SHARED ZONE AND 10 X 300X450MM 15KM SHARED ZONE	1353	\$880.00	ROAD SIGNS
EFT46299	20/11/2025	REPCO PTY LTD	\$1,827.47	RYCO SPIN ON FUEL FILTER; RYCO AIR FILTER HEAVY DUTY AND OEX FUEL FILTER V-BELT 11MM X 1055MM 1 X M18 5AH DUAL BATTERY PACK FOR WORKSHOP BAG OF RAGS - MECHANICS RAGS 10KG	4610636404	\$125.96	PGEN2 - PRAMAC GSL DIESEL GENERATOR
					4610636361	\$12.93	PGEN2 - PRAMAC GSL DIESEL GENERATOR
					4610636268	\$1,181.40	WORKSHOP SMALL PLANT AND EQUIPMENT
					4610636246	\$96.80	WORKSHOP CONSUMABLES

				GV-HYDRAULIC FLUID-ISO 46 20L	4610636243	\$99.00	WORKSHOP CONSUMABLES
				3922 STD RESISTOR SPARK PLUG	4610636134	\$6.41	PSPARK - SUNDRY PARKS & GARDENS PLANT
				FUEL FILTER CARTRIDGE AND FUEL FILTER	4610636053	\$62.69	P372 - ISUZU WATER TRUCK
				IGNITION SWITCH 4 POSITION	4610635999	\$58.30	PSPARK - SUNDRY PARKS & GARDENS PLANT
				EVERRIDE MOTORCYCLE BATT YTX14-BS	4610635933	\$130.90	PSPARK - SUNDRY PARKS & GARDENS PLANT
				M5 X 0.8 THREAD REPAIR KIT	4610635805	\$53.08	PSPARK - SUNDRY PARKS & GARDENS PLANT
EFT46300	20/11/2025	REPEAT PLASTICS WA T/A REPLAS WA	\$7,255.85	SUPPLY OF 55 BROLGA BOLLARDS 200MM X 100MM X 1500MM. PRICE INCLUDES FREIGHT FROM GNANGARA TO CARNARVON DEPOT	00012918	\$7,255.85	TOWN STREETS
EFT46301	20/11/2025	RICHER888 PTY LTD	\$865.00	CATERING FOR STAFF MEETING AT THE DEPOT - OCTOBER 2025	INV-0130260	\$865.00	COUNCIL CATERING
EFT46302	20/11/2025	LEAD OPERATOR - ROAD AND WORKS	\$454.00	REIMBURSEMENT FOR MEALS FOR WORKS AT BLOWHOLES CAMPGROUND	DREQ-2710	\$454.00	CONTROL EXPENSES - OTHER
EFT46303	20/11/2025	ROAD RUNNER MECHANICAL SERVICES	\$354.34	COOLANT OVERFLOW TANK AND LH DRIVERS SEAT COVER FOR ISUZU RUBBISH TRUCK. FREIGHT GERALDTON TO PERTH VIA R&L COURIER ON SHIRE ACCOUNT	39317	\$354.34	P376 - ISUZU FVD RUBBISH COMPACTOR
EFT46304	20/11/2025	SEA CONTRACTING PTY LTD	\$6,788.20	SUPPLY AND INSTALLATION OF HIKVISION CCTV SYSTEMS - 7 PARNAA VIEW, BROCKMAN WA 6701	IN6301	\$6,788.20	HOUSING DEVELOPMENT NORTHWATER
EFT46305	20/11/2025	SEEK LIMITED	\$1,342.00	ADVERTISING FOR EXECUTIVE SERVICE COORDINATOR	701543468	\$726.00	STAFF RECRUITMENT
				ADVERTISING FOR SENIOR EXECUTIVE ASSISTANT	701480728	\$616.00	STAFF RECRUITMENT
EFT46306	20/11/2025	SOUTHERN CROSS AUSTEROE PTY LTD	\$1,749.00	GRANT FUNDED BY ART ON THE MOVE - EXQUISITE BODIES WORKSHOP CAMPAIGN HIT & TRIPLE M REMOTE, INCLUDING PRODUCTION - INVOICE FOR PRODUCTION COST	803511000/44984	\$561.00	ART GALLERY PROGRAMS
				GRANT FUNDED BY ART ON THE MOVE - EXQUISITE BODIES WORKSHOP CAMPAIGN HIT & TRIPLE M REMOTE, INCLUDING PRODUCTION	803511000/44977	\$742.50	ART GALLERY PROGRAMS
				GRANT FUNDED BY CARNARVON GETS WASTESORTED - RADIO ADVERTISING FOR WASTESORTED PROGRAM ACTIVITIES INCLUDED IN CHILDREN'S WEEK	71862014	\$445.50	COMMUNITY DEVELOPMENT PROGRAMS
EFT46307	20/11/2025	ST JOHN AMBULANCE WESTERN AUSTRALIA LTD	\$720.00	ENROLMENT FOR FIRST AID TRAINING (HLTAID011- PROVIDE FIRST AID - 1 DAY) @ \$180 PER PERSON - 12TH NOVEMBER 2025 - GENERAL SERVICES OFFICER	FAINV01354003	\$180.00	STAFF TRAINING - DEPOT STAFF
				ENROLMENT FOR FIRST AID TRAINING (HLTAID011- PROVIDE FIRST AID - 1 DAY) @ \$180 PER PERSON - 12TH NOVEMBER 2025 - HORTICULTURALIST	FAINV01354002	\$180.00	STAFF TRAINING - DEPOT STAFF
				ENROLMENT FOR FIRST AID TRAINING (HLTAID011- PROVIDE FIRST AID - 1 DAY) @ \$180 PER PERSON - 12TH NOVEMBER 2025 - GENERAL SERVICES OFFICER	FAINV01354001	\$180.00	STAFF TRAINING - DEPOT STAFF
				ENROLMENT FOR FIRST AID TRAINING (HLTAID011- PROVIDE FIRST AID - 1 DAY) @ \$180 PER PERSON - 12TH NOVEMBER 2025 - GENERAL SERVICES OFFICER	FAINV01354000	\$180.00	STAFF TRAINING - DEPOT STAFF
EFT46308	20/11/2025	CLARKE FISH PTY LTD T/AS TEL-O-MAC TACKLE SHOP	\$520.00	15 x WILDTAK GAITER SET 2 WATERPROOF	0000000142	\$520.00	PROTECTIVE CLOTHING & EQUIP
EFT46309	20/11/2025	TANK STREAM DESIGN PTY LTD	\$320.00	RE-ORDER OF T-SHIRTS FOR RETAIL AT THE CARNARVON VISITOR CENTRE PLUS FREIGHT	160119057	\$248.50	MERCHANDISE PURCHASES
						\$71.50	MATERIALS, CONTRACTS & OPERATING EXPENSES (POSTAGE AND FREIGHT MUN)
EFT46310	20/11/2025	TENDERLINK (TRADING AS TENDERLINK.COM)	\$369.60	CARNAR-1145121 : REQUEST FOR TENDER FOR TRAMWAY WALK TRAIL SHELTERS CONSTRUCTION AND INSTALLATION - PUBLIC TENDER ADVERTISING	CARNAR-724066	\$184.80	CARNARVON ACTIVATION PLAN
				CARNAR-1145518 : REQUEST FOR TENDER FOR VAN DONGEN PARK STAGE ONE - LANDSCAPING AND CONSTRUCTION - PUBLIC TENDER ADVERTISING	CARNAR-724065	\$184.80	CARNARVON ACTIVATION PLAN
EFT46311	20/11/2025	TEAM GLOBAL EXPRESS PTY LTD	\$33.62	FREIGHT TO PATHWEST - SAMPLES	1362-1ZD790	\$33.62	FREIGHT - ENVIRONMENTAL HEALTH
EFT46312	20/11/2025	TOURISM COUNCIL WESTERN AUSTRALIA LTD	\$1,760.00	TOURISM COUNCIL WA ANNUAL MEMBERSHIP RENEWAL 2026	R-01226-249	\$1,760.00	SUBS./REGISTRATION FEES
EFT46313	20/11/2025	NEW IMAGE HOLDINGS PTY LTD T/A TRAC BUILDING SERVICES	\$25,872.00	REMOVE AND DISPOSE OF ASBESTOS ADJOINING BOUNDARY FENCE BETWEEN 9 BUTCHER & 17 MASLEN STREET. SUPPLY AND INSTALL 40.5M 1.8M HIGH COLORBOND POST AND RAIL CYCLONIC FENCE AND SUPPLY CERTIFICATE OF DESIGN COMPLIANCE. PAYMENT TERMS: 20% ON ACCEPTANCE OF WORKS. REMAINDER ON COMPLETION	4718	\$18,172.00	OPERATING AND MTNCE 9 BUTCHER STREET
				REMOVE AND DISPOSE OF APPROXIMATELY 100SQM OF CORRUGATED CURVED METAL ROOFING AND REPLACE WITH NEW. 488MT CORRUGATED COLOURBOND TO MATCH AT THE CARNARVON AIRPORT. INCLUDES AIRCELL INSULATION OVER ROOF - 1ST PROGRESS PAYMENT (20% DEPOSIT)	4717	\$7,700.00	BUILDING MAINTENANCE - AIRPORT BUILDINGS
EFT46314	20/11/2025	A & M H ZAKNICH TRUST T/AS CARNARVON TRADE CENTRE TROPICS HARDWARE	\$2,415.15	GATE HINGE RH; RIVET OPEN STEEL 3.2X3.2 100PACK; JIGSAW HSS T SHANK ALUMINIUM 100MM; JIGSAW HSS TSHANK MEDIUM STRAIGHT CUT; JIGSAW BIM TSHANK THIN STRAIGHT CUT 75MM AND SPADEBIT SET 3 PIECE	104032404	\$96.75	BUILDING MAINTENANCE - DON MCLEOD JUDO HALL
				2 X HAND TOWEL DISPENSER (FESTIVAL GROUNDS); 1 X S/F/S/BLUE CARAVELLE CAROMA (AIRPORT); 1 X FINE THREAD BOX 1000, FINE THREAD BOX 500, 1 X MULTITOOL PLUNGE BLADE (WORKSHOP) AND ULTRA PACE MED GREY 4L (SKATE PARK)	101000989	\$158.00	BUILDING MAINTENANCE - PREMIER OVAL PAVILLION (FESTIVAL GROUNDS)
						\$319.00	BUILDING MAINTENANCE - AIRPORT BUILDINGS
						\$225.90	BUILDING MAINT CONSUMABLES
						\$109.00	SKATE PARK
				62 DAYS HIRE OF 23 PCS OF TEMPORARY FENCING AT PAARNA VIEW @ \$23 PER DAY INCL GST AND PACKS OF CABLE TIES	101000984	\$1,506.50	HOUSING DEVELOPMENT NORTHWATER
EFT46315	20/11/2025	UNIFORMS AT WORK AUSTRALIA PTY LTD	\$1,044.04	UNIFORMS FOR COORDINATOR GOVERNANCE & INFORMATION	30000205-1	\$70.40	EMPLOYEE COSTS - ADMINISTRATION
				UNIFORMS FOR EXECUTIVE ASSISTANT COMMUNITY PLANNING & SUSTAINABILITY	30000204-1	\$141.20	EMPLOYEE COSTS - TOWN PLANNING & DEVELOPMENT
				UNIFORMS FOR EXECUTIVE ASSISTANT LIFESTYLE & COMMUNITY	30000203-1	\$136.50	EMPLOYEE COSTS - CARE OF FAMILIES & CHILDREN
				UNIFORMS FOR PEOPLE & PAYROLL OFFICER	30000198-1	\$84.20	EMPLOYEE COSTS - ADMINISTRATION
				UNIFORM FOR TOURISM & ECONOMIC DEVELOPMENT OFFICER	30000207	\$281.20	EMPLOYEE COSTS - TOURISM & AREA PROMOTION
				UNIFORMS FOR COMMUNITY PROJECT TRAINEE	30000206	\$194.04	EMPLOYEE COSTS - TOURISM & AREA PROMOTION
				UNIFORMS FOR COORDINATOR GOVERNANCE & INFORMATION	30000205	\$136.50	EMPLOYEE COSTS - ADMINISTRATION
EFT46316	20/11/2025	VALERIA LUCCHITTO	\$1,221.00	CATERING FOR 3 DAYS (2,3,4 DECEMBER) FOR STAFF TRAINING	1165	\$1,221.00	STAFF TRAINING

EFT46317	20/11/2025	GENERAL SERVICES OFFICER	\$454.00	MEAL REIMBURSEMENT FOR WORKS AT BLOWHOLES CAMPGROUND	DREQ-2708	\$454.00	CONTROL EXPENSES - OTHER
EFT46318	20/11/2025	WATER CORPORATION	\$237.81	WATER USE AND SERVICE CHARGE FOR 163 ROBINSON STREET CARNARVON LOT 1188 RES 33019 FOR THE PERIOD 12 SEPTEMBER 2025 TO 14 NOVEMBER 2025	0151/06112025	\$93.37	CBD PARKS MAINTENANCE & RETIC
				WATER USE AND SERVICE CHARGE FOR NORTH WEST COASTAL HIGHWAY CARNARVON LOT 338 RES 34315 - BUSH FIRE BRIGADE FOR PERIOD 04/09/2025 TO 05/11/2025	0136/06112025	\$21.08	FIRE PREVENTION (BFB EXPENDITURE)
				WATER USE AND SERVICE CHARGE FOR ROBINSON STREET CORAL BAY LOT 45 RES 37500 FOR PERIOD 01/11/2025 TO 31/12/2025	0104/04112025	\$123.36	PC CORAL BAY
EFT46319	20/11/2025	WENDY BINKS	\$1,239.00	RESTOCK OF ITEMS FOR THE VISITOR CENTRE PLUS FREIGHT	4714	\$1,189.50	MERCHANDISE PURCHASES
						\$49.50	MATERIALS, CONTRACTS & OPERATING EXPENSES (POSTAGE AND FREIGHT MUN)
EFT46320	20/11/2025	WILSONS SIGN SOLUTIONS	\$60.50	SUPPLY 2 X DESK NAME PLATES FOR: CR BEARD AND CR YOUNG	# 88864	\$60.50	PRINT/STATIONARY/COPYING
EFT46321	27/11/2025	H AND R FAMILY TRUST T/AS ABL CONTRACTING & MAINTENANCE	\$67,673.43	INSTALLATION OF STOCK GRID ON THE CARNARVON/MULLEWA ROAD AS PER THE SPECS SUPPLIED	INV-1535	\$67,673.43	M121 - QUOBBA-GNARALOO ROAD
EFT46322	27/11/2025	TOURISM OFFICER TRAINEE	\$637.44	REIMBURSEMENT FOR MEALS FOR ATTENDING PERTH 4WD AND ADVENTURING SHOW BETWEEN 6TH NOVEMBER TO 10TH NOVEMBER 2025	DREQ-2723	\$454.00	CONTROL EXPENSES - OTHER
				REIMBURSEMENT FOR TRANSPORT WHILE ATTENDING THE PERTH 4WD SHOW BETWEEN THE 6TH NOVEMBER TO 10TH NOVEMBER 2025	DREQ-2722	\$183.44	CONTROL EXPENSES - OTHER
EFT46323	27/11/2025	GOLD REGION TOURISM ORGANISATION T/AS AUSTRALIA'S GOLDEN OUTBACK	\$1,100.00	FULL PAGE AD 99MM (W) X 210MM (H) IN THE WA STATION STAYS BROCHURE FOR CARNARVON AND CORAL BAY	INV-004409	\$1,100.00	AREA PROMOTION
EFT46324	27/11/2025	BRIANA LEE HARDIE	\$340.00	UNIT 2/6 JAMES STREET LEASE WEEKLY RENT - WEEK ENDING 09/11/2025	002-19	\$340.00	SHIRE LEASED ACCOMMODATION
EFT46325	27/11/2025	CALL ASSOCIATES PTY LTD	\$237.75	CONNECT CALL CENTRE SERVICES - SHIRE OF CARNARVON (1 YEAR CONTRACT) 1 AUGUST 2025 - 31 JULY 2026 - CHARGES FOR OCTOBER 2025	00120624	\$237.75	CONTRACTORS/CONSULTANCY CONTINGENCY
EFT46326	27/11/2025	CIVIC LEGAL	\$47,574.12	CARNARVON REVITALISATION PROJECT - FUNDING ARRANGEMENT AGREEMENT - LANDGATE CERTIFICATE TITLE 4022/80, 85 OLIVIA TERRACE, ASIC COMPANY EXTRACT	515091	\$47,574.12	RPPP3 - THE PIER DEVELOPMENT
EFT46327	27/11/2025	COPY MAGIC	\$1,485.00	GRANT FUNDED REGIONAL ARTS TRIENNIEL - SOLID GROUND - PRINT AND POSTAGE OF 2026 CALENDAR OF ARTISTS (300 COPIES)	00031312	\$1,485.00	ART GALLERY PROGRAMS
EFT46328	27/11/2025	CUPPA & CRUMB CAFE	\$400.00	CATERING FOR WA TOURISM CONFERENCE WORKING GROUP MEETING - WEDNESDAY 19 NOV 2025 AT 5:30PM	#103	\$220.00	ECONOMIN DEVELOPMENT PLANNING
				SENIORS WEEK 2025 - CATERING FOR HAVE A GO DAY EVENT AT SENIOR CITIZENS HALL MORNING TEA X3 GRAZING BOXES PLUS CATERING FOR WEAVING ON A HEDDL LOOM 1X GRAZING BOX	#88	\$180.00	SENIORS WEEK FUNCTION
EFT46329	27/11/2025	CARNARVON MEDICAL CENTRE	\$362.00	AUDIOMETRIC SCREENING FOR RIJED ONBOARDING - GSO VERG CREW	251903KARLA	\$98.00	RIJED COSTS
				AUDIOMETRIC SCREENING FOR RIJED ONBOARDING - GSO VERG CREW	251870KARLA	\$132.00	RIJED COSTS
				AUDIOMETRIC SCREENING FOR RIJED ONBOARDING - GSO VERG CREW	251711MISCH	\$132.00	RIJED COSTS
EFT46330	27/11/2025	A.C.P. INDUSTRIES PTY LTD T/AS CARNARVON FRESH IGA	\$77.81	FOOD SUPPLIES FOR AFTER SCHOOL YOUTH PROGRAMS FOR 25/26 FINANCIAL YEAR	01/7922	\$46.58	YOUTH PROGRAMS
				CATERING FOR COMMUNITY EVENTS THROUGHOUT THE YEAR - GRANTS & SPONSORSHIP - IAN CRAWFORD	01/7921	\$31.23	COMMUNITY DEVELOPMENT PROGRAMS
EFT46331	27/11/2025	DAVID JOHN FAITHFULL	\$171.65	REFUND OF UNCERTIFIED BUILDING APPLICATION FEES FOR B25/081 WHICH WAS REFUSED	T1272	\$61.65	TRUST - BUILD IN TRAINING FUND
					DREQ-2724	\$110.00	BUILDING LIC. FEES
EFT46332	27/11/2025	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION	\$2,172.50	RENEWAL OF LICENCE FEE FOR THE CARNARVON WATER STORAGE PONDS - TREATED SEWAGE EFFLUENT	W-PAY-0004141-AF	\$2,172.50	WATERWATER POND & PUMP OP & MTCE
EFT46333	27/11/2025	EOGHAN MONAGHAN	\$600.00	TOURISM CONFERENCE CONNECT EVENT AT HERITAGE PRECINCT - LIVE MUSIC X 2 HOURS - 25 NOVEMBER 2025	#002	\$600.00	ECONOMIN DEVELOPMENT PLANNING
EFT46334	27/11/2025	GOODFORM HOLDINGS PTY LTD T/A EVERYWHERE TRAVEL	\$3,664.98	RETURN AIRFARES BROOME TO CARNARVON, FOR LEAD STRATEGIC PROJECTS MANAGER	I000054616	\$1,273.98	STAFF TRAINING
				AIRFARES, ACCOMMODATION AND VEHICLE HIRE FOR HEATHER MCGREGOR BAYNE (IPAA TRAINER) BETWEEN 05 NOVEMBER TO 07 NOVEMBER 2025	I000054320	\$1,682.00	CONTRACTORS/CONSULTANCY CONTINGENCY
				AIRFARE FOR CONTRACTOR RANGER ON 24 SEPTEMBER 2025 - CONTRACTOR RANGER DID NOT MAKE THE FLIGHT DUE TO HAVING A MEDICAL ISSUE. MEDICAL CERTIFICATE HAS BEEN SUBMITTED TO REX FOR THE CONSIDERATION OF A CREDIT	I000053225	\$709.00	EMPLOYEE COSTS - CARNARVON RANGERS
EFT46335	27/11/2025	GAVIN GRIFFITHS INVESTMENTS PTY LTD	\$616.00	PRE-EMPLOYMENT MEDICAL - YOUTH SUPPORT OFFICER	2884	\$308.00	STAFF RECRUITMENT
				PRE-EMPLOYMENT MEDICAL - RIJED STAFF	2882	\$308.00	RIJED ONBOARDING COSTS
EFT46336	27/11/2025	THE TRUSTEE FOR THE PLUMBING TRUST T/AS GASCOYNE PLUMBING SOLUTIONS	\$745.00	EMERGENCY INVESTIGATION AND REPAIR OF RAW SEWERAGE AT TOWN BEACH TOILETS	#5122	\$745.00	PC TOWN BEACH
EFT46337	27/11/2025	GASCOYNE OFFICE EQUIPMENT	\$3,107.84	RICOH SERVICE AGREEMENT FOR SEPTEMBER 2025	132380 / SOF5695-305	\$3,107.84	OFFICE EQUIPMENT MAINTENANCE
EFT46338	27/11/2025	GERALDTON AUTO SALES PTY LTD	\$257.77	1 X LAMP ASM RR COMB L FOR ISUZU D-MAX SINGLE CAB 4x4 - DEPOT SPARE VEHICLE	23022	\$257.77	P356 - ISUZU D-MAX SINGLE CAB 4x4 - DEPOT SPARE VEHICLE
EFT46339	27/11/2025	BURDETT & GOODISON STRUCTURAL ENGINEERS	\$3,080.00	ENGINEERING SPECS FOR CHRISTMAS DECORATIONS TO BE INSTALLED. ESTIMATED COSTING PER SPEC TO BE BETWEEN \$700 AND \$1200 + GST FOR REINDEER, CANDY CANE AND COCKATOO	INV-225161	\$3,080.00	COMMUNITY DEVELOPMENT PROGRAMS
EFT46340	27/11/2025	HORIZON POWER (BENTLEY OFFICE)	\$771.42	POWER SUPPLY FOR 33 BUTCHER STREET MORGANTOWN, WA FOR THE PERIOD 17/09/2025 TO 18/11/2025	21 025 63176	\$652.45	BUILDING MTCE - TENNIS CLUB
				POWER SUPPLY FOR 9 BUTCHER STREET BROCKMAN, WA FOR THE PERIOD 17/09/2025 TO 18/11/2025	21 025 62637	\$118.97	OPERATING AND MTNCE 9 BUTCHER STREET
EFT46341	27/11/2025	INTEGRATED ICT	\$4,207.50	DELL SERVER AND STORAGE WARRANTY EXTENSION, WARRANTY EXTENSION - ANNUAL UPFRONT BILLING - INTERACTIVE DELL PE R450 AND WARRANTY EXTENSION - ANNUAL UPFRONT BILLING - INTERACTIVE DELL PV ME5024	40282	\$4,207.50	ICT SOFTWARE AND LICENSING
EFT46342	27/11/2025	EXECUTIVE ASSISTANT LIFESTYLE AND COMMUNITIES	\$9.95	REIMBURSEMENT FOR 1 X CLEAR DISPLAY SIGN A5	DREQ-2725	\$9.95	ECONOMIN DEVELOPMENT PLANNING


EFT46343	27/11/2025	THE TRUSTEE FOR NIGHT OWL TRUST T/AS KESTREL CAFE	\$1,776.50	CATERING TOURISM CONNECT EVENT TUESDAY 25 NOVEMBER 2025 AT \$25 P/H X 50 PEOPLE AND STAFF FOR 6 HOURS AT \$40 P/H	INV-0064	\$1,529.00	ECONOMIN DEVELOPMENT PLANNING
				SPONSORSHIP AND GRANTS WITH IAN CRAWFORD THURSDAY 20TH NOVEMBER 2025 - LIGHT NIBBLES PROVIDED	INV-0063	\$247.50	CLUB DEVELOPMENT - (SOC) ACTIVITES
EFT46344	27/11/2025	THE TRUSTEE FOR KIMAL TRUST T/A MKB WASTE & RECYCLING (MKB SKIP BINS)	\$832.66	REFUND OF MULTIPLE OVERCHARGES AT THE TIP FOR THE FOLLOWING DOCKETS: 1. DOCKET: NT50026-0551 SHOULD BE \$102.17, CHARGED \$408.07 + \$305.53 REFUND; 2. DOCKET: NT50026-0553 SHOULD BE \$64.05 CHARGED \$256.20 + \$192.15 REFUND AND 3. DOCKET: NT50026-0558 SHOULD BE \$111.32, CHARGED \$445.30 + \$333.98 REFUND	DREQ-2726	\$832.66	BROWNS RANGE TIP FEES
EFT46345	27/11/2025	NATIONAL PEN LTD	\$224.39	50 X FULL COLOUR INKJET SOFT TOUCH PARAGON PEN, INCLUDING LOGO AND DELIVERY FEES	29020254	\$224.39	PUBLIC RELATIONS
EFT46346	27/11/2025	NORWEST REFRIGERATION SERVICES	\$4,564.98	INSPECT AND REPAIR 2 X FAULTY FAN MOTORS AT 51 YARDI QUAYS	00044474	\$1,707.73	51 YARDI QUAYS
				GENERAL SERVICE OF ALL SPLIT SYSTEM AIR CONDITIONING UNITS AT JUBILEE HALL	00044461	\$330.00	BUILDING MAINTENANCE - JUBILEE HALL
				INSPECT AND REPAIR 2 X AIR CONDITIONER UNITS AT 21 RICHARDS ST	00044457	\$712.25	21 RICHARDS STREET
				CARRY OUR GENERAL SERVICE OF 1 X DUCTED AIR CONDITIONING UNIT AT 51 YARDI QUAYS	00044456	\$82.50	51 YARDI QUAYS
				CARRY OUT GENERAL SERVICE OF ALL SPLIT SYSTEM AIR CONDITIONING UNITS AT 10 FOSS CRESCENT, 141 OLIVIA TERRACE, 21 RICHARDS STREET AND 4 YARDI QUAYS, 10 FOSS CRESCENT -	00044455	\$495.00	10 FOSS CRESCENT
				CARRY OUT GENERAL SERVICE OF ALL SPLIT SYSTEM AIR CONDITIONING UNITS		\$330.00	141 OLIVIA TERRACE
						\$495.00	21 RICHARDS STREET
						\$412.50	4 YARDI QUAYS
EFT46347	27/11/2025	OFFICEWORKS LTD	\$1,835.16	PK200 KLEENEX FACIAL TISSUES	624721966	\$93.44	PRINT/STATIONARY/COPYING
				ADMIN OFFICE STATIONARY SUPPLIES FOR OCTOBER 2025	624721049	\$864.77	PRINT/STATIONARY/COPYING
				3 X DONCASTER ERGO CHAIR BLACK AT \$269 EACH	624720647	\$876.95	PRINT/STATIONARY/COPYING
EFT46348	27/11/2025	RK & LJ SMITH CORPORATION PTY LTD T/AS THE PRINTSMITH CO	\$603.08	12 X 3D PRINT KEY TAGS INCLUDING RING AT APPROX \$16.50 PER TAG	51913	\$217.80	DEPOT GROUNDS MAINTENANCE
				DESIGN AND SUPPLY OF CAMPSITE NUMBERS FOR BLOWHOLES CAMPSITE	1361	\$385.28	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
EFT46349	27/11/2025	RICHER888 PTY LTD	\$610.00	CATERING AND DELIVERY FOR COUNCIL WORKSHOPS X2 IN COUNCIL CHAMBERS: 13 NOVEMBER - MORNING TEA FOR 15 PEOPLE AT 10.00AM 18 NOVEMBER - MORNING TEA AND LUNCH FOR 15 PEOPLE AT 10.00AM AND 12.00 NOON	INV-0130264	\$610.00	COUNCIL CATERING
EFT46350	27/11/2025	R & L COURIERS	\$2,550.63	FREIGHT FROM ATOM TO CARNARVON, 25% FUEL LEVY ON FREIGHT	INV-20120	\$144.38	WHS - OTHER EXPENDITURE
				TRANSPORT OF ITEMS FROM KICK SOLUTIONS TO CARNARVON, 25% FUEL LEVY ON FREIGHT		\$137.50	COMMUNITY DEVELOPMENT PROGRAMS
				LIBRARY FREIGHT 01/07/2025 TO 31/08/2025 BETWEEN CARNARVON LIBRARY AND GERALDTON LIBRARY, 25% FUEL LEVY ON FREIGHT		\$123.75	FREIGHT & POSTAGE
				WORKSHOP LOCAL FREIGHT (GERALDTON-CARNARVON), 25% FUEL LEVY, INFRASTRUCTURE LOCAL FREIGHT (GERALDTON-CARNARVON-CORAL BAY), LOCAL FREIGHT BLACKWOODS TO CARNARVON, LOCAL FREIGHT GERALDTON LOCK & KEY TO CARNARVON, LOCAL FREIGHT WESTRAC TO CARNARVON, LOCAL FREIGHT WESTRAC TO CARNARVON, LOCAL FREIGHT AGWEST TO CARNARVON, LOCAL FREIGHT GERALDTON AUTO TO CARNARVON, LOCAL FREIGHT GERALDTON MOWERS TO CARNARVON, LOCAL FREIGHT GERALDTON LOCK & KEY TO CARNARVON, LOCAL FREIGHT GERALDTON MOWERS TO CARNARVON, LOCAL FREIGHT ROAD RUNNER TO CARNARVON, LOCAL FREIGHT GERALDTON MOWERS TO CARNARVON		\$701.25	WORKSHOP CONSUMABLES
				FREIGHT FROM WARROORA TO CARNARVON, 25% FUEL LEVY ON FREIGHT	INV-19732	\$412.50	WARRORA - EAST ROAD
				FREIGHT FROM KICK SOLUTIONS TO CARNARVON FOR 5 X A1 COFLUTE SIGNS, 25% FUEL LEVY ON FREIGHT		\$110.00	MEDIA PROMOTION
				WORKSHOP LOCAL FREIGHT (GERALDTON-CARNARVON), INFRASTRUCTURE LOCAL FREIGHT (GERALDTON-CARNARVON-CORAL BAY), 25% FUEL LEVY ON FREIGHT		\$233.75	WORKSHOP CONSUMABLES
				LIBRARY FREIGHT 01/07/2025 TO 31/08/2025 BETWEEN CARNARVON LIBRARY AND GERALDTON LIBRARY, 25% FUEL LEVY		\$41.25	FREIGHT & POSTAGE
				LIBRARY FREIGHT 01/07/2025 TO 31/08/2025 BETWEEN CARNARVON LIBRARY AND GERALDTON LIBRARY AND 25% FUEL LEVY ON FREIGHT FOR CONNOTES 169960, 175160 & 177481	INV-19458	\$123.75	FREIGHT & POSTAGE
				TRANSPORT OF ITEMS AND 25% FUEL LEVY		\$41.25	COMMUNITY DEVELOPMENT PROGRAMS
				LOCAL FREIGHT FROM GERALDTON TO CARNARVON FOR CONNOTES: 163066; 164117; 164118; 163070; 171111; 172959 AND 163074		\$336.88	P367 - KUBOTA TRACTOR
				FREIGHT AND 25% FUEL LEVY ON CONNOTE 177157		\$61.87	POSTAGE AND FREIGHT
				FREIGHT AND 25% FUEL LEVY FOR CONNOTE 169791		\$41.25	BLOWHOLES OPERATIONAL EXPENDITURE AS PER BUSINESS MODEL
				FREIGHT FROM GERALDTON TO CARNARVON INCLUDING 25% FUEL LEVY ON FREIGHT FOR CONNOTE 158539		\$41.25	POSTAGE AND FREIGHT
EFT46351	27/11/2025	CLARKE FISH PTY LTD T/AS TEL-O-MAC TACKLE SHOP	\$80.00	1 X WILDTRAK GAITER SET 2 WATERPROOF	00000000149	\$40.00	PROTECTIVE CLOTHING & EQUIP
				1 X WILDTRAK GAITER SET 2 WATERPROOF	00000000148	\$40.00	PROTECTIVE CLOTHING & EQUIP
EFT46352	27/11/2025	TELSTRA LIMITED	\$3,556.11	TELEPHONE ACCOUNTS - LAPTOP COUNCILLOR	3108660691/12112025 -	\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - DEPOT EMERGENCY PHONE	FOR 3108660691 FOR	\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - WASTE FACILITY	THE PERIOD 12/11/2025	\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (BROWNS RD - TIP SITE MTCE. MUN)
				TELEPHONE ACCOUNTS - BROCKMAN PARK RETIC	TO 11/12/2025	\$29.06	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - MAIN STREET RETIC		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - DEPOT BROADBAND		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)

\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (AIRPORT BUILDINGS MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-14 MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (BLOWHOLES CAMP GROUNDS MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-46 MUN)
\$29.06	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.30	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.06	UTILITY CHARGE COSTINGS (TELEPHONE - SP-46 MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.06	MATERIALS, CONTRACTS & OPERATING EXPENSES (BROWNS RD - TIP SITE MTCE. MUN)
\$29.30	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-35 MUN)
\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-14 MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (AIRPORT BUILDINGS MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (SHARED CESM SVCE. MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (BLOWHOLES CAMP GROUNDS MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)


				TELEPHONE ACCOUNTS - ROAMING BROADBAND		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - LIVE STREAMING MOBILE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS -		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNTS - ASSET BM COORDINATOR		\$66.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - RANGER		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - RANGER COORDINATOR		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - RANGER'S AFTER HOURS PHONE		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - POOL INSPECTION IPAD		\$29.00	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
				TELEPHONE ACCOUNTS - RANGER IPAD - CORAL BAY		\$29.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - IPAD PARKS AND GARDENS		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - SENIOR RANGER		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - TOWN BEACH RETIC		\$29.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (DRAINAGE MTCE. TOWN MUN)
				TELEPHONE ACCOUNTS - YOUTH DEPARTMENT AFTER HOURS PHONE		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (YOUTH SVCE. BLDG - MTCE & LEASE MUN)
				TELEPHONE ACCOUNTS - LIBRARY LIFT		\$66.00	UTILITY CHARGE COSTINGS (INTERNET EXPENSES LIBRARY MUN)
				TELEPHONE ACCOUNTS - RANGERS AFTER HOURS PHONE		\$66.00	UTILITY CHARGE COSTINGS (PHONE/INTERNET (AC) MUN)
				TELEPHONE ACCOUNTS - STRATEGIC COMMUNICATIONS & ECONOMIC DEVELOPMENT OFFICER		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (COMMUNITY CONNECT - NIGHT PATROL MUN)
				TELEPHONE ACCOUNTS - PLACE & CULTURAL DEVELOPMENT COORDINATOR		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (COMMUNITY CONNECT - NIGHT PATROL MUN)
				TELEPHONE ACCOUNTS - MEDIA & ACTIVATION OFFICER		\$66.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (COMMUNITY CONNECT - NIGHT PATROL MUN)
				TELEPHONE ACCOUNTS - CR LAPTOP		\$49.62	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - DEPOT CNR OF BLOWHOLES & GNARLOO STATION (SIGN FOR QUOBBA & GNARLOO STATION)		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - CR LAPTOP		\$49.62	UTILITY CHARGE COSTINGS (TELEPHONE EXPENSES MUN)
				TELEPHONE ACCOUNTS - DIGITAL ROAD SIGN (BLOWHOLES)		\$29.00	UTILITY CHARGE COSTINGS (TELEPHONE - SP-52 MUN)
				TELEPHONE ACCOUNTS - EXECUTIVE MANAGER COMMUNITY PLANNING & SUSTAINABILITY		\$66.00	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
				ADAPTIVE MOBILE REPAYMENT, ROUNDING AND CREDITS		\$90.90	UTILITY CHARGE COSTINGS (PHONE COSTS MUN)
				TELEPHONE ACCOUNT - DEPOT SAT PHONES 10/11/2025 TO 09/12/2025	3108660774/10112025	\$30.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNT - DEPOT SAT PHONES 10/11/2025 TO 09/12/2025		\$70.00	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
				TELEPHONE ACCOUNT - DEPOT SAT PHONES 10/10/2025 TO 09/11/2025 BALANCE OWING		\$23.13	MATERIALS, CONTRACTS & OPERATING EXPENSES (TELEPHONE - SP-05 MUN)
EFT46353	27/11/2025	VEND LIMITED	-\$430.00	TRANSACTION FEE MONTHLY FOR LICENCE FEES & CHARGES FOR THE PERIOD 01/10/2025 TO 31/10/2025	#458141	\$215.00	SUBS. REGISTRATION FEES
				TRANSACTION FEE MONTHLY FOR LICENCE FEES & CHARGES FOR THE PERIOD 01/09/2025 TO 30/09/2025	#453623	\$215.00	SUBS. REGISTRATION FEES
EFT46354	27/11/2025	WATER CORPORATION	\$22,904.53	WATER USE AND SERVICE CHARGE FOR THE PERIOD 9 SEPTEMBER 2025 TO 12 NOVEMBER 2025	0212/14112025	\$3,654.90	BUILDING MAINTENANCE - AQUATIC CENTRE
					0186/19112025	\$317.72	10 FOSS CRESCENT
					0179/13112025	\$310.85	BUILDING MAINTENANCE - LIBRARY/ART GALLERY
					0175/13112025	\$8,989.72	BUILDING MAINTENANCE - CIVIC CENTRE
					0173/12112025	\$170.15	BUILDING MAINTENANCE - RECORDS ARCHIVES
					0170/12112025	\$168.54	BUILDING MAINTENANCE - COUNCIL CHAMBERS
						\$1,128.46	BUILDING MAINTENANCE - ADMIN OFFICE
						\$1,634.36	BUILDING MAINTENANCE - ADMIN OFFICE AND SHIRE ADMIN CENTRE GARDENS
					0169/12112025	\$27.96	BUILDING MAINTENANCE - AIRPORT BUILDINGS
					0164/13112025	\$847.31	UTILITIES - YOUTH SERVICES
					0150/11112025	\$1,913.82	PIONEER PARK MAINTENANCE AND
						\$212.65	FASCINE PARK MAINTENANCE
					0148/11112025	\$358.99	BAXTER PARK MAINTENANCE
					0147/13112025	\$579.26	MEDIAN STRIP & RETIC MAINTENANCE (NON CB)
					0141/14112025	\$584.16	21 RICHARDS STREET
					0140/14112025	\$19.12	MEDIAN STRIP & RETIC MAINTENANCE (NON CB)
					0140/13112025	\$363.59	4 YARDI QUAYS
					0139/13112025	\$111.44	MEDIAN STRIP & RETIC MAINTENANCE (NON CB)
					0135/11112025	\$36.14	PIONEER CEMETERY MAINTENANCE
					0099/13112025	\$371.65	PC TOWN BEACH

					0079/13112025	\$595.02	S1 YARD QUAYS
					0059/07112025	\$33.13	REFUSE SITE MAINTENANCE - CORAL BAY
					0035/13112025	\$57.23	HUTCHINSON PARK
					0023/19112025	\$6.16	7 PARNAA VIEW
					0023/19112025	\$278.73	11 PARNAA VIEW
					0021/13112025	\$133.47	LONG VEHICLE RV FACILITY CAMEL LANE
TOTAL MUNI EFT				-\$1,172,878.53			


Completed By:
Signature:
Position:
Date:

Sarah Beresford

Finance Officer
11/12/2025

Checked By:
Signature:
Position:
Date:

Marthie Jordaan

Finance Officer
11/12/2025

Checked By:
Signature:
Position:
Date:

Sarah Driscoll

Finance Manager/Executive Manager
11/12/2025

Schedule 3

VOUCHER NUMBER	DATE PAID	PAYEE	DIRECT DEBITS MUNI	DESCRIPTION
DD42105.1	03/11/2025	SG FLEET AUSTRALIA PTY LTD	-\$395.25	P339 LEASE PAYMENT FOR THE PERIOD NOVEMBER 2025
DD42105.2	03/11/2025	ANZ BANK LIMITED	-\$280.25	ANZ BANK MERCHANT FEES 2 FOR NOVEMBER 2025
DD42105.3	03/11/2025	WESTNET PTY LTD	-\$12.95	WESTNET - DEPOT DAIL UP SERVICE CHARGES FOR THE PERIOD NOVEMBER 2025
DD42107.1	06/11/2025	ANZ BANK LIMITED	-\$762.59	ANZ BANK BPAY TRANSACTION FEES FOR THE PERIOD NOVEMBER 2025
DD42107.2	06/11/2025	AUSTRALIAN TAXATION OFFICE (PAYG)	-\$93,244.00	PR338 - ATO TAXATION FOR THE PAY PERIOD 20/10/2025 - 02/11/2025
DD42107.3	06/11/2025	ATO - CHILD SUPPORT AGENCY	-\$1,662.83	PR338 - CHILD SUPPORT FOR THE PAY PERIOD 20/10/2025 - 02/11/2025
DD42107.4	06/11/2025	AUSTRALIAN SERVICES UNION	-\$26.50	PR338 - UNION FEES FOR THE PAY PERIOD 20/10/2025 - 02/11/2025
DD42107.5	06/11/2025	BEAM CLEARING HOUSE	-\$47,686.64	PR338 - EMPLOYEES SUPERANNUATION FOR THE PAY PERIOD 20/10/2025 - 02/11/2025
DD42107.6	06/11/2025	SHIRE OF CARNARVON MUNICIPAL FUND	-\$274,000.13	PR338 - EMPLOYEES SALARY FOR THE PAY PERIOD 20/10/2025 - 02/11/2025
DD42109.1	12/11/2025	IINET LIMITED	-\$35.00	IINET INTERNET CHARGES FOR IT CO ORDINATOR FOR THE PERIOD 19/11/2025 - 18/12/2025
DD42111.1	14/11/2025	ANZ BANK LIMITED	-\$67.50	ANZ BANK - ACCOUNT SERVICING FEES FOR THE PERIOD NOVEMBER 2025
DD42123.1	18/11/2025	IINET LIMITED	-\$35.00	IINET - INTERNET CHARGES FOR NIGHT PATROL PHONE FOR THE PERIOD 25/11/2025 - 24/12/2025
DD42125.1	19/11/2025	SURVEYMONKEY EUROPE UNLIMITED COMPANY	-\$2,700.00	YEARLY PLAN FOR TEAM PREMIER FOR COMMUNICATION OFFICER
DD42127.1	21/11/2025	3E Advantage Pty Limited	-\$410.30	3E ADVANTAGE - LEASE PAYMENT FOR ADMIN COPIER/PRINTER FOR THE PERIOD NOVEMBER 2025
DD42130.1	05/11/2025	ANZ BANK LIMITED	-\$9,804.98	ANZ CREDIT CARD STATEMENT FOR THE PERIOD 23/09/2025 - 22/10/2025
DD42130.2	05/11/2025	IINET LIMITED	-\$25.00	IINET INTERNET CHARGES FOR LIBRARY FOR THE PERIOD 12/11/2025 - 11/12/2025
DD42132.1	13/11/2025	AUSTRALIAN TAXATION OFFICE (PAYG)	-\$19,673.00	PR339 - PAYG TAX FOR THE PAY PERIOD 03/11/2025 - 07/11/2025
DD42132.2	13/11/2025	SHIRE OF CARNARVON MUNICIPAL FUND	-\$43,581.29	PR339 - TERMINATION PAYMENT FOR THE PAY PERIOD 03/11/2025 - 07/11/2025
DD42134.1	20/11/2025	BEAM CLEARING HOUSE	-\$4,899.05	PR339 - SUPERANNUATION FOR THE PAY PERIOD 03/11/2025 - 07/11/2025
DD42134.2	20/11/2025	AUSTRALIAN TAXATION OFFICE (PAYG)	-\$94,120.00	PR340 - ATO TAXATION FOR THE PAY PERIOD 03/11/2025 - 16/11/2025
DD42134.3	20/11/2025	ATO - CHILD SUPPORT AGENCY	-\$1,662.83	PR340 - CHILD SUPPORT FOR THE PAY PERIOD 03/11/2025 - 16/11/2025
DD42134.4	20/11/2025	AUSTRALIAN SERVICES UNION	-\$26.50	PR340 - UNION FEES FOR THE PAY PERIOD 03/11/2025 - 16/11/2025
DD42134.5	20/11/2025	SHIRE OF CARNARVON MUNICIPAL FUND	-\$269,036.59	PR340 - EMPLOYEES SALARY FOR THE PAY PERIOD 03/11/2025 - 16/11/2025
DD42136.1	24/11/2025	AUSTRALIAN TAXATION OFFICE (PAYG)	-\$110.00	PR342 - ATO TAXATION FOR THE TERMINATION PAY PERIOD 17/11/2025 - 21/11/2025
DD42136.2	24/11/2025	BEAM CLEARING HOUSE	-\$150.55	PR342 - SUPERANNUATION FOR THE TERMINATION PAY PERIOD 17/11/2025 - 21/11/2025
DD42136.3	24/11/2025	SHIRE OF CARNARVON MUNICIPAL FUND	-\$1,144.58	PR342 - EMPLOYEE SALARY FOR THE TERMINATION PAY PERIOD 17/11/2025 - 21/11/2025
DD42139.1	24/11/2025	W.A. TREASURY CORPORATION	-\$26,275.22	WATC LOAN 216 REPAYMENT FOR THE PER NOVEMEBR 2025

DD42143.1	28/11/2025	BEAM CLEARING HOUSE	~\$1,570.23	PR343 - SUPERANNAUTION FOR COUNCILLORS PAY PERIOD 01/11/2025 - 30/11/2025
DD42143.2	28/11/2025	SHIRE OF CARNARVON MUNICIPAL FUND	~\$19,041.98	PR343 - COUNCILLORS PAYMENT FOR THE PAY PERIOD 01/11/2025 - 30/11/2025
DD42145.1	15/11/2025	SG FLEET AUSTRALIA PTY LTD	~\$10,282.38	MONTHLY SG FLEET LEASE PAYMENT FOR THE PERIOD NOVEMBER 2025
DD42145.2	17/11/2025	IINET LIMITED	~\$25.00	IINET INTERNET CHARGES FOR VISITOR CENTRE PHONE FOR THE PERIOD 24/11/2025 - 23/12/2025

-\$922,748.12

Completed By:	Sarah Beresford
Signature:	
Position:	Finance Officer
Date:	11/12/2025

Checked By:	Marthie Jordaan
Signature:	
Position	Finance Officer
Date:	11/12/2025

Checked By:	Sarah Driscoll
Signature:	
Position	Finance Manager
Date:	11/12/2025



Shire of Carnarvon
Local Planning Scheme No. 13

Amendment No. 10

Summary of Amendment Details

1. Rezone the western portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone;
2. Introduction of a Special Control Area (SCA) into Schedule 7 to provide additional provisions for the proposed 'General Industry' zone;
3. Introduction of Additional Use Area under Schedule 1 to enable additional land uses to be considered in the existing 'Environmental Conservation' reserve;
4. Introduction of Additional Use Area under Schedule 2 to enable additional land uses to be considered in the proposed 'General Industry' zone;
5. Update the Scheme Map accordingly.

Planning and Development Act 2005

RESOLUTION TO PREPARE AMENDMENT TO LOCAL PLANNING SCHEME

Shire of Carnarvon Amendment Number 10

Resolved that the Local Government pursuant to section 75 of the *Planning and Development Act 2005*, amend the above Local Planning Scheme by:

1. Rezoning the western portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone;
2. Introducing of Special Control Area 12 (SCA 12) into Schedule 7 to provide additional provisions for the proposed 'General Industry' zone. In Schedule 7 add the following to the list;

12. Special Control Area 12: Miaboolya Beach Light Industrial Area

Purpose	Objectives	Additional Provisions
Designate land surrounding the Miaboolya Beach Light Industrial Area for the ongoing protection of environmental, heritage and amenity values.	<p>1. To facilitate the development of a broad scale renewable energy project of strategic economic value to the State of Western Australia and the Gascoyne Region.</p> <p>2. Provide for the protection of environmental, heritage and amenity values of the area.</p> <p>3. Provide appropriate environmental and planning controls pertaining to the development of the light industrial area to</p>	<p>1. SCA12 applies to all land within the Miaboolya Beach light industrial area as marked on the Scheme Map. Where there is any conflict with other provisions of the scheme, the SCA12 provisions will prevail.</p> <p>2. A Local Structure Plan is to be prepared for SCA12 in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015. The Local Structure Plan is to address (but is not limited to) the following matters:</p> <ol style="list-style-type: none"> a. Infrastructure corridors; b. Road infrastructure; c. Cumulative impacts arising from future land use and development, including positive or negative, direct or indirect, long-term and short-term impacts; d. Environmental, social, visual amenity and cultural heritage matters;

	support a broad scale renewable energy project.	<p>e. Relevant State Planning Policies, in particular SPP 2.6 State Coastal Policy and SPP 3.7 Planning in Bushfire Prone Areas.</p> <p>3. All subdivision and development shall be in accordance with the endorsed Local Structure Plan.</p> <p>4. All use and development shall be in accordance with either:</p> <ul style="list-style-type: none"> • A future Ministerial Statement issued under Part IV of the EP Act (note, not specific to the proposal) or • an EPA determination that a proposal does not require assessment under Part IV, or • correspondence from the EPA Chair, or delegate, that a proposal is not considered significant, and does not require referral for environmental impact assessment under Part IV of the EP Act.
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3. Introduction of Additional Use Area 5 under Schedule 1 to enable additional land uses to be considered in the existing 'Environmental Conservation' reserve. In schedule 1 add the following to the list:

No.	Description of Land	Additional Use	Conditions
5	Portion Lot 350 on Plan 46687, Lot 3000 on Plan 50853, Lot 3002 on Plan 50853, Portion Lot 755 on Plan 420666 and Lot 732 on Plan 418999 reserved for Environmental Conservation	Renewable Energy Facilities Workforce Accommodation	<p>1. All development relating to the additional use shall be at the local government's discretion.</p> <p>2. Development for Renewable Energy Facilities shall provide details on the layout, staging, management, transport, access, landscaping, heritage, bushfire, noise, vibration, aviation, shadow flicker and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p> <p>3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the</p>

			development and the use of the land, as deemed appropriate by the local government.
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4. Introduction of Additional Use Area 8 under Schedule 2 to enable additional land uses to be considered in the proposed 'General Industry' zone. In schedule 2 add the following to the list;

No.	Description of Land	Additional Use	Conditions
8	Portion of Lot 350 on Plan 46687 zoned 'General Industry'	Workforce Accommodation	<p>1. All development relating to the additional use shall be at the local government's discretion.</p> <p>2. The use and development shall be consistent with the endorsed Structure Plan prepared in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015.</p> <p>3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p>

5. Updating the Scheme Map accordingly

The amendment is complex under the provisions of the *Planning and Development (Local Planning Schemes) Regulations 2015* for the following reason(s):

- (i) The amendment relates to development that is of a scale that is significant relative to development in the locality.

Dated this 27th day of August 2024

(Chief Executive Officer)

1.0 INTRODUCTION

On 3 November 2020 the Shire of Carnarvon Local Planning Scheme No. 13 (LPS 13) was published in the Government Gazette and came into operation. LPS 13 incorporates the Scheme text and Scheme maps. It controls and guides development and growth within the Shire of Carnarvon.

On behalf of Province Resources Ltd (referred to as 'Province Resources'), Element Advisory are submitting a request to the Shire of Carnarvon for the initiation of an amendment to Local Planning Scheme No. 13 (LPS 13). This amendment aims to facilitate the implementation of the HyEnergy Renewable Green Hydrogen Project, known as the 'HyEnergy Project.'

In detail, the proposed changes to LPS 13 include:

- Rezoning the western section of Lot 350 in the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone.
- Introducing a Special Control Area (SCA) in Schedule 7 to incorporate additional provisions for the proposed 'General Industry' zone.
- Adding Additional Use Areas under Schedule 1 to allow for extra land uses within the existing 'Environmental Conservation' reserve.
- Including Additional Use Areas under Schedule 2 to permit additional land uses within the planned 'General Industry' zone.
- Updating the scheme maps to reflect the changes in rezoning, SCA, and additional use areas.

This proposed amendment aligns with the principles of orderly and proper planning, remaining consistent with the objectives outlined in the Town's Local Planning Strategy, LPS 13, and the State Planning Framework. Crucially, the amendment is indispensable for advancing the HyEnergy Project, recognized by both the Shire and the State Government as a significant planned initiative contributing to population growth, employment opportunities, and economic revitalization in the Gascoyne Region of Western Australia.

2.0 BACKGROUND

The Gascoyne Region, renowned for its exceptional wind and solar resources and strategic infrastructure connections, has been recognized as a prime location for significant renewable energy endeavours. In leveraging the abundant natural resources of the Gascoyne Region, Province Resources aims to initiate a large-scale green hydrogen project, known as the HyEnergy Project.

This project encompasses two key components:

1. Downstream Component: This involves the establishment of a processing plant, export facilities (including a seawater desalination plant, hydrogen electrolysis plant, ammonia synthesis plant), storage and pipelines, port facilities, and related infrastructure.
2. Upstream Component: Encompassing renewable energy facilities, including wind turbines and solar farms, as well as associated infrastructure such as transmission lines.

Additionally, the proposed HyEnergy Project is expected to lay the groundwork for a light industrial area adjoining the downstream component, potentially influencing the relocation of the Carnarvon Airport.

Upon reaching full production capacity, the HyEnergy Project anticipates yielding up to 3.5 million tonnes of green hydrogen/ammonia annually for both international and domestic markets. While the ultimate goal is to fully develop the project, an initial phase may involve a smaller-scale implementation.

3.0 LOCAL PLANNING CONTEXT

3.1 Planning and Development Act 2005 and Planning and Development (Local Planning Schemes) Regulations 2015

The Planning and Development Act 2005 ('P&D Act'), and the Regulations set the procedure to amend a local planning scheme.

3.2 Shire of Carnarvon – On our Horizons

Province Resource's HyEnergy project is identified in the Shire's *On Our Horizons* – a profile that identifies nine major projects planned in the Shire of Carnarvon over the next ten years to understand their enduring impact on Carnarvon's social services including housing, education, childcare, health, justice, and air services. Specifically, the document states:

'Province resources has plans to develop the HyEnergy green hydrogen project adjacent to the north side of the town of Carnarvon. The \$1.5 billion⁴ project has been recognised by the Western Australian Government as a significant project which is in the State's interest. It will be developed in phases totalling up to eight gigawatts in installed renewable energy capacity generated from solar and wind farms.

The project is proposed to generate 550,000 tonnes of renewables-based hydrogen per annum from an onshore hydrogen gas production facility for sale to the domestic market via the Dampier to Bunbury Natural Gas Pipeline, and to the export market via an offshore ship loading buoy.⁵ The project which is currently in feasibility stage could commence construction in 2025 and take place over an approximate seven year period with the peak construction period extending for around three years when 4,000 workers per annum are required. As many as 300 of these workers could relocate to Carnarvon. Production is expected to commence in around 2032 and will require a workforce of around 1,500 workers per annum once fully operational. Around 113 of these workers are expected to move to Carnarvon.'

3.3 Shire of Carnarvon Local Planning Scheme No. 13 (LPS13)

The affected sites are currently reserved under the Scheme as 'Environmental Conservation' which prohibit most development on the site. It is acknowledged that the proposed development does not directly align with the overarching objectives of the 'Environmental Conservation' reserve. However, it is important to note that the 'Environmental Conservation' reserve was applied broadly along the coastline as a key planning action of the Strategy. The intent of this action was to provide increased control over the protection and management of the coast to ensure future development does not compromise the

amenity of the natural environment. This action was implemented when the Shire prepared LPS 13 in 2020, with all land along the coast (regardless of tenure) reclassified to 'Environmental Conservation'.

4.0 PROPOSAL

4.1 Rezoning of the Western Portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' for the port facilities and 'General Industry' zone for the light industrial area.

The suggested 'Strategic Infrastructure' reserve is intended to support the ongoing planning of the port facility, with expectations that it will be overseen by the Mid-West Port Authority upon completion. Meanwhile, the proposed 'General Industry' zone aims to foster the establishment of a light industrial area designed to house the downstream processing facilities linked to Stage 1 of the HyEnergy® Project. To enhance this, the 'General Industry' zone will be supplemented by the introduction of a Special Control Area (SCA), offering a comprehensive planning framework for evaluating future developments.

4.2 Introduction of Special Control Area (SCA) 12 under Schedule 7

The creation of the Special Control Area (SCA) will follow the guidelines laid out in the Planning and Development (Local Planning Scheme) Regulations 2015. This introduction will be made under Schedule 7 of LPS 13, as detailed in the below table. The main objective of establishing the SCA is to assure the Shire and the Western Australian Planning Commission (WAPC) that specific issues can be addressed in subsequent planning stages during the preparation of the Local Structure Plan (LSP). Due to the project's extensive scale, some investigations and assessments cannot be finalized until the feasibility of the HyEnergy Project is confirmed, subsequent to the approval of this scheme amendment.

It is proposed SCA 12 under Schedule 7 of the Scheme will read:

12. Special Control Area 12: Miaboolya Beach Light Industrial Area

Purpose	Objectives	Additional Provisions
Designate land surrounding the Miaboolya Beach Light Industrial Area for the ongoing protection of environmental, heritage and amenity values.	<p>1. To facilitate the development of a broad scale renewable energy project of strategic economic value to the State of Western Australia and the Gascoyne Region.</p> <p>2. Provide for the protection of environmental, heritage and amenity values of the area.</p>	<p>1. SCA12 applies to all land within the Miaboolya Beach light industrial area as marked on the Scheme Map. Where there is any conflict with other provisions of the scheme, the SCA12 provisions will prevail.</p> <p>2. A Local Structure Plan is to be prepared for SCA12 in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015. The Local Structure Plan is to address (but is not limited to) the following matters:</p> <ul style="list-style-type: none"> a. Infrastructure corridors; b. Road infrastructure; c. Cumulative impacts arising from future land use and development, including

	<p>3. Provide appropriate environmental and planning controls pertaining to the development of the light industrial area to support a broad scale renewable energy project.</p>	<p>positive or negative, direct or indirect, long-term and short-term impacts;</p> <p>d. Environmental, social, visual amenity and cultural heritage matters;</p> <p>e. Relevant State Planning Policies, in particular SPP 2.6 State Coastal Policy and SPP 3.7 Planning in Bushfire Prone Areas.</p> <p>3. All subdivision and development shall be in accordance with the endorsed Local Structure Plan.</p> <p>4. All use and development shall be in accordance with either:</p> <ul style="list-style-type: none"> • A future Ministerial Statement issued under Part IV of the EP Act (note, not specific to the proposal) or • an EPA determination that a proposal does not require assessment under Part IV, or • correspondence from the EPA Chair, or delegate, that a proposal is not considered significant, and does not require referral for environmental impact assessment under Part IV of the EP Act.
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4.2 Introduction of an Additional Use under Schedule 1

Schedule 1 of LPS 13 specifies land uses in local reserves that are in addition to the classes of use determined in accordance with the objectives of the reserve. The additional land uses and provisions outlined in the table below are proposed to be added to Schedule 1 of LPS 13.

It is proposed additional use (being additional use no.5) under Schedule 1 of the Scheme will read:

No.	Description of Land	Additional Use	Conditions
5	Portion Lot 350 on Plan 46687, Lot 3000 on Plan 50853, Lot 3002 on Plan 50853, Portion Lot 755 on Plan 420666 and Lot 732 on Plan 418999 reserved for Environmental Conservation	Renewable Energy Facilities Workforce Accommodation	<p>1. All development relating to the additional use shall be at the local government's discretion.</p> <p>2. Development for Renewable Energy Facilities shall provide details on the layout, staging, management, transport, access, landscaping, heritage, bushfire, noise, vibration, aviation, shadow flicker and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p>

			3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.
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4.3 Introduction of an Additional Use under Schedule 2

Schedule 2 of LPS 13 specifies land uses for zoned land that are in addition to the classes of use determined in accordance with the objectives of the zone and land use permissibly under the zoning table. The additional land uses and provisions outlined in the table below are proposed to be added to Schedule 2 of LPS 13.

It is proposed additional use (being additional use no.8) under Schedule 2 of the Scheme will read:

No.	Description of Land	Additional Use	Conditions
8	Portion of Lot 350 on Plan 46687 zoned 'General Industry'	Workforce Accommodation	<p>1. All development relating to the additional use shall be at the local government's discretion.</p> <p>2. The use and development shall be consistent with the endorsed Structure Plan prepared in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015.</p> <p>3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government</p>

5.0 Planning Justification

The sheer size of the undertaking and the initial design of buildings and infrastructure make it impractical to conduct thorough investigations typically needed for complex alterations at this point. Engaging in detailed on-site examinations would directly affect the project's feasibility in terms of timing and resources. Consequently, the suggested modification is based on broad assessments of environmental impact, visual considerations, and servicing requirements to establish the project's viability.

Nevertheless, more comprehensive investigations are essential for informing subsequent planning phases, such as the local structure plan and development applications. This necessity is acknowledged in the proposed adjustments to LPS 13, where specific provisions and conditions stipulate the submission of additional information in later planning stages, post the endorsement of the scheme amendment.

SCAs are a statutory instrument that behaves effectively as a buffer area. They are created or adopted in Local Planning Schemes to control and guide the process of development approval within a specific area. The purpose of the SCA is broadly to ensure compatible development occurs within the SCA and to ensure that impacts on the amenity of sensitive land uses, such as residential dwellings is not adversely affected. SCAs are generally represented in Local Planning Schemes as a textual schedule setting out the purpose and objectives of the SCA, any specific development requirements, the process for referring applications to relevant agencies and matters to be taken into account in determining development proposals within the SCA. SCAs are also depicted on the scheme map, extending over, and applying in addition to, any applicable land use zone and local or regional reserve. SCAs are created either during the preparation of a Local Planning Scheme or via a Local Planning Scheme amendment process.

The suggested 'General Industry' zone aims to support the growth of the light industrial sector, working in tandem with the planned port facility. It is expected that temporary accommodation for incidental workforce needs will be necessary during the construction phase of the project, but the specific location for this has not been decided yet. An additional use area is proposed to be included under Schedule 2 of LPS 13 to enable the 'Workforce Accommodation' land use to be considered in the 'General Industry' zone in addition to land uses that can already be considered in the 'General Industry' zone under Table 3 – Zoning Table of LPS 13.

6.0 CONCLUSION

Element, acting on behalf of Province Resources Limited, has submitted the request for amending the Shire of Carnarvon's LPS 13. The aim is to establish a framework conducive to Stage 1 of the HyEnergy Project, a substantial green hydrogen initiative situated north of the Carnarvon townsite.

The proposed amendments align with principles of proper and orderly planning, following the strategic direction set by the Federal and State Government, as articulated in various strategy and policy documents related to renewable energy and climate change. This scheme amendment lays the groundwork for a planning framework that supports the development of a project recognized as significant at the State level.

Planning and Development Act 2005

RESOLUTION TO AMEND LOCAL PLANNING SCHEME

Shire of Carnarvon Local Planning Scheme No. 13 Amendment number 10

Resolved that the Local Government pursuant to section 75 of the *Planning and Development Act 2005*, amend the above Local Planning Scheme by:

1. Rezoning the western portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone;
2. Introducing of Special Control Area 12 (SCA 12) into Schedule 7 to provide additional provisions for the proposed 'General Industry' zone. In Schedule 7 add the following to the list;

12. Special Control Area 12: Miaboolya Beach Light Industrial Area

Purpose	Objectives	Additional Provisions
Designate land surrounding the Miaboolya Beach Light Industrial Area for the ongoing protection of environmental, heritage and amenity values.	<p>1. To facilitate the development of a broad scale renewable energy project of strategic economic value to the State of Western Australia and the Gascoyne Region.</p> <p>2. Provide for the protection of environmental, heritage and amenity values of the area.</p> <p>3. Provide appropriate environmental and planning controls pertaining to the development of the light industrial area to support a broad scale renewable energy project.</p>	<p>1. SCA12 applies to all land within the Miaboolya Beach light industrial area as marked on the Scheme Map. Where there is any conflict with other provisions of the scheme, the SCA12 provisions will prevail.</p> <p>2. A Local Structure Plan is to be prepared for SCA12 in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015. The Local Structure Plan is to address (but is not limited to) the following matters:</p> <ol style="list-style-type: none"> a. Infrastructure corridors; b. Road infrastructure; c. Cumulative impacts arising from future land use and development, including positive or negative, direct or indirect, long-term and short-term impacts; d. Environmental, social, visual amenity and cultural heritage matters; e. Relevant State Planning Policies, in particular SPP 2.6 State Coastal Policy and SPP 3.7 Planning in Bushfire Prone Areas.

		<p>3. All subdivision and development shall be in accordance with the endorsed Local Structure Plan.</p> <p>4. All use and development shall be in accordance with either:</p> <ul style="list-style-type: none"> • A future Ministerial Statement issued under Part IV of the EP Act (note, not specific to the proposal) or • an EPA determination that a proposal does not require assessment under Part IV, or • correspondence from the EPA Chair, or delegate, that a proposal is not considered significant, and does not require referral for environmental impact assessment under Part IV of the EP Act.
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3. Introduction of Additional Use Area 5 under Schedule 1 to enable additional land uses to be considered in the existing 'Environmental Conservation' reserve. In schedule 1 add the following to the list:

No.	Description of Land	Additional Use	Conditions
5	Portion Lot 350 on Plan 46687, Lot 3000 on Plan 50853, Lot 3002 on Plan 50853, Portion Lot 755 on Plan 420666 and Lot 732 on Plan 418999 reserved for Environmental Conservation	Renewable Energy Facilities Workforce Accommodation	<p>1. All development relating to the additional use shall be at the local government's discretion.</p> <p>2. Development for Renewable Energy Facilities shall provide details on the layout, staging, management, transport, access, landscaping, heritage, bushfire, noise, vibration, aviation, shadow flicker and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p> <p>3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p>

4. Introduction of Additional Use Area 8 under Schedule 2 to enable additional land uses to be considered in the proposed 'General Industry' zone. In schedule 2 add the following to the list;

No.	Description of Land	Additional Use	Conditions
8	Portion of Lot 350 on Plan 46687 zoned 'General Industry'	Workforce Accommodation	<p>1. All development relating to the additional use shall be at the local government's discretion.</p> <p>2. The use and development shall be consistent with the endorsed Structure Plan prepared in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015.</p> <p>3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p>

5. Updating the Scheme Map accordingly

Scheme amendment plan



COUNCIL ADOPTION

This Standard Amendment was adopted by resolution of the Council of the Shire of Carnarvon at the Ordinary Meeting of the Council held on the 27th day of August 2024

.....
MAYOR/SHIRE PRESIDENT

.....
CHIEF EXECUTIVE OFFICER

COUNCIL RESOLUTION TO ADVERTISE

by resolution of the Council of the Shire of Carnarvon at the Ordinary Meeting of the Council held on the 27th day of August 2024, proceed to advertise this Amendment.

.....
MAYOR/SHIRE PRESIDENT

.....
CHIEF EXECUTIVE OFFICER

COUNCIL RECOMMENDATION

This Amendment is recommended for support by resolution of the Shire of Carnarvon at the Ordinary Meeting of the Council held on the 16th day of December, 2025 and the Common Seal of the Shire of Carnarvon was hereunto affixed by the authority of a resolution of the Council in the presence of:

.....
MAYOR/SHIRE PRESIDENT

.....
CHIEF EXECUTIVE OFFICER

WAPC ENDORSEMENT (r.63)

.....
**DELEGATED UNDER S.16 OF
THE P&D ACT 2005**

DATE.....

APPROVAL GRANTED

.....
MINISTER FOR PLANNING

DATE.....

Schedule of additional modifications

Proposed modification to Special Control Area 12: Miaboolya Beach Light Industrial Area

Subject	Advertised provision	Proposed modified provision	Comments
Designate land surrounding the Miaboolya Beach Light Industrial Area for the ongoing protection of environmental, heritage and amenity values.	<p><u>Column 3 - Additional provision:</u></p> <p>1. SCA12 applies to all land within the Miaboolya Beach light industrial area as marked on the Scheme Map. Where there is any conflict with other provisions of the scheme, the SCA12 provisions will prevail.</p> <p>2. A Local Structure Plan is to be prepared for SCA12 in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015. The Local Structure Plan is to address (but is not limited to) the following matters:</p> <p>a. Infrastructure corridors;</p> <p>b. Road infrastructure;</p> <p>c. Cumulative impacts arising from future land use and development, including positive or negative, direct or indirect, long-term and short-term impacts;</p> <p>d. Environmental, social, visual amenity and cultural heritage matters;</p>	<p><u>Modify additional provisions in column 3 of proposed SCA12 by adding condition 5.</u></p> <p>1. SCA12 applies to all land within the Miaboolya Beach light industrial area as marked on the Scheme Map. Where there is any conflict with other provisions of the scheme, the SCA12 provisions will prevail.</p> <p>2. A Local Structure Plan is to be prepared for SCA12 in accordance with Schedule 2, Part 4 of the Planning and Development (Local Planning Schemes) Regulations 2015. The Local Structure Plan is to address (but is not limited to) the following matters:</p> <p>a. Infrastructure corridors;</p> <p>b. Road infrastructure;</p> <p>c. Cumulative impacts arising from future land use and development, including positive or negative, direct or indirect, long-term and short-term impacts;</p>	Proposed additional provision 5 has been added as it was a request from the Department of Biodiversity, Conservation and Attractions and it will prompt decision makers to ask for required information and to minimise possible oversight.

	<p>e. Relevant State Planning Policies, in particular SPP 2.6 State Coastal Policy and SPP 3.7 Planning in Bushfire Prone Areas.</p> <p>3. All subdivision and development shall be in accordance with the endorsed Local Structure Plan.</p> <p>4. All use and development shall be in accordance with either:</p> <ul style="list-style-type: none"> • A future Ministerial Statement issued under Part IV of the EP Act (note, not specific to the proposal) or • an EPA determination that a proposal does not require assessment under Part IV, or • correspondence from the EPA Chair, or delegate, that a proposal is not considered significant, and does not require referral for environmental impact assessment under Part IV of the EP Act. 	<p>d. Environmental, social, visual amenity and cultural heritage matters;</p> <p>e. Relevant State Planning Policies, in particular SPP 2.6 State Coastal Policy and SPP 3.7 Planning in Bushfire Prone Areas.</p> <p>3. All subdivision and development shall be in accordance with the endorsed Local Structure Plan.</p> <p>4. All use and development shall be in accordance with either:</p> <ul style="list-style-type: none"> • A future Ministerial Statement issued under Part IV of the EP Act (note, not specific to the proposal) or • an EPA determination that a proposal does not require assessment under Part IV, or • correspondence from the EPA Chair, or delegate, that a proposal is not considered significant, and does not require referral for environmental impact assessment under Part IV of the EP Act. <p>5. Where the EPA considers that a proposal is not considered significant, adequate biological surveys</p>	
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		are undertaken to identify any threatened species and threatened ecological communities listed under the <i>Biodiversity Conservation Act 2016</i> , and priority flora, fauna and ecological communities and migratory species that may be impacted by a proposal.	
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Proposed modifications to Additional Uses number 5 under Schedule 1:

No.	Subject	Advertised provision	Proposed modified provision	Comments
5	Portion Lot 350 on Plan 46687, Lot 3000 on Plan 50853, Lot 3002 on Plan 50853, Portion Lot 755 on Plan 420666 and Lot 732 on Plan 418999 reserved for Environmental Conservation	<u>Column 3 - Conditions</u> 1. All development relating to the additional use shall be at the local government's discretion. 2. Development for Renewable Energy Facilities shall provide details on the layout, staging, management, transport, access, landscaping, heritage, bushfire, noise, vibration, aviation, shadow flicker and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government. 3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management,	<u>Modify conditions in column 3 of proposed Additional Use No. 5 under Schedule 1 by adding condition 4.</u> 1. All development relating to the additional use shall be at the local government's discretion. 2. Development for Renewable Energy Facilities shall provide details on the layout, staging, management, transport, access, landscaping, heritage, bushfire, noise, vibration, aviation, shadow flicker and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.	Proposed additional provision 5 has been added as it was a request from the Department of Biodiversity, Conservation and Attractions and it will prompt decision makers to ask for required information and to minimise possible oversight.

		<p>operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p>	<p>3. Development for Workforce Accommodation shall be temporary in nature and provide details on the layout, staging, management, operational period of the use, transport, access, servicing, landscaping, heritage, bushfire, noise, and environmental issues associated with the development and the use of the land, as deemed appropriate by the local government.</p> <p>4. Where the EPA considers that a proposal is not considered significant, adequate biological surveys are undertaken to identify any threatened species and threatened ecological communities listed under the <i>Biodiversity Conservation Act 2016</i>, and priority flora, fauna and ecological communities and migratory species that may be impacted by a proposal.</p>	
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Department of Biodiversity,
Conservation and Attractions



Your ref: Local Planning Scheme 13 Amendment No. 10
Our ref: PRS 54173
Enquiries: Beth Chapple
Phone: 9964 0901

Stefan Louw
Executive Manager Community Planning & Sustainability
Shire of Carnarvon
3 Francis Street
CARNARVON WA 6071

Email: Louw.C@carnarvon.wa.gov.au

Dear Mr Louw

LOCAL PLANNING SCHEME 13 AMENDMENT No. 10 - AVAILABLE FOR INSPECTION

Thank you for providing the Department of Biodiversity Conservation and Attractions (DBCA) with the opportunity to comment on the proposal to the Shire of Carnarvon to amend the Local Planning Scheme No.13.

DBCA notes that the proposal relates specifically to facilitating the HyEnergy Renewable Green Hydrogen Project by Province Resources Limited and includes the following amendments:

- Rezoning the western portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone.
- Introduction of a Special Control Area (SCA) into Schedule 7 to provide additional provisions for the proposed 'General Industry' zone.
- Introduction of Additional Use Areas under Schedule 1 to enable additional land uses to be considered in the existing 'Environmental Conservation' reserve.
- Introduction of Additional Use Areas under Schedule 2 to enable additional land uses to be considered in the proposed 'General Industry' zone; and
- Update scheme maps to reflect the rezoning, SCA and additional uses areas.

DBCA notes that the Environmental Protection Authority (EPA) determined not to assess the Amendment on the basis that the specific scheme text specifies that, "*development in the area must be in accordance with either:*

- *a future Ministerial Statement issued under Part IV of the EP Act, or*
- *an EPA determination that a proposal does not require assessment under Part IV, or*
- *correspondence from the EPA Chair, or delegate, that a proposal is not considered significant, and does not require referral for environmental impact assessment under Part IV of the EP Act".*

Midwest Region: 1st Floor, The Foreshore Centre, 201 Foreshore Drive, Geraldton

Phone: (08) 9964 0901 Fax: (08) 9964 0977

Postal Address: PO Box 72, Geraldton, Western Australia 6531

www.dbca.wa.gov.au

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It is noted that the HyEnergy project, to be facilitated by the scheme amendment, is a large-scale project with a total development envelope of up to 595,848 ha and proposed vegetation clearing up to 14,500ha.

DBCA anticipates further consultation on the HyEnergy Project, and any future developments through the planning and Part IV assessment processes.

Should the scheme amendment be approved and, future developments proposed, DBCA will have a regulatory role in assessing potential impacts to threatened species and threatened ecological communities listed under the *Biodiversity Conservation Act 2016*. Based on the available information, it is evident that significant further survey effort will be required to identify conservation significant biodiversity values within the scheme amendment area.

If the scheme amendment is adopted, DBCA recommends an additional provision is applied to ensure the Scheme meets its Objective of, "*Provide for the protection of environmental, heritage and amenity values of the area*" as stated under Special Control Area 12: Miaboolya Beach Light Industrial Area and, Area 5 under Schedule 1.

Recommended provision:

Where the EPA considers that a proposal is not considered significant, adequate biological surveys are undertaken to identify any threatened species and threatened ecological communities listed under the *Biodiversity Conservation Act 2016*, and priority flora, fauna and ecological communities and migratory species that may be impacted by a proposal.

Thank you for the opportunity to comment on the proposed scheme amendment. If you have any queries regarding this matter, please contact Beth Chapple on 9964 0901.

Yours sincerely



Allison Donovan
REGIONAL MANAGER
Midwest Region

3 September 2025

Tracy Sharpe

From: Wind Farm Enquiries <windfarmenquiries@bom.gov.au>
Sent: Wednesday, 20 August 2025 8:47 AM
To: Building Applications; Pierre Kemmers
Subject: RE: Follow up: Shire of Carnarvon - Local Planning Scheme 13 Amendment No. 10 - Request for Bureau of Meteorology Comment

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Hello,

Apologies for the delay in responding.

The Energy and Resources team within the Bureau of Meteorology does not have concerns regarding the proposed land rezoning. Our interest is limited to when specific proposals for wind turbines and the layout of a wind farm are brought forward.

We will assess any such proposals for potential impacts on our radiocommunication assets, including weather radars at the time.

Kind regards,

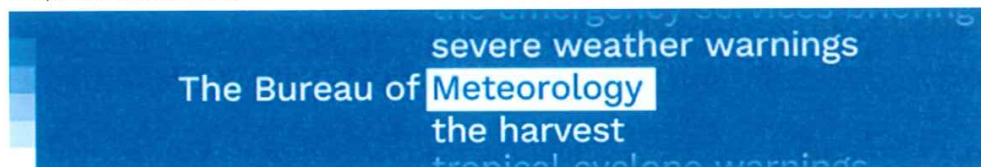
Stephanie Osborne (she/her)
Customer Specialist
Energy and Resources program | Business Solutions Group
Level 15, 32 Turbot St, Brisbane QLD 4000
energy@bom.gov.au | www.bom.gov.au
Working days: Tue, Wed, Thu, Fri (half-day)

To support flexibility, I am sending this email at a time that is convenient for me. Please respond in your standard business hours.



The Bureau of Meteorology acknowledges the Traditional Custodians of Australia and their continuing connection to land, sea and community. **My main workplace is on Quandamooka Country**

Important: This message may contain confidential or legally privileged information. If you think it was sent to you by mistake, please delete all copies and advise the sender.



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From: Building Applications <building@carnarvon.wa.gov.au>
Sent: Tuesday, 19 August 2025 2:27 PM
To: Wind Farm Enquiries <windfarmenquiries@bom.gov.au>; Pierre Kemmers <pierre.kemmers@bom.gov.au>
Subject: RE: Follow up: Shire of Carnarvon - Local Planning Scheme 13 Amendment No. 10 -Request for Bureau of Meteorology Comment

Good afternoon,

I have not received any response to the below request for comment.
Can you please confirm no comment to be considered.

Kind Regards

Building Applications

<https://carnarvon.wa.gov.au/>

P: (08) 9941 0000



The Shire of Carnarvon acknowledges and respects the Yinggarda (Carnarvon) and Baiyungu (Coral Bay) as the traditional custodians of the lands where we live and work. We pay our respects to Elders, past, present and emerging. The Shire of Carnarvon is committed to honouring the traditional custodians' unique cultural and spiritual relationships to the land, waters and seas and their rich contribution to society.

"Disclaimer by the Shire of Carnarvon":

This email is private and confidential. If you are not the intended recipient, please advise us by return email immediately, and delete the email and any attachments without using or disclosing the contents in any way. The views expressed in this email are those of the author, and do not represent those of the Shire of Carnarvon unless this is clearly indicated. You should scan this email and any attachments for viruses. The Shire of Carnarvon accepts no liability for any direct or indirect damage or loss resulting from the use of any attachments to this email.

From: Building Applications <building@carnarvon.wa.gov.au>
Sent: Tuesday, 12 August 2025 8:33 AM
To: windfarmenquiries@bom.gov.au
Subject: Follow up: Shire of Carnarvon - Local Planning Scheme 13 Amendment No. 10 -Request for Bureau of Meteorology Comment

Good morning,

Can you please advise if you have any comments for this amendment?
If you could please provide comment by COB 13/08/2025.

Kind Regards

From: Building Applications <building@carnarvon.wa.gov.au>
Sent: Friday, 25 July 2025 11:21 AM
To: windfarmenquiries@bom.gov.au
Subject: Shire of Carnarvon - Local Planning Scheme 13 Amendment No. 10 -Request for Bureau of Meteorology Comment

Good morning,



Enquiries : Mark Willson on (08) 9956 1234

Our Ref: 002-515

Your Ref:

25 July 2025

Att: Stefan Louw

Shire of Carnarvon

3 Francis Street

Carnarvon WA 6701

By email: louw.c@carnarvon.wa.gov.au, sharpe.t@carnarvon.wa.gov.au

Dear Sir/Madam

Shire of Carnarvon

Proposed Scheme Amendment 10, Local Planning Scheme 13

Rezoning Lots in the HyEnergy Renewable Green Hydrogen Project including:

- *Rezone the western portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone.*
- *Introduction of a Special Control Area (SCA) into Schedule 7 to provide additional provisions for the proposed 'General Industry' zone.*
- *Introduction of Additional Use Area under Schedule 1 to enable additional land uses to be considered in the existing 'Environmental Conservation' reserve.*
- *Introduction of Additional Use Area under Schedule 2 to enable additional land uses to be considered in the proposed 'General Industry' zone.*
- *Update the Scheme Map accordingly.*

Thank you for your correspondence received 4 June 2025. Main Roads supports the scheme amendment for the proposed development at the location illustrated in Attachment A, subject to:

- Any further rezoning, structure planning, subdivision, or development of land, which may access or have an impact on a primary distributor road should be referred to Main Roads and include a Traffic Statement or Assessment, as appropriate, in accordance with the WAPC's *Transport Assessment Guidelines* and Main Roads Driveway Policy. Early engagement with Main Roads WA and submission of Transport Assessments for all impacts will assist/support upgrades to existing roads in a coordinated and timely manner.
- Access to the State Road network and upgrades to existing intersections on the State Road network shall require the proponent to follow Main Roads Design and Application to Work Within the Road Reserve process to Main Roads satisfaction prior to obtaining access approval.
- In order to gain access to a primary distributor road, Operation and Maintenance Agreements to Access the State Road network shall be entered into between the proponent and Main Roads.

Main Roads Western Australia

Mid-West Gascoyne

Geraldton Office, Eastward Road, PO Box 165, Geraldton WA 6531

Carnarvon Office, 470 Robinson Street, PO Box 480, Carnarvon WA 6701

mainroads.wa.gov.au

enquiries@mainroads.wa.gov.au

138 138



mainroads
WESTERN AUSTRALIA

- Route Assessments for the transport of; dangerous goods on road network; Restricted Access Vehicles, and high wide loads shall be submitted for approval to the satisfaction of Heavy Vehicle Services, Main Roads Western Australia. (e.g. Transport of large wind turbine blades and towers)

Main Roads encourage applicants to meet with Main Roads to discuss access arrangements to the state primary road network prior to lodgement of planning proposals, and Local Government, in liaising with applicants, to promote and capitalise on our pre-lodgement consultation service prior to lodgement of planning proposals, especially where development plans involve land adjacent to or have the potential to impact on the State Road network.

Main Roads look forward to being a part of any planning for the area that may consider further proposed developments

If you have any queries please do not hesitate to contact Mark Willson on 08 9956 1234
mwgplanning@mainroads.wa.gov.au

Yours sincerely

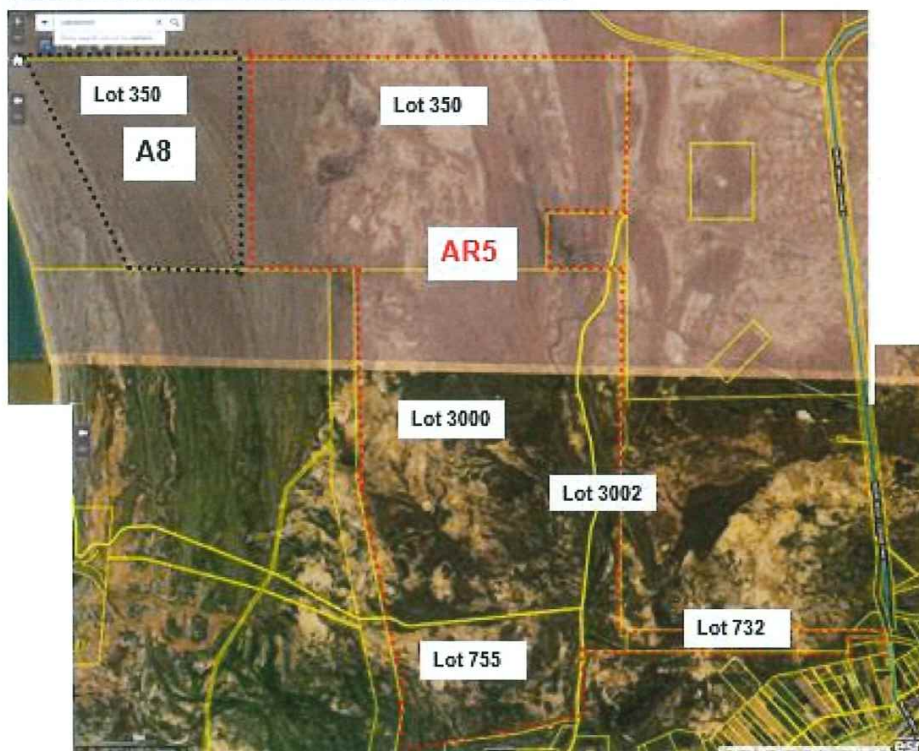
Louise Adamson
NETWORK MANAGER
MID WEST-GASCOYNE REGION

Attachment A – Location arial view summary



Attachment A – Location arial view summary

HyEnergy | Zero Carbon Hydrogen | Province Resources Limited



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Department of
**Primary Industries and
Regional Development**

Your reference:
Our reference: LUP 2183
Enquiries: Greg Doncon

Tracy Sharpe
Building Services Assistant
Shire of Carnarvon
3 Francis Street
Carnarvon WA 6701

Email: sharpe.t@carnarvon.wa.gov.au.

Date: 16 July 2025

Dear Tracy

Local Planning Scheme 13 Amendment No. 10

Thank you for inviting the Department of Primary Industries and Regional Development (DPIRD) to comment on the amendments proposed to the Shire of Carnarvon's Local Planning Scheme.

DPIRD does not object to the proposal and offers the following comments:

It is important to manage the biosecurity risks associated with the construction and ongoing operations of a renewable energy facility and the development of workforce accommodation. DPIRD suggests a 'Development Application' should include a biosecurity management plan to ensure all excavation equipment/drilling rigs and the likes are thoroughly cleaned and free from any soil/plant material before arriving or leaving the area.

A renewable energy facility is currently expected to have an operational life of approximately 20 to 30 years. At the end of this period, DPIRD expects the facilities would either be upgraded to extend the operational lifespan of the renewable energy facility or be decommissioned. DPIRD suggests a 'Development Application' should include a decommissioning plan, as deemed appropriate by the Shire of Carnarvon.

444 Albany Highway Albany WA 6330
Telephone 08 9892 8444 landuse.planning@dpird.wa.gov.au
dpird.wa.gov.au
ABN: 18 951 343 745

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For more information, please contact Greg Doncon on (08) 9081 3117 or
Greg.Doncon@dpird.wa.gov.au

Yours sincerely

A handwritten signature in black ink, reading "Timothy Overheu". The signature is written in a cursive style with a large, stylized 'T' and 'O'.

Mr Timothy Overheu
**Acting Director Agriculture Resource Management Assessment
Fisheries and Sustainability**

From: Valerie Shrubbs <Valerie.Shrubb@dwer.wa.gov.au>
Sent: Wednesday, 9 July 2025 10:56 AM
To: Tracy Sharpe
Cc: Stefan Louw; Karen McKeough
Subject: RE: LOCAL PLANNING SCHEME 13 AMENDMENT No. 10 - AVAILABLE FOR INSPECTION

Some people who received this message don't often get email from valerie.shrubbs@dwer.wa.gov.au. [Learn why this is important](#)

OFFICIAL

Dear Tracy,

SHIRE OF CARNARVON LOCAL PLANNING SCHEME 13 AMENDMENT No. 10

Thank you for providing the advice request for the Department of Water and Environmental Regulation (DWER) to consider.

DWER has identified that the proposed activity has the potential for impact on environment and water resource values. Key issues and recommendations are provided below, and these matters should be addressed:

Environmental Protection

DWER notes the changed land use from Environmental Conservation to Strategic Infrastructure, General Industry and additional use area amendments in the proposal for allowing Infrastructure corridors, road infrastructure and workforce accommodation. This additional use is inconsistent with the objectives of the existing Environmental Conservation purpose. Any new land uses will require comprehensive environmental investigations and management plans to minimise and mitigate the impact of any future developments.

Surface Water

The area identified for additional use area 5 is constrained by being located in the Gascoyne River floodplain and contains areas of land that are identified as being subject to inundation. DWER recommends prior to any development taking place in the area, that proponents undertake investigations to protect future infrastructure from flooding and protect the surface water ecosystems of the area.

Groundwater Licensing

The land area subject to this amendment is located within the proclaimed Gascoyne Groundwater area and subject to licensing requirements under the *Rights in Water and Irrigation (RIWI) Act 1914*.

As such, any abstraction of groundwater will require a licence to construct and/or alter a well and to abstract water.

It is recommended that the proponent contact the Mid-West Gascoyne Water Licensing team on 9965 7400 or midwestgascoyne@dwer.wa.gov.au regarding any groundwater licensing requirements.

DWER should be notified of any modifications to the advice request that may have implications on aspects of environment and/or water management, to enable the implications to be assessed.

Please contact me if you require any further information on these comments.

Yours sincerely,
Valerie

Valerie Shrubbs
District Manager
Mid West Gascoyne Region
Approvals – Statewide Delivery

Department of Water and Environmental Regulation
211 Robinson Street Carnarvon WA 6701
PO Box 81, Carnarvon WA 6701
Ph: 08 9941 6101 | E: valerie.shrubbs@dwer.wa.gov.au
www.dwer.wa.gov.au

From: Tracy Sharpe <sharpe.t@carnarvon.wa.gov.au>
Sent: Wednesday, 4 June 2025 3:14 PM
Subject: LOCAL PLANNING SCHEME 13 AMENDMENT No. 10 - AVAILABLE FOR INSPECTION

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Good Afternoon,

The Shire of Carnarvon has received a proposal to amend the Local Planning Scheme No.13 in the following manner:

1. Rezone the western portion of Lot 350 within the Town Common area from 'Environmental Conservation' reserve to 'Strategic Infrastructure' reserve and 'General Industry' zone.
2. Introduction of a Special Control Area (SCA) into Schedule 7 to provide additional provisions for the proposed 'General Industry' zone.
3. Introduction of Additional Use Area under Schedule 1 to enable additional land uses to be considered in the existing 'Environmental Conservation' reserve.
4. Introduction of Additional Use Area under Schedule 2 to enable additional land uses to be considered in the proposed 'General Industry' zone.
5. Update the Scheme Map accordingly.

Before the Council decides whether or not to support the above amendment, you are invited to provide comment on the amendment. Any submission to the amendment should be made in writing and reach the Shire Office on or before 16th July 2025.

Amendment No. 10 documentation is available for inspection at the Shire's office located at 3 Francis Street, Carnarvon and on the Shire's website at:
<https://www.carnarvon.wa.gov.au/services/planning/planning-scheme.aspx>

From: DFES Land Use Planning <advice@dfes.wa.gov.au>
Sent: Friday, 4 July 2025 8:48 AM
To: Stefan Louw
Cc: Tracy Sharpe
Subject: RE: LOCAL PLANNING SCHEME 13 AMENDMENT No. 10 - AVAILABLE FOR INSPECTION

DFES Ref: D39500

Dear Mr Louw,

I refer to your email dated 5 June 2025 in relation to the referral Planning Scheme 13 - Amendment No 10.

It is unclear from the documentation provided if the Shire of Carnarvon has applied *State Planning Policy 3.7 – Bushfire* (SPP 3.7) to this proposal.

Given the scheme amendment seeks to rezone the area for broader future development (including a seawater desalination plant, hydrogen electrolysis plant, port facilities etc, as well as the renewable energy facilities), the amendment provides an opportune mechanism for the coordination of bushfire risk to ensure that it does not result in the introduction or intensification of development or land use in an area that has or will, on completion, have an extreme BHL and/or BAL-40 or BAL-FZ.

SPP 3.7 seeks to reduce vulnerability to bushfire through the identification and consideration of bushfire risks in decision-making at all stages of the planning and development process.

A Bushfire Management Plan (BMP) is required to accompany strategic planning proposals designated on the Map of Bushfire Prone Areas as Area 2 that has or will have a bushfire hazard level above low (refer to policy measure 7.1 of SPP 3.7). A BMP should include an assessment of the broader landscape, identification of any environmental, biodiversity or conservation values on the subject site, identification of the bushfire hazard issues arising from the relevant assessment and a clear demonstration that compliance with the bushfire protection criteria contained within the Guidelines, is or can be achieved.

The BMP should be prepared as early as possible in the planning process and progressively refined or reviewed as the level of detail increases. The level of detail provided within a BMP should be commensurate with the applicable planning stage and scale of the proposal or application.

Should you apply SPP 3.7 then, we request the relevant information pursuant to this policy be forwarded to DFES to allow us to review and provide comment prior to the (City/Shire) endorsement of the scheme amendment.

Land Use Planning staff are available to discuss planning proposals and provide general bushfire advice at any stage of the planning process. Please do not hesitate to contact me on the number below, should you require clarification of any of the matters raised.

Kind regards

Michael Ball
Senior Land Use Planning Officer

20 Stockton Bend, Cockburn Central, Perth WA 6164
T: 08 9395 9819 | E: advice@dfes.wa.gov.au | W: dfes.wa.gov.au



FOR A SAFER STATE



Acknowledgement of Country: DFES acknowledges the Traditional Owners of Country throughout Australia, and their connections to land, sea and community. We pay our respects to Elders past and present.

From: Tracy Sharpe <sharpe.t@carnarvon.wa.gov.au>
Sent: Thursday, 5 June 2025 10:50 AM
To: DFES Land Use Planning <advice@dfes.wa.gov.au>
Subject: LOCAL PLANNING SCHEME 13 AMENDMENT No. 10 - AVAILABLE FOR INSPECTION

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CAUTION: This email originated from outside of DFES. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Good Morning,

The Shire of Carnarvon has received a proposal to amend the Local Planning Scheme No.13 in the following manner:

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